



Town Final 2021 Consolidated Budget



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Message from the Mayor

The balancing of a municipal budget is not an easy task on any given year. This year, the budget for 2021 was given a whole new level of complexity as a result of the COVID-19 global pandemic. Council and staff have worked hard to navigate these new and uncharted waters having considered a variety of factors including infrastructure, review of service levels, and any new Council or staff initiatives.

With many unknowns during the COVID-19 pandemic, budget and services were impacted in 2020, many traditional services were restricted, postponed or re-evaluated. With the safety of our community top of mind, the Town will continue to seek ways to offer modified services while still providing good value to our tax payers.

Looking back over the past year, the Town was able to reach many budgetary achievements including responsible spending, enhanced community safety, and modernization of infrastructure, roads and bridges. Both the completion of the McCulley Robertson Recreation Park and Hunters Bay floating trail were also successfully achieved during this time.

2021 budget items that support council objectives include:

- Main St. Streetscape project
- Community service programs that support the community's mental and physical health, while keeping safety top of mind
- Improve and develop trails
- Invest in parks, playground and outdoor recreation courts
- Continue with sustainable road improvements



Message from the Chief Administrative Officer

As we continue to navigate during the COVID-19 global pandemic, it is important that a fiscally responsible budget is brought forth today, and in the future, with an emphasis on providing exceptional service for our community. We must continue to seek new and alternative ways to support our residents, businesses, organizations and visitors.

With direction from the Strategic Plan and recommendations from the 2020 Asset Management plan, the municipality's future focus is to continue investing in existing assets and long-term sustainability. This would include infrastructure as it offers the ability to provide more services.

An emphasis on services is essential to note as Huntsville's population is anticipated to increase as individuals move north to retire or work remotely. The demand for services will continue as the Town grows, therefore, proactive planning and a strategic focus is essential.



Message from the Treasurer

The coordination of the 2021 operating and capital budget has been particularly challenging. The full impacts of COVID-19 have not yet materialized and staff have been diligently working towards maintaining a low tax rate as our residents and business recover from the pandemic while ensuring that we are continuing to look at the long-term sustainability of the community. In general, there are always assumptions incorporated into the budget development, however in 2021 staff have had to make many educated assumptions incorporating not only changes to costs, but customer demand, and provincial restrictions and guidelines. Just as Huntsville was able to move quickly to adapt to the COVID-19 Provincial restrictions and guidelines throughout 2020, we expect that 2021 will be a year of being flexible, nimble and adaptable.



Budget Working Group

The Budget Working Group is tasked with reviewing all department budget submissions in detail to ensure that only necessary and/or previously approved changes are reflected. The Working Group is also responsible for ensuring that the Town Draft Consolidated Budget is within the annual acceptable levy range in accordance with the Budget & Financial Controls Policy. If this is not possible given the proposed service levels, the Working Group is responsible for providing recommendations for potential service level changes for Council consideration.

The Budget Working Group consists of:

Denise Corry, Chief Administrative Officer

Julia McKenzie, Director of Financial Services/Treasurer

Kirstin Maxwell, Director of Development Services

Lisa Smith, Manager of Human Resources

Reva Frame, Deputy Treasurer

Simone Babineau, Director of Community Services

Stephen Hernen, Director of Operations & Protective Services

Tanya Calleja, Director of Legislative Services/Clerk



Overview of the Budget Process

Business Plans

On September 23, 2019, Council approved the [2019-2023 Strategic Plan](#). It was noted that staff would utilize the strategic plan priority areas in the development of annual budgets and other corporate planning documents. In response to this, Senior Management assigned these priority areas to specific departments. The departments were tasked with preparing detailed four-year business plans to ensure that each of the priority areas would be addressed before the end of 2023. These business plans include detailed projects with target start and completion dates, a narrative of the issues & challenges facing the department and significant budget notes for each of the four years. All projects included on the business plans are either supported by a strategic plan item or by specific legislation.

The departmental business plans were originally completed by staff and reviewed by their Directors in October 2019. All plans have been reviewed, in detail, by the CAO and the Finance team. These business plans are continuously updated for minor administrative changes by staff. Any major changes to business plan projects, including project cancellations or new projects, are brought forward to Committee/Council throughout the year as the need arises. The latest full business plan update was presented to Committee on September 30, 2020. The projects contained in the business plan help to drive the capital & operating budget discussions.



Capital Asset Management Plan

On July 27, 2020, Council approved the [Town of Huntsville Capital Asset Management Plan](#) (AMP). Many steps were involved in this multi-year project, one of which was compiling an inventory of all of the Town's capital assets, including components of buildings, equipment, land improvements, fleet, etc. Staff, with the help of consultants in some cases, not only took an inventory of these assets but also completed an assessment of the asset conditions and replacement costs. A risk framework was also developed for each asset category. These frameworks include metrics related to the probability of asset failure and the consequences of asset failure. All of this information is housed in a centralized Town capital asset database which is used for capital budgeting purposes.

The financial strategies outlined in the AMP show a funding deficit between the annual requirements to maintain existing infrastructure and what funding is actually available for capital. These financial strategies recommend an annual increase to the total levy in order to close this funding gap over a 20-year period. If increases in capital contributions are not realized, the risk of infrastructure failure can be expected to increase over time as funding to maintain this infrastructure will not be available. The information contained in this plan and the related financial strategies are used during the capital budget process.

Budget Timelines

On August 26, 2020, Finance staff presented the proposed 2021 Budget Guidelines which included:

- recommended tax supported operating and capital net tax rate increase range in accordance with the Budget & Financial Controls Policy;
- proposed timelines for budget preparation and presentation including a staggering of information reporting by key budget area; and
- key assumptions and conditions that were expected to affect the upcoming budget process.



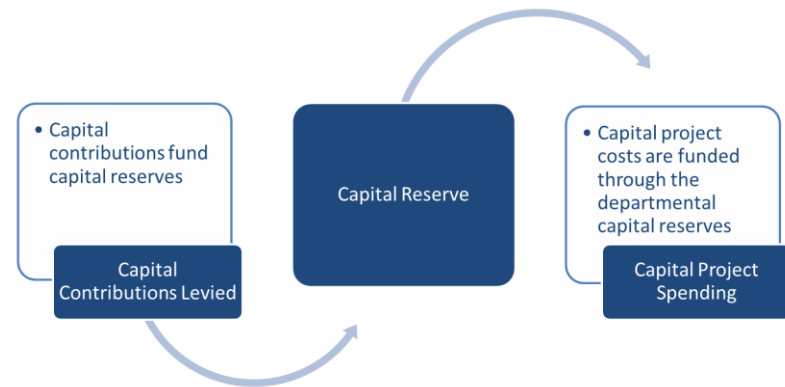
Salaries, Wages & Benefits

On September 30, 2020, Finance staff presented the 2021 staffing proposal which included an estimate of the number of full-time equivalent position requirements and provided justification and costing for any increases to the base level budget. The staffing proposal focused on providing an overview of the changes from the previous year’s budget by Division and outlined any significant changes proposed.

Capital Budget

On October 28, 2020, Finance staff presented the draft 2021 Capital Budget which included a detailed listing of the projects recommended for inclusion in the Town Draft 2021 Consolidated Budget as well as a detailed listing of departmental capital reserve contributions.

There are 2 distinct sections of a capital budget – the capital projects and the capital contributions (i.e., capital levy). In order to determine the capital projects listing, departmental managers and directors, review (on a line-by-line basis) the listing of all departmental capital assets from the Town’s centralized asset database. The replacement year and costs are reviewed and adjusted where necessary. Based on the risk assessments of each asset, along with managers’ professional judgment, and in some cases, assessments by consultants, only projects requiring replacement in a given year are included in the capital project plan. Although each line item is reviewed in detail, an emphasis is put on ensuring that those assets with higher risk assessments are dealt with first.



Each asset that is expected to be replaced at some point in the future has an estimated replacement cost associated with it. This, along with the estimated useful life of each asset, is used to determine the annual amount that the Town should be levying each year in order to ensure that the necessary funds to replace that asset in the future are available. At this point, the Town is levying significantly less than the annual funding requirements for the existing assets. This is the funding gap related to the financial strategies in the AMP noted above. Last



year, a detailed analysis of the departmental capital requirements was undertaken to ensure that the departmental capital contributions reflect the proportionate needs of each department rather than maintaining a specified annual % increase across all department. This year, departmental funding gaps were used to determine the optimal annual increase for each department in order to shrink the total funding gap and replenish depleted capital reserves. This approach will be continued going forward to ensure a sustainable long-term financial plan for capital is maintained not only organizationally but departmentally as well.

Operating Budget

In early- to mid-October, departmental managers prepared and reviewed a department submission budget. These submissions are based on business plan projects anticipated for the upcoming year, projects previously approved by Council for inclusion in the draft budget, historical data, anticipated pricing and other relevant information for the department. In the current year, there were a larger number of assumptions that went into the development of these initial budgets, especially in the Community Services division, as a result of the anticipated effects of COVID-19 on the programs and services that are able to be offered under current and anticipated health restrictions. The Finance team met with each of the managers and the divisional directors prior to finalizing these submissions to:

- provide guidance on the department budget submission, answer questions and ensure reporting consistency between departments;
- challenge any budgetary changes to ensure adequate rationale is provided; and
- challenge any budget areas where historical trends indicated that a change was necessary but none was initially made.

Once the department submission budgets were completed, the Budget Working Group meets to review each departmental submission along with an overview of the consolidated budget. In any given year, the tax rate change is stipulated by the Budget & Financial Controls Policy which provides a % range for the tax rate change. The Budget Working Group is tasked with ensuring that the draft consolidated budget is within that estimated levy increase range. During this

“Let our advance worrying become advance thinking and planning”

Winston Churchill

“A budget is more than just a series of numbers on a page, it is an embodiment of our values”

Barack Obama



review process, regardless of whether the net levy is within the acceptable range or not, several options are considered:

- Decreasing expenses and/or increasing non-levy revenues;
- Removal of projects;
- Finding efficiencies with operations;
- Finding alternative funding for projects (ex: reserves); and
- Deferral of projects

Once the Working Group has reviewed the budget in its' entirety, divisional meetings are held with the Mayor, Chairs of Committees, Divisional Directors, CAO & the Finance Team to present each divisional piece of the consolidated budget. This provide members of Council with a chance to review, ask questions and obtain explanations for each aspect of the budget.

Budget Policy

Overview of the Budget Policy

On October 28, 2019, Council approved the Budget & Financial Controls policy. The main purpose of the policy is to outline:

- Budget preparation for operating and capital;
- Establishing target tax rate increases for budget preparation; and
- Financial reporting for operating and capital.



Several of the significant items noted within the policy include:

- The process for carryover of projects or budget funds from year to year;
- Budget variance and deviation thresholds for both capital & operating and the relevant reporting requirements of each;
- Reinforcement that budget variances and deviations must be funded;
- The reporting process with the committee structure in place;
- Provides clear definitions on services (mandatory, essential, traditional and other)

Acceptable Levy Range

The acceptable levy range is calculated based on 2 main factors: the allowable CPI range and the MPAC assessments.

The budget policy stipulates that in any given year, the tax rate increase shall be between the July Consumer Price Index - All In (CPI) and 2x July CPI. In the past several years, July CPI has been around 2%. In 2020 though, due to the pandemic, July CPI plummeted to only 0.1%. This means that for the 2021 budget, the allowable tax rate change is between 0.1% (July CPI) and 0.2% (2x July CPI).

Every 4 years, MPAC releases a phased-in assessment update which was initially scheduled for 2020 (last assessment was released in 2016) and was expected to result in significant assessment increase. Due to COVID-19 however, the release of the 2020 updated assessment was delayed to 2021. As a result, only assessment increases related to new growth will be realized for 2021.

As a result of these factors, the estimated allowable range of total levy increase for 2021 is between \$338,000 - \$355,000 which includes capital & operating.



Consolidated Budget Impacts

Corporate-Wide Assumptions:

- All departments anticipate providing the same historical levels of service, with the exception of Community Services
- Maintained the capital contribution increase so as not to deviate from the long-term plan
- Staff will continue to work on strategic plan projects which have been identified in departmental work plans
- Substantial reductions in 2021 travel costs due to increased virtual offerings of courses & meetings. Management will continue to encourage virtual options in an effort to keep costs low and promote safety precautions
- Extension of the Short-Term Rental Licensing program to the end of 2021 as a result of a late start in 2020
- Winter Operations pilot program is completed and is now being implemented
- Going forward, the Library building will now be maintained and operated under the umbrella of the Town Facilities department
- Library operations will be run 5 days/week for 2021
- Demand for community hall rental space anticipated to be approximately 50% of normal operations
- Aquatics will see reduced programming in 2021 based on anticipated demand and COVID restrictions
- Summer & March Break Camps are expected to run in 2021 with reduced participants
- Don Lough arena will continue to run with restricted limits on participants
- Jack Bionda arena will continue to run floor programs only until fall of 2021 and is anticipated to run as an ice rink in fall of 2021
- Maintenance of all facilities will be required to continue regardless of program offerings
- Theatre operations not expected to return until 2022



Summary of Consolidated Changes:

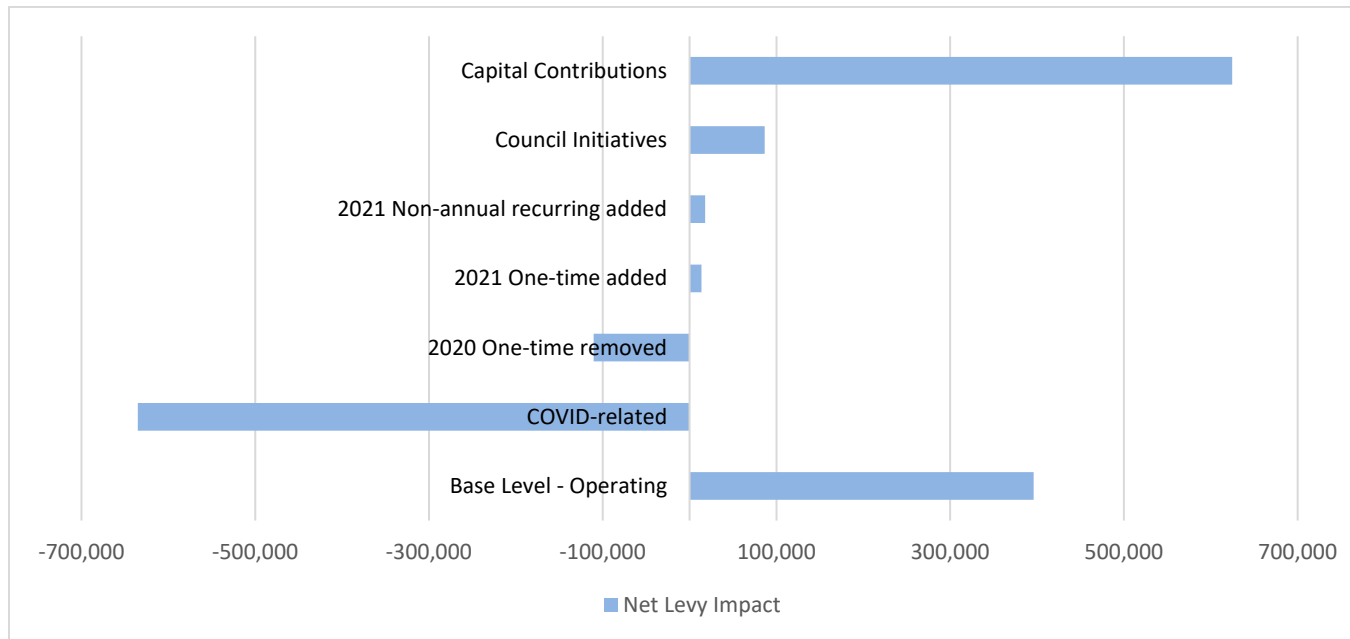
Consolidated Budget Summary

	Base Level*	Service Level Changes**	Total	% Change over 2020
Operating	\$ 11,923,400	\$ 86,500	\$ 12,009,900	(1.89%)
Capital	4,975,745	-	4,975,745	14.35%
TOTAL	\$ 16,899,145	\$ 86,500	\$ 16,985,645	2.37%

*Includes recommended change to temporarily reduce service levels for 2021

**Comprised entirely of Council Initiatives

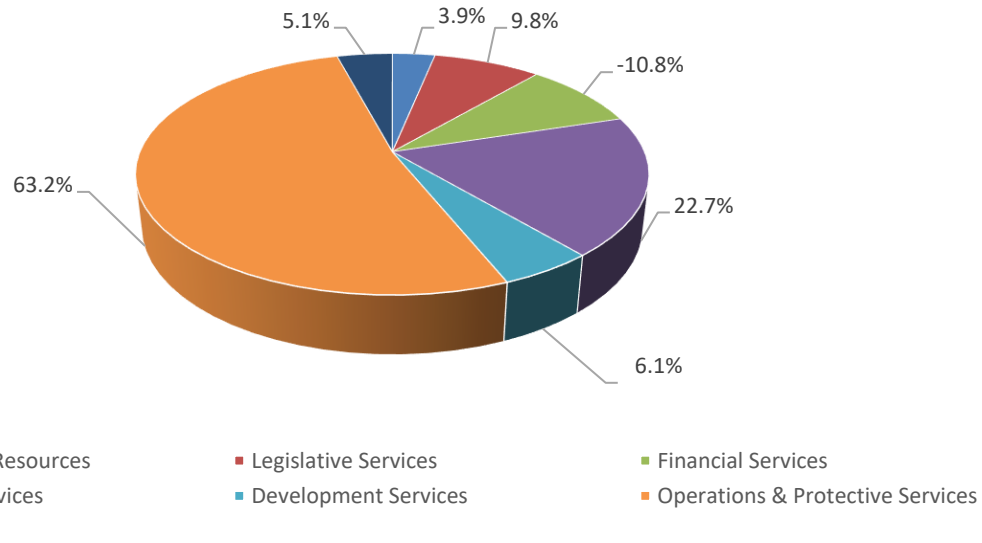
Net Levy Change by Type



Net Levy Change by Division

Division	Net Levy Impact	% of Total Net Levy Impact
CAO & Human Resources	\$ (17,191)	-4.37%
Legislative Services	8,806	2.24%
Financial Services	(556,422)	-141.52%
Community Services	243,594	61.95%
Development Services	136,965	34.83%
Operations & Protective Services	604,347	153.71%
Library	(26,915)	-6.84%
TOTAL	\$ 393,184	100.00%

2021 Net Levy by Division



Capital Contribution Changes by Department

Department	2021	2020	Change (\$)	Change (%)
<i>Governance</i>	\$ 7,300	\$ 6,613	\$ 687	10.4%
<i>Information Technology</i>	60,900	56,925	3,975	7.0%
<i>Muskoka Heritage Place</i>	12,700	8,199	4,501	54.9%
<i>Facilities</i>	314,700	281,342	33,358	11.9%
<i>Recreation & Leisure</i>	2,700	2,500	200	8.0%
<i>Theatre</i>	11,000	5,000	6,000	120.0%
<i>Economic Development</i>	5,000	0	5,000	-%
<i>Fleet</i>	562,195	407,195	155,000	38.1%
<i>Roads & Bridges</i>	3,086,450	2,686,450	400,000	14.9%
<i>Cemetery</i>	13,000	8,038	4,962	61.7%
<i>Parks & Trails</i>	414,500	377,607	36,893	9.8%
<i>Fire</i>	314,300	314,320	(20)	-%
<i>Library*</i>	171,000	197,000	(26,000)	(13.2%)
TOTAL	\$ 4,975,745	\$ 4,351,189	\$ 624,556	14.3%

*Library capital contribution change was a result of funds being reallocated to the Library Operating Budget.

Impact to the Tax Payer

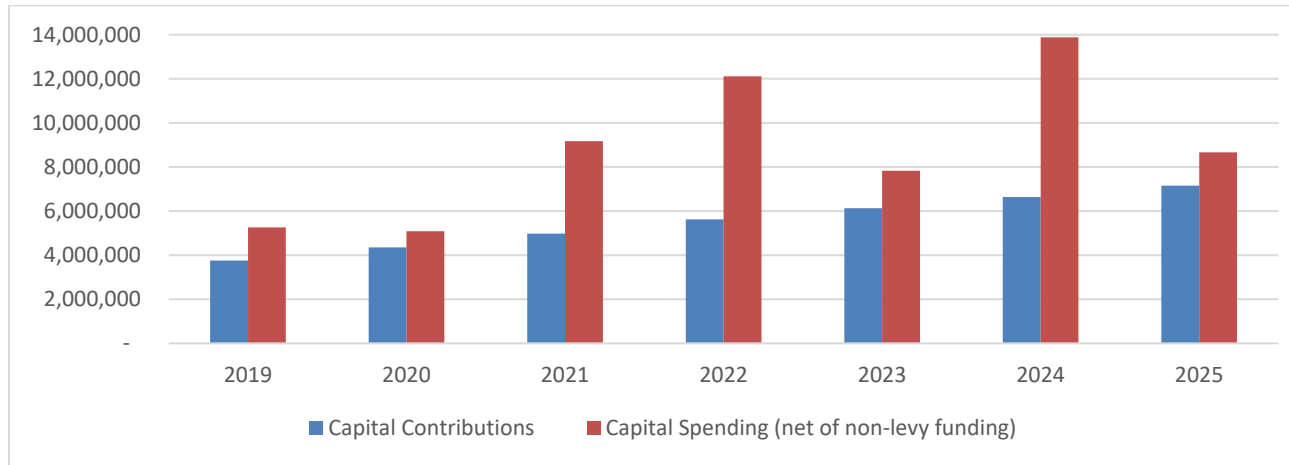
Residential	2021	2020	Change (\$)	Change (%)
<i>MPAC Assessment</i>	\$ 300,000	\$ 300,000		
<i>Town of Huntsville</i>	1,179	1,175	4	0.35%
<i>District of Muskoka</i>	864	855	8	0.97%
<i>Education</i>	459	459	0	0.00%
TOTAL	\$ 2,502	\$ 2,489	\$ 12	0.50%

Notes:

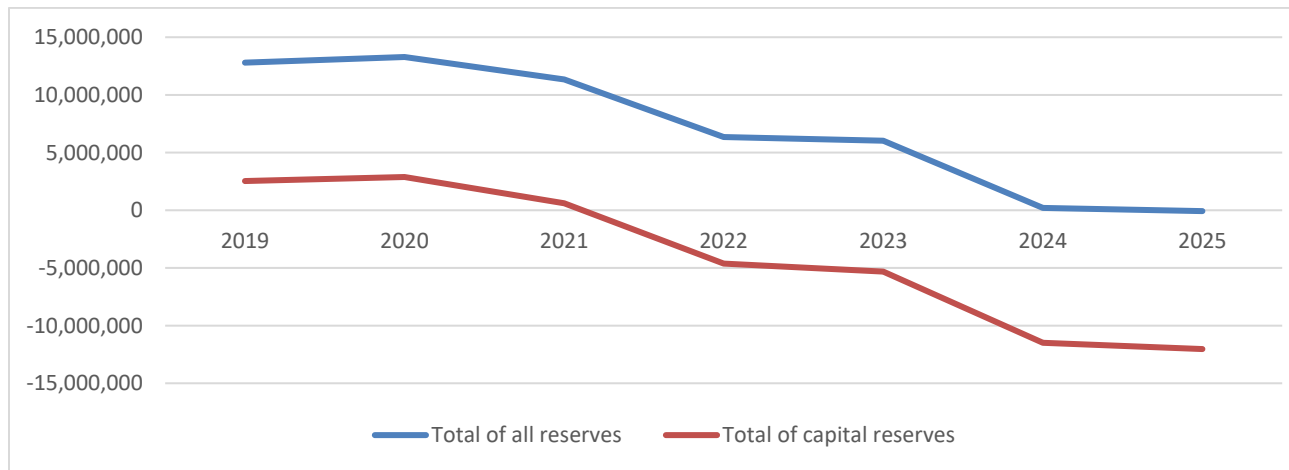
1. This calculation excludes water, sewer, waste & hospital taxes charged through the District.
2. Education rates to remain unchanged in 2021.
3. Assumes a 3.0% net levy increase in District general.



Capital Spending & Contributions



Reserves



Notes:

1. 2022 includes Madill building project (\$4M) & Brunel Locks retaining wall project (\$1.2M).
2. 2023 includes Brunel Locks structure project (\$1M).
3. 2024 includes Jack Bionda arena project (\$4M) & Centennial Pool project (\$2.6M).
4. Future project costs are estimated and may vary significantly as more information becomes available.
5. Funding sources, other than reserves, will be needed for large projects.



COVID-19 Highlights

Town staff are continually monitoring COVID-19 related financial impacts. The itemized items below are based on a number of assumptions with respect to timing, demand and program offerings which have been identified in the Corporate-Wide Assumptions section above. Overall, there is an estimated net savings (to offset the levy) of \$635,121 related to COVID-19 based on the corporate-wide assumptions.

Revenues

• Reduction in program, service & rental revenues	\$683,724
• Reduction in transit revenues	15,500
• Reduction in interest revenues	34,000
• Increase in penalties/interest on property taxes	<u>(24,000)</u>
Total revenue reductions related to COVID-19	\$709,224

Expenses

• Reduction in program/service SWB	\$524,656
• Increase in personal protective equipment	(43,900)
• Increase in custodial supplies	(7,050)
• Reduction in staff travel costs	43,167
• Increase in one-time COVID-19 costs and reserve transfers	(157,000)
• Increase in transit costs for new fare system	(4,000)
• Reduction in Community Services & Library program/service costs	<u>164,344</u>
Total expense reductions related to COVID-19	\$520,217

Grants

• Safe Restart funding (including municipal pressures & transit steams)	\$820,408
• Removal of Indigenous Peoples Day event grant due to anticipated restrictions	(8,500)
• COVID-19 Assessment Centre funding	<u>12,220</u>
Total grant increases related to COVID-19	\$824,128

Overall estimated COVID-19 impacts **\$635,121**



Base Level Highlights

Revenue Changes

○ Building department permit revenue increase, net of reserve transfers	\$51,100
○ Planning department community planning permit program overall revenue decrease	(17,840)
○ Dock lease revenues (occupation permits & leases), net of reserve transfers	1,461
○ Public Works snow removal revenue increase	14,750
○ Aggregate resource fee revenue increase	8,368
○ Lake of Bays fire contribution decrease	(14,370)
○ Supplementary taxes revenue increase	47,719
○ Removal of Community Living Huntsville inclusion grant (not anticipated for 2021)	(6,600)

Expense Changes

○ Salaries, Wages & Benefits changes, net of reserve transfers	\$276,154
○ Fuel increases for parking lots & based on historical spending	41,575
○ Hydro & vehicle licensing cost reductions based on historical spending	(14,665)
○ Library material costs transferred from capital	23,521
○ Contracted services costing increases, net of reserve transfers	9,691
○ Parking lot snow removal contractor removal (now done internally)	(65,000)
○ Library custodial contractor removal (now done internally)	(32,000)
○ Garbage collection cost increased based on actual monthly costs	8,838
○ Insurance increases	106,838
○ District server hosting	24,000
○ Removal of parking lot lease	(7,163)
○ Principal debt reduction per debt repayment schedule	(46,299)
○ Removal of 2020 Library balancing reserve transfer	84,725
○ Annual increase in contribution to Website Reserve	10,000



2021 One-Time

Levy-Funded Items

- Bylaw: Replacement of part-time Parking Ambassador with part-time Bylaw officer in 2021 \$13,740

Non-Levy Funded Items

- Clerks: Webcasting in Theatre & Council Chambers (\$15,500 to be funded \$10,000 through the Records Management Reserve & \$5,500 through Modernization Reserve)
- IT: Purchases for the Building department new E-Solutions program (\$25,000 to be fully funded through the Building Reserve)
- IT: Service Review (\$60,000 to be fully funded through Modernization Reserve)
- IT: Dual Factor Authentication (\$11,000 to be fully funded through Modernization Reserve)
- Building: Legal fees for closing open permits (\$15,000 to be fully funded through the Building Reserve)
- Marketing: Website accessibility & PDF remediation (\$30,000 to be fully funded through the Website Reserve)
- Marketing: Streetscape marketing & wayfinding signage (\$30,000 to be fully funded through Municipal Accommodaiton Tax)
- Fire: Ice/Water Rescue Training program (\$5,000 to be fully funded through donation)

2021 Non-Annual Recurring

- McCullay-Robertson Recreation Park in-field levelling for new surface (anticipated to be required every 2 years) \$8,000
- Canada Summit Centre electrical panel scanning (required every 2 years) 10,000



Council Initiative Highlights

Levy-Funded Initiatives

- Community Improvement Program \$45,000
- Winter Snowfest & Light Festival (\$46,656 of in-kind has no net levy impact in 2021) 41,500

Non-Levy Funded Initiatives

- Spring & Summer Ambassador (\$30,000 to be fully funded through SWB Benefit Reserve)
- Virtual Streetscape pedestrian & traffic tool (\$10,000 to be fully funded through Corporate Information Reserve)
- Winter Snowfest & Light Festival in-kind contributions of \$46,656



Divisional Budget Overview: CAO & Human Resources

Message from the CAO

Office of the CAO

As a leader of the municipality, the Chief Administrative Officer (CAO) ensures alignment between operation of the municipality and Council direction. Using the Town’s Strategic Plan as a guide, the CAO provides strategic direction for the organization in consultation with the senior management team.

Based on Council direction, the CAO determines policies, procedures, strategies and actions required by staff in order to implement decisions of Council. With an emphasis on strategy, the CAO works with senior management to determine forward thinking goals and initiatives of the organization.

Who We Are

- Denise Corry, Chief Administrative Officer

What We Do

- Administrative lead of the organization
- Advise and inform Council on operations of the municipality required to carry out the level of service established by Council
- Oversee a fiscally responsible budget
- Ensure policies, procedures and programs are implemented
- Direct staff management
- Strategically plan for the advancement of the organization
- Consult with senior management on issues and/or conflict

“The leader is one who, out of the clutter, brings simplicity...out of discord, brings harmony...and out of difficulty, brings opportunity.”

Albert Einstein



Who We Serve

As a leader of the organization, the CAO serves Town Council, residents, businesses, organizations, other levels of government and staff.

Challenges Today and Tomorrow

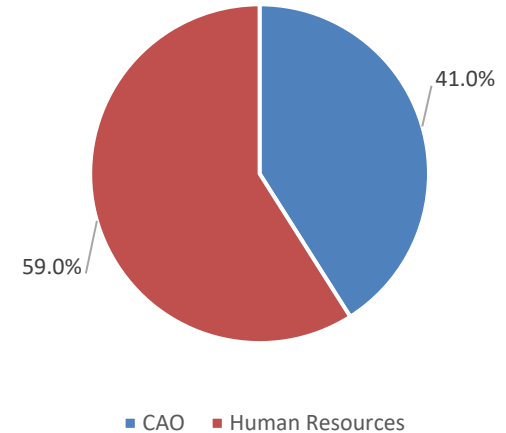
Faced with an unexpected COVID-19 pandemic, the municipality has and continues to face many challenges in respect to safety protocols and requirements. Within this challenge, there has been opportunity for improvement. Adapting as many services as possible to online offerings has not only made us more efficient, but flexible.

Throughout it all, our staff have done an amazing job at continuing to offer the same level of service our residents and visitors expect through alternative means. Their ability to seamlessly react and adjust to provincial guidelines has allowed for exceptional customer service to continue.

Operating Budget Highlights

- 50% reduction in travel expenses
- Legal fees of \$5,000 transferred to Clerks department for legal & agreements

2021 Net Levy by Department



Message from the Manager of Human Resources

Human Resources

In alignment with the Town of Huntsville’s mission statement to “provide superior and sustainable services for the people of Huntsville” our employees are the foundation of these services.

The Human Resources department has a direct impact on the success of the programs and services we deliver as well as our ability to achieve our strategic goals and objectives into the future by supporting the departments that lead these areas and the employees that make it happen.

Who We Are

- Keith Duncan, Human Resource Generalist
- Barb Ingram, Human Resource Generalist
- Lisa Smith, Manager of Human Resources

What We Do

- Employee payroll, benefits, pension
- Claims management (STD, LTD, WSIB, accommodations, return to work programs)
- Health & Safety
- Organization and strategic planning (review of departments, roles, scope)
- Total compensation strategy (job evaluation, market research, benefit plan consulting)
- Labour relations (collective bargaining, grievances, arbitrations)
- Recruitment and selection
- Corporate training & development
- Policy and procedure development
- Consulting with respect to: investigations, culture assessments, conflict resolution, relationship building



Who We Serve

- 118 Full-time & 209 Part-time employees (2020 T4 count to date)
- Council, volunteer firefighters, volunteers, other municipalities, students, professional organizations and the community.

Challenges Today and Tomorrow

Human resources has become increasingly more complex and the scope of the work becoming more complicated not only with significant changes in the regulations that govern human resources and payroll but also the greater focus on employer accountability and the rights of employees.

In 2021, meeting compliance and legislative requirements will continue to be at the forefront, while workplace capacity (the right people, with the right skills, in the right jobs, at the right time) will be a priority. Equally, health & wellness, the ability to capture existing knowledge (knowledge management), recruitment and availability of skilled labour and organizational effectiveness are also highly ranked.

The development and roll out during 2021 of the Town of Huntsville Human Resources Strategy will play an important part in the ability to be nimble in the development of our current and future leaders as well as addressing the future priorities and direction of the municipality.

Operating Budget Highlights

- 55% reduction in travel expenses
- Reduction of \$2,500 in website advertising due to an anticipated reduction in 2021 job postings

“As we deliver essential public services to our people we must not lose sight that at the foundation of these services are our employees. Just as we invest in our roads or infrastructure we must also invest in our human capital which remains to be the foundation to obtaining the goals and objectives of our municipality.”

Lisa Smith - A Business Case for Investing in the Human Resources Department

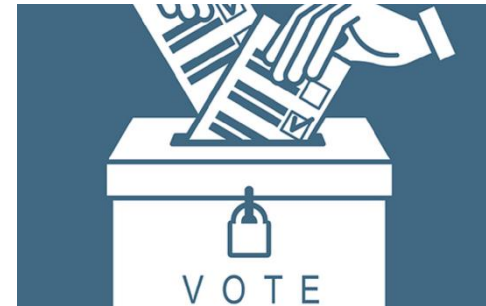


Divisional Budget Overview: Legislative Services

Message from the Director of Legislative Services/Clerk

The Legislative Services Division is comprised of 3 departments: Clerks, Corporate Information and Information Technology.

The Clerks department oversees a broad range of responsibilities under various Provincial Acts and Regulations related to Town Council such as recording of Council and Committee minutes, vital statistics and municipal elections. The Corporate Information department is responsible for data standards and dissemination for citizens, Council and staff using the SET (Service Excellence Team) framework, the Town’s GIS program, open-data program, records management program and the 911 Civic Addressing program. Information Technology supports and facilitates the current and future operational processes that are increasingly dependent upon technology for their implementation and success in pursuit of the Town’s Strategic Plan.



What We Do

Clerks

- Vital statistics
- Property & agreements
- Support for Mayor & Council, including meetings
- Tag days, flag raising and commissioning
- Legislative and procedural support to staff
- Accessibility
- Elections

Information Technology

- Maintain technology infrastructure to support services

- Secure and protect computers, servers and network devices
- Central help desk for all technology issues

Corporate Information

- SET Team review and support for all software
- 911 Civic Addressing and road naming
- Interactive Web Mapping (staff and public)
- Open Data (public and other agencies)
- Records management training and guidance
- Records retention and destruction
- Privacy and access legislation advice



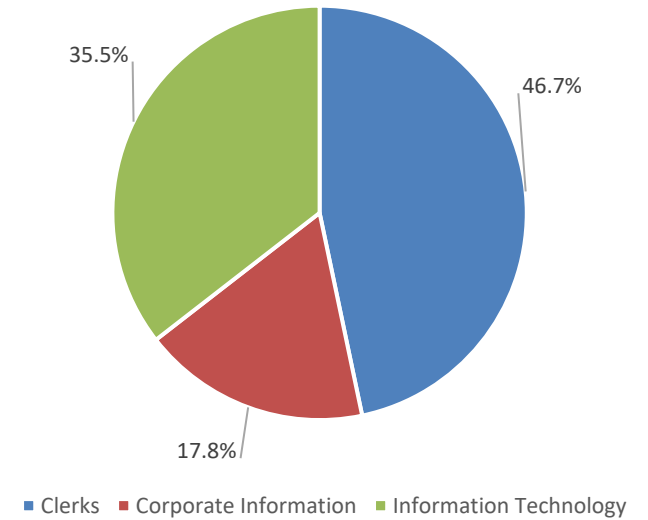
Challenges Today and Tomorrow

Changing legislation and a movement towards greater government transparency and accessibility continue to challenge the way we conduct business as a municipality. Financial constraints, growing legislative responsibilities and increased support internally with a growing municipality continue to pose challenges to the Clerks department. With many close provincial ties to daily business, the lack of modernization in these provincially mandated processes also continue to tax the department of time and resources.

Technology and data continue to grow exponentially. More technical, financial and staff resources will be needed to meet the increasing expectations of our growing population. Changes to legislation also play a vital role in the Corporate Information landscape.

As we move forward, cyber threats to municipalities, especially ransomware attacks, are only going to become more common. It will be important to have detection, mitigation and recovery plans in place. Working with government and private organizations will help us to put those plans in place.

2021 Net Levy by Department



Clerks

Who We Are

- Tanya Calleja, Director of Legislative Services/Clerk
- Brenda Jones, Executive Assistant
- Crystal Paroschy, Deputy Clerk
- Jessica Boyes, Legal & Agreements Coordinator

Who We Serve

- Public
- Council
- All Town departments

Operating Budget Highlights

- 40% reduction in travel expenses
- 50% reduction in Council discretionary expenses
- Webcasting for Council/Committee meetings - \$15,500 to be fully funded through Records Management Reserve (\$10,000) and Modernization Reserve (\$5,500)
- Dock lease occupation permit revenues transferred to Clerks from Parks department
- Road shore allowances revenues transferred to Clerks from Planning department
- Legal fees of \$5,000 transferred to Clerks from CAO for legal & agreements
- Removal of parking lot leasing costs of \$7,163
- Corporate services restructuring SWB savings of approximately \$16,000

Capital Budget Highlights

- Increase in capital reserve contribution of \$687 for Council Chambers
- Audio Visual project costs are an estimate and items are only replaced on an as-needed basis
- Furniture project includes Council Chamber tables and chairs



Information Technology

Who We Are

- Marc Bower, Network & Server Coordinator
- Dave McDonnell, Help Desk Support
- Ian Parker, IT Manager

Who We Serve

- All Town departments
- All Town locations
- Huntsville Public Library

Operating Budget Highlights

- 28% reduction in travel expenses
- One-time minor hardware cost of \$25,000 for Building department IT purchases to be fully funded through the Building Reserve
- One-time consulting cost of \$60,000 for IT Service Review to be fully funded through the Modernization Reserve
- District Server Hosting included at a cost of \$24,000
- Net annual cost of replacing work order management system of \$300
- Software costing/licensing requirements to maintain current service levels of \$12,780

Capital Budget Highlights

- Increase in capital reserve contribution of \$3,975
- Capital projects include pooled replacement of existing IT hardware - many on scheduled replacement plans



Corporate Information

Who We Are

- Margaret Stead, Manager of Corporate Information
- Andrew Zanier, Records Management Coordinator

Who We Serve

- Public
- Council
- All Town departments
- Other agencies such as the District of Muskoka and MPAC

Operating Budget Highlights

- 68% reduction in travel expenses
- Reduction of \$3,400 in consulting costs based on historical spending
- One-time Virtual Pedestrian & Traffic tool costs of \$10,000 to be fully funded through Corporate Information Reserve
- Slight costing increase (\$400) due to significantly increased electronic signature activity in ConsignO program



Divisional Budget Overview: Financial Services

Message from the Director of Financial Services/Treasurer

The Financial Services Division is comprised of Finance, Insurance and Town Hall Customer Service.

The Finance department is responsible for the financial affairs of the Town, including the coordination of the operating and capital budgeting, long-term financial planning, coordination of the strategic asset management plan, procurement, and maintaining effective financial controls. Insurance is responsible for overseeing the Town’s insurance program, including claims and corporate risk management. Town Hall Customer Service is the main point of contact for the public, providing information to residents, businesses and visitors. We endeavor to provide exceptional customer service by processing requests accurately, timely and efficiently.

“Finance without strategy is just numbers, and strategy without finance is just dreaming.”

E. Faber, CEO Danone

Who We Are

- Julia McKenzie, CPA, CA, Director of Financial Services/Treasurer
- Reva Frame, CPA, CA, Deputy Treasurer
- Lee Eccleston, Manager of Taxation and Revenue
- Rebecca Hockin, Asset and Risk Management Coordinator
- Alicia Horne, Finance Clerk
- Lori Allen, Accounts Payable and Receivable Clerk
- Tanya Marchand, Taxation and Revenue Clerk
- Natalie Little, Customer Service Representative

Who We Serve

We serve two main groups: the public and internal support to the Town departments. The Financial Services division is the first point of contact for many citizen and visitor inquiries. The questions that our team responds to varies from “when is the snow plow going to do my road”, “are the fall colours in their prime next weekend” to “I am buying a house - what are the taxes going to be” and as the Town continues to be a prime destination for visitors and residents, the queries continue to increase. Internally, the Financial Services staff interact with every department and most employees of the Town to assist with the paying of expenses, the collection of revenues, maintaining of trust accounts, and preparation and monitoring of budgets.



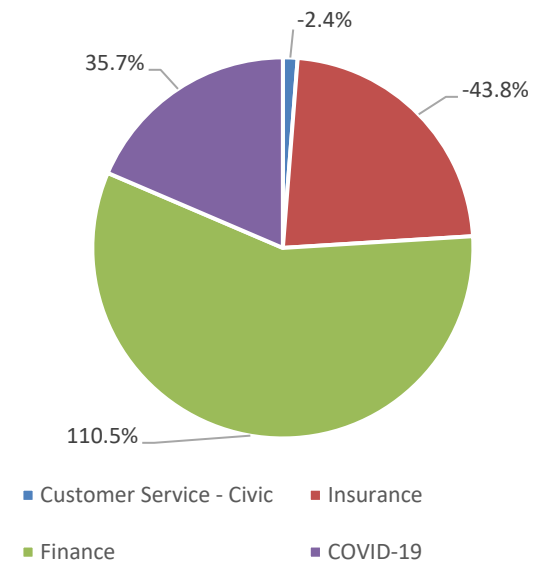
Challenges Today and Tomorrow

The past year has been challenging in dealing with the impacts of COVID-19 however, the division has continued to provide the same level of service to our customer groups. Although the temporary closure of the Town Hall building did not allow for the public to access services in person, the division took this opportunity to find alternative, and in the end more effective, ways of providing services to our internal and external customers. In 2020, accounts payable moved to an on-line approval system, thereby reducing the physical travel of paper throughout the facilities, additional online forms and payment options were added to the Town’s website creating greater public access to these forms and providing easier payment methods. Huntsville also move to a fully electronic public procurement system, whereby all submissions for tenders are submitted electronically, making the process more accessible and efficient to the public and staff.

Obtaining municipal insurance continues to be a challenge in 2020 and 2021 as there continues to be increasing pressures from underwriters to cover significant losses nationally and globally. Staff continue to find ways to mitigate the risk of financial loss. Although the results may not be seen in at the present, it is expected these efforts will produce gains in the longer term.

In 2020, the Strategic Asset Management plan and migration to an Asset Management Software was also completed, wherein, the majority of the Town’s infrastructure is now maintained in an electronic register so staff are better able to maintain and access infrastructure records for decision making. Huntsville was one of the first municipalities to issue a request for proposal for the Municipal Asset Management Plan under O.Reg 588/17 and has completed the requirements under the regulation far in advance of the deadline. In the fall of 2020, staff will begin the second phase of the software implementation and move to a new work order management and public service request system, whereby it is anticipated that the public will be able to make service request/inquiries directly on-line by 2021.

2021 Net Levy by Department



Customer Service

What We Do

- Handling all general calls and emails to the Town
- Key educator to the community and customers about services provided by the Town and in our community

Operating Budget Highlights

- No significant changes anticipated for 2021

Insurance

What We Do

- Identifying & evaluating risk
- Development of procedures to avoid or minimize the risk of financial loss
- Education to staff and council on risk management

Operating Budget Highlights

- 47% reduction in travel expenses
- Liability & Property deductible costs expected to increase \$5,000 each
- Increase in insurance premiums of 14% (\$96,838)
- Additional costs recovered from the Building department (\$19,000) based on increased anticipated insurance costs



Finance

What We Do

- Coordination of capital & operating budgets
- Timely reporting and monitoring of financial information
- Maintaining accurate information on property tax rolls, collection of amounts owing
- Ensuring amounts owing are paid in a timely manner, including statutory requirements
- Accurate and timely reporting of Federal and Provincial grants
- Development and monitoring of financial policies of the Town
- Coordination of the annual financial statement audit
- Maintaining the Trust accounts for Municipal Cemeteries

Operating Budget Highlights

- Interest revenue expected to decline based on current market rates and trends
- Increase expected in penalties & interest on property taxes overall of approximately \$24,000
- Additional supplementary taxes anticipated in 2021 based on previous 4-year average of \$47,719
- Increase in confirmed OMPF funding of \$1,000
- 80% reduction in travel expenses
- Council Initiative: Community Improvement Program Funding of \$45,000
- Increase in bank charges due to additional online payment options and forms available
- Safe Restart Additional Funding of \$133,000 to be entirely applied to 2021

Capital Budget Highlights

- Work Order/Service Request Management System project with estimated remaining costs of \$70,946 to be fully funded through Modernization Reserve.



COVID-19

Operating Budget Highlights

- COVID-19 assessment centre funding anticipated of \$12,220 based on centre running to March 2021, offset by internal rental charges through the Sales & Customer Service department
- One-time costs for COVID-related purchases, including sanitization stations, signage, etc. of \$7,000
- One-time reserve transfer of \$150,000 for unknown COVID-related reopening costs
- Safe Restart Phase 1 Funding of \$661,600 to be entirely applied to 2021



Divisional Budget Overview: Community Services

Message from the Director of Community Services

In alignment with the Town of Huntsville’s mission statement to “*provide superior and sustainable services for the people of Huntsville*” our Community Services division is an integral part of the corporate team, and the delivery provider of the services of our community.

Community Services provides a diverse range of inclusive affordable programs and services that enhance quality of life and contribute to resident, newcomer and visitor well-being. The focus is on providing efficient, responsive and innovative community-based services that promotes a healthy, vibrant and engaged community through the celebration and provision of arts, culture, heritage, recreation, aquatic, and leisure services and programs, meetings and special events.

“98% of Canadians believe that recreation and parks are an essential service.”

Parks and Recreation Ontario

Who We Are

- Simone Babineau, Director of Community Services
- Greg Pilling, Manager of Sales & Customer Service
- VACANT, Manager of Recreation & Leisure Services
- Morven Barnes, Manager of Aquatics
- Pete Kingshott, Manager of Facilities
- Ron Gostlin, Manager of Muskoka Heritage Place
- Full complement of Full-time & Part-time staff

What We Do

As a team of committed staff, we foster a healthy community. We pride ourselves on offering a robust and active list of programs, offerings and services for our community to use and enjoy. The Community Services division is essential to the health and well-being of our residents.



The services we provide include:

- Customer Service
- Sales and Rentals: Parks, Meeting rooms, Event spaces, Sport venues & Community Halls
- Cultural & Historical Attractions: Algonquin Theatre, Muskoka Heritage Place
- Aquatic, Recreation & Leisure Programming for Seniors, Adults and Youth
- Art, Culture & Community Celebrations
- All Town-owned Facilities – custodial, maintenance, capital projects and day-to-day operations.

Who We Serve

Community Services division serves the residents and visitors of Huntsville. Huntsville is a growing community which has resulted in the ongoing demand on existing facilities, assets, services and programs. The Community Services team is continuously evolving and modifying to meet community needs and safety precautions, in these complex times.

Community Services, Recreation Programs, facilities, and community sporting and cultural events attract and retain businesses and families, drive tourism, and increase property values. These pursuits are the heart of our community. They have the power to improve the health and well-being of citizens, promote community engagement and stimulate local economies. The services we offer enhance the quality of life for all citizens and strengthen community.

Community Services help build a strong and vibrant community through social interaction, volunteerism and civic pride. Community Services is critical in keeping people healthy for life, by improving overall physical and mental wellbeing. This has a positive impact on productivity and performance for the entire community.

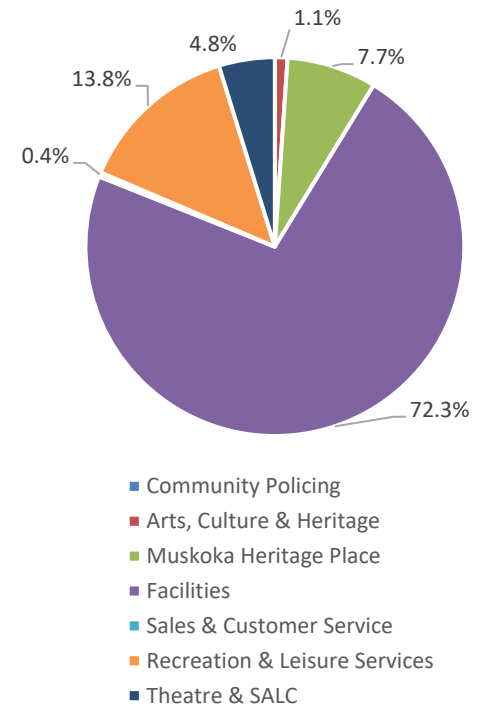


Challenges Today and Tomorrow

An investment in Community Services is an investment in our community’s economic, social, and personal well-being. As providers, facilitators and promoters of parks, recreation, special events, meetings, attractions, theatre and sports, our municipal government indicates that it embraces the initiatives that support healthy communities.

Today’s complex health, social, economic and environmental challenges require a fluid response. The Community Services Division’s projected budget reflects the ability to modify programs, shift focus and adjust offerings to meet health regulations, customer needs and community desire. It is focused on recovery, reinvention and resilience. Community Services division offers the experiences that result from freely chosen participation in physical, social, intellectual and creative pursuits that enhance individual and community wellbeing. The value and necessity of this service is often viewed as intangible but it is recognized by our community members and community services staff. The 2021 projected budget is presented with fiscal responsibility and cautious optimism. As this situation evolves, it is imperative that our municipality continually anticipate, adapt and manage risks and assess the suitability of the plan to move forward. Staff will implement their business continuity plans in order to meet the needs of citizens, employees, customers and other stakeholders. Community Services Division will react, build resilience, recover and adjust the plan to the new reality, with their community’s best interest in mind.

2021 Net Levy by Department



Arts, Culture & Heritage

Operating Budget Highlights

- Removal of National Indigenous Peoples Day event grant and costs (anticipated not to occur in 2021 as a result of COVID restrictions) – net cost reduction of \$250
- 100% reduction in travel & meeting costs
- Department budget redistributed by the end of 2021 with majority of program costs transferred to the Sales & Customer Service department
- Existing workload divvied up and to be handled by existing staff in other departments

Muskoka Heritage Place

Operating Budget Highlights

- Anticipated reduction in revenues of approximately 13% (\$23,000) due to COVID
- 43% reduction in travel expenses
- Personal protective equipment of \$500 included due to COVID

Capital Budget Highlights

- Increase in capital reserve contribution of \$4,501
- Rail equipment rolling project (\$80,000) consists of the replacement of locomotive #1 and will only commence if grant funding can be secured
- Train station roof project (\$20,000) includes replacement from asphalt shingles to metal roof



Facilities

Operating Budget Highlights

- Addition of COVID-related personal protective equipment and custodial supplies for Town Facilities of approximately \$43,000
- 58% reduction in travel expenses
- Utility reductions totalling approximately \$83,000, including hydro, natural gas, water and sewer, for:
 - Removal of 2020 one-time pool emptying/re-filling costs of \$15,000
 - Reduction for no showers running for a portion of the year
 - Reduction for 1 ice pad only for ½ year
 - Reduction in rental space usage of utilities
- Removal of 2020 one-time pool assessment costs of \$30,000 (funded through facilities reserves)
- Removal of 2020 one-time levy-funded roof assessment costs of \$10,000
- Removal of 2020 one-time levy-funded Port Sydney Hall roof assessment of \$5,000
- Removal of Library custodial contract (\$32,000) since this will now be handled by Facilities staff
- Library steps snow removal costing increase of \$16,000
- Removal of 2020 one-time In-Power factor project of \$3,500 (funded through modernization reserve)
- Addition of non-annual recurring electrical scanning of \$10,000 (required every 2 years)
- Garbage collection costing increased based on actual historical spending
- Removal of non-annual recurring generator maintenance of \$7,000 (required every 5 years)
- Removal of 2020 one-time levy-funded ice painting equipment of \$5,925
- Reduction in debenture principal payments per debt repayment schedule
- Reduction in Civic Centre cost recoveries from Theatre due to decrease in proportionate share of costs

Capital Budget Highlights

- Increase in Town Facilities capital reserve contribution of \$33,358
- No change in Library Building capital reserve contribution
- Civic Centre projects to be completed during Streetscape reconstruction
 - Sidewalk and walkway at side of Civic Centre building (estimated at \$20,000) for water sealing of the foundation which can be done during the Streetscape project while equipment and contractors are already disrupting the area.
 - Town Hall front steps (estimated at \$150,000): The brick façade at the front stairs is crumbling, concrete block superstructure is failing and there is exposed rebar. The replacement of the steps is recommended during Streetscape construction to avoid multiple construction delays.
- Theatre change room & hallway flooring replacement project (\$25,000)
- Canada Summit Centre projects include:
 - Projects deferred from 2020: Jack Bionda scoreboard (\$15,000) and Engine “A” Air Handling Unit (\$50,400)
 - Vacant space flooring (\$47,500) which includes replacement of the existing flooring. This project is dependent on the determination of usage of the space.
- Stephenson Hall roof project carried forward from 2020 due to time constraints (\$106,500)
- Library Building projects are as per the engineering report obtained in Fall 2020 and include:
 - Underground investigation/remediation near exterior walls (\$90,000)
 - Steps (\$15,000) to replace cracking
 - AED Machine (\$2,500)
 - Accessibility ramp (\$3,500)



Sales & Customer Service

Operating Budget Highlights

- Reduction in revenues of 16% anticipated due to COVID (\$120,000)
- Reduction in lease revenues of approximately \$62,000 due to vacant space
- Costs for Arts, Culture & Heritage portfolio transferred into Sales & Customer Service
- 63% reduction in travel expenses
- Internal rental charged for COVID-19 assessment centre of \$12,220

Capital Budget Highlights

- Increase in capital reserve contribution of \$200, includes funding for Sales & Customer Service as well as Recreation & Leisure projects
- No capital spending specific for Sales & Customer Service anticipated for 2021

Recreation & Leisure Services

Budget Highlights

- Reduction in revenues of 45% anticipated due to COVID (\$250,000)
- Reduction in grant revenues of \$7,900 anticipated in 2021
- Reduction of approximately 12% in program costs due to limited/restricted programming expected for much for 2021
- 27% reduction in travel expenses

Capital Budget Highlights:

- Capital reserve contribution is included in the annual Sales & Customer Service contribution
- Furniture & Equipment project (\$3,500) includes the replacement of aquatics equipment (adult accessible change table, lane rope cart & mobile white board)



Algonquin Theatre

Budget Highlights

- Reduction in revenues of 91% anticipated due to COVID (\$191,000)
- Reduction of approximately 81% in overall costs due to Theatre temporary closure in 2021
- Reduction in allocated Civic Centre costs due to closure in 2021

Capital Budget Highlights

- Increase in capital reserve contribution of \$6,000
- No capital spending specific for the Theatre anticipated for 2021. The changeroom & hallway floor replacement is anticipated to be funded through the Facilities reserve.



Divisional Budget Overview: Development Services

Message from the Director of Development Services

To support responsible community growth through a program which embraces new technologies and processes, attracts new businesses, issues timely approvals, and ensures environmental protection and public safety.

This vision complements the Mandate letter issued by Council, and highlights continuous improvement, finding and implementing efficiencies, and maintaining a high level of service for our customers.

“By far the greatest and most admirable form of wisdom is that needed to plan and beautify cities and human communities.”

Socrates

Who We Are (key senior staff)

- Kirstin Maxwell, Director of Development Services
- Christopher Nagy, Chief Building Official
- Lisa Spolnik, Manager of Marketing
- Richard Clark, Manager of Planning
- Scott Ovell, Economic Development Officer
- Andrew Stillar, Chief By-Law Officer

Key Projects for 2021

Bylaw

Continuing bylaw reviews & updates

Building

Launching web-based building permit solution
Establishing program for old permit closing

Planning

Adoption & implementation of the Community Planning Permit
Secondary Plan for Earl’s Road

Economic Development

Wayfinding project
Economic Development Strategy

Marketing

Streetscape communications
Corporate Communication Strategy
Online accessibility



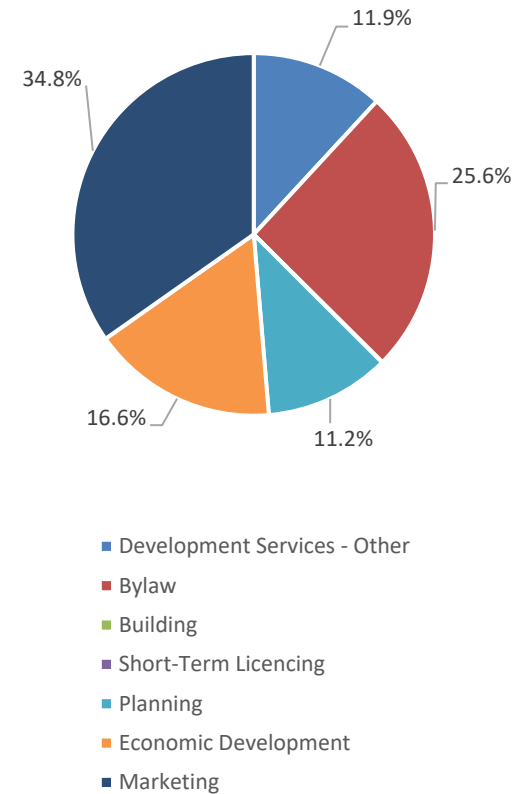
Challenges Today and Tomorrow

A common theme for all divisions is changes to provision of services due to COVID-19. All services provided by Development Services continued successfully, with some modifications and adaptations.

Overall, the division has seen significant increases in requests for service, from by-law complaints, planning inquiries, increased requests for media releases and website updates for marketing, economic development supporting business initiatives, and continued high volumes of building permits. It is not anticipated that there will be any measurable decline in any of the areas served by the division.

Staff continue working diligently to ensure that our resources are being expended in the most efficient manner to best service the public while maintaining existing and legislated service levels.

2021 Net Levy by Department



Bylaw

What We Do

- Provide awareness and education campaigns about, and enforcement of, the Town's by-laws
- Review, and where appropriate, make recommendations for the revision of by-laws
- Continuously improve related policies, procedures and processes

Operating Budget Highlights

- For 2021 only, Parking Ambassador replaced with a part-time Bylaw Officer
- Council Initiative: Spring & Summer Ambassador (\$30,000) to be funded through the SWB Benefit Reserve
- 50% reduction in travel expenses

Building

What We Do

- Provide education about, and enforcement of, the Ontario Building Code and related legislation
- Plans review, permit issuance and the inspection process
- Continuously improve related policies, procedures and processes
- Conduct community outreach and education (Contractor Education) sessions about the building process

Operating Budget Highlights

- Revenue increase totalling \$100,000 anticipated based on historical trends
- 39% reduction in travel expenses
- One-time increase to legal fees of \$15,000 included for closing open permits
- 2020 one-time E-Solutions costs of \$15,000 removed (funded through Building reserve)
- Increase in allocated Civic Centre, Labour & Insurance costs (\$32,000) for 2021
- Extension of Building/Planning shared GIS contracted position due to late start in 2020



Planning

What We Do

- Undertake or guide background studies, develop policies (official plan), by-laws (Community Planning Permit) and plans (Community Improvement Plans)
- Review and make professional recommendations about development applications (official plan, zoning by-law amendments, minor variances, site plans, subdivisions and consents)
- Continuously improve planning procedures and processes to ensure timely approvals

Operating Budget Highlights

- Community Planning Permit project to be completed in 2021 which is expected to result in decreased revenues of approximately \$16,000
- Road shore allowances revenue transferred to Clerks department (\$15,000)
- Extension of Building/Planning shared GIS contracted position due to late start in 2020
- 31% reduction in travel expenses
- Reduction in costing of Zoning Bylaw of \$5,000 (project is funded through Planning reserve)



Economic Development & Municipal Accommodation Tax

What We Do

- Enhance a resilient and dynamic business community by:
 - Liaising with BIA and Chambers of Commerce
 - Undertaking studies (BR&E)
 - Responding to business/land availability inquiries
 - Embracing new opportunities and technologies
 - Finalizing implementation of the MAT program

Operating Budget Highlights

- 61% reduction in travel expenses
- Council Initiative: Levy-funded contribution to Winter Snow fest & Light Festival of \$41,500
- Council Initiative: In-Kind Contribution to Winter snowiest & Light Festival of \$46,656
- Removal of 2020 one-time Municipal Accommodation Tax funded projects, including:
 - Skate mat at the Canada Summit Centre
 - CAMA Conference
 - Economic Development marketing video
 - Economic Development content marketing
 - Algonquin Theatre promotional video
- Municipal Accommodation Tax project for Muskoka Heritage Place promotional video carried forward from 2020 (\$11,000)
- Addition of 2021 one-time Municipal Accommodation Tax funded project for Streetscape marketing & wayfinding signage (\$30,000)
- Removal of legal fees since none anticipated for 2021 (\$5,000)

Capital Budget Highlights

- No capital reserve previously existed for Town signage
- Increase in capital reserve contribution of \$5,000



Marketing

What We Do

- Handle all advertising procurements, manage brands, design, marketing plans/strategies, social media channels, website(s) management
- Corporate communications
- Marketing duties performed for cultural assets (Algonquin Theatre and Muskoka Heritage Place) as well as corporate business: corporate messages, programs and recreation, roads, economic development, planning, building, finance, emergency information, etc.

Operating Budget Highlights

- 44% reduction in travel expenses
- One-time PDF accessibility remediation (\$30,000) to be fully funded through Website reserve. This project is necessary to ensure compliance with AODA standards.
- Annual increase to website reserve of \$10,000



Divisional Budget Overview: Operations & Protective Services

Message from the Director of Operations & Protective Services

The goal of the Operations and Protective Services division is to maximize efficiency while providing services and recreational spaces that effectively fulfill residents needs. This means that it is a vital part of meeting the Town of Huntsville’s strategic direction and ensuring its long-term survival.

Who We Are

- Stephen Hernen, Director
- Colleen MacDonald, Manager of Parks & Cemeteries
- Rob Collins, Fire Chief
- Kevin Boucock, Manager of Operations
- 30 full-time staff complement (excluding key staff identified)
- 6.87 FTE part-time staff complement

What We Do

Public Works

- Provide full road maintenance for over 450 km of road centre line
- Oversee the yearly capital improvements to all roads and bridges instructed projects
- Oversee the purchase and repair to all fleet assets of the Town

Fire & Emergency Services

- Oversee the operation and response of Huntsville/Lake of Bays Fire Department with over 75 volunteer/part-time firefighters
- Lead Emergency Planning for the Town of Huntsville

Parks & Cemeteries

- Operate and maintain 5 active and 10 non-active cemeteries
- Maintain all municipal outdoor recreation spaces including over 75 parks, beaches, playgrounds and sports fields
- Maintain 9.8 km of trails
- Provide winter maintenance to Town sidewalks and many of the community parking lots



Challenges Today and Tomorrow

As we continue to live in this new world with COVID-19, the Operations & Protective Services division does not have the ability to stop providing services or work from home. We have adjusted, along with all divisions, and in fact have never stopped providing essential services. The Operations division have plans and safety protocols in place to continue providing these services efficiently.

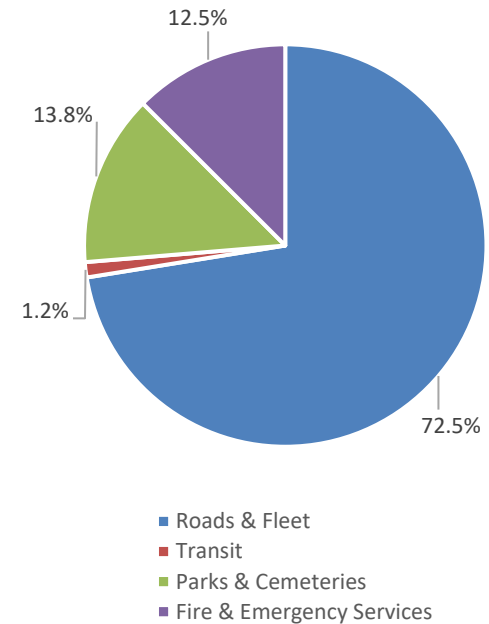
We look forward to the reopening of the renewed McCulley-Robertson baseball diamonds in the spring of 2021. We are confident the residents will be pleased with the new playing surfaces.

The downtown Streetscape project is in the final stages of tender and a contractor will be selected shortly. The project will begin March 1st, 2021. We are aware the project will create traffic and parking issues in the heart of downtown. We are confident that the end product and positive results will far outweigh the minor interruptions encountered between now and when the project is completed in the Spring of 2022.

Some of Councils key strategic direction to staff was to increase access and amenities of the community waterfront. With the recent announcement of the purchase of the waterfront property on Hunters Bay, we look forward to working with the community to continue to bring this goal and vision to life.

Continue to find ways to provide Public Fire Safety Education programs and ensures public fire safety through compliance inspections and enforcement while respecting physical distance requirements.

2021 Net Levy by Department



Roads & Fleet

Operating Budget Highlights

- Increase in snow removal fees of approximately \$15,000 due to parking lot snow removal
- Replacement of one Operator 1 position with two FT Parks Attendants (net cost of \$69,000)
- Fuel cost increases of estimated \$44,000 based on historical spending
- 52% reduction in travel expenses
- Removal of non-annual recurring Bridge Needs Assessment of \$20,000 (every 2 years)
- Reduction in contractor costs based on expected needs (\$57,000)
- Reduction of parking lot snow removal contractors (\$65,000) since now done internally
- Reduction in debenture principal payments per debt repayment schedule

Capital Budget Highlights

- Increase in Roads capital reserve contribution of \$400,000
- Increase in Fleet capital reserve contribution of \$155,000
- Fleet projects include:
 - Replacement of 6 service vehicles totalling \$270,000 (several carried forward from 2020 due to manufacturer constraints during the pandemic)
 - Steamer purchase \$20,000
 - Freightline purchase \$300,000
 - Auto Greaser purchase \$30,000
 - Attachment for tractor \$60,000
- Roads capital projects include:
 - Madill building capital repairs \$25,000
 - Needs assessment and potential design work for Madill building \$100,000
 - Main Street Streetscape project \$3,587,820
 - Sidewalk replacement program of \$100,000
 - Gall Trail Bridge, moved to 2021
 - Further roads capital projects of \$2.28M detailed in Appendix B



Transit

Operating Budget Highlights

- 50% reduction in transit revenues anticipated as a result of COVID-19 (\$15,500)
- Personal protective equipment of \$2,400 added due to COVID
- Annual fee for new fare software included for \$4,000
- Contracted service cost increase of \$5,581 expected for 2021
- Remaining Phase 1 funding from 2020 expected to be used in 2021 to offset COVID-related costs
- Additional Safe Restart funding of \$21,900 to be used in 2021 to offset COVID-related costs

Parks & Cemeteries

Operating Budget Highlights

- Transfer of dock lease occupation permit revenues to Clerks department, no net levy impact since amounts are transferred into Parks reserve annually
- Non-annual recurring costs of \$8,000 added for in-field levelling for new surface at McCullay Sports field (anticipated that this will be required every 2 years)
- Reduction in debenture principal payments per debt repayment schedule



Capital Budget Highlights

- Increase in Cemeteries capital reserve contribution of \$4,962
- Increase in Parks & Trails capital reserve contribution of \$36,893
- Cemetery projects include:
 - Fencing at Hutcheson cemetery \$25,000
- Parks & Trails projects include:
 - Longs Lake Launch \$25,000 for accessibility renovations
 - Irene St playground \$35,000 for foundation work due to shifting and replacement of playground structure
 - Meadow Park sidewalk/pathway paving of \$12,000 due to heaving of previously paved surface and paving of existing granular surface
 - Fairy Vista Trail \$20,000 for repair work in various section due to heaving and issues with drainage
 - McCullay Robertson skateboard park \$80,000 structural repair
 - McCullay Robertson washroom update \$20,000
 - Clarke Crescent Tennis Courts \$25,000 which will require public consultation prior to determination of the usage of these courts going forward
 - Port Sydney Beach \$219,000 for a proposed accessible path and significant repairs required to the foundation of the beach pavilion
 - South Portage Dock \$12,500 for replacement of the crib structure



Fire & Emergency Services

Operating Budget Highlights

- Increase in overall fire revenues expected of an estimated \$10,800
- 49% reduction in travel expenses
- Non-annual recurring MTO Driver Certification audit fees of \$2,550 removed (required every 3 years)
- Costing increases for hydrant rentals & dispatch services (\$7,000)

Capital Budget Highlights

- Minor decrease in capital reserve contribution of \$20
- Pumper purchase anticipated in 2021 for \$450,000
- Station #1 renovations required for \$12,000
- Station #1 brick work carried forward from 2020 required for \$12,000
- Tools, equipment, clothing and safety equipment are pooled projects totalling \$52,000
- Radios & Pages are an annual capital expense of approximately \$16,000
- Training facility project for \$70,000 was carried forward from 2020
- Air handler purchase of \$15,000 necessary in 2021
- Fire service vehicle replacement of \$50,000



Divisional Budget Overview: Library

Operating Budget Highlights

- 67% reduction in travel expenses
- Reduction in revenues of approximately \$9,400 due to programming changes and reduced Annex rentals
- Estimated reduction in part-time staffing costs due to limited hours of operation \$90,000
- Changes in staffing costs as a result of 2020 restructuring approximately \$40,000
- Transfer of costs from capital of approximately \$26,000
- Removal of 2020 one-time balancing reserve transfer of \$84,725

Capital Budget Highlights

- Decrease in capital reserve contribution of \$26,000 which corresponds to additional costs in Library operating
- Capital projects include purchases of library materials (books, CDs, DVD, etc.) of an estimated \$89,631





Appendices



Appendix A: Town Final 2021 Consolidated Budget

Actuals Unaudited

Organization



Approved

	2021 Final Budget Base Level	2021 Final Budget Service Level Changes	2021 Final Budget Total	2020 Final Budget	Budget Change (\$)	Budget Change (%)	2020 Year to Date Actuals
1 Operating Fund							
Revenue	(\$4,800,430)		(\$4,800,430)	(\$5,373,199)	\$572,769	(10.66%)	(\$4,295,026)
Deferred Revenue	(\$180,750)		(\$180,750)	(\$180,750)			(\$180,750)
Other Property Tax Revenue	(\$894,327)		(\$894,327)	(\$482,052)	(\$412,275)	85.53%	(\$914,173)
Grants	(\$2,383,013)		(\$2,383,013)	(\$2,174,673)	(\$208,340)	9.58%	(\$2,806,443)
Donations	(\$6,158)		(\$6,158)	(\$1,500)	(\$4,658)	310.53%	(\$5,440)
Total Revenue	(\$8,264,678)		(\$8,264,678)	(\$8,212,174)	(\$52,504)	0.64%	(\$8,201,832)
Salary, Wages & Benefits	\$12,330,212	\$30,000	\$12,360,212	\$12,515,159	(\$154,947)	(1.24%)	\$10,503,332
Materials & Supplies	\$3,066,243	\$41,500	\$3,107,743	\$2,999,020	\$108,723	3.63%	\$2,472,355
Contracted Services	\$4,222,839	\$55,000	\$4,277,839	\$3,678,038	\$599,801	16.31%	\$3,739,152
Rents & Financials	\$58,749		\$58,749	\$79,793	(\$21,044)	(26.37%)	\$762,726
Total Expense	\$19,678,043	\$126,500	\$19,804,543	\$19,272,010	\$532,533	2.76%	\$17,477,565
Long Term Debt	\$992,987		\$992,987	\$1,039,286	(\$46,299)	(4.45%)	\$1,034,674
Total Debt	\$992,987		\$992,987	\$1,039,286	(\$46,299)	(4.45%)	\$1,034,674
Transfer To/From Reserve	(\$482,952)	(\$40,000)	(\$522,952)	\$142,150	(\$665,102)	(467.89%)	\$891,689
Total Reserve Transfer	(\$482,952)	(\$40,000)	(\$522,952)	\$142,150	(\$665,102)	(467.89%)	\$891,689
Internal Allocations							\$78
Net Levy	\$11,923,400	\$86,500	\$12,009,900	\$12,241,272	(\$231,372)	(1.89%)	\$11,202,174
2 Capital Fund							
Revenue							(\$52,787)
Deferred Revenue	(\$1,212,226)		(\$1,212,226)	(\$951,726)	(\$260,500)	27.37%	(\$601,143)
Grants	(\$670,070)		(\$670,070)	(\$1,005,355)	\$335,285	(33.35%)	(\$347,840)
Donations							
Total Revenue	(\$1,882,296)		(\$1,882,296)	(\$1,957,081)	\$74,785	(3.82%)	(\$1,001,770)
Total Expense							

Organization



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Debt							
Transfer To/From Reserve	(\$2,384,601)		(\$2,384,601)	(\$160,901)	(\$2,223,700)	1,382.03%	(\$45,776)
Total Reserve Transfer	(\$2,384,601)		(\$2,384,601)	(\$160,901)	(\$2,223,700)	1,382.03%	(\$45,776)
Capital Expenses	\$9,242,642		\$9,242,642	\$6,469,171	\$2,773,471	42.87%	\$5,398,734
Net Levy	\$4,975,745		\$4,975,745	\$4,351,189	\$624,556	14.35%	\$4,351,188
Total Organization	\$16,899,145	\$86,500	\$16,985,645	\$16,592,461	\$393,184	2.37%	\$15,553,362

CAO and Human Resources



	2021		2021	2020	2020		2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits	\$536,725		\$536,725	\$539,157	(\$2,432)	(0.45%)	\$527,664
Materials & Supplies	\$57,875		\$57,875	\$64,985	(\$7,110)	(10.94%)	\$37,260
Contracted Services	\$93,900		\$93,900	\$99,400	(\$5,500)	(5.53%)	\$82,041
Total Expense	\$688,500		\$688,500	\$703,542	(\$15,042)	(2.14%)	\$646,965
Total Debt							
Transfer To/From Reserve							(\$1,745)
Total Reserve Transfer							(\$1,745)
Internal Allocations	(\$26,465)		(\$26,465)	(\$24,316)	(\$2,149)	8.84%	(\$17,598)
Net Levy	\$662,035		\$662,035	\$679,226	(\$17,191)	(2.53%)	\$627,622
Total CAO and Human Resources	\$662,035		\$662,035	\$679,226	(\$17,191)	(2.53%)	\$627,622



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$189,797		\$189,797	\$192,399	(\$2,602)	(1.35%)	\$185,423
Total Salary, Wages & Benefits	\$189,797		\$189,797	\$192,399	(\$2,602)	(1.35%)	\$185,423
Materials & Supplies							
5-21800 Meals & Accommodations	\$2,500		\$2,500	\$5,000	(\$2,500)	(50.00%)	\$1,756
5-21900 Memberships	\$1,685		\$1,685	\$1,245	\$440	35.34%	\$1,416
5-21950 Mileage	\$500		\$500	\$1,000	(\$500)	(50.00%)	\$54
5-22250 Office Supplies	\$400		\$400	\$400			\$116
5-22400 Professional Development	\$4,000		\$4,000	\$4,000			\$1,337
5-22550 Publications	\$160		\$160	\$160			\$66
5-23100 Telephone - Cellular	\$300		\$300	\$300			\$205
Total Materials & Supplies	\$9,545		\$9,545	\$12,105	(\$2,560)	(21.15%)	\$4,950
Contracted Services							
5-30500 Consulting Fees	\$25,000		\$25,000	\$25,000			\$225
5-31350 Legal Fees	\$55,000		\$55,000	\$60,000	(\$5,000)	(8.33%)	\$67,862
Total Contracted Services	\$80,000		\$80,000	\$85,000	(\$5,000)	(5.88%)	\$68,087
Total Expense	\$279,342		\$279,342	\$289,504	(\$10,162)	(3.51%)	\$258,460
Total Debt							
Total Reserve Transfer							
Internal Allocations							
5-45000 Internal labour charged/recovered	(\$7,832)		(\$7,832)	(\$6,897)	(\$935)	13.56%	(\$4,900)
Total Internal Allocations	(\$7,832)		(\$7,832)	(\$6,897)	(\$935)	13.56%	(\$4,900)
Net Levy	\$271,510		\$271,510	\$282,607	(\$11,097)	(3.93%)	\$253,560
Total Office of the CAO	\$271,510		\$271,510	\$282,607	(\$11,097)	(3.93%)	\$253,560

Human Resources



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$346,928		\$346,928	\$343,158	\$3,770	1.10%	\$338,447
5-10010 Salaries & Wages - PT							\$3,794
5-10401 EAP - PT				\$3,600	(\$3,600)	(100.00%)	
Total Salary, Wages & Benefits	\$346,928		\$346,928	\$346,758	\$170	0.05%	\$342,241
Materials & Supplies							
5-20650 Corporate Training	\$7,000		\$7,000	\$7,000			\$135
5-20700 Courier	\$20		\$20	\$20			
5-21350 Health & Safety Committee	\$5,000		\$5,000	\$5,000			\$2,671
5-21650 Long Service Awards	\$1,000		\$1,000	\$1,000			\$831
5-21800 Meals & Accommodations	\$1,000		\$1,000	\$1,800	(\$800)	(44.44%)	\$114
5-21850 Meeting Supplies	\$100		\$100	\$250	(\$150)	(60.00%)	
5-21900 Memberships	\$17,440		\$17,440	\$17,440			\$15,178
5-21950 Mileage	\$250		\$250	\$1,000	(\$750)	(75.00%)	\$58
5-22050 Minor Software	\$4,170		\$4,170	\$4,520	(\$350)	(7.74%)	\$4,020
5-22250 Office Supplies	\$500		\$500	\$500			\$354
5-22400 Professional Development	\$4,000		\$4,000	\$4,000			\$1,338
5-22550 Publications	\$500		\$500	\$500			
5-22700 Retirement Recognition	\$750		\$750	\$750			\$546
5-23100 Telephone - Cellular	\$600		\$600	\$600			\$484
5-23180 Health & Wellness Program	\$3,500		\$3,500	\$3,500			\$3,158
5-23185 WSIB - Neer Surcharge							(\$118)
5-23275 Website Advertising	\$2,500		\$2,500	\$5,000	(\$2,500)	(50.00%)	\$3,541
Total Materials & Supplies	\$48,330		\$48,330	\$52,880	(\$4,550)	(8.60%)	\$32,310
Contracted Services							
5-30500 Consulting Fees	\$13,400		\$13,400	\$13,400			\$13,954
5-31600 Professional Fees	\$500		\$500	\$1,000	(\$500)	(50.00%)	
Total Contracted Services	\$13,900		\$13,900	\$14,400	(\$500)	(3.47%)	\$13,954
Total Expense	\$409,158		\$409,158	\$414,038	(\$4,880)	(1.18%)	\$388,505
Total Debt							

Human Resources



	2021		2021	2020	2020		2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Transfer To/From Reserve							
6-21075 Reserve Transfer - SWB Benefits							(\$1,745)
Total Transfer To/From Reserve							(\$1,745)
Total Reserve Transfer							(\$1,745)
Internal Allocations							
5-45000 Internal labour charged/recovered	(\$18,633)		(\$18,633)	(\$17,419)	(\$1,214)	6.97%	(\$12,698)
Total Internal Allocations	(\$18,633)		(\$18,633)	(\$17,419)	(\$1,214)	6.97%	(\$12,698)
Net Levy	\$390,525		\$390,525	\$396,619	(\$6,094)	(1.54%)	\$374,062
Total Human Resources	\$390,525		\$390,525	\$396,619	(\$6,094)	(1.54%)	\$374,062

Legislative Services



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$54,212)		(\$54,212)	(\$25,526)	(\$28,686)	112.38%	(\$50,032)
Total Revenue	(\$54,212)		(\$54,212)	(\$25,526)	(\$28,686)	112.38%	(\$50,032)
Salary, Wages & Benefits	\$1,195,793		\$1,195,793	\$1,198,387	(\$2,594)	(0.22%)	\$1,044,127
Materials & Supplies	\$111,180		\$111,180	\$106,351	\$4,829	4.54%	\$61,550
Contracted Services	\$380,165	\$10,000	\$390,165	\$252,106	\$138,059	54.76%	\$224,862
Rents & Financials				\$7,163	(\$7,163)	(100.00%)	\$683,794
Total Expense	\$1,687,138	\$10,000	\$1,697,138	\$1,564,007	\$133,131	8.51%	\$2,014,333
Total Debt							
Transfer To/From Reserve	\$28,750	(\$10,000)	\$18,750	\$117,750	(\$99,000)	(84.08%)	(\$550,380)
Total Reserve Transfer	\$28,750	(\$10,000)	\$18,750	\$117,750	(\$99,000)	(84.08%)	(\$550,380)
Internal Allocations	(\$57,884)		(\$57,884)	(\$56,583)	(\$1,301)	2.30%	(\$51,184)
Net Levy	\$1,603,792		\$1,603,792	\$1,599,648	\$4,144	0.26%	\$1,362,737
2 Capital Fund							
Revenue							(\$1,176)
Total Revenue							(\$1,176)
Total Expense							
Total Debt							
Transfer To/From Reserve	(\$47,327)		(\$47,327)	(\$34,536)	(\$12,791)	37.04%	\$12,331
Total Reserve Transfer	(\$47,327)		(\$47,327)	(\$34,536)	(\$12,791)	37.04%	\$12,331
Capital Expenses	\$115,527		\$115,527	\$98,074	\$17,453	17.80%	\$52,383
Net Levy	\$68,200		\$68,200	\$63,538	\$4,662	7.34%	\$63,538

Legislative Services



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Legislative Services	\$1,671,992		\$1,671,992	\$1,663,186	\$8,806	0.53%	\$1,426,275

Legislative Services - Other



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$157,674		\$157,674		\$157,674		
Total Salary, Wages & Benefits	\$157,674		\$157,674		\$157,674		
Materials & Supplies							
5-21800 Meals & Accommodations	\$600		\$600		\$600		
5-21900 Memberships	\$470		\$470		\$470		
5-21950 Mileage	\$348		\$348		\$348		
5-22250 Office Supplies	\$75		\$75		\$75		
5-22400 Professional Development	\$1,760		\$1,760		\$1,760		
5-22550 Publications	\$75		\$75		\$75		
5-23100 Telephone - Cellular	\$300		\$300		\$300		
Total Materials & Supplies	\$3,628		\$3,628		\$3,628		
Contracted Services							
5-31350 Legal Fees	\$3,000		\$3,000		\$3,000		
Total Contracted Services	\$3,000		\$3,000		\$3,000		
Total Expense	\$164,302		\$164,302		\$164,302		
Total Debt							
Total Reserve Transfer							
Net Levy	\$164,302		\$164,302		\$164,302		
Total Legislative Services - Other	\$164,302		\$164,302		\$164,302		

Governance



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-22010 Municipal - District							(\$1,917)
Total Revenue							(\$1,917)
Total Revenue							(\$1,917)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$334,690		\$334,690	\$538,580	(\$203,890)	(37.86%)	\$526,026
Total Salary, Wages & Benefits	\$334,690		\$334,690	\$538,580	(\$203,890)	(37.86%)	\$526,026
Materials & Supplies							
5-20050 Committee	\$300		\$300	\$300			
5-20850 Discretionary	\$10,000		\$10,000	\$20,000	(\$10,000)	(50.00%)	\$8,162
5-21850 Meeting Supplies	\$1,750		\$1,750	\$1,750			\$203
5-22000 Minor Hardware	\$1,200		\$1,200	\$1,200			
5-22060 Minor Acquisitions	\$1,875		\$1,875	\$1,875			\$1,875
5-22250 Office Supplies	\$700		\$700	\$700			\$76
5-22400 Professional Development	\$763		\$763	\$763			\$132
5-22450 Promotion/Special Events	\$3,832		\$3,832	\$3,832			\$826
5-23100 Telephone - Cellular	\$300		\$300	\$300			\$296
Total Materials & Supplies	\$20,720		\$20,720	\$30,720	(\$10,000)	(32.55%)	\$11,570
Contracted Services							
5-30500 Consulting Fees	\$20,500		\$20,500	\$2,260	\$18,240	807.08%	\$2,035
5-31300 Internet	\$567		\$567	\$504	\$63	12.50%	\$51
5-31350 Legal Fees	\$2,500		\$2,500	\$2,500			\$2,564
5-31625 Service Contracts	\$5,219		\$5,219	\$6,780	(\$1,561)	(23.02%)	\$7,602
5-31655 Software & Services - End User	\$11,035		\$11,035	\$10,750	\$285	2.65%	\$9,465
Total Contracted Services	\$39,821		\$39,821	\$22,794	\$17,027	74.70%	\$21,717
Total Expense	\$395,231		\$395,231	\$592,094	(\$196,863)	(33.25%)	\$559,313
Total Debt							
Transfer To/From Reserve							
6-20063 Reserve Transfer - Munic. Council Chambe	\$20,000		\$20,000	\$20,000			\$20,000
6-21066 Reserve - Ontario Service Delivery	(\$5,500)		(\$5,500)		(\$5,500)		
6-21070 Reserve Transfer - Records Management	(\$10,000)		(\$10,000)		(\$10,000)		

Governance



	2021		2021	2020	2020		2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Transfer To/From Reserve	\$4,500		\$4,500	\$20,000	(\$15,500)	(77.50%)	\$20,000
Total Reserve Transfer	\$4,500		\$4,500	\$20,000	(\$15,500)	(77.50%)	\$20,000
Net Levy	\$399,731		\$399,731	\$612,094	(\$212,363)	(34.69%)	\$577,396
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20063 Reserve Transfer - Munic. Council Chambe	(\$20,364)		(\$20,364)	\$3,863	(\$24,227)	(627.16%)	\$6,613
Total Transfer To/From Reserve	(\$20,364)		(\$20,364)	\$3,863	(\$24,227)	(627.16%)	\$6,613
Total Reserve Transfer	(\$20,364)		(\$20,364)	\$3,863	(\$24,227)	(627.16%)	\$6,613
Capital Expenses							
8-21750 Materials & Supplies	\$27,664		\$27,664	\$2,750	\$24,914	905.96%	
Total Capital Expenses	\$27,664		\$27,664	\$2,750	\$24,914	905.96%	
Net Levy	\$7,300		\$7,300	\$6,613	\$687	10.39%	\$6,613
Total Governance	\$407,031		\$407,031	\$618,707	(\$211,676)	(34.21%)	\$584,009

Election



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Materials & Supplies							
5-22450 Promotion/Special Events	\$450		\$450	\$450			
Total Materials & Supplies	\$450		\$450	\$450			
Contracted Services							
5-31350 Legal Fees	\$1,800		\$1,800	\$1,800			
Total Contracted Services	\$1,800		\$1,800	\$1,800			
Total Expense	\$2,250		\$2,250	\$2,250			
Total Debt							
Transfer To/From Reserve							
6-21025 Reserve Transfer - Election	\$24,750		\$24,750	\$24,750			\$27,000
Total Transfer To/From Reserve	\$24,750		\$24,750	\$24,750			\$27,000
Total Reserve Transfer	\$24,750		\$24,750	\$24,750			\$27,000
Net Levy	\$27,000		\$27,000	\$27,000			\$27,000
Total Election	\$27,000		\$27,000	\$27,000			\$27,000

Clerks



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30025 Burial Permits	(\$3,800)		(\$3,800)	(\$4,005)	\$205	(5.12%)	(\$3,780)
4-31090 Licences - Marriage	(\$19,375)		(\$19,375)	(\$18,750)	(\$625)	3.33%	(\$17,700)
4-40293 Freedom of Information	(\$375)		(\$375)	(\$350)	(\$25)	7.14%	(\$1,037)
4-40440 Miscellaneous Revenue	(\$142)		(\$142)	(\$121)	(\$21)	17.36%	(\$182)
4-40652 Research							(\$40)
Total Revenue	(\$23,692)		(\$23,692)	(\$23,226)	(\$466)	2.01%	(\$22,739)
Total Revenue	(\$23,692)		(\$23,692)	(\$23,226)	(\$466)	2.01%	(\$22,739)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$106,214		\$106,214	\$23,498	\$82,716	352.01%	\$23,198
Total Salary, Wages & Benefits	\$106,214		\$106,214	\$23,498	\$82,716	352.01%	\$23,198
Materials & Supplies							
5-20700 Courier	\$300		\$300	\$300			\$157
5-21750 Materials & Supplies	\$7,200		\$7,200	\$5,520	\$1,680	30.43%	\$5,520
5-21800 Meals & Accommodations	\$1,150		\$1,150	\$2,010	(\$860)	(42.79%)	\$84
5-21850 Meeting Supplies	\$100		\$100	\$100			\$44
5-21900 Memberships	\$470		\$470	\$900	(\$430)	(47.78%)	\$824
5-21950 Mileage	\$750		\$750	\$900	(\$150)	(16.67%)	
5-22250 Office Supplies	\$800		\$800	\$1,000	(\$200)	(20.00%)	\$607
5-22400 Professional Development	\$2,883		\$2,883	\$2,775	\$108	3.89%	
5-22550 Publications	\$150		\$150	\$150			\$155
5-23100 Telephone - Cellular	\$600		\$600	\$600			\$634
Total Materials & Supplies	\$14,403		\$14,403	\$14,255	\$148	1.04%	\$8,025
Contracted Services							
5-30500 Consulting Fees	\$450		\$450	\$450			
5-31350 Legal Fees				\$3,000	(\$3,000)	(100.00%)	\$536
5-31625 Service Contracts							
Total Contracted Services	\$450		\$450	\$3,450	(\$3,000)	(86.96%)	\$536
Total Expense	\$121,067		\$121,067	\$41,203	\$79,864	193.83%	\$31,759
Total Debt							
Total Reserve Transfer							

Clerks



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy	\$97,375		\$97,375	\$17,977	\$79,398	441.66%	\$9,020
Total Clerks	\$97,375		\$97,375	\$17,977	\$79,398	441.66%	\$9,020

Legal and Agreements



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30040 Dock Lease - Public	(\$11,000)		(\$11,000)		(\$11,000)		(\$5,500)
4-31115 Occupation Permit	(\$2,400)		(\$2,400)	(\$2,000)	(\$400)	20.00%	(\$3,812)
4-40670 Road Closing	(\$16,820)		(\$16,820)		(\$16,820)		
Total Revenue	(\$30,220)		(\$30,220)	(\$2,000)	(\$28,220)	1,411.00%	(\$9,312)
Total Revenue	(\$30,220)		(\$30,220)	(\$2,000)	(\$28,220)	1,411.00%	(\$9,312)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$98,416		\$98,416	\$146,046	(\$47,630)	(32.61%)	\$25,534
Total Salary, Wages & Benefits	\$98,416		\$98,416	\$146,046	(\$47,630)	(32.61%)	\$25,534
Materials & Supplies							
5-21800 Meals & Accommodations				\$1,000	(\$1,000)	(100.00%)	
5-21900 Memberships	\$450		\$450	\$450			
5-21950 Mileage	\$100		\$100	\$1,000	(\$900)	(90.00%)	
5-22250 Office Supplies	\$400		\$400	\$400			
5-23100 Telephone - Cellular				\$300	(\$300)	(100.00%)	(\$2)
Total Materials & Supplies	\$950		\$950	\$3,150	(\$2,200)	(69.84%)	(\$2)
Contracted Services							
5-31350 Legal Fees	\$5,000		\$5,000		\$5,000		
Total Contracted Services	\$5,000		\$5,000		\$5,000		
Rents & Financials							
5-55300 Lease - Premise				\$7,163	(\$7,163)	(100.00%)	\$5,652
Total Rents & Financials				\$7,163	(\$7,163)	(100.00%)	\$5,652
Total Expense	\$104,366		\$104,366	\$156,359	(\$51,993)	(33.25%)	\$31,184
Total Debt							
Transfer To/From Reserve							
6-20072 Reserve Transfer - Parks	\$11,000		\$11,000		\$11,000		
Total Transfer To/From Reserve	\$11,000		\$11,000		\$11,000		
Total Reserve Transfer	\$11,000		\$11,000		\$11,000		

Legal and Agreements



	2021		2021	2020			2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy	\$85,146		\$85,146	\$154,359	(\$69,213)	(44.84%)	\$21,872
Total Legal and Agreements	\$85,146		\$85,146	\$154,359	(\$69,213)	(44.84%)	\$21,872

Surplus Land



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final			Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40200 Dues & Fees							(\$57)
4-70030 Interest							(\$15,923)
Total Revenue							(\$15,980)
Total Revenue							(\$15,980)
Contracted Services							
5-31600 Professional Fees							\$20,071
Total Contracted Services							\$20,071
Rents & Financials							
5-60020 Land Purchase							\$678,142
Total Rents & Financials							\$678,142
Total Expense							\$698,213
Total Debt							
Transfer To/From Reserve							
6-20020 Reserve Transfer - Town Capital Recpmt							(\$21,071)
6-21067 Reserve Transfer - Forbes Hill Sale							(\$661,219)
Total Transfer To/From Reserve							(\$682,290)
Total Reserve Transfer							(\$682,290)
Net Levy							(\$57)
Total Surplus Land							(\$57)

Information Technology



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue	<hr/>						
Salary, Wages & Benefits	\$310,587		\$310,587	\$302,975	\$7,612	2.51%	\$285,577
Materials & Supplies	\$56,474		\$56,474	\$42,145	\$14,329	34.00%	\$33,360
Contracted Services	\$315,319		\$315,319	\$205,787	\$109,532	53.23%	\$169,585
Total Expense	\$682,380		\$682,380	\$550,907	\$131,473	23.86%	\$488,522
Total Debt	<hr/>						
Transfer To/From Reserve	(\$96,000)		(\$96,000)	(\$11,000)	(\$85,000)	772.73%	(\$90)
Total Reserve Transfer	(\$96,000)		(\$96,000)	(\$11,000)	(\$85,000)	772.73%	(\$90)
Internal Allocations	(\$53,761)		(\$53,761)	(\$52,459)	(\$1,302)	2.48%	(\$48,203)
Net Levy	\$532,619		\$532,619	\$487,448	\$45,171	9.27%	\$440,229
2 Capital Fund							
Revenue							(\$1,176)
Total Revenue							(\$1,176)
Total Expense	<hr/>						
Total Debt	<hr/>						
Transfer To/From Reserve	(\$26,963)		(\$26,963)	(\$38,399)	\$11,436	(29.78%)	\$5,718
Total Reserve Transfer	(\$26,963)		(\$26,963)	(\$38,399)	\$11,436	(29.78%)	\$5,718
Capital Expenses	\$87,863		\$87,863	\$95,324	(\$7,461)	(7.83%)	\$52,383
Net Levy	\$60,900		\$60,900	\$56,925	\$3,975	6.98%	\$56,925
Total Information Technology	\$593,519		\$593,519	\$544,373	\$49,146	9.03%	\$497,154

Corporate IT



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT				\$302,975	(\$302,975)	(100.00%)	\$240,359
5-10010 Salaries & Wages - PT							\$45,218
Total Salary, Wages & Benefits				\$302,975	(\$302,975)	(100.00%)	\$285,577
Materials & Supplies							
5-20700 Courier				\$35	(\$35)	(100.00%)	
5-21800 Meals & Accommodations				\$1,100	(\$1,100)	(100.00%)	
5-21900 Memberships				\$1,500	(\$1,500)	(100.00%)	
5-21950 Mileage				\$327	(\$327)	(100.00%)	
5-22000 Minor Hardware	\$26,250		\$26,250	\$1,250	\$25,000	2,000.00%	\$1,142
5-22050 Minor Software	\$1,250		\$1,250	\$1,250			\$1,489
5-22175 Network Cabling	\$250		\$250	\$250			\$660
5-22250 Office Supplies				\$100	(\$100)	(100.00%)	\$58
5-22375 Printer Supplies				\$2,500	(\$2,500)	(100.00%)	\$938
5-22400 Professional Development				\$3,700	(\$3,700)	(100.00%)	
5-23100 Telephone - Cellular				\$1,045	(\$1,045)	(100.00%)	
5-23105 Telephone - Landline	\$24,818		\$24,818	\$29,088	(\$4,270)	(14.68%)	\$22,638
Total Materials & Supplies	\$52,568		\$52,568	\$42,145	\$10,423	24.73%	\$26,925
Contracted Services							
5-30500 Consulting Fees	\$65,000		\$65,000	\$5,000	\$60,000	1,200.00%	\$5,556
5-30600 Copying Expenses	\$7,000		\$7,000	\$4,500	\$2,500	55.56%	\$2,404
5-30955 Fibre Optics Fees				\$23,000	(\$23,000)	(100.00%)	
5-31025 Hardware Maint & Support	\$1,000		\$1,000	\$2,810	(\$1,810)	(64.41%)	\$2,493
5-31300 Internet	\$36,838		\$36,838	\$7,626	\$29,212	383.06%	\$37,435
5-31625 Service Contracts	\$49,000		\$49,000	\$25,000	\$24,000	96.00%	\$20,648
5-31655 Software & Services - End User	\$57,478		\$57,478	\$76,903	(\$19,425)	(25.26%)	\$71,257
5-31656 Software & Services - Security	\$49,250		\$49,250	\$37,315	\$11,935	31.98%	\$21,460
5-31657 Software & Services - Operations	\$48,553		\$48,553	\$23,633	\$24,920	105.45%	\$8,332
Total Contracted Services	\$314,119		\$314,119	\$205,787	\$108,332	52.64%	\$169,585
Total Expense	\$366,687		\$366,687	\$550,907	(\$184,220)	(33.44%)	\$482,087
Total Debt							

Corporate IT



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Transfer To/From Reserve							
6-20045 RSRV xfr Information Technology							(\$90)
6-21020 Reserve Transfer - Building	(\$25,000)		(\$25,000)		(\$25,000)		
6-21066 Reserve - Ontario Service Delivery	(\$71,000)		(\$71,000)	(\$11,000)	(\$60,000)	545.45%	
Total Transfer To/From Reserve	(\$96,000)		(\$96,000)	(\$11,000)	(\$85,000)	772.73%	(\$90)
Total Reserve Transfer	(\$96,000)		(\$96,000)	(\$11,000)	(\$85,000)	772.73%	(\$90)
Internal Allocations							
4-86000 Int. Labour Reallocation	(\$37,080)		(\$37,080)	(\$37,080)			(\$37,080)
5-45000 Internal labour charged/recovered	(\$16,681)		(\$16,681)	(\$15,379)	(\$1,302)	8.47%	(\$11,123)
Total Internal Allocations	(\$53,761)		(\$53,761)	(\$52,459)	(\$1,302)	2.48%	(\$48,203)
Net Levy	\$216,926		\$216,926	\$487,448	(\$270,522)	(55.50%)	\$433,794
2 Capital Fund							
Revenue							
7-60010 Sale of Equipment							(\$1,176)
Total Revenue							(\$1,176)
Total Revenue							(\$1,176)
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20045 Reserve Transfer - IT Capital Replacemen	(\$26,963)		(\$26,963)	(\$38,399)	\$11,436	(29.78%)	\$5,718
Total Transfer To/From Reserve	(\$26,963)		(\$26,963)	(\$38,399)	\$11,436	(29.78%)	\$5,718
Total Reserve Transfer	(\$26,963)		(\$26,963)	(\$38,399)	\$11,436	(29.78%)	\$5,718
Capital Expenses							
8-21750 Materials & Supplies	\$84,718		\$84,718	\$95,324	(\$10,606)	(11.13%)	\$52,383
8-22050 Software	\$3,145		\$3,145		\$3,145		
Total Capital Expenses	\$87,863		\$87,863	\$95,324	(\$7,461)	(7.83%)	\$52,383

Corporate IT



	2021		2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final			Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy	\$60,900		\$60,900	\$56,925	\$3,975	6.98%	\$56,925
Total Corporate IT	\$277,826		\$277,826	\$544,373	(\$266,547)	(48.96%)	\$490,719

IT Services



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$310,587		\$310,587		\$310,587		
Total Salary, Wages & Benefits	\$310,587		\$310,587		\$310,587		
Materials & Supplies							
5-20700 Courier	\$35		\$35		\$35		\$75
5-21800 Meals & Accommodations	\$700		\$700		\$700		
5-21950 Mileage	\$327		\$327		\$327		
5-22060 Minor Acquisitions							\$1,755
5-22250 Office Supplies	\$100		\$100		\$100		\$227
5-22400 Professional Development	\$1,700		\$1,700		\$1,700		\$3,421
5-23100 Telephone - Cellular	\$1,044		\$1,044		\$1,044		\$957
Total Materials & Supplies	\$3,906		\$3,906		\$3,906		\$6,435
Contracted Services							
5-31655 Software & Services - End User	\$1,200		\$1,200		\$1,200		
Total Contracted Services	\$1,200		\$1,200		\$1,200		
Total Expense	\$315,693		\$315,693		\$315,693		\$6,435
Total Debt							
Total Reserve Transfer							
Net Levy	\$315,693		\$315,693		\$315,693		\$6,435
Total IT Services	\$315,693		\$315,693		\$315,693		\$6,435

Corporate Information



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40310 GIS Map Revenue	(\$300)		(\$300)	(\$300)			(\$84)
Total Revenue	(\$300)		(\$300)	(\$300)			(\$84)
Total Revenue	(\$300)		(\$300)	(\$300)			(\$84)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$103,066		\$103,066	\$103,105	(\$39)	(0.04%)	\$100,687
Total Salary, Wages & Benefits	\$103,066		\$103,066	\$103,105	(\$39)	(0.04%)	\$100,687
Materials & Supplies							
5-20530 Compensation	\$700		\$700	\$1,000	(\$300)	(30.00%)	\$225
5-21800 Meals & Accommodations	\$200		\$200	\$400	(\$200)	(50.00%)	
5-21850 Meeting Supplies	\$500		\$500	\$1,000	(\$500)	(50.00%)	
5-21900 Memberships	\$190		\$190	\$190			\$171
5-21950 Mileage	\$300		\$300	\$300			\$20
5-22250 Office Supplies	\$1,750		\$1,750	\$2,000	(\$250)	(12.50%)	\$1,762
5-22400 Professional Development	\$1,200		\$1,200	\$1,200			\$534
Total Materials & Supplies	\$4,840		\$4,840	\$6,090	(\$1,250)	(20.53%)	\$2,712
Contracted Services							
5-30500 Consulting Fees	\$1,600		\$1,600	\$5,000	(\$3,400)	(68.00%)	
5-31655 Software & Services - End User	\$7,500	\$10,000	\$17,500	\$7,500	\$10,000	133.33%	\$7,455
Total Contracted Services	\$9,100	\$10,000	\$19,100	\$12,500	\$6,600	52.80%	\$7,455
Total Expense	\$117,006	\$10,000	\$127,006	\$121,695	\$5,311	4.36%	\$110,854
Total Debt							
Transfer To/From Reserve							
6-20037 Reserve Transfer - Corporate Software	\$50,000		\$50,000	\$50,000			\$50,000
6-21045 Reserve Transfer - Corp Information	\$4,500	(\$10,000)	(\$5,500)	\$4,000	(\$9,500)	(237.50%)	\$5,000
Total Transfer To/From Reserve	\$54,500	(\$10,000)	\$44,500	\$54,000	(\$9,500)	(17.59%)	\$55,000
Total Reserve Transfer	\$54,500	(\$10,000)	\$44,500	\$54,000	(\$9,500)	(17.59%)	\$55,000
Internal Allocations							
5-45000 Internal labour charged/recovered	(\$4,123)		(\$4,123)	(\$4,124)	\$1	(0.02%)	(\$2,981)
Total Internal Allocations	(\$4,123)		(\$4,123)	(\$4,124)	\$1	(0.02%)	(\$2,981)

Corporate Information



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy	\$167,083		\$167,083	\$171,271	(\$4,188)	(2.45%)	\$162,789
Total Corporate Information	\$167,083		\$167,083	\$171,271	(\$4,188)	(2.45%)	\$162,789

Records Management



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$85,146		\$85,146	\$84,183	\$963	1.14%	\$83,105
Total Salary, Wages & Benefits	\$85,146		\$85,146	\$84,183	\$963	1.14%	\$83,105
Materials & Supplies							
5-21800 Meals & Accommodations	\$200		\$200	\$460	(\$260)	(56.52%)	
5-21900 Memberships	\$670		\$670	\$300	\$370	123.33%	\$322
5-21950 Mileage				\$1,056	(\$1,056)	(100.00%)	\$37
5-22050 Minor Software	\$4,000		\$4,000	\$3,600	\$400	11.11%	\$3,764
5-22250 Office Supplies	\$50		\$50	\$50			
5-22400 Professional Development	\$1,645		\$1,645	\$925	\$720	77.84%	\$356
5-22550 Publications	\$150		\$150	\$150			\$123
5-22600 Records Management Supplies	\$3,000		\$3,000	\$3,000			\$1,283
Total Materials & Supplies	\$9,715		\$9,715	\$9,541	\$174	1.82%	\$5,885
Contracted Services							
5-30500 Consulting Fees	\$375		\$375	\$375			\$356
5-30525 Contractors	\$5,000		\$5,000	\$5,000			\$5,088
5-31625 Service Contracts	\$300		\$300	\$400	(\$100)	(25.00%)	\$54
Total Contracted Services	\$5,675		\$5,675	\$5,775	(\$100)	(1.73%)	\$5,498
Total Expense	\$100,536		\$100,536	\$99,499	\$1,037	1.04%	\$94,488
Total Debt							
Transfer To/From Reserve							
6-21070 Reserve Transfer - Records Management	\$30,000		\$30,000	\$30,000			\$30,000
Total Transfer To/From Reserve	\$30,000		\$30,000	\$30,000			\$30,000
Total Reserve Transfer	\$30,000		\$30,000	\$30,000			\$30,000
Net Levy	\$130,536		\$130,536	\$129,499	\$1,037	0.80%	\$124,488
Total Records Management	\$130,536		\$130,536	\$129,499	\$1,037	0.80%	\$124,488

Financial Services



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$1,347,238)		(\$1,347,238)	(\$1,357,760)	\$10,522	(0.77%)	(\$1,341,768)
Other Property Tax Revenue	(\$218,950)		(\$218,950)	(\$171,231)	(\$47,719)	27.87%	(\$215,151)
Grants	(\$1,986,220)		(\$1,986,220)	(\$1,840,000)	(\$146,220)	7.95%	(\$2,501,600)
Donations							(\$2,000)
Total Revenue	(\$3,552,408)		(\$3,552,408)	(\$3,368,991)	(\$183,417)	5.44%	(\$4,060,519)
Salary, Wages & Benefits	\$720,141		\$720,141	\$727,538	(\$7,397)	(1.02%)	\$695,113
Materials & Supplies	\$24,939		\$24,939	\$23,317	\$1,622	6.96%	\$43,427
Contracted Services	\$985,567	\$45,000	\$1,030,567	\$879,544	\$151,023	17.17%	\$734,164
Rents & Financials	\$20,000		\$20,000	\$17,000	\$3,000	17.65%	\$39,711
Total Expense	\$1,750,647	\$45,000	\$1,795,647	\$1,647,399	\$148,248	9.00%	\$1,512,415
Long Term Debt	\$171,945		\$171,945	\$171,945			\$170,583
Total Debt	\$171,945		\$171,945	\$171,945			\$170,583
Transfer To/From Reserve	(\$53,450)		(\$53,450)	\$458,150	(\$511,600)	(111.67%)	\$1,096,914
Total Reserve Transfer	(\$53,450)		(\$53,450)	\$458,150	(\$511,600)	(111.67%)	\$1,096,914
Internal Allocations	(\$194,328)		(\$194,328)	(\$184,675)	(\$9,653)	5.23%	(\$176,234)
Net Levy	(\$1,877,594)	\$45,000	(\$1,832,594)	(\$1,276,172)	(\$556,422)	43.60%	(\$1,456,841)
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve	(\$70,946)		(\$70,946)		(\$70,946)		(\$54,391)
Total Reserve Transfer	(\$70,946)		(\$70,946)		(\$70,946)		(\$54,391)

Financial Services



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Capital Expenses	\$70,946		\$70,946		\$70,946		\$54,391
Net Levy							
Total Financial Services	(\$1,877,594)	\$45,000	(\$1,832,594)	(\$1,276,172)	(\$556,422)	43.60%	(\$1,456,841)

Customer Service - Civic



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30047 Garbage Tags	(\$650)		(\$650)	(\$650)			(\$1,070)
Total Revenue	(\$650)		(\$650)	(\$650)			(\$1,070)
Total Revenue	(\$650)		(\$650)	(\$650)			(\$1,070)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$45,405		\$45,405	\$44,903	\$502	1.12%	\$40,729
Total Salary, Wages & Benefits	\$45,405		\$45,405	\$44,903	\$502	1.12%	\$40,729
Materials & Supplies							
5-21925 Merchandise	\$650		\$650	\$650			
5-22250 Office Supplies	\$350		\$350	\$1,000	(\$650)	(65.00%)	\$31
5-22400 Professional Development	\$425		\$425		\$425		\$371
5-23100 Telephone - Cellular							\$12
Total Materials & Supplies	\$1,425		\$1,425	\$1,650	(\$225)	(13.64%)	\$414
Total Expense	\$46,830		\$46,830	\$46,553	\$277	0.60%	\$41,143
Total Debt							
Total Reserve Transfer							
Internal Allocations							
5-45000 Internal labour charged/recovered	(\$2,270)		(\$2,270)	(\$2,245)	(\$25)	1.11%	(\$1,549)
Total Internal Allocations	(\$2,270)		(\$2,270)	(\$2,245)	(\$25)	1.11%	(\$1,549)
Net Levy	\$43,910		\$43,910	\$43,658	\$252	0.58%	\$38,524
Total Customer Service - Civic	\$43,910		\$43,910	\$43,658	\$252	0.58%	\$38,524

Insurance



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40010 Administration Revenue	(\$938)		(\$938)	(\$1,250)	\$312	(24.96%)	(\$861)
Total Revenue	(\$938)		(\$938)	(\$1,250)	\$312	(24.96%)	(\$861)
Total Revenue	(\$938)		(\$938)	(\$1,250)	\$312	(24.96%)	(\$861)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$61,539		\$61,539	\$57,695	\$3,844	6.66%	\$49,868
Total Salary, Wages & Benefits	\$61,539		\$61,539	\$57,695	\$3,844	6.66%	\$49,868
Materials & Supplies							
5-21800 Meals & Accommodations	\$300		\$300	\$600	(\$300)	(50.00%)	
5-21900 Memberships	\$655		\$655	\$385	\$270	70.13%	
5-21950 Mileage	\$200		\$200	\$350	(\$150)	(42.86%)	
5-22400 Professional Development	\$1,754		\$1,754		\$1,754		
5-23100 Telephone - Cellular	\$300		\$300		\$300		\$107
Total Materials & Supplies	\$3,209		\$3,209	\$1,335	\$1,874	140.37%	\$107
Contracted Services							
5-31200 Insurance - Deductible - Liability	\$100,000		\$100,000	\$100,000			(\$94,354)
5-31210 Insurance - Deductible - Property	\$20,000		\$20,000	\$15,000	\$5,000	33.33%	\$31,453
5-31215 Deductible - Auto	\$10,000		\$10,000	\$5,000	\$5,000	100.00%	\$5,313
5-31250 Insurance - Premium	\$788,282		\$788,282	\$691,444	\$96,838	14.01%	\$681,607
Total Contracted Services	\$918,282		\$918,282	\$811,444	\$106,838	13.17%	\$624,019
Total Expense	\$983,030		\$983,030	\$870,474	\$112,556	12.93%	\$673,994
Total Debt							
Total Reserve Transfer							
Internal Allocations							
5-45000 Internal labour charged/recovered	(\$3,305)		(\$3,305)	(\$2,929)	(\$376)	12.84%	(\$1,715)
5-45500 Internal Insurance Charged/recovered	(\$175,669)		(\$175,669)	(\$157,098)	(\$18,571)	11.82%	(\$157,098)
Total Internal Allocations	(\$178,974)		(\$178,974)	(\$160,027)	(\$18,947)	11.84%	(\$158,813)
Net Levy	\$803,118		\$803,118	\$709,197	\$93,921	13.24%	\$514,320

Insurance



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Insurance	\$803,118		\$803,118	\$709,197	\$93,921	13.24%	\$514,320

Finance



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-20050 Federal- HST/GST Recovery							(\$801)
4-30090 Lease							(\$16,713)
4-40145 Commission	(\$250)		(\$250)	(\$500)	\$250	(50.00%)	(\$286)
4-40440 Miscellaneous Revenue	(\$4,500)		(\$4,500)	(\$4,500)			(\$3,673)
4-40620 Recovery							(\$2,011)
4-40690 Service Charges	(\$4,500)		(\$4,500)	(\$6,000)	\$1,500	(25.00%)	(\$2,722)
4-40770 Tax Certificate Fees	(\$42,000)		(\$42,000)	(\$40,960)	(\$1,040)	2.54%	(\$39,488)
4-40775 Tax Notice Fees	(\$20,000)		(\$20,000)	(\$18,000)	(\$2,000)	11.11%	(\$13,135)
4-40777 Mortgage Processing Fee	(\$20,000)		(\$20,000)	(\$21,500)	\$1,500	(6.98%)	(\$21,618)
4-70020 Tax Penalties	(\$744,000)		(\$744,000)	(\$720,000)	(\$24,000)	3.33%	(\$658,233)
4-70030 Interest	(\$86,000)		(\$86,000)	(\$120,000)	\$34,000	(28.33%)	(\$148,269)
4-70040 Investment Income							(\$5,842)
4-71000 Dividend Income	(\$424,400)		(\$424,400)	(\$424,400)			(\$424,400)
Total Revenue	(\$1,345,650)		(\$1,345,650)	(\$1,355,860)	\$10,210	(0.75%)	(\$1,337,191)
Other Property Tax Revenue							
4-17070 Huntsville Hospital PIL	(\$6,750)		(\$6,750)	(\$6,750)			(\$6,750)
4-18000 Huntsville Tax Write Off	\$60,000		\$60,000	\$60,000			\$325,491
4-18005 Huntsville Properties (Taxes to UT & ED)							\$3,081
4-18095 Town - Charity Rebate	\$2,800		\$2,800	\$2,800			\$2,670
4-19000 General Levy - Supplementary	(\$275,000)		(\$275,000)	(\$227,281)	(\$47,719)	21.00%	(\$539,643)
Total Other Property Tax Revenue	(\$218,950)		(\$218,950)	(\$171,231)	(\$47,719)	27.87%	(\$215,151)
Grants							
4-21000 Provincial Grant	(\$133,000)		(\$133,000)		(\$133,000)		
4-21050 Ontario Municipal Partners Fund	(\$1,841,000)		(\$1,841,000)	(\$1,840,000)	(\$1,000)	0.05%	(\$1,840,000)
Total Grants	(\$1,974,000)		(\$1,974,000)	(\$1,840,000)	(\$134,000)	7.28%	(\$1,840,000)
Donations							
4-50010 Donations - Individual & Corporate							(\$2,000)
Total Donations							(\$2,000)
Total Revenue	(\$3,538,600)		(\$3,538,600)	(\$3,367,091)	(\$171,509)	5.09%	(\$3,394,342)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$613,197		\$613,197	\$624,940	(\$11,743)	(1.88%)	\$596,352
Total Salary, Wages & Benefits	\$613,197		\$613,197	\$624,940	(\$11,743)	(1.88%)	\$596,352

Finance



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Materials & Supplies							
5-20375 Cash Short (Over)							(\$28)
5-20700 Courier	\$100		\$100	\$100			\$74
5-21800 Meals & Accommodations	\$500		\$500	\$3,000	(\$2,500)	(83.33%)	\$125
5-21900 Memberships	\$3,759		\$3,759	\$3,927	(\$168)	(4.28%)	\$3,484
5-21950 Mileage	\$500		\$500	\$2,000	(\$1,500)	(75.00%)	\$193
5-22250 Office Supplies	\$4,500		\$4,500	\$5,000	(\$500)	(10.00%)	\$3,048
5-22400 Professional Development	\$2,821		\$2,821	\$5,000	(\$2,179)	(43.58%)	\$1,277
5-22550 Publications	\$465		\$465	\$465			\$151
5-23100 Telephone - Cellular	\$660		\$660	\$840	(\$180)	(21.43%)	\$566
Total Materials & Supplies	\$13,305		\$13,305	\$20,332	(\$7,027)	(34.56%)	\$8,890
Contracted Services							
5-30100 Accounting/Audit Fees	\$19,285		\$19,285	\$21,100	(\$1,815)	(8.60%)	\$24,746
5-30380 Community Imp. Program		\$45,000	\$45,000		\$45,000		
5-30500 Consulting Fees	\$2,000		\$2,000		\$2,000		\$3,831
5-30950 Fee Rebates - Affordable Housing	\$10,000		\$10,000	\$10,000			
5-31550 Postage Meter	\$8,000		\$8,000	\$9,000	(\$1,000)	(11.11%)	\$6,667
5-31625 Service Contracts							(\$1,657)
5-31655 Software & Services - End User							\$5,373
5-31800 Tax Notices	\$28,000		\$28,000	\$28,000			\$31,599
Total Contracted Services	\$67,285	\$45,000	\$112,285	\$68,100	\$44,185	64.88%	\$70,559
Rents & Financials							
5-53000 Uncollectible AR							\$16,996
5-55300 Lease - Premise							\$117
5-56000 Bank Charges	\$20,000		\$20,000	\$17,000	\$3,000	17.65%	\$23,237
5-57000 Interest & Penalties							\$37
5-58000 Foreign Exchange Gain/Loss							(\$676)
Total Rents & Financials	\$20,000		\$20,000	\$17,000	\$3,000	17.65%	\$39,711
Total Expense	\$713,787	\$45,000	\$758,787	\$730,372	\$28,415	3.89%	\$715,512
Long Term Debt							
5-50000 Debenture - Interest	\$46,554		\$46,554	\$52,957	(\$6,403)	(12.09%)	\$51,594
5-50001 Debenture - Payments	\$125,391		\$125,391	\$118,988	\$6,403	5.38%	\$118,989
Total Long Term Debt	\$171,945		\$171,945	\$171,945			\$170,583
Total Debt	\$171,945		\$171,945	\$171,945			\$170,583

Finance



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Transfer To/From Reserve							
6-20017 Reserve Transfer - Centre Street							\$16,713
6-21013 Reserve Transfer - Community Health Care							\$2,000
6-21065 Reserve Transfer - Working Capital	\$608,150		\$608,150	\$458,150	\$150,000	32.74%	\$459,401
6-21075 Reserve Transfer - SWB Benefits							(\$25,000)
Total Transfer To/From Reserve	\$608,150		\$608,150	\$458,150	\$150,000	32.74%	\$453,114
Total Reserve Transfer	\$608,150		\$608,150	\$458,150	\$150,000	32.74%	\$453,114
Internal Allocations							
5-45000 Internal labour charged/recovered	(\$25,304)		(\$25,304)	(\$22,403)	(\$2,901)	12.95%	(\$15,872)
Total Internal Allocations	(\$25,304)		(\$25,304)	(\$22,403)	(\$2,901)	12.95%	(\$15,872)
Net Levy	(\$2,070,022)	\$45,000	(\$2,025,022)	(\$2,029,027)	\$4,005	(0.20%)	(\$2,071,005)
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20000 xFr to Capital Reserve							
9-21066 Reserve - Ontario Service Delivery	(\$70,946)		(\$70,946)		(\$70,946)		(\$54,391)
Total Transfer To/From Reserve	(\$70,946)		(\$70,946)		(\$70,946)		(\$54,391)
Total Reserve Transfer	(\$70,946)		(\$70,946)		(\$70,946)		(\$54,391)
Capital Expenses							
8-22050 Software							\$26,458
8-30500 Consulting Fees							\$27,933
8-31655 Software & Services - End User	\$70,946		\$70,946		\$70,946		
Total Capital Expenses	\$70,946		\$70,946		\$70,946		\$54,391
Net Levy							

Finance



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Finance	(\$2,070,022)	\$45,000	(\$2,025,022)	(\$2,029,027)	\$4,005	(0.20%)	(\$2,071,005)

COVID-19



	2021		2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							(\$2,646)
Grants	(\$12,220)		(\$12,220)		(\$12,220)		(\$661,600)
Total Revenue	(\$12,220)		(\$12,220)		(\$12,220)		(\$664,246)
Salary, Wages & Benefits							\$8,164
Materials & Supplies	\$7,000		\$7,000		\$7,000		\$34,016
Contracted Services							\$39,586
Total Expense	\$7,000		\$7,000		\$7,000		\$81,766
Total Debt							
Transfer To/From Reserve	(\$661,600)		(\$661,600)		(\$661,600)		\$643,800
Total Reserve Transfer	(\$661,600)		(\$661,600)		(\$661,600)		\$643,800
Internal Allocations	\$12,220		\$12,220		\$12,220		
Net Levy	(\$654,600)		(\$654,600)		(\$654,600)		\$61,320
Total COVID-19	(\$654,600)		(\$654,600)		(\$654,600)		\$61,320

COVID-19 General



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40435 Merchandise Revenue							(\$2,646)
Total Revenue							(\$2,646)
Grants							
4-21000 Provincial Grant							(\$661,600)
Total Grants							(\$661,600)
Total Revenue							(\$664,246)
Materials & Supplies							
5-20350 Building R&M Materials & Supply							\$2,330
5-20450 Clothing & Safety Supplies	\$500		\$500		\$500		\$3,226
5-20750 Custodial Supplies							\$843
5-21750 Materials & Supplies							\$16,760
5-21950 Mileage							\$24
5-22050 Minor Software							\$606
5-22060 Minor Acquisitions	\$5,000		\$5,000		\$5,000		\$1,540
5-22250 Office Supplies							\$407
5-22875 Signage	\$1,500		\$1,500		\$1,500		\$5,591
Total Materials & Supplies	\$7,000		\$7,000		\$7,000		\$31,327
Contracted Services							
5-30525 Contractors							\$5,387
5-30550 Contributions/Grants to Others							\$17,800
5-30621 Custodial Contracts							\$110
5-31350 Legal Fees							\$8,602
Total Contracted Services							\$31,899
Total Expense	\$7,000		\$7,000		\$7,000		\$63,226
Total Debt							
Transfer To/From Reserve							
6-20014 Reserve Transfer - COVID19 Recovery							(\$17,800)
6-21047 Reserve Transfer - Ontario Safe Restart	(\$661,600)		(\$661,600)		(\$661,600)		\$661,600
Total Transfer To/From Reserve	(\$661,600)		(\$661,600)		(\$661,600)		\$643,800
Total Reserve Transfer	(\$661,600)		(\$661,600)		(\$661,600)		\$643,800



	2021		2021	2020			2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy	(\$654,600)		(\$654,600)		(\$654,600)		\$42,780
Total COVID-19 General	(\$654,600)		(\$654,600)		(\$654,600)		\$42,780

COVID-19 Assessment Centre



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Grants							
4-21000 Provincial Grant	(\$12,220)		(\$12,220)		(\$12,220)		
Total Grants	(\$12,220)		(\$12,220)		(\$12,220)		
Total Revenue	(\$12,220)		(\$12,220)		(\$12,220)		
Salary, Wages & Benefits							
5-10010 Salaries & Wages - PT							\$8,164
Total Salary, Wages & Benefits							\$8,164
Materials & Supplies							
5-20450 Clothing & Safety Supplies							\$57
5-21750 Materials & Supplies							\$1,868
5-22875 Signage							\$745
5-23100 Telephone - Cellular							\$19
Total Materials & Supplies							\$2,689
Contracted Services							
5-30525 Contractors							\$1,574
5-30621 Custodial Contracts							\$5,648
5-31300 Internet							\$465
Total Contracted Services							\$7,687
Total Expense							\$18,540
Total Debt							
Total Reserve Transfer							
Internal Allocations							
5-85000 Int. Facilities Rental	\$12,220		\$12,220		\$12,220		
Total Internal Allocations	\$12,220		\$12,220		\$12,220		
Net Levy							\$18,540
Total COVID-19 Assessment Centre							\$18,540

Community Services



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$1,082,328)		(\$1,082,328)	(\$1,777,027)	\$694,699	(39.09%)	(\$666,232)
Deferred Revenue	(\$142,090)		(\$142,090)	(\$142,090)			(\$142,090)
Grants	(\$76,959)		(\$76,959)	(\$93,359)	\$16,400	(17.57%)	(\$76,279)
Donations	(\$1,158)		(\$1,158)	(\$1,500)	\$342	(22.80%)	(\$657)
Total Revenue	(\$1,302,535)		(\$1,302,535)	(\$2,013,976)	\$711,441	(35.33%)	(\$885,258)
Salary, Wages & Benefits	\$2,895,578		\$2,895,578	\$3,188,276	(\$292,698)	(9.18%)	\$2,228,508
Materials & Supplies	\$898,336		\$898,336	\$1,002,848	(\$104,512)	(10.42%)	\$594,202
Contracted Services	\$590,001		\$590,001	\$587,932	\$2,069	0.35%	\$693,617
Rents & Financials	\$25,227		\$25,227	\$42,330	(\$17,103)	(40.40%)	\$25,492
Total Expense	\$4,409,142		\$4,409,142	\$4,821,386	(\$412,244)	(8.55%)	\$3,541,819
Long Term Debt	\$429,180		\$429,180	\$454,011	(\$24,831)	(5.47%)	\$452,261
Total Debt	\$429,180		\$429,180	\$454,011	(\$24,831)	(5.47%)	\$452,261
Transfer To/From Reserve	(\$40,516)		(\$40,516)	\$15,705	(\$56,221)	(357.98%)	(\$18,090)
Total Reserve Transfer	(\$40,516)		(\$40,516)	\$15,705	(\$56,221)	(357.98%)	(\$18,090)
Internal Allocations	(\$37,587)		(\$37,587)	(\$18,977)	(\$18,610)	98.07%	(\$2,209)
Net Levy	\$3,457,684		\$3,457,684	\$3,258,149	\$199,535	6.12%	\$3,088,523
2 Capital Fund							
Grants							(\$108)
Donations							
Total Revenue							(\$108)
Total Expense							
Total Debt							
Transfer To/From Reserve	(\$237,050)		(\$237,050)	(\$283,175)	\$46,125	(16.29%)	\$274,750

Community Services



	2021		2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Reserve Transfer	(\$237,050)		(\$237,050)	(\$283,175)	\$46,125	(16.29%)	\$274,750
Capital Expenses	\$628,400		\$628,400	\$630,466	(\$2,066)	(0.33%)	\$72,649
Net Levy	\$391,350		\$391,350	\$347,291	\$44,059	12.69%	\$347,291
Total Community Services	\$3,849,034		\$3,849,034	\$3,605,440	\$243,594	6.76%	\$3,435,814

Community Policing



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-22010 Municipal - District	(\$4,616)		(\$4,616)	(\$4,600)	(\$16)	0.35%	(\$4,491)
Total Revenue	(\$4,616)		(\$4,616)	(\$4,600)	(\$16)	0.35%	(\$4,491)
Total Revenue	(\$4,616)		(\$4,616)	(\$4,600)	(\$16)	0.35%	(\$4,491)
Materials & Supplies							
5-23105 Telephone - Landline	\$591		\$591	\$591			\$554
Total Materials & Supplies	\$591		\$591	\$591			\$554
Contracted Services							
5-31300 Internet	\$720		\$720	\$720			\$733
5-31625 Service Contracts	\$943		\$943	\$927	\$16	1.73%	\$961
Total Contracted Services	\$1,663		\$1,663	\$1,647	\$16	0.97%	\$1,694
Rents & Financials							
5-55300 Lease - Premise	\$2,362		\$2,362	\$2,362			
Total Rents & Financials	\$2,362		\$2,362	\$2,362			
Total Expense	\$4,616		\$4,616	\$4,600	\$16	0.35%	\$2,248
Total Debt							
Total Reserve Transfer							
Net Levy							(\$2,243)
Total Community Policing							(\$2,243)

Arts Culture & Heritage



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40145 Commission							(\$330)
Total Revenue							(\$330)
Grants							
4-20000 Federal Grant				(\$8,500)	\$8,500	(100.00%)	
Total Grants				(\$8,500)	\$8,500	(100.00%)	
Total Revenue				(\$8,500)	\$8,500	(100.00%)	(\$330)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$41,488		\$41,488	\$80,484	(\$38,996)	(48.45%)	\$77,249
Total Salary, Wages & Benefits	\$41,488		\$41,488	\$80,484	(\$38,996)	(48.45%)	\$77,249
Materials & Supplies							
5-20050 Committee				\$500	(\$500)	(100.00%)	
5-20875 Displays & Exhibits				\$9,250	(\$9,250)	(100.00%)	\$1,500
5-21750 Materials & Supplies				\$3,700	(\$3,700)	(100.00%)	
5-21800 Meals & Accommodations				\$1,140	(\$1,140)	(100.00%)	
5-21850 Meeting Supplies				\$300	(\$300)	(100.00%)	\$207
5-21900 Memberships				\$420	(\$420)	(100.00%)	\$435
5-21950 Mileage				\$2,015	(\$2,015)	(100.00%)	\$664
5-22250 Office Supplies				\$250	(\$250)	(100.00%)	\$10
5-22450 Promotion/Special Events				\$2,000	(\$2,000)	(100.00%)	
5-23100 Telephone - Cellular				\$300	(\$300)	(100.00%)	\$136
Total Materials & Supplies				\$19,875	(\$19,875)	(100.00%)	\$2,952
Contracted Services							
5-30525 Contractors				\$18,500	(\$18,500)	(100.00%)	\$1,500
Total Contracted Services				\$18,500	(\$18,500)	(100.00%)	\$1,500
Total Expense	\$41,488		\$41,488	\$118,859	(\$77,371)	(65.09%)	\$81,701
Total Debt							
Transfer To/From Reserve							
6-21030 Reserve Transfer - Public Art Acq.Fund							\$330
Total Transfer To/From Reserve							\$330
Total Reserve Transfer							\$330

Arts Culture & Heritage



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy	\$41,488		\$41,488	\$110,359	(\$68,871)	(62.41%)	\$81,701
Total Arts Culture & Heritage	\$41,488		\$41,488	\$110,359	(\$68,871)	(62.41%)	\$81,701

Muskoka Heritage Place



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30090 Lease	(\$1,600)		(\$1,600)	(\$1,600)			(\$1,365)
4-40015 Adult Programs	(\$3,000)		(\$3,000)	(\$6,000)	\$3,000	(50.00%)	(\$1,250)
4-40020 Admission	(\$101,300)		(\$101,300)	(\$105,000)	\$3,700	(3.52%)	(\$70,263)
4-40210 Education				(\$13,500)	\$13,500	(100.00%)	
4-40290 Food & Beverage Revenue	(\$2,500)		(\$2,500)	(\$2,500)			
4-40430 Memberships	(\$447)		(\$447)	(\$550)	\$103	(18.73%)	(\$464)
4-40435 Merchandise Revenue	(\$8,199)		(\$8,199)	(\$10,500)	\$2,301	(21.91%)	(\$1,260)
4-40440 Miscellaneous Revenue	(\$933)		(\$933)	(\$1,200)	\$267	(22.25%)	(\$282)
4-40650 Rental	(\$4,200)		(\$4,200)	(\$4,200)			
4-40730 Special Events	(\$6,000)		(\$6,000)	(\$6,000)			
Total Revenue	(\$128,179)		(\$128,179)	(\$151,050)	\$22,871	(15.14%)	(\$74,884)
Grants							
4-21040 Provincial Grant - Museum Operating	(\$24,232)		(\$24,232)	(\$24,232)			(\$24,232)
Total Grants	(\$24,232)		(\$24,232)	(\$24,232)			(\$24,232)
Donations							
4-50010 Donations - Individual & Corporate	(\$958)		(\$958)	(\$1,300)	\$342	(26.31%)	(\$477)
Total Donations	(\$958)		(\$958)	(\$1,300)	\$342	(26.31%)	(\$477)
Total Revenue	(\$153,369)		(\$153,369)	(\$176,582)	\$23,213	(13.15%)	(\$99,593)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$212,309		\$212,309	\$220,655	(\$8,346)	(3.78%)	\$209,494
5-10010 Salaries & Wages - PT	\$127,219		\$127,219	\$126,135	\$1,084	0.86%	\$93,582
Total Salary, Wages & Benefits	\$339,528		\$339,528	\$346,790	(\$7,262)	(2.09%)	\$303,076
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$9,000		\$9,000	\$9,300	(\$300)	(3.23%)	\$7,856
5-20450 Clothing & Safety Supplies	\$750		\$750	\$1,040	(\$290)	(27.88%)	\$147
5-20475 Costumes	\$250		\$250	\$250			\$9
5-20480 Personal Protective Equipment (PPE)	\$500		\$500		\$500		\$216
5-20700 Courier	\$50		\$50	\$50			
5-20775 Curatorial Supplies	\$800		\$800	\$800			
5-20875 Displays & Exhibits	\$5,000		\$5,000	\$5,000			\$816
5-21000 Equipment Repairs & Maintenance	\$450		\$450	\$600	(\$150)	(25.00%)	\$354
5-21100 Fleet R&M M&S	\$35		\$35	\$35			\$74

Muskoka Heritage Place



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-21125 Food & Beverage	\$1,350		\$1,350	\$1,350			\$10
5-21200 Fuel (Gas, diesel)	\$600		\$600	\$825	(\$225)	(27.27%)	\$234
5-21500 Hydro	\$6,500		\$6,500	\$6,500			\$6,533
5-21625 Licencing Fee	\$120		\$120	\$120			\$120
5-21750 Materials & Supplies	\$8,750		\$8,750	\$8,500	\$250	2.94%	\$4,027
5-21800 Meals & Accommodations	\$550		\$550	\$960	(\$410)	(42.71%)	
5-21900 Memberships	\$1,143		\$1,143	\$1,143			\$966
5-21925 Merchandise	\$6,660		\$6,660	\$7,000	(\$340)	(4.86%)	\$1,797
5-22150 Natural Gas	\$800		\$800	\$800			\$864
5-22250 Office Supplies	\$550		\$550	\$550			\$729
5-22400 Professional Development	\$500		\$500		\$500		\$450
5-22450 Promotion/Special Events	\$3,500		\$3,500	\$3,000	\$500	16.67%	
5-22475 Propane	\$4,000		\$4,000	\$5,000	(\$1,000)	(20.00%)	\$3,994
5-22480 Property - R&M Materials & Supply	\$2,500		\$2,500	\$3,500	(\$1,000)	(28.57%)	\$1,059
5-22580 Railway - Repairs & Maintenance	\$14,500		\$14,500	\$15,500	(\$1,000)	(6.45%)	\$3,027
5-22850 Sewer	\$600		\$600	\$600			\$409
5-23100 Telephone - Cellular	\$540		\$540	\$540			\$482
5-23175 Volunteer/Staff Appreciation	\$250		\$250	\$500	(\$250)	(50.00%)	
5-23250 Water	\$1,100		\$1,100	\$1,200	(\$100)	(8.33%)	\$919
Total Materials & Supplies	\$71,348		\$71,348	\$74,663	(\$3,315)	(4.44%)	\$35,092
Contracted Services							
5-30525 Contractors	\$17,520		\$17,520	\$17,520			\$19,312
5-30600 Copying Expenses	\$360		\$360	\$360			\$163
5-30635 Fleet Maint - C.S.	\$500		\$500	\$500			\$820
5-30683 Snow Removal	\$450		\$450	\$450			
5-31610 Property - R&M Contracted Services	\$3,600		\$3,600	\$3,400	\$200	5.88%	\$3,589
Total Contracted Services	\$22,430		\$22,430	\$22,230	\$200	0.90%	\$23,884
Rents & Financials							
5-56000 Bank Charges	\$2,400		\$2,400	\$3,500	(\$1,100)	(31.43%)	\$2,091
5-58000 Foreign Exchange Gain/Loss							(\$106)
Total Rents & Financials	\$2,400		\$2,400	\$3,500	(\$1,100)	(31.43%)	\$1,985
Total Expense	\$435,706		\$435,706	\$447,183	(\$11,477)	(2.57%)	\$364,037
Total Debt							
Total Reserve Transfer							

Muskoka Heritage Place



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy	\$282,337		\$282,337	\$270,601	\$11,736	4.34%	\$264,444
2 Capital Fund							
Donations							
7-50010 Donations - Individual & Corporate							
Total Donations							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20060 Reserve Transfer - MHP Capital	(\$87,300)		(\$87,300)	(\$80,301)	(\$6,999)	8.72%	\$8,303
9-20090 Reserve Transfer - Fleet				(\$35,000)	\$35,000	(100.00%)	
9-40000 xFr from Capital Reserve							
Total Transfer To/From Reserve	(\$87,300)		(\$87,300)	(\$115,301)	\$28,001	(24.29%)	\$8,303
Total Reserve Transfer	(\$87,300)		(\$87,300)	(\$115,301)	\$28,001	(24.29%)	\$8,303
Capital Expenses							
8-21750 Materials & Supplies				\$35,000	(\$35,000)	(100.00%)	
8-30525 Contractors	\$100,000		\$100,000	\$88,500	\$11,500	12.99%	(\$104)
Total Capital Expenses	\$100,000		\$100,000	\$123,500	(\$23,500)	(19.03%)	(\$104)
Net Levy	\$12,700		\$12,700	\$8,199	\$4,501	54.90%	\$8,199
Total Muskoka Heritage Place	\$295,037		\$295,037	\$278,800	\$16,237	5.82%	\$272,643

Facilities



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$34,290)		(\$34,290)	(\$37,290)	\$3,000	(8.05%)	(\$55,194)
Deferred Revenue	(\$142,090)		(\$142,090)	(\$142,090)			(\$142,090)
Donations	(\$200)		(\$200)	(\$200)			(\$6)
Total Revenue	(\$176,580)		(\$176,580)	(\$179,580)	\$3,000	(1.67%)	(\$197,290)
Salary, Wages & Benefits	\$1,145,939		\$1,145,939	\$982,293	\$163,646	16.66%	\$747,047
Materials & Supplies	\$726,794		\$726,794	\$774,029	(\$47,235)	(6.10%)	\$509,027
Contracted Services	\$453,307		\$453,307	\$508,024	(\$54,717)	(10.77%)	\$555,486
Rents & Financials	\$8,548		\$8,548	\$8,548			\$8,548
Total Expense	\$2,334,588		\$2,334,588	\$2,272,894	\$61,694	2.71%	\$1,820,108
Long Term Debt	\$384,775		\$384,775	\$409,605	(\$24,830)	(6.06%)	\$407,955
Total Debt	\$384,775		\$384,775	\$409,605	(\$24,830)	(6.06%)	\$407,955
Transfer To/From Reserve	(\$20,073)		(\$20,073)	(\$53,550)	\$33,477	(62.52%)	(\$7,870)
Total Reserve Transfer	(\$20,073)		(\$20,073)	(\$53,550)	\$33,477	(62.52%)	(\$7,870)
Internal Allocations	(\$104,828)		(\$104,828)	(\$118,529)	\$13,701	(11.56%)	(\$44,950)
Net Levy	\$2,417,882		\$2,417,882	\$2,330,840	\$87,042	3.73%	\$1,977,953
2 Capital Fund							
Grants							(\$108)
Total Revenue							(\$108)
Total Expense							
Total Debt							
Transfer To/From Reserve	(\$159,950)		(\$159,950)	(\$49,658)	(\$110,292)	222.10%	\$321,955
Total Reserve Transfer	(\$159,950)		(\$159,950)	(\$49,658)	(\$110,292)	222.10%	\$321,955

Facilities



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Capital Expenses	\$524,900		\$524,900	\$381,250	\$143,650	37.68%	\$9,745
Net Levy	\$364,950		\$364,950	\$331,592	\$33,358	10.06%	\$331,592
Total Facilities	\$2,782,832		\$2,782,832	\$2,662,432	\$120,400	4.52%	\$2,309,545

Civic Centre Facilities



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$189,615		\$189,615	\$208,004	(\$18,389)	(8.84%)	\$99,291
5-10010 Salaries & Wages - PT	\$12,327		\$12,327	\$12,527	(\$200)	(1.60%)	\$11,527
Total Salary, Wages & Benefits	\$201,942		\$201,942	\$220,531	(\$18,589)	(8.43%)	\$110,818
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$6,500		\$6,500	\$6,500			\$5,517
5-20480 Personal Protective Equipment (PPE)	\$30,000		\$30,000		\$30,000		\$12,468
5-20750 Custodial Supplies	\$7,000		\$7,000	\$5,000	\$2,000	40.00%	\$5,459
5-21000 Equipment Repairs & Maintenance	\$1,000		\$1,000	\$1,000			
5-21480 HVAC & Furnace - R&M Materials & Supply	\$1,000		\$1,000	\$3,000	(\$2,000)	(66.67%)	\$411
5-21500 Hydro	\$74,000		\$74,000	\$74,000			\$61,311
5-21900 Memberships	\$300		\$300	\$1,150	(\$850)	(73.91%)	
5-22060 Minor Acquisitions							\$4,034
5-22150 Natural Gas	\$13,500		\$13,500	\$15,000	(\$1,500)	(10.00%)	\$12,135
5-22850 Sewer	\$1,100		\$1,100	\$1,400	(\$300)	(21.43%)	\$484
5-23100 Telephone - Cellular	\$60		\$60	\$171	(\$111)	(64.91%)	\$115
5-23250 Water	\$1,600		\$1,600	\$2,000	(\$400)	(20.00%)	\$1,048
Total Materials & Supplies	\$136,060		\$136,060	\$109,221	\$26,839	24.57%	\$102,982
Contracted Services							
5-30150 Alarm Monitoring	\$3,000		\$3,000	\$2,300	\$700	30.43%	\$4,883
5-30250 Building R & M Contracted Services	\$17,000		\$17,000	\$17,000			\$8,075
5-30350 Clock Operations	\$8,448		\$8,448	\$8,448			\$7,839
5-30525 Contractors							\$7,371
5-30625 Door Repairs	\$1,500		\$1,500	\$1,500			\$215
5-30740 Electrician Services	\$2,000		\$2,000	\$2,000			\$2,659
5-30750 Elevator Repairs & Maintenance	\$8,500		\$8,500	\$10,000	(\$1,500)	(15.00%)	\$13,241
5-31000 Garbage Collection	\$7,800		\$7,800	\$5,642	\$2,158	38.25%	\$7,804
5-31100 HVAC Repair & Maintenance	\$11,000		\$11,000	\$11,000			\$12,544
5-31150 Hydrant Rental	\$260		\$260	\$260			\$267
5-31500 Plumbing Services	\$2,400		\$2,400	\$2,400			\$4,893
5-31625 Service Contracts	\$1,232		\$1,232	\$1,232			\$1,331
Total Contracted Services	\$63,140		\$63,140	\$61,782	\$1,358	2.20%	\$71,122

Civic Centre Facilities



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Expense	\$401,142		\$401,142	\$391,534	\$9,608	2.45%	\$284,922
Long Term Debt							
5-50000 Debenture - Interest	\$6,676		\$6,676	\$8,848	(\$2,172)	(24.55%)	\$8,749
5-50001 Debenture - Payments	\$37,729		\$37,729	\$35,558	\$2,171	6.11%	\$35,557
Total Long Term Debt	\$44,405		\$44,405	\$44,406	(\$1)		\$44,306
Total Debt	\$44,405		\$44,405	\$44,406	(\$1)		\$44,306
Total Reserve Transfer							
Internal Allocations							
5-40100 Allocation of Civic Centre	(\$104,828)		(\$104,828)	(\$118,529)	\$13,701	(11.56%)	(\$52,065)
Total Internal Allocations	(\$104,828)		(\$104,828)	(\$118,529)	\$13,701	(11.56%)	(\$52,065)
Net Levy	\$340,719		\$340,719	\$317,411	\$23,308	7.34%	\$277,163
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20000 xFr to Capital Reserve							
9-20067 Reserve Transfer - Facilities	(\$195,000)		(\$195,000)	(\$25,300)	(\$169,700)	670.75%	
Total Transfer To/From Reserve	(\$195,000)		(\$195,000)	(\$25,300)	(\$169,700)	670.75%	
Total Reserve Transfer	(\$195,000)		(\$195,000)	(\$25,300)	(\$169,700)	670.75%	
Capital Expenses							
8-30525 Contractors	\$195,000		\$195,000	\$25,300	\$169,700	670.75%	
Total Capital Expenses	\$195,000		\$195,000	\$25,300	\$169,700	670.75%	
Net Levy							

Civic Centre Facilities



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Civic Centre Facilities	\$340,719		\$340,719	\$317,411	\$23,308	7.34%	\$277,163

Canada Summit Centre Facilities



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40365 Insurance Recovery							(\$22,933)
4-40620 Recovery							(\$118)
Total Revenue							(\$23,051)
Deferred Revenue							
4-90025 DC's Recognized - Indoor Recreation	(\$142,090)		(\$142,090)	(\$142,090)			(\$142,090)
Total Deferred Revenue	(\$142,090)		(\$142,090)	(\$142,090)			(\$142,090)
Total Revenue	(\$142,090)		(\$142,090)	(\$142,090)			(\$165,141)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$692,647		\$692,647	\$582,002	\$110,645	19.01%	\$528,725
5-10010 Salaries & Wages - PT	\$62,593		\$62,593	\$63,043	(\$450)	(0.71%)	\$49,811
Total Salary, Wages & Benefits	\$755,240		\$755,240	\$645,045	\$110,195	17.08%	\$578,536
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$18,908		\$18,908	\$18,908			\$9,756
5-20380 Chemicals	\$11,000		\$11,000	\$11,000			\$9,479
5-20450 Clothing & Safety Supplies	\$3,500		\$3,500	\$3,500			\$1,332
5-20480 Personal Protective Equipment (PPE)	\$5,000		\$5,000		\$5,000		\$4,034
5-20750 Custodial Supplies	\$23,000		\$23,000	\$18,000	\$5,000	27.78%	\$10,811
5-21200 Fuel (Gas, diesel)	\$1,700		\$1,700	\$1,700			
5-21480 HVAC & Furnace - R&M Materials & Supply	\$5,000		\$5,000	\$6,250	(\$1,250)	(20.00%)	\$6,809
5-21500 Hydro	\$319,000		\$319,000	\$350,000	(\$31,000)	(8.86%)	\$225,537
5-21800 Meals & Accommodations	\$1,000		\$1,000	\$3,200	(\$2,200)	(68.75%)	
5-21900 Memberships	\$800		\$800		\$800		\$750
5-21950 Mileage	\$600		\$600	\$600			\$508
5-22150 Natural Gas	\$74,000		\$74,000	\$85,000	(\$11,000)	(12.94%)	\$62,202
5-22850 Sewer	\$28,500		\$28,500	\$45,000	(\$16,500)	(36.67%)	\$15,215
5-23100 Telephone - Cellular	\$1,080		\$1,080	\$1,029	\$51	4.96%	\$840
5-23250 Water	\$21,875		\$21,875	\$42,000	(\$20,125)	(47.92%)	\$14,801
Total Materials & Supplies	\$514,963		\$514,963	\$586,187	(\$71,224)	(12.15%)	\$362,074
Contracted Services							
5-30150 Alarm Monitoring	\$6,000		\$6,000	\$6,000			\$7,447
5-30250 Building R & M Contracted Services	\$25,000		\$25,000	\$25,000			\$27,933
5-30500 Consulting Fees				\$40,000	(\$40,000)	(100.00%)	\$30,255

Canada Summit Centre Facilities



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-30525 Contractors	\$33,000		\$33,000	\$33,000			\$25,236
5-30625 Door Repairs	\$20,000		\$20,000	\$20,000			\$9,757
5-30740 Electrician Services	\$19,000		\$19,000	\$12,500	\$6,500	52.00%	\$11,532
5-30750 Elevator Repairs & Maintenance	\$18,000		\$18,000	\$18,000			\$21,458
5-30850 Equipment Repairs & Maintenance	\$6,000		\$6,000	\$6,000			\$6,439
5-31000 Garbage Collection	\$21,000		\$21,000	\$14,000	\$7,000	50.00%	\$20,768
5-31100 HVAC Repair & Maintenance	\$32,900		\$32,900	\$32,900			\$37,936
5-31150 Hydrant Rental	\$600		\$600	\$600			\$530
5-31175 Ice Plant - Maintenance	\$48,800		\$48,800	\$48,800			\$56,608
5-31400 Maintenance Contracts	\$46,000		\$46,000	\$58,925	(\$12,925)	(21.93%)	\$66,834
5-31500 Plumbing Services	\$14,000		\$14,000	\$14,000			\$21,581
5-31625 Service Contracts	\$7,187		\$7,187	\$10,187	(\$3,000)	(29.45%)	\$11,337
5-31655 Software & Services - End User							\$250
Total Contracted Services	\$297,487		\$297,487	\$339,912	(\$42,425)	(12.48%)	\$355,901
Total Expense	\$1,567,690		\$1,567,690	\$1,571,144	(\$3,454)	(0.22%)	\$1,296,511
Long Term Debt							
5-50000 Debenture - Interest	\$106,498		\$106,498	\$117,569	(\$11,071)	(9.42%)	\$116,018
5-50001 Debenture - Payments	\$233,872		\$233,872	\$247,630	(\$13,758)	(5.56%)	\$247,631
Total Long Term Debt	\$340,370		\$340,370	\$365,199	(\$24,829)	(6.80%)	\$363,649
Total Debt	\$340,370		\$340,370	\$365,199	(\$24,829)	(6.80%)	\$363,649
Transfer To/From Reserve							
6-20067 Reserve Transfer - Facilities				(\$30,000)	\$30,000	(100.00%)	
6-21066 Reserve - Ontario Service Delivery				(\$3,500)	\$3,500	(100.00%)	
Total Transfer To/From Reserve				(\$33,500)	\$33,500	(100.00%)	
Total Reserve Transfer				(\$33,500)	\$33,500	(100.00%)	
Internal Allocations							
4-86000 Int. Labour Reallocation							(\$9,135)
Total Internal Allocations							(\$9,135)
Net Levy	\$1,765,970		\$1,765,970	\$1,760,753	\$5,217	0.30%	\$1,485,884

2 Capital Fund

Canada Summit Centre Facilities



	2021		2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Grants							
7-21000 Provincial Grants							(\$108)
Total Grants							(\$108)
Total Revenue							(\$108)
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20067 Reserve Transfer - Facilities	\$201,800		\$201,800	\$31,892	\$169,908	532.76%	\$281,450
Total Transfer To/From Reserve	\$201,800		\$201,800	\$31,892	\$169,908	532.76%	\$281,450
Total Reserve Transfer	\$201,800		\$201,800	\$31,892	\$169,908	532.76%	\$281,450
Capital Expenses							
8-30525 Contractors	\$112,900		\$112,900	\$249,450	(\$136,550)	(54.74%)	
Total Capital Expenses	\$112,900		\$112,900	\$249,450	(\$136,550)	(54.74%)	
Net Levy	\$314,700		\$314,700	\$281,342	\$33,358	11.86%	\$281,342
Total Canada Summit Centre Facilities	\$2,080,670		\$2,080,670	\$2,042,095	\$38,575	1.89%	\$1,767,226

Real Estate Other



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$7,166		\$7,166	\$7,090	\$76	1.07%	\$10,282
5-10010 Salaries & Wages - PT							\$1,915
Total Salary, Wages & Benefits	\$7,166		\$7,166	\$7,090	\$76	1.07%	\$12,197
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$250		\$250	\$1,000	(\$750)	(75.00%)	
5-20750 Custodial Supplies	\$600		\$600	\$400	\$200	50.00%	\$209
Total Materials & Supplies	\$850		\$850	\$1,400	(\$550)	(39.29%)	\$209
Contracted Services							
5-30525 Contractors	\$750		\$750	\$1,000	(\$250)	(25.00%)	
Total Contracted Services	\$750		\$750	\$1,000	(\$250)	(25.00%)	
Rents & Financials							
5-55300 Lease - Premise	\$8,548		\$8,548	\$8,548			\$8,548
Total Rents & Financials	\$8,548		\$8,548	\$8,548			\$8,548
Total Expense	\$17,314		\$17,314	\$18,038	(\$724)	(4.01%)	\$20,954
Total Debt							
Transfer To/From Reserve							
6-21072 Reserve Transfer - River Mill Washroom	(\$8,400)		(\$8,400)	(\$8,400)			
Total Transfer To/From Reserve	(\$8,400)		(\$8,400)	(\$8,400)			
Total Reserve Transfer	(\$8,400)		(\$8,400)	(\$8,400)			
Net Levy	\$8,914		\$8,914	\$9,638	(\$724)	(7.51%)	\$20,954
Total Real Estate Other	\$8,914		\$8,914	\$9,638	(\$724)	(7.51%)	\$20,954

MHP Facilities



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT							\$312
5-10010 Salaries & Wages - PT	\$2,665		\$2,665	\$2,647	\$18	0.68%	\$463
Total Salary, Wages & Benefits	\$2,665		\$2,665	\$2,647	\$18	0.68%	\$775
Total Expense	\$2,665		\$2,665	\$2,647	\$18	0.68%	\$775
Total Debt							
Total Reserve Transfer							
Net Levy	\$2,665		\$2,665	\$2,647	\$18	0.68%	\$775
Total MHP Facilities	\$2,665		\$2,665	\$2,647	\$18	0.68%	\$775

Community Halls



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$7,290)		(\$7,290)	(\$7,290)			(\$2,918)
Donations	(\$200)		(\$200)	(\$200)			(\$6)
Total Revenue	(\$7,490)		(\$7,490)	(\$7,490)			(\$2,924)
Salary, Wages & Benefits	\$120,589		\$120,589	\$106,980	\$13,609	12.72%	\$41,387
Materials & Supplies	\$48,680		\$48,680	\$52,930	(\$4,250)	(8.03%)	\$24,616
Contracted Services	\$35,180		\$35,180	\$40,630	(\$5,450)	(13.41%)	\$22,173
Total Expense	\$204,449		\$204,449	\$200,540	\$3,909	1.95%	\$88,176
Total Debt							
Transfer To/From Reserve	(\$11,673)		(\$11,673)	(\$11,650)	(\$23)	0.20%	\$879
Total Reserve Transfer	(\$11,673)		(\$11,673)	(\$11,650)	(\$23)	0.20%	\$879
Net Levy	\$185,286		\$185,286	\$181,400	\$3,886	2.14%	\$86,131
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve	(\$106,000)		(\$106,000)	(\$106,500)	\$500	(0.47%)	
Total Reserve Transfer	(\$106,000)		(\$106,000)	(\$106,500)	\$500	(0.47%)	
Capital Expenses	\$106,000		\$106,000	\$106,500	(\$500)	(0.47%)	
Net Levy							
Total Community Halls	\$185,286		\$185,286	\$181,400	\$3,886	2.14%	\$86,131

Stephenson Hall



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40650 Rental							(\$300)
Total Revenue							(\$300)
Total Revenue							(\$300)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$31,127		\$31,127	\$26,668	\$4,459	16.72%	\$11,923
5-10010 Salaries & Wages - PT	\$9,994		\$9,994	\$9,910	\$84	0.85%	\$3,308
Total Salary, Wages & Benefits	\$41,121		\$41,121	\$36,578	\$4,543	12.42%	\$15,231
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$2,000		\$2,000	\$2,000			\$168
5-20750 Custodial Supplies	\$600		\$600	\$600			\$69
5-21480 HVAC & Furnace - R&M Materials & Supply	\$1,000		\$1,000	\$1,250	(\$250)	(20.00%)	\$265
5-21500 Hydro	\$6,000		\$6,000	\$7,000	(\$1,000)	(14.29%)	\$5,881
5-22475 Propane	\$4,000		\$4,000	\$5,000	(\$1,000)	(20.00%)	\$4,044
5-23250 Water	\$1,750		\$1,750	\$1,750			\$1,347
Total Materials & Supplies	\$15,350		\$15,350	\$17,600	(\$2,250)	(12.78%)	\$11,774
Contracted Services							
5-30150 Alarm Monitoring	\$1,400		\$1,400	\$1,330	\$70	5.26%	\$1,231
5-30250 Building R & M Contracted Services	\$1,500		\$1,500	\$1,500			
5-30525 Contractors	\$2,000		\$2,000	\$2,000			\$1,755
5-30550 Contributions/Grants to Others							(\$1,970)
5-31100 HVAC Repair & Maintenance	\$1,500		\$1,500	\$1,500			\$2,245
5-31300 Internet	\$1,200		\$1,200	\$1,200			\$1,388
5-31625 Service Contracts	\$400		\$400	\$400			
Total Contracted Services	\$8,000		\$8,000	\$7,930	\$70	0.88%	\$4,649
Total Expense	\$64,471		\$64,471	\$62,108	\$2,363	3.80%	\$31,654
Total Debt							
Total Reserve Transfer							

Stephenson Hall



	2021		2021	2020	2020		2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy	\$64,471		\$64,471	\$62,108	\$2,363	3.80%	\$31,354
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20067 Reserve Transfer - Facilities	(\$106,000)		(\$106,000)	(\$106,500)	\$500	(0.47%)	
Total Transfer To/From Reserve	(\$106,000)		(\$106,000)	(\$106,500)	\$500	(0.47%)	
Total Reserve Transfer	(\$106,000)		(\$106,000)	(\$106,500)	\$500	(0.47%)	
Capital Expenses							
8-30525 Contractors	\$106,000		\$106,000	\$106,500	(\$500)	(0.47%)	
Total Capital Expenses	\$106,000		\$106,000	\$106,500	(\$500)	(0.47%)	
Net Levy							
Total Stephenson Hall	\$64,471		\$64,471	\$62,108	\$2,363	3.80%	\$31,354

Port Sydney Hall



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40440 Miscellaneous Revenue							(\$913)
Total Revenue							(\$913)
Total Revenue							(\$913)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$38,894		\$38,894	\$34,353	\$4,541	13.22%	\$12,154
5-10010 Salaries & Wages - PT	\$9,994		\$9,994	\$9,910	\$84	0.85%	\$3,991
Total Salary, Wages & Benefits	\$48,888		\$48,888	\$44,263	\$4,625	10.45%	\$16,145
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$2,000		\$2,000	\$2,000			\$168
5-20750 Custodial Supplies	\$1,000		\$1,000	\$1,000			\$12
5-21480 HVAC & Furnace - R&M Materials & Supply	\$1,000		\$1,000	\$1,000			
5-21500 Hydro	\$3,500		\$3,500	\$4,000	(\$500)	(12.50%)	\$1,533
5-22150 Natural Gas	\$2,500		\$2,500	\$3,000	(\$500)	(16.67%)	\$1,865
5-23250 Water	\$2,500		\$2,500	\$3,000	(\$500)	(16.67%)	\$1,349
Total Materials & Supplies	\$12,500		\$12,500	\$14,000	(\$1,500)	(10.71%)	\$4,927
Contracted Services							
5-30150 Alarm Monitoring	\$1,000		\$1,000	\$1,000			\$590
5-30250 Building R & M Contracted Services	\$10,000		\$10,000	\$10,000			\$7,153
5-30525 Contractors	\$2,000		\$2,000	\$7,000	(\$5,000)	(71.43%)	\$1,433
5-30645 Mat Contracts	\$600		\$600	\$600			\$116
5-30740 Electrician Services	\$2,000		\$2,000	\$2,000			
5-31000 Garbage Collection	\$2,080		\$2,080	\$2,400	(\$320)	(13.33%)	\$1,928
5-31100 HVAC Repair & Maintenance	\$1,500		\$1,500	\$1,500			\$514
5-31500 Plumbing Services	\$2,000		\$2,000	\$2,000			
Total Contracted Services	\$21,180		\$21,180	\$26,500	(\$5,320)	(20.08%)	\$11,734
Total Expense	\$82,568		\$82,568	\$84,763	(\$2,195)	(2.59%)	\$32,806
Total Debt							
Transfer To/From Reserve							
6-21089 Reserve Transfer - Port Sydney Community							\$913
Total Transfer To/From Reserve							\$913

Port Sydney Hall



	2021		2021	2020			2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Reserve Transfer							\$913
Net Levy	\$82,568		\$82,568	\$84,763	(\$2,195)	(2.59%)	\$32,806
Total Port Sydney Hall	\$82,568		\$82,568	\$84,763	(\$2,195)	(2.59%)	\$32,806

Aspdin Hall



	2021		2021	2020	Budget Change		2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$7,290)		(\$7,290)	(\$7,290)			(\$1,705)
Donations	(\$200)		(\$200)	(\$200)			(\$6)
Total Revenue	(\$7,490)		(\$7,490)	(\$7,490)			(\$1,711)
Salary, Wages & Benefits	\$30,580		\$30,580	\$26,139	\$4,441	16.99%	\$10,011
Materials & Supplies	\$20,830		\$20,830	\$21,330	(\$500)	(2.34%)	\$7,915
Contracted Services	\$6,000		\$6,000	\$6,200	(\$200)	(3.23%)	\$5,790
Total Expense	\$57,410		\$57,410	\$53,669	\$3,741	6.97%	\$23,716
Total Debt							
Transfer To/From Reserve	(\$11,673)		(\$11,673)	(\$11,650)	(\$23)	0.20%	(\$34)
Total Reserve Transfer	(\$11,673)		(\$11,673)	(\$11,650)	(\$23)	0.20%	(\$34)
Net Levy	\$38,247		\$38,247	\$34,529	\$3,718	10.77%	\$21,971
Total Aspdin Hall	\$38,247		\$38,247	\$34,529	\$3,718	10.77%	\$21,971

Aspdin Hall



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$27,147		\$27,147	\$22,729	\$4,418	19.44%	\$8,561
5-10010 Salaries & Wages - PT							\$1,450
Total Salary, Wages & Benefits	\$27,147		\$27,147	\$22,729	\$4,418	19.44%	\$10,011
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000	\$1,000			\$17
5-20750 Custodial Supplies	\$500		\$500	\$500			
5-21480 HVAC & Furnace - R&M Materials & Supply							\$3,437
5-21500 Hydro	\$1,600		\$1,600	\$1,600			\$1,183
5-22475 Propane	\$3,000		\$3,000	\$3,500	(\$500)	(14.29%)	\$2,237
5-23250 Water	\$1,000		\$1,000	\$1,000			\$846
Total Materials & Supplies	\$7,100		\$7,100	\$7,600	(\$500)	(6.58%)	\$7,720
Contracted Services							
5-30150 Alarm Monitoring	\$500		\$500	\$500			\$177
5-30525 Contractors	\$2,000		\$2,000	\$2,000			\$2,480
5-30645 Mat Contracts				\$1,200	(\$1,200)	(100.00%)	
5-30740 Electrician Services	\$500		\$500		\$500		
5-31100 HVAC Repair & Maintenance	\$500		\$500	\$500			\$1,583
5-31500 Plumbing Services	\$500		\$500		\$500		
Total Contracted Services	\$4,000		\$4,000	\$4,200	(\$200)	(4.76%)	\$4,240
Total Expense	\$38,247		\$38,247	\$34,529	\$3,718	10.77%	\$21,971
Total Debt							
Total Reserve Transfer							
Net Levy	\$38,247		\$38,247	\$34,529	\$3,718	10.77%	\$21,971
Total Aspdin Hall	\$38,247		\$38,247	\$34,529	\$3,718	10.77%	\$21,971

Aspdin Hall Committee



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40430 Memberships	(\$90)		(\$90)	(\$90)			
4-40440 Miscellaneous Revenue							(\$114)
4-40650 Rental	(\$5,000)		(\$5,000)	(\$5,000)			(\$1,452)
4-40730 Special Events	(\$2,200)		(\$2,200)	(\$2,200)			(\$139)
Total Revenue	(\$7,290)		(\$7,290)	(\$7,290)			(\$1,705)
Donations							
4-50010 Donations - Individual & Corporate	(\$200)		(\$200)	(\$200)			(\$6)
Total Donations	(\$200)		(\$200)	(\$200)			(\$6)
Total Revenue	(\$7,490)		(\$7,490)	(\$7,490)			(\$1,711)
Salary, Wages & Benefits							
5-10010 Salaries & Wages - PT	\$3,433		\$3,433	\$3,410	\$23	0.67%	
Total Salary, Wages & Benefits	\$3,433		\$3,433	\$3,410	\$23	0.67%	
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$5,000		\$5,000	\$5,000			
5-21750 Materials & Supplies	\$500		\$500	\$500			\$10
5-21900 Memberships	\$30		\$30	\$30			
5-22060 Minor Acquisitions	\$7,000		\$7,000	\$7,000			
5-22250 Office Supplies	\$200		\$200	\$200			\$15
5-22450 Promotion/Special Events	\$800		\$800	\$800			\$9
5-23105 Telephone - Landline	\$200		\$200	\$200			\$161
Total Materials & Supplies	\$13,730		\$13,730	\$13,730			\$195
Contracted Services							
5-30700 Donations	\$2,000		\$2,000	\$2,000			\$1,550
Total Contracted Services	\$2,000		\$2,000	\$2,000			\$1,550
Total Expense	\$19,163		\$19,163	\$19,140	\$23	0.12%	\$1,745
Total Debt							
Transfer To/From Reserve							
6-21087 Reserve Transfer - Aspdin Community	(\$11,673)		(\$11,673)	(\$11,650)	(\$23)	0.20%	(\$34)
Total Transfer To/From Reserve	(\$11,673)		(\$11,673)	(\$11,650)	(\$23)	0.20%	(\$34)
Total Reserve Transfer	(\$11,673)		(\$11,673)	(\$11,650)	(\$23)	0.20%	(\$34)

Aspdin Hall Committee



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy							
Total Aspdin Hall Committee							

Facility Fleet



	2021		2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final			Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT							\$138
Total Salary, Wages & Benefits							\$138
Materials & Supplies							
5-21100 Fleet R&M M&S	\$1,391		\$1,391	\$1,391			\$47
5-21200 Fuel (Gas, diesel)	\$2,000		\$2,000	\$2,000			\$2,784
5-21625 Licencing Fee	\$250		\$250	\$250			\$120
Total Materials & Supplies	\$3,641		\$3,641	\$3,641			\$2,951
Contracted Services							
5-30635 Fleet Maint - C.S.							\$428
Total Contracted Services							\$428
Total Expense	\$3,641		\$3,641	\$3,641			\$3,517
Total Debt							
Total Reserve Transfer							
Net Levy	\$3,641		\$3,641	\$3,641			\$3,517
Total Facility Fleet	\$3,641		\$3,641	\$3,641			\$3,517

Solar Energy Project



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-73000 Power Generation	(\$27,000)		(\$27,000)	(\$30,000)	\$3,000	(10.00%)	(\$22,969)
Total Revenue	(\$27,000)		(\$27,000)	(\$30,000)	\$3,000	(10.00%)	(\$22,969)
Total Revenue	(\$27,000)		(\$27,000)	(\$30,000)	\$3,000	(10.00%)	(\$22,969)
Materials & Supplies							
5-21000 Equipment Repairs & Maintenance	\$2,500		\$2,500	\$2,500			\$601
Total Materials & Supplies	\$2,500		\$2,500	\$2,500			\$601
Total Expense	\$2,500		\$2,500	\$2,500			\$601
Total Debt							
Transfer To/From Reserve							
6-20085 Reserve Transfer - Public Works Capital							(\$8,749)
Total Transfer To/From Reserve							(\$8,749)
Total Reserve Transfer							(\$8,749)
Net Levy	(\$24,500)		(\$24,500)	(\$27,500)	\$3,000	(10.91%)	(\$31,117)
Total Solar Energy Project	(\$24,500)		(\$24,500)	(\$27,500)	\$3,000	(10.91%)	(\$31,117)

Library Building



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40365 Insurance Recovery							(\$6,256)
Total Revenue							(\$6,256)
Total Revenue							(\$6,256)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$58,337		\$58,337		\$58,337		\$3,129
5-10010 Salaries & Wages - PT							\$67
Total Salary, Wages & Benefits	\$58,337		\$58,337		\$58,337		\$3,196
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$2,000		\$2,000	\$1,100	\$900	81.82%	\$87
5-20750 Custodial Supplies	\$1,000		\$1,000	\$150	\$850	566.67%	\$443
5-21500 Hydro	\$9,500		\$9,500	\$9,500			\$8,702
5-22150 Natural Gas	\$5,200		\$5,200	\$5,000	\$200	4.00%	\$5,478
5-22850 Sewer	\$1,200		\$1,200	\$1,200			\$386
5-23250 Water	\$1,200		\$1,200	\$1,200			\$498
Total Materials & Supplies	\$20,100		\$20,100	\$18,150	\$1,950	10.74%	\$15,594
Contracted Services							
5-30150 Alarm Monitoring	\$1,750		\$1,750		\$1,750		\$195
5-30250 Building R & M Contracted Services	\$25,000		\$25,000	\$21,500	\$3,500	16.28%	\$83,418
5-30621 Custodial Contracts				\$32,000	(\$32,000)	(100.00%)	\$12,944
5-30645 Mat Contracts	\$1,800		\$1,800	\$2,700	(\$900)	(33.33%)	\$521
5-30683 Snow Removal	\$21,000		\$21,000	\$5,000	\$16,000	320.00%	\$3,000
5-30740 Electrician Services	\$2,000		\$2,000		\$2,000		
5-31100 HVAC Repair & Maintenance	\$3,200		\$3,200	\$2,500	\$700	28.00%	\$4,031
5-31500 Plumbing Services	\$2,000		\$2,000		\$2,000		
5-31622 Security Services				\$1,000	(\$1,000)	(100.00%)	\$1,753
Total Contracted Services	\$56,750		\$56,750	\$64,700	(\$7,950)	(12.29%)	\$105,862
Total Expense	\$135,187		\$135,187	\$82,850	\$52,337	63.17%	\$124,652
Total Debt							
Total Reserve Transfer							

Library Building



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Internal Allocations							
5-86000 Int. Labour Reallocation							\$16,250
Total Internal Allocations							\$16,250
Net Levy	\$135,187		\$135,187	\$82,850	\$52,337	63.17%	\$134,646
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20057 Reserve Transfer - Library Build Mtn & R	(\$75,750)		(\$75,750)	\$35,250	(\$111,000)	(314.89%)	\$25,505
9-20059 Reserve Transfer - Library Renovation	\$15,000		\$15,000	\$15,000			\$15,000
Total Transfer To/From Reserve	(\$60,750)		(\$60,750)	\$50,250	(\$111,000)	(220.90%)	\$40,505
Total Reserve Transfer	(\$60,750)		(\$60,750)	\$50,250	(\$111,000)	(220.90%)	\$40,505
Capital Expenses							
8-21750 Materials & Supplies	\$2,500		\$2,500		\$2,500		
8-30525 Contractors	\$108,500		\$108,500		\$108,500		\$9,745
Total Capital Expenses	\$111,000		\$111,000		\$111,000		\$9,745
Net Levy	\$50,250		\$50,250	\$50,250			\$50,250
Total Library Building	\$185,437		\$185,437	\$133,100	\$52,337	39.32%	\$184,896

Sales & Customer Service



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$579,474)		(\$579,474)	(\$761,406)	\$181,932	(23.89%)	(\$360,518)
Total Revenue	(\$579,474)		(\$579,474)	(\$761,406)	\$181,932	(23.89%)	(\$360,518)
Salary, Wages & Benefits	\$477,823		\$477,823	\$527,850	(\$50,027)	(9.48%)	\$481,413
Materials & Supplies	\$32,665		\$32,665	\$31,648	\$1,017	3.21%	\$7,188
Contracted Services	\$104,601		\$104,601	\$24,851	\$79,750	320.91%	\$68,045
Rents & Financials	\$11,417		\$11,417	\$14,545	(\$3,128)	(21.51%)	\$10,116
Total Expense	\$626,506		\$626,506	\$598,894	\$27,612	4.61%	\$566,762
Total Debt							
Transfer To/From Reserve	(\$23,413)		(\$23,413)	\$56,767	(\$80,180)	(141.24%)	\$27,121
Total Reserve Transfer	(\$23,413)		(\$23,413)	\$56,767	(\$80,180)	(141.24%)	\$27,121
Internal Allocations	(\$12,220)		(\$12,220)		(\$12,220)		
Net Levy	\$11,399		\$11,399	(\$105,745)	\$117,144	(110.78%)	\$233,365
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve	\$2,700		\$2,700	\$2,500	\$200	8.00%	\$2,500
Total Reserve Transfer	\$2,700		\$2,700	\$2,500	\$200	8.00%	\$2,500
Net Levy	\$2,700		\$2,700	\$2,500	\$200	8.00%	\$2,500
Total Sales & Customer Service	\$14,099		\$14,099	(\$103,245)	\$117,344	(113.66%)	\$235,865

Customer Services - Canada Summit Centre



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40040 Advertising	(\$590)		(\$590)	(\$1,836)	\$1,246	(67.86%)	(\$86)
4-40062 Application Fee	(\$386)		(\$386)	(\$758)	\$372	(49.08%)	(\$115)
4-40715 Socan Fee Revenue	(\$150)		(\$150)	(\$600)	\$450	(75.00%)	\$254
Total Revenue	(\$1,126)		(\$1,126)	(\$3,194)	\$2,068	(64.75%)	\$53
Total Revenue	(\$1,126)		(\$1,126)	(\$3,194)	\$2,068	(64.75%)	\$53
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$411,751		\$411,751	\$465,905	(\$54,154)	(11.62%)	\$428,165
5-10010 Salaries & Wages - PT	\$66,072		\$66,072	\$61,945	\$4,127	6.66%	\$53,248
Total Salary, Wages & Benefits	\$477,823		\$477,823	\$527,850	(\$50,027)	(9.48%)	\$481,413
Materials & Supplies							
5-20375 Cash Short (Over)							\$418
5-20450 Clothing & Safety Supplies	\$500		\$500	\$1,000	(\$500)	(50.00%)	
5-20700 Courier	\$100		\$100	\$100			
5-20875 Displays & Exhibits	\$4,625		\$4,625		\$4,625		
5-21750 Materials & Supplies	\$3,400		\$3,400	\$1,000	\$2,400	240.00%	\$784
5-21800 Meals & Accommodations	\$500		\$500	\$1,681	(\$1,181)	(70.26%)	\$162
5-21900 Memberships	\$760		\$760	\$340	\$420	123.53%	\$2,589
5-21950 Mileage	\$500		\$500	\$1,258	(\$758)	(60.25%)	\$6
5-22250 Office Supplies	\$2,100		\$2,100	\$4,200	(\$2,100)	(50.00%)	\$1,546
5-22400 Professional Development	\$14,000		\$14,000	\$14,000			\$1,777
5-22450 Promotion/Special Events	\$2,000		\$2,000		\$2,000		
5-23000 Socan Fees	\$150		\$150	\$600	(\$450)	(75.00%)	(\$698)
5-23100 Telephone - Cellular	\$300		\$300	\$298	\$2	0.67%	\$235
Total Materials & Supplies	\$28,935		\$28,935	\$24,477	\$4,458	18.21%	\$6,819
Contracted Services							
5-30500 Consulting Fees	\$70,000		\$70,000		\$70,000		
5-30525 Contractors	\$9,750		\$9,750		\$9,750		
5-30600 Copying Expenses							\$1,757
5-31625 Service Contracts	\$4,349		\$4,349	\$4,349			\$322
5-31655 Software & Services - End User	\$20,502		\$20,502	\$20,502			\$20,863
Total Contracted Services	\$104,601		\$104,601	\$24,851	\$79,750	320.91%	\$22,942
Rents & Financials							

Customer Services - Canada Summit Centre



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-56000 Bank Charges	\$11,417		\$11,417	\$14,545	(\$3,128)	(21.51%)	\$10,116
Total Rents & Financials	\$11,417		\$11,417	\$14,545	(\$3,128)	(21.51%)	\$10,116
Total Expense	\$622,776		\$622,776	\$591,723	\$31,053	5.25%	\$521,290
Total Debt							
Transfer To/From Reserve							
6-20010 RSRV xfr Audio Visual	\$590		\$590	\$1,836	(\$1,246)	(67.86%)	\$86
6-21066 Reserve - Ontario Service Delivery	(\$70,000)		(\$70,000)		(\$70,000)		
Total Transfer To/From Reserve	(\$69,410)		(\$69,410)	\$1,836	(\$71,246)	(3,880.50%)	\$86
Total Reserve Transfer	(\$69,410)		(\$69,410)	\$1,836	(\$71,246)	(3,880.50%)	\$86
Net Levy	\$552,240		\$552,240	\$590,365	(\$38,125)	(6.46%)	\$521,429
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20078 Reserve Transfer - Recreation & Leisure	\$2,700		\$2,700	\$2,500	\$200	8.00%	\$2,500
Total Transfer To/From Reserve	\$2,700		\$2,700	\$2,500	\$200	8.00%	\$2,500
Total Reserve Transfer	\$2,700		\$2,700	\$2,500	\$200	8.00%	\$2,500
Net Levy	\$2,700		\$2,700	\$2,500	\$200	8.00%	\$2,500
Total Customer Services - Canada Summit Centre	\$554,940		\$554,940	\$592,865	(\$37,925)	(6.40%)	\$523,929

Canada Summit Centre - Arena



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40040 Advertising	(\$17,664)		(\$17,664)	(\$16,656)	(\$1,008)	6.05%	(\$5,994)
4-40280 Floor - Minor Lacrosse	(\$25,765)		(\$25,765)	(\$25,765)			
4-40288 Floor - Other	(\$3,684)		(\$3,684)	(\$3,684)			
4-40340 Ice - Minor Hockey	(\$145,685)		(\$145,685)	(\$175,390)	\$29,705	(16.94%)	(\$119,028)
4-40350 Ice - Other	(\$123,766)		(\$123,766)	(\$143,419)	\$19,653	(13.70%)	(\$64,634)
4-40400 Junior Hockey	(\$13,249)		(\$13,249)	(\$17,404)	\$4,155	(23.87%)	(\$1,568)
4-40410 Lacrosse - Junior	(\$5,133)		(\$5,133)	(\$5,133)			
4-40600 Skating	(\$48,093)		(\$48,093)	(\$52,185)	\$4,092	(7.84%)	(\$30,902)
4-40651 Rental Surcharge	(\$27,399)		(\$27,399)	(\$33,974)	\$6,575	(19.35%)	(\$16,969)
Total Revenue	(\$410,438)		(\$410,438)	(\$473,610)	\$63,172	(13.34%)	(\$239,095)
Total Revenue	(\$410,438)		(\$410,438)	(\$473,610)	\$63,172	(13.34%)	(\$239,095)
Total Expense							
Total Debt							
Transfer To/From Reserve							
6-20067 Reserve Transfer - Facilities	\$27,399		\$27,399	\$33,974	(\$6,575)	(19.35%)	\$9,475
Total Transfer To/From Reserve	\$27,399		\$27,399	\$33,974	(\$6,575)	(19.35%)	\$9,475
Total Reserve Transfer	\$27,399		\$27,399	\$33,974	(\$6,575)	(19.35%)	\$9,475
Net Levy	(\$383,039)		(\$383,039)	(\$439,636)	\$56,597	(12.87%)	(\$229,620)
Total Canada Summit Centre - Arena	(\$383,039)		(\$383,039)	(\$439,636)	\$56,597	(12.87%)	(\$229,620)

Canada Summit Centre - Other



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30090 Lease	(\$38,377)		(\$38,377)	(\$97,960)	\$59,583	(60.82%)	(\$69,782)
4-40650 Rental	(\$4,142)		(\$4,142)	(\$9,885)	\$5,743	(58.10%)	(\$3,345)
Total Revenue	(\$42,519)		(\$42,519)	(\$107,845)	\$65,326	(60.57%)	(\$73,127)
Total Revenue	(\$42,519)		(\$42,519)	(\$107,845)	\$65,326	(60.57%)	(\$73,127)
Materials & Supplies							
5-21800 Meals & Accommodations	\$250		\$250	\$750	(\$500)	(66.67%)	
5-21950 Mileage	\$400		\$400	\$800	(\$400)	(50.00%)	
5-22450 Promotion/Special Events	\$2,397		\$2,397	\$4,795	(\$2,398)	(50.01%)	\$905
5-23100 Telephone - Cellular	\$300		\$300	\$252	\$48	19.05%	\$229
Total Materials & Supplies	\$3,347		\$3,347	\$6,597	(\$3,250)	(49.26%)	\$1,134
Contracted Services							
5-30550 Contributions/Grants to Others							\$40,532
Total Contracted Services							\$40,532
Total Expense	\$3,347		\$3,347	\$6,597	(\$3,250)	(49.26%)	\$41,666
Total Debt							
Total Reserve Transfer							
Net Levy	(\$39,172)		(\$39,172)	(\$101,248)	\$62,076	(61.31%)	(\$31,461)
Total Canada Summit Centre - Other	(\$39,172)		(\$39,172)	(\$101,248)	\$62,076	(61.31%)	(\$31,461)

Canada Summit Centre - ALC



	2021		2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30090 Lease	(\$4,050)		(\$4,050)	(\$6,150)	\$2,100	(34.15%)	(\$4,575)
4-40650 Rental	(\$23,326)		(\$23,326)	(\$49,546)	\$26,220	(52.92%)	(\$6,735)
Total Revenue	(\$27,376)		(\$27,376)	(\$55,696)	\$28,320	(50.85%)	(\$11,310)
Total Revenue	(\$27,376)		(\$27,376)	(\$55,696)	\$28,320	(50.85%)	(\$11,310)
Contracted Services							
5-30550 Contributions/Grants to Others							\$2,363
Total Contracted Services							\$2,363
Total Expense							\$2,363
Total Debt							
Total Reserve Transfer							
Internal Allocations							
4-85000 Int. Facility Rental	(\$12,220)		(\$12,220)		(\$12,220)		
Total Internal Allocations	(\$12,220)		(\$12,220)		(\$12,220)		
Net Levy	(\$39,596)		(\$39,596)	(\$55,696)	\$16,100	(28.91%)	(\$8,947)
Total Canada Summit Centre - ALC	(\$39,596)		(\$39,596)	(\$55,696)	\$16,100	(28.91%)	(\$8,947)

Outdoor Facility Use



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30040 Dock Lease - Public	(\$14,693)		(\$14,693)	(\$14,405)	(\$288)	2.00%	(\$14,405)
4-30090 Lease	(\$1,012)		(\$1,012)	(\$1,012)			
4-31130 Parks Permits	(\$4,323)		(\$4,323)	(\$8,694)	\$4,371	(50.28%)	(\$3,069)
4-40040 Advertising	(\$1,000)		(\$1,000)	(\$1,000)			(\$500)
4-40240 Facilities Rental - Soccer	(\$15,964)		(\$15,964)	(\$15,964)			(\$1,600)
4-40250 Facilities Rental - Ball	(\$32,504)		(\$32,504)	(\$25,860)	(\$6,644)	25.69%	
4-40255 Facility Rental - Other	(\$673)		(\$673)	(\$673)			(\$993)
4-40412 Lacrosse - Minor Field	(\$2,192)		(\$2,192)	(\$2,192)			(\$428)
4-40650 Rental	(\$5,207)		(\$5,207)	(\$8,736)	\$3,529	(40.40%)	(\$6,051)
4-40651 Rental Surcharge							(\$297)
Total Revenue	(\$77,568)		(\$77,568)	(\$78,536)	\$968	(1.23%)	(\$27,343)
Total Revenue	(\$77,568)		(\$77,568)	(\$78,536)	\$968	(1.23%)	(\$27,343)
Total Expense							
Total Debt							
Transfer To/From Reserve							
6-20072 Reserve Transfer - Parks	\$14,693		\$14,693	\$14,405	\$288	2.00%	\$14,405
6-20080 RSRV xFr - Pitmans Bay	\$3,905		\$3,905	\$6,552	(\$2,647)	(40.40%)	\$3,155
Total Transfer To/From Reserve	\$18,598		\$18,598	\$20,957	(\$2,359)	(11.26%)	\$17,560
Total Reserve Transfer	\$18,598		\$18,598	\$20,957	(\$2,359)	(11.26%)	\$17,560
Net Levy	(\$58,970)		(\$58,970)	(\$57,579)	(\$1,391)	2.42%	(\$9,783)
Total Outdoor Facility Use	(\$58,970)		(\$58,970)	(\$57,579)	(\$1,391)	2.42%	(\$9,783)

Hall Sales



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40650 Rental	(\$20,064)		(\$20,064)	(\$41,951)	\$21,887	(52.17%)	(\$9,985)
4-40651 Rental Surcharge							(\$28)
4-40715 Socan Fee Revenue	(\$383)		(\$383)	(\$574)	\$191	(33.28%)	\$317
Total Revenue	(\$20,447)		(\$20,447)	(\$42,525)	\$22,078	(51.92%)	(\$9,696)
Total Revenue	(\$20,447)		(\$20,447)	(\$42,525)	\$22,078	(51.92%)	(\$9,696)
Materials & Supplies							
5-23000 Socan Fees	\$383		\$383	\$574	(\$191)	(33.28%)	(\$765)
Total Materials & Supplies	\$383		\$383	\$574	(\$191)	(33.28%)	(\$765)
Contracted Services							
5-30550 Contributions/Grants to Others							\$2,208
Total Contracted Services							\$2,208
Total Expense	\$383		\$383	\$574	(\$191)	(33.28%)	\$1,443
Total Debt							
Total Reserve Transfer							
Net Levy	(\$20,064)		(\$20,064)	(\$41,951)	\$21,887	(52.17%)	(\$8,253)
Total Hall Sales	(\$20,064)		(\$20,064)	(\$41,951)	\$21,887	(52.17%)	(\$8,253)

Recreation and Leisure Services



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$312,306)		(\$312,306)	(\$564,110)	\$251,804	(44.64%)	(\$145,197)
Grants	(\$52,727)		(\$52,727)	(\$60,627)	\$7,900	(13.03%)	(\$52,047)
Donations							(\$174)
Total Revenue	(\$365,033)		(\$365,033)	(\$624,737)	\$259,704	(41.57%)	(\$197,418)
Salary, Wages & Benefits	\$825,569		\$825,569	\$921,286	(\$95,717)	(10.39%)	\$451,790
Materials & Supplies	\$63,298		\$63,298	\$74,748	(\$11,450)	(15.32%)	\$30,815
Contracted Services	\$5,000		\$5,000	\$8,480	(\$3,480)	(41.04%)	\$1,142
Total Expense	\$893,867		\$893,867	\$1,004,514	(\$110,647)	(11.01%)	\$483,747
Total Debt							
Transfer To/From Reserve	\$2,970		\$2,970	\$4,500	(\$1,530)	(34.00%)	\$1,633
Total Reserve Transfer	\$2,970		\$2,970	\$4,500	(\$1,530)	(34.00%)	\$1,633
Net Levy	\$531,804		\$531,804	\$384,277	\$147,527	38.39%	\$287,962
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve	(\$3,500)		(\$3,500)	(\$6,060)	\$2,560	(42.24%)	
Total Reserve Transfer	(\$3,500)		(\$3,500)	(\$6,060)	\$2,560	(42.24%)	
Capital Expenses	\$3,500		\$3,500	\$6,060	(\$2,560)	(42.24%)	
Net Levy							

Recreation and Leisure Services



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final			Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Recreation and Leisure Services	\$531,804		\$531,804	\$384,277	\$147,527	38.39%	\$287,962

Leisure Programs



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40440 Miscellaneous Revenue	(\$810)		(\$810)	(\$1,050)	\$240	(22.86%)	(\$60)
4-40600 Skating	(\$14,220)		(\$14,220)	(\$28,440)	\$14,220	(50.00%)	(\$9,206)
4-40640 Registration Fees	(\$137,376)		(\$137,376)	(\$198,526)	\$61,150	(30.80%)	(\$9,780)
Total Revenue	(\$152,406)		(\$152,406)	(\$228,016)	\$75,610	(33.16%)	(\$19,046)
Grants							
4-21000 Provincial Grant							\$12
4-23000 Community Grant				(\$6,600)	\$6,600	(100.00%)	
Total Grants				(\$6,600)	\$6,600	(100.00%)	\$12
Donations							
4-50010 Donations - Individual & Corporate							(\$174)
Total Donations							(\$174)
Total Revenue	(\$152,406)		(\$152,406)	(\$234,616)	\$82,210	(35.04%)	(\$19,208)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$125,992		\$125,992	\$129,916	(\$3,924)	(3.02%)	\$80,552
5-10010 Salaries & Wages - PT	\$172,069		\$172,069	\$207,886	(\$35,817)	(17.23%)	\$10,245
Total Salary, Wages & Benefits	\$298,061		\$298,061	\$337,802	(\$39,741)	(11.76%)	\$90,797
Materials & Supplies							
5-20925 Educational Supplies	\$1,000		\$1,000	\$2,000	(\$1,000)	(50.00%)	\$58
5-21750 Materials & Supplies	\$12,200		\$12,200	\$13,350	(\$1,150)	(8.61%)	\$1,621
5-21800 Meals & Accommodations	\$225		\$225	\$450	(\$225)	(50.00%)	\$18
5-21900 Memberships	\$2,835		\$2,835	\$2,835			\$2,139
5-21950 Mileage	\$400		\$400	\$400			\$379
5-22060 Minor Acquisitions							\$1,920
5-22250 Office Supplies							\$70
5-22450 Promotion/Special Events	\$500		\$500	\$1,000	(\$500)	(50.00%)	\$115
5-23000 Socan Fees	\$400		\$400	\$800	(\$400)	(50.00%)	
5-23100 Telephone - Cellular	\$1,541		\$1,541	\$1,591	(\$50)	(3.14%)	\$1,536
5-23165 Trip Costs	\$1,350		\$1,350	\$2,700	(\$1,350)	(50.00%)	
5-23175 Volunteer/Staff Appreciation	\$250		\$250	\$1,000	(\$750)	(75.00%)	
Total Materials & Supplies	\$20,701		\$20,701	\$26,126	(\$5,425)	(20.76%)	\$7,856
Contracted Services							
5-30525 Contractors	\$4,700		\$4,700	\$7,930	(\$3,230)	(40.73%)	\$950

Leisure Programs



	2021		2021	2020	Budget Change		2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-31875 Washroom Rentals				\$250	(\$250)	(100.00%)	
Total Contracted Services	\$4,700		\$4,700	\$8,180	(\$3,480)	(42.54%)	\$950
Total Expense	\$323,462		\$323,462	\$372,108	(\$48,646)	(13.07%)	\$99,603
Total Debt							
Total Reserve Transfer							
Net Levy	\$171,056		\$171,056	\$137,492	\$33,564	24.41%	\$80,395
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20078 Reserve Transfer - Recreation & Leisure	(\$3,500)		(\$3,500)	(\$6,060)	\$2,560	(42.24%)	
Total Transfer To/From Reserve	(\$3,500)		(\$3,500)	(\$6,060)	\$2,560	(42.24%)	
Total Reserve Transfer	(\$3,500)		(\$3,500)	(\$6,060)	\$2,560	(42.24%)	
Capital Expenses							
8-21750 Materials & Supplies	\$3,500		\$3,500	\$6,060	(\$2,560)	(42.24%)	
Total Capital Expenses	\$3,500		\$3,500	\$6,060	(\$2,560)	(42.24%)	
Net Levy							
Total Leisure Programs	\$171,056		\$171,056	\$137,492	\$33,564	24.41%	\$80,395

Seniors Active Living Centre - CSC



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40290 Food & Beverage Revenue				(\$4,540)	\$4,540	(100.00%)	(\$1,206)
4-40430 Memberships	(\$675)		(\$675)	(\$675)			
4-40640 Registration Fees	(\$8,755)		(\$8,755)	(\$15,879)	\$7,124	(44.86%)	(\$3,818)
Total Revenue	(\$9,430)		(\$9,430)	(\$21,094)	\$11,664	(55.30%)	(\$5,024)
Grants							
4-21000 Provincial Grant	(\$52,727)		(\$52,727)	(\$52,027)	(\$700)	1.35%	(\$43,150)
4-23000 Community Grant				(\$2,000)	\$2,000	(100.00%)	(\$1,000)
Total Grants	(\$52,727)		(\$52,727)	(\$54,027)	\$1,300	(2.41%)	(\$44,150)
Total Revenue	(\$62,157)		(\$62,157)	(\$75,121)	\$12,964	(17.26%)	(\$49,174)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$71,380		\$71,380	\$75,595	(\$4,215)	(5.58%)	\$54,474
5-10010 Salaries & Wages - PT	\$17,987		\$17,987	\$17,842	\$145	0.81%	\$1,643
Total Salary, Wages & Benefits	\$89,367		\$89,367	\$93,437	(\$4,070)	(4.36%)	\$56,117
Materials & Supplies							
5-21125 Food & Beverage	\$500		\$500	\$3,525	(\$3,025)	(85.82%)	\$847
5-21750 Materials & Supplies	\$1,500		\$1,500	\$1,500			\$4,441
5-21800 Meals & Accommodations				\$700	(\$700)	(100.00%)	
5-21950 Mileage	\$500		\$500	\$500			
5-22060 Minor Acquisitions	\$10,027		\$10,027	\$10,027			\$3,692
5-22450 Promotion/Special Events				\$2,000	(\$2,000)	(100.00%)	\$776
Total Materials & Supplies	\$12,527		\$12,527	\$18,252	(\$5,725)	(31.37%)	\$9,756
Total Expense	\$101,894		\$101,894	\$111,689	(\$9,795)	(8.77%)	\$65,873
Total Debt							
Total Reserve Transfer							
Net Levy	\$39,737		\$39,737	\$36,568	\$3,169	8.67%	\$16,699
Total Seniors Active Living Centre - CSC	\$39,737		\$39,737	\$36,568	\$3,169	8.67%	\$16,699

Aquatics



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40090 Board of Education				(\$3,500)	\$3,500	(100.00%)	(\$333)
4-40112 Cancellation Fee							(\$120)
4-40360 Instructional Courses	(\$84,000)		(\$84,000)	(\$202,500)	\$118,500	(58.52%)	(\$70,928)
4-40415 Locker Revenue				(\$2,500)	\$2,500	(100.00%)	(\$998)
4-40430 Memberships	(\$25,000)		(\$25,000)	(\$44,000)	\$19,000	(43.18%)	(\$20,994)
4-40435 Merchandise Revenue	(\$500)		(\$500)	(\$2,000)	\$1,500	(75.00%)	(\$572)
4-40610 Public Swimming	(\$15,000)		(\$15,000)	(\$20,000)	\$5,000	(25.00%)	(\$11,050)
4-40620 Recovery	(\$1,000)		(\$1,000)	(\$6,000)	\$5,000	(83.33%)	(\$1,566)
4-40630 Pool Rental	(\$22,000)		(\$22,000)	(\$30,000)	\$8,000	(26.67%)	(\$12,516)
4-40651 Rental Surcharge	(\$2,970)		(\$2,970)	(\$4,500)	\$1,530	(34.00%)	(\$2,050)
Total Revenue	(\$150,470)		(\$150,470)	(\$315,000)	\$164,530	(52.23%)	(\$121,127)
Grants							
4-20000 Federal Grant							(\$7,909)
Total Grants							(\$7,909)
Total Revenue	(\$150,470)		(\$150,470)	(\$315,000)	\$164,530	(52.23%)	(\$129,036)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$188,449		\$188,449	\$106,167	\$82,282	77.50%	\$130,110
5-10010 Salaries & Wages - PT	\$249,692		\$249,692	\$383,880	(\$134,188)	(34.96%)	\$174,766
Total Salary, Wages & Benefits	\$438,141		\$438,141	\$490,047	(\$51,906)	(10.59%)	\$304,876
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$1,700		\$1,700	\$2,000	(\$300)	(15.00%)	\$2,028
5-20480 Personal Protective Equipment (PPE)							\$225
5-20925 Educational Supplies	\$2,000		\$2,000	\$2,000			\$1,247
5-21750 Materials & Supplies	\$20,000		\$20,000	\$20,000			\$5,567
5-21800 Meals & Accommodations	\$820		\$820	\$820			
5-21900 Memberships	\$690		\$690	\$690			\$250
5-21925 Merchandise	\$2,000		\$2,000	\$2,000			\$424
5-21950 Mileage	\$620		\$620	\$620			
5-22400 Professional Development							(\$199)
5-22900 Small Tools & Equipment	\$2,000		\$2,000	\$2,000			\$3,431
5-23100 Telephone - Cellular	\$240		\$240	\$240			\$230
Total Materials & Supplies	\$30,070		\$30,070	\$30,370	(\$300)	(0.99%)	\$13,203

Aquatics



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Contracted Services							
5-30850 Equipment Repairs & Maintenance	\$300		\$300	\$300			\$192
Total Contracted Services	\$300		\$300	\$300			\$192
Total Expense	\$468,511		\$468,511	\$520,717	(\$52,206)	(10.03%)	\$318,271
Total Debt							
Transfer To/From Reserve							
6-20067 Reserve Transfer - Facilities	\$2,970		\$2,970	\$4,500	(\$1,530)	(34.00%)	\$1,633
Total Transfer To/From Reserve	\$2,970		\$2,970	\$4,500	(\$1,530)	(34.00%)	\$1,633
Total Reserve Transfer	\$2,970		\$2,970	\$4,500	(\$1,530)	(34.00%)	\$1,633
Net Levy	\$321,011		\$321,011	\$210,217	\$110,794	52.70%	\$190,868
Total Aquatics	\$321,011		\$321,011	\$210,217	\$110,794	52.70%	\$190,868



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$23,463)		(\$23,463)	(\$258,571)	\$235,108	(90.93%)	(\$25,618)
Total Revenue	(\$23,463)		(\$23,463)	(\$258,571)	\$235,108	(90.93%)	(\$25,618)
Salary, Wages & Benefits	\$65,231		\$65,231	\$329,573	(\$264,342)	(80.21%)	\$167,933
Materials & Supplies	\$3,640		\$3,640	\$27,294	(\$23,654)	(86.66%)	\$8,299
Contracted Services	\$3,000		\$3,000	\$4,200	(\$1,200)	(28.57%)	\$1,366
Rents & Financials	\$500		\$500	\$13,375	(\$12,875)	(96.26%)	\$4,843
Total Expense	\$72,371		\$72,371	\$374,442	(\$302,071)	(80.67%)	\$182,441
Long Term Debt	\$44,405		\$44,405	\$44,406	(\$1)		\$44,306
Total Debt	\$44,405		\$44,405	\$44,406	(\$1)		\$44,306
Transfer To/From Reserve				\$7,988	(\$7,988)	(100.00%)	\$1,471
Total Reserve Transfer				\$7,988	(\$7,988)	(100.00%)	\$1,471
Internal Allocations	\$79,461		\$79,461	\$99,552	(\$20,091)	(20.18%)	\$42,741
Net Levy	\$172,774		\$172,774	\$267,817	(\$95,043)	(35.49%)	\$245,341
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve	\$11,000		\$11,000	(\$114,656)	\$125,656	(109.59%)	(\$58,008)
Total Reserve Transfer	\$11,000		\$11,000	(\$114,656)	\$125,656	(109.59%)	(\$58,008)
Capital Expenses				\$119,656	(\$119,656)	(100.00%)	\$63,008
Net Levy	\$11,000		\$11,000	\$5,000	\$6,000	120.00%	\$5,000

Theatre & SALC



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Theatre & SALC	\$183,774		\$183,774	\$272,817	(\$89,043)	(32.64%)	\$250,341

Seniors Active Living Centre - Civic



	2021		2021	2020	Budget Change		2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30090 Lease	(\$2)		(\$2)	(\$2)			
4-40620 Recovery	(\$2,900)		(\$2,900)	(\$2,900)			(\$484)
Total Revenue	(\$2,902)		(\$2,902)	(\$2,902)			(\$484)
Total Revenue	(\$2,902)		(\$2,902)	(\$2,902)			(\$484)
Total Expense							
Total Debt							
Total Reserve Transfer							
Internal Allocations							
5-40100 Allocation of Civic Centre	\$12,358		\$12,358	\$10,375	\$1,983	19.11%	\$5,984
Total Internal Allocations	\$12,358		\$12,358	\$10,375	\$1,983	19.11%	\$5,984
Net Levy	\$9,456		\$9,456	\$7,473	\$1,983	26.54%	\$5,500
Total Seniors Active Living Centre - Civic	\$9,456		\$9,456	\$7,473	\$1,983	26.54%	\$5,500

Algonquin Theatre



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30090 Lease	(\$3,225)		(\$3,225)	(\$6,225)	\$3,000	(48.19%)	(\$3,704)
4-40040 Advertising				(\$6,350)	\$6,350	(100.00%)	(\$369)
4-40110 Box Office Fees				(\$4,992)	\$4,992	(100.00%)	(\$522)
4-40115 Capital Improvement Fund - Theatre				(\$12,038)	\$12,038	(100.00%)	(\$1,471)
4-40170 Custodial Recovery				(\$2,500)	\$2,500	(100.00%)	
4-40172 Credit Card Service Fee				(\$20,000)	\$20,000	(100.00%)	(\$2,100)
4-40220 Equipment Rental				(\$2,600)	\$2,600	(100.00%)	
4-40290 Food & Beverage Revenue				(\$20,000)	\$20,000	(100.00%)	(\$3,583)
4-40295 Front of House				(\$9,010)	\$9,010	(100.00%)	(\$795)
4-40435 Merchandise Revenue				(\$1,400)	\$1,400	(100.00%)	(\$105)
4-40540 Hall Rental				(\$8,190)	\$8,190	(100.00%)	(\$3,145)
4-40620 Recovery				(\$45,740)	\$45,740	(100.00%)	(\$1,823)
4-40640 Registration Fees				(\$2,250)	\$2,250	(100.00%)	
4-40650 Rental	(\$17,336)		(\$17,336)	(\$53,605)	\$36,269	(67.66%)	(\$2,888)
4-40675 Seat Sponsorship				(\$750)	\$750	(100.00%)	
4-40715 Socan Fee Revenue				(\$4,000)	\$4,000	(100.00%)	
4-40750 Sponsorships				(\$2,000)	\$2,000	(100.00%)	
4-40790 Ticket Commission				(\$30,000)	\$30,000	(100.00%)	(\$1,681)
4-40792 Ticket Handling Fee				(\$24,019)	\$24,019	(100.00%)	(\$2,948)
Total Revenue	(\$20,561)		(\$20,561)	(\$255,669)	\$235,108	(91.96%)	(\$25,134)
Total Revenue	(\$20,561)		(\$20,561)	(\$255,669)	\$235,108	(91.96%)	(\$25,134)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$25,040		\$25,040	\$258,620	(\$233,580)	(90.32%)	\$155,874
5-10010 Salaries & Wages - PT	\$40,191		\$40,191	\$70,953	(\$30,762)	(43.36%)	\$12,059
Total Salary, Wages & Benefits	\$65,231		\$65,231	\$329,573	(\$264,342)	(80.21%)	\$167,933
Materials & Supplies							
5-20450 Clothing & Safety Supplies				\$750	(\$750)	(100.00%)	
5-20700 Courier				\$100	(\$100)	(100.00%)	
5-21000 Equipment Repairs & Maintenance	\$3,168		\$3,168	\$4,000	(\$832)	(20.80%)	\$994
5-21125 Food & Beverage				\$11,500	(\$11,500)	(100.00%)	\$4,315
5-21750 Materials & Supplies				\$4,400	(\$4,400)	(100.00%)	\$358
5-21800 Meals & Accommodations				\$800	(\$800)	(100.00%)	\$48

Algonquin Theatre



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-21900 Memberships	\$472		\$472	\$472			
5-21950 Mileage				\$345	(\$345)	(100.00%)	
5-22250 Office Supplies				\$150	(\$150)	(100.00%)	\$266
5-23000 Socan Fees				\$4,000	(\$4,000)	(100.00%)	\$1,603
5-23100 Telephone - Cellular				\$777	(\$777)	(100.00%)	\$715
Total Materials & Supplies	\$3,640		\$3,640	\$27,294	(\$23,654)	(86.66%)	\$8,299
Contracted Services							
5-30550 Contributions/Grants to Others							\$1,094
5-31625 Service Contracts				\$1,500	(\$1,500)	(100.00%)	
5-31655 Software & Services - End User	\$3,000		\$3,000	\$2,700	\$300	11.11%	\$272
Total Contracted Services	\$3,000		\$3,000	\$4,200	(\$1,200)	(28.57%)	\$1,366
Rents & Financials							
5-56000 Bank Charges	\$500		\$500	\$13,375	(\$12,875)	(96.26%)	\$4,843
Total Rents & Financials	\$500		\$500	\$13,375	(\$12,875)	(96.26%)	\$4,843
Total Expense	\$72,371		\$72,371	\$374,442	(\$302,071)	(80.67%)	\$182,441
Long Term Debt							
5-50000 Debenture - Interest	\$6,676		\$6,676	\$8,848	(\$2,172)	(24.55%)	\$8,749
5-50001 Debenture - Payments	\$37,729		\$37,729	\$35,558	\$2,171	6.11%	\$35,557
Total Long Term Debt	\$44,405		\$44,405	\$44,406	(\$1)		\$44,306
Total Debt	\$44,405		\$44,405	\$44,406	(\$1)		\$44,306
Transfer To/From Reserve							
6-20015 Reseve Transfer - Theatre capital				\$7,988	(\$7,988)	(100.00%)	\$1,471
Total Transfer To/From Reserve				\$7,988	(\$7,988)	(100.00%)	\$1,471
Total Reserve Transfer				\$7,988	(\$7,988)	(100.00%)	\$1,471
Internal Allocations							
5-40100 Allocation of Civic Centre	\$67,103		\$67,103	\$89,177	(\$22,074)	(24.75%)	\$36,757
Total Internal Allocations	\$67,103		\$67,103	\$89,177	(\$22,074)	(24.75%)	\$36,757
Net Levy	\$163,318		\$163,318	\$260,344	(\$97,026)	(37.27%)	\$239,841

2 Capital Fund

Algonquin Theatre



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20015 Reserve Transfer - Theatre Capital	\$11,000		\$11,000	(\$114,656)	\$125,656	(109.59%)	(\$58,008)
Total Transfer To/From Reserve	\$11,000		\$11,000	(\$114,656)	\$125,656	(109.59%)	(\$58,008)
Total Reserve Transfer	\$11,000		\$11,000	(\$114,656)	\$125,656	(109.59%)	(\$58,008)
Capital Expenses							
8-21750 Materials & Supplies				\$95,096	(\$95,096)	(100.00%)	
8-30525 Contractors				\$24,560	(\$24,560)	(100.00%)	\$63,008
Total Capital Expenses				\$119,656	(\$119,656)	(100.00%)	\$63,008
Net Levy	\$11,000		\$11,000	\$5,000	\$6,000	120.00%	\$5,000
Total Algonquin Theatre	\$174,318		\$174,318	\$265,344	(\$91,026)	(34.30%)	\$244,841

Development Services



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$1,487,922)		(\$1,487,922)	(\$1,408,547)	(\$79,375)	5.64%	(\$1,595,884)
Other Property Tax Revenue	(\$545,000)		(\$545,000)	(\$183,000)	(\$362,000)	197.81%	(\$571,200)
Grants							(\$3,920)
Total Revenue	(\$2,032,922)		(\$2,032,922)	(\$1,591,547)	(\$441,375)	27.73%	(\$2,171,004)
Salary, Wages & Benefits	\$1,810,509	\$30,000	\$1,840,509	\$1,754,043	\$86,466	4.93%	\$1,652,443
Materials & Supplies	\$156,025	\$41,500	\$197,525	\$181,148	\$16,377	9.04%	\$65,075
Contracted Services	\$1,067,200		\$1,067,200	\$599,348	\$467,852	78.06%	\$717,244
Total Expense	\$3,033,734	\$71,500	\$3,105,234	\$2,534,539	\$570,695	22.52%	\$2,434,762
Total Debt							
Transfer To/From Reserve	(\$292,247)	(\$30,000)	(\$322,247)	(\$293,179)	(\$29,068)	9.91%	\$228,066
Total Reserve Transfer	(\$292,247)	(\$30,000)	(\$322,247)	(\$293,179)	(\$29,068)	9.91%	\$228,066
Internal Allocations	\$285,338		\$285,338	\$253,625	\$31,713	12.50%	\$223,413
Net Levy	\$993,903	\$41,500	\$1,035,403	\$903,438	\$131,965	14.61%	\$715,237
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve	(\$35,000)		(\$35,000)		(\$35,000)		
Total Reserve Transfer	(\$35,000)		(\$35,000)		(\$35,000)		
Capital Expenses	\$40,000		\$40,000		\$40,000		
Net Levy	\$5,000		\$5,000		\$5,000		

Development Services



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Development Services	\$998,903	\$41,500	\$1,040,403	\$903,438	\$136,965	15.16%	\$715,237

Development Services Other



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$118,256		\$118,256	\$117,031	\$1,225	1.05%	\$111,846
Total Salary, Wages & Benefits	\$118,256		\$118,256	\$117,031	\$1,225	1.05%	\$111,846
Materials & Supplies							
5-21800 Meals & Accommodations	\$375		\$375	\$750	(\$375)	(50.00%)	\$194
5-21900 Memberships	\$950		\$950	\$805	\$145	18.01%	\$927
5-22250 Office Supplies							\$67
5-22400 Professional Development	\$3,575		\$3,575	\$2,450	\$1,125	45.92%	
5-23100 Telephone - Cellular	\$300		\$300	\$288	\$12	4.17%	\$313
Total Materials & Supplies	\$5,200		\$5,200	\$4,293	\$907	21.13%	\$1,501
Total Expense	\$123,456		\$123,456	\$121,324	\$2,132	1.76%	\$113,347
Total Debt							
Total Reserve Transfer							
Net Levy							
	\$123,456		\$123,456	\$121,324	\$2,132	1.76%	\$113,347
Total Development Services Other	\$123,456		\$123,456	\$121,324	\$2,132	1.76%	\$113,347

Bylaw



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30050 Licence - Dog Annual	(\$600)		(\$600)	(\$798)	\$198	(24.81%)	(\$627)
4-30051 Licence - Dog Lifetime	(\$2,072)		(\$2,072)	(\$1,692)	(\$380)	22.46%	(\$2,952)
4-30110 Licence - Raffle	(\$6,500)		(\$6,500)	(\$6,500)			(\$368)
4-31010 Licence - Refreshment Vehicle	(\$3,000)		(\$3,000)	(\$3,330)	\$330	(9.91%)	(\$2,520)
4-31040 Licence - Breakopen Tickets	(\$250)		(\$250)	(\$250)			
4-31060 Licence - Media Bingo	(\$5,300)		(\$5,300)	(\$4,900)	(\$400)	8.16%	(\$5,289)
4-31100 Licences - Trade	(\$1,050)		(\$1,050)	(\$520)	(\$530)	101.92%	(\$1,550)
4-32010 Taxi Licences - Brokers	(\$1,000)		(\$1,000)	(\$1,000)			(\$500)
4-32020 Taxi Licences - Drivers	(\$300)		(\$300)	(\$1,000)	\$700	(70.00%)	(\$50)
4-32040 Taxi Licences - Owners	(\$5,000)		(\$5,000)	(\$5,000)			(\$2,500)
4-40010 Administration Revenue	(\$400)		(\$400)	(\$500)	\$100	(20.00%)	(\$395)
4-40260 Fines	(\$16,500)		(\$16,500)	(\$16,900)	\$400	(2.37%)	(\$13,644)
4-40440 Miscellaneous Revenue	(\$2,500)		(\$2,500)	(\$2,500)			(\$3,200)
Total Revenue	(\$44,472)		(\$44,472)	(\$44,890)	\$418	(0.93%)	(\$33,595)
Grants							
4-20000 Federal Grant							(\$3,920)
Total Grants							(\$3,920)
Total Revenue	(\$44,472)		(\$44,472)	(\$44,890)	\$418	(0.93%)	(\$37,515)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$186,344		\$186,344	\$187,299	(\$955)	(0.51%)	\$182,328
5-10010 Salaries & Wages - PT	\$93,208	\$30,000	\$123,208	\$78,433	\$44,775	57.09%	\$40,603
Total Salary, Wages & Benefits	\$279,552	\$30,000	\$309,552	\$265,732	\$43,820	16.49%	\$222,931
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$2,000		\$2,000	\$2,000			\$2,171
5-20700 Courier							\$4
5-21100 Fleet R&M M&S	\$500		\$500	\$500			\$162
5-21200 Fuel (Gas, diesel)	\$2,500		\$2,500	\$2,500			\$2,072
5-21625 Licencing Fee	\$430		\$430	\$240	\$190	79.17%	\$430
5-21750 Materials & Supplies	\$750		\$750	\$750			\$256
5-21800 Meals & Accommodations	\$750		\$750	\$1,500	(\$750)	(50.00%)	\$220
5-21900 Memberships	\$220		\$220	\$250	(\$30)	(12.00%)	\$217
5-22250 Office Supplies	\$100		\$100	\$100			\$101

Bylaw



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-22400 Professional Development	\$1,800		\$1,800	\$1,800			\$555
5-22550 Publications	\$155		\$155	\$165	(\$10)	(6.06%)	\$147
5-23100 Telephone - Cellular	\$700		\$700	\$596	\$104	17.45%	\$566
Total Materials & Supplies	\$9,905		\$9,905	\$10,401	(\$496)	(4.77%)	\$6,901
Contracted Services							
5-30550 Contributions/Grants to Others	\$5,000		\$5,000	\$5,000			
5-30635 Fleet Maint - C.S.	\$1,000		\$1,000	\$1,000			\$269
5-31625 Service Contracts	\$14,675		\$14,675	\$14,250	\$425	2.98%	\$14,438
5-31860 Veterinary Fees	\$500		\$500	\$500			
Total Contracted Services	\$21,175		\$21,175	\$20,750	\$425	2.05%	\$14,707
Total Expense	\$310,632	\$30,000	\$340,632	\$296,883	\$43,749	14.74%	\$244,539
Total Debt							
Transfer To/From Reserve							
6-21075 Reserve Transfer - SWB Benefits		(\$30,000)	(\$30,000)		(\$30,000)		
Total Transfer To/From Reserve		(\$30,000)	(\$30,000)		(\$30,000)		
Total Reserve Transfer		(\$30,000)	(\$30,000)		(\$30,000)		
Net Levy	\$266,160		\$266,160	\$251,993	\$14,167	5.62%	\$207,024
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20090 Reserve Transfer - Fleet	(\$40,000)		(\$40,000)		(\$40,000)		
Total Transfer To/From Reserve	(\$40,000)		(\$40,000)		(\$40,000)		
Total Reserve Transfer	(\$40,000)		(\$40,000)		(\$40,000)		

Bylaw



	2021		2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final			Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Capital Expenses							
8-21750 Materials & Supplies	\$40,000		\$40,000		\$40,000		
Total Capital Expenses	\$40,000		\$40,000		\$40,000		
Net Levy							
Total Bylaw	\$266,160		\$266,160	\$251,993	\$14,167	5.62%	\$207,024

Building



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30020 Permits - Building	(\$880,000)		(\$880,000)	(\$780,000)	(\$100,000)	12.82%	(\$1,076,271)
4-30023 Building Permit - File Maintenance	(\$1,600)		(\$1,600)	(\$1,200)	(\$400)	33.33%	(\$2,200)
4-31160 Septic System Permits	(\$50,000)		(\$50,000)	(\$50,000)			(\$63,700)
4-40355 Inspection Fee - Special	(\$4,200)		(\$4,200)	(\$4,200)			(\$4,210)
4-40440 Miscellaneous Revenue	(\$300)		(\$300)	(\$500)	\$200	(40.00%)	(\$4,650)
4-40541 Permit Fee - Pool	(\$1,000)		(\$1,000)	(\$1,000)			(\$1,625)
4-40542 Permit Fee - Revision	(\$1,000)		(\$1,000)	(\$1,000)			(\$1,150)
4-40620 Recovery	(\$20,000)		(\$20,000)	(\$10,000)	(\$10,000)	100.00%	
4-40700 Sign Fees	(\$1,500)		(\$1,500)	(\$1,500)			(\$230)
Total Revenue	(\$959,600)		(\$959,600)	(\$849,400)	(\$110,200)	12.97%	(\$1,154,036)
Total Revenue	(\$959,600)		(\$959,600)	(\$849,400)	(\$110,200)	12.97%	(\$1,154,036)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$588,009		\$588,009	\$582,815	\$5,194	0.89%	\$554,110
Total Salary, Wages & Benefits	\$588,009		\$588,009	\$582,815	\$5,194	0.89%	\$554,110
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$3,250		\$3,250	\$2,250	\$1,000	44.44%	\$1,658
5-20700 Courier	\$50		\$50	\$50			\$40
5-21100 Fleet R&M M&S	\$2,400		\$2,400	\$2,500	(\$100)	(4.00%)	\$995
5-21200 Fuel (Gas, diesel)	\$6,300		\$6,300	\$6,500	(\$200)	(3.08%)	\$5,866
5-21625 Licencing Fee	\$450		\$450	\$450			\$550
5-21800 Meals & Accommodations	\$2,500		\$2,500	\$5,000	(\$2,500)	(50.00%)	\$1,061
5-21850 Meeting Supplies	\$500		\$500	\$500			\$45
5-21900 Memberships	\$4,730		\$4,730	\$4,730			\$3,271
5-21950 Mileage	\$1,340		\$1,340	\$1,340			\$645
5-22250 Office Supplies	\$2,250		\$2,250	\$3,750	(\$1,500)	(40.00%)	\$4,259
5-22400 Professional Development	\$11,706		\$11,706	\$11,706			\$3,262
5-22450 Promotion/Special Events	\$500		\$500	\$500			
5-22550 Publications	\$1,500		\$1,500	\$1,500			
5-23100 Telephone - Cellular	\$3,645		\$3,645	\$3,645			\$1,414
Total Materials & Supplies	\$41,121		\$41,121	\$44,421	(\$3,300)	(7.43%)	\$23,066
Contracted Services							
5-30525 Contractors	\$20,000		\$20,000	\$10,000	\$10,000	100.00%	\$9,605

Building



	2021		2021	2020	Budget Change (\$)	Budget Change (%)	2020
	Final Budget	Final Budget	Final Budget	Final			Year to Date
	Base Level	Service Level Changes	Total	Budget			Actuals
5-30635 Fleet Maint - C.S.	\$2,000		\$2,000	\$2,000			\$2,110
5-30950 Fee Rebates - Affordable Housing	\$50,000		\$50,000	\$50,000			
5-31350 Legal Fees	\$25,000		\$25,000	\$10,000	\$15,000	150.00%	\$1,784
5-31625 Service Contracts	\$62,520		\$62,520	\$74,520	(\$12,000)	(16.10%)	\$60,079
Total Contracted Services	\$159,520		\$159,520	\$146,520	\$13,000	8.87%	\$73,578
Total Expense	\$788,650		\$788,650	\$773,756	\$14,894	1.92%	\$650,754
Total Debt							
Transfer To/From Reserve							
6-21020 Reserve Transfer - Building	(\$114,388)		(\$114,388)	(\$177,981)	\$63,593	(35.73%)	\$166,012
Total Transfer To/From Reserve	(\$114,388)		(\$114,388)	(\$177,981)	\$63,593	(35.73%)	\$166,012
Total Reserve Transfer	(\$114,388)		(\$114,388)	(\$177,981)	\$63,593	(35.73%)	\$166,012
Internal Allocations							
5-40100 Allocation of Civic Centre	\$25,367		\$25,367	\$18,977	\$6,390	33.67%	\$9,323
5-45000 Internal labour charged/recovered	\$78,148		\$78,148	\$71,396	\$6,752	9.46%	\$50,838
5-45500 Internal Insurance Charged/recovered	\$175,669		\$175,669	\$157,098	\$18,571	11.82%	\$157,098
5-83000 Int. Equipment Lease	\$6,154		\$6,154	\$6,154			\$6,154
Total Internal Allocations	\$285,338		\$285,338	\$253,625	\$31,713	12.50%	\$223,413
Net Levy							(\$113,857)
Total Building							(\$113,857)

Short Term Rental Licencing



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30027 Permits - Short Term Accomodation	(\$67,500)		(\$67,500)	(\$67,607)	\$107	(0.16%)	(\$42,750)
4-40005 Admin Penalty Notice (fine)							(\$500)
Total Revenue	(\$67,500)		(\$67,500)	(\$67,607)	\$107	(0.16%)	(\$43,250)
Total Revenue	(\$67,500)		(\$67,500)	(\$67,607)	\$107	(0.16%)	(\$43,250)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$65,475		\$65,475		\$65,475		\$30,404
Total Salary, Wages & Benefits	\$65,475		\$65,475		\$65,475		\$30,404
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$400		\$400	\$200	\$200	100.00%	\$368
5-21800 Meals & Accommodations				\$1,000	(\$1,000)	(100.00%)	
5-21950 Mileage	\$1,000		\$1,000		\$1,000		
5-22250 Office Supplies	\$250		\$250	\$250			\$75
5-22400 Professional Development				\$2,100	(\$2,100)	(100.00%)	
5-23100 Telephone - Cellular	\$600		\$600	\$57	\$543	952.63%	\$108
Total Materials & Supplies	\$2,250		\$2,250	\$3,607	(\$1,357)	(37.62%)	\$551
Total Expense	\$67,725		\$67,725	\$3,607	\$64,118	1,777.60%	\$30,955
Total Debt							
Total Reserve Transfer							
Net Levy	\$225		\$225	(\$64,000)	\$64,225	(100.35%)	(\$12,295)
Total Short Term Rental Licencing	\$225		\$225	(\$64,000)	\$64,225	(100.35%)	(\$12,295)

Planning



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30030 Consent Fees	(\$97,680)		(\$97,680)	(\$88,190)	(\$9,490)	10.76%	(\$85,880)
4-31110 Lot Suitability	(\$8,930)		(\$8,930)	(\$7,000)	(\$1,930)	27.57%	(\$8,510)
4-31125 Official Plan Ammendments	(\$1,950)		(\$1,950)	(\$1,875)	(\$75)	4.00%	
4-31190 Subdivision Fees	(\$6,915)		(\$6,915)	(\$6,785)	(\$130)	1.92%	(\$5,345)
4-40050 Agreement Compliance	(\$1,020)		(\$1,020)	(\$1,005)	(\$15)	1.49%	(\$1,340)
4-40155 Compliance Fees - Building & Septic	(\$31,200)		(\$31,200)	(\$31,200)			(\$29,640)
4-40440 Miscellaneous Revenue							(\$2,375)
4-40445 Minor Variance Fee	(\$46,600)		(\$46,600)	(\$52,670)	\$6,070	(11.52%)	(\$46,312)
4-40620 Recovery							(\$25,887)
4-40665 Rezoning Fee	(\$86,900)		(\$86,900)	(\$75,465)	(\$11,435)	15.15%	(\$56,999)
4-40670 Road Closing				(\$14,700)	\$14,700	(100.00%)	(\$8,820)
4-40710 Site Plan Agreements	(\$123,155)		(\$123,155)	(\$155,760)	\$32,605	(20.93%)	(\$89,064)
Total Revenue	(\$404,350)		(\$404,350)	(\$434,650)	\$30,300	(6.97%)	(\$360,172)
Total Revenue	(\$404,350)		(\$404,350)	(\$434,650)	\$30,300	(6.97%)	(\$360,172)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$460,793		\$460,793	\$409,001	\$51,792	12.66%	\$367,779
Total Salary, Wages & Benefits	\$460,793		\$460,793	\$409,001	\$51,792	12.66%	\$367,779
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$375		\$375	\$375			
5-20700 Courier	\$100		\$100	\$100			\$15
5-21800 Meals & Accommodations	\$1,000		\$1,000	\$2,250	(\$1,250)	(55.56%)	\$46
5-21900 Memberships	\$1,995		\$1,995	\$2,545	(\$550)	(21.61%)	\$1,570
5-21950 Mileage	\$1,800		\$1,800	\$1,800			\$364
5-22250 Office Supplies	\$550		\$550	\$550			\$173
5-22400 Professional Development	\$2,535		\$2,535	\$2,535			
5-22550 Publications	\$600		\$600	\$600			
5-23100 Telephone - Cellular	\$300		\$300	\$288	\$12	4.17%	\$253
Total Materials & Supplies	\$9,255		\$9,255	\$11,043	(\$1,788)	(16.19%)	\$2,421
Contracted Services							
5-30500 Consulting Fees	\$120,000		\$120,000	\$125,000	(\$5,000)	(4.00%)	\$28,225
5-30950 Fee Rebates - Affordable Housing	\$6,485		\$6,485	\$6,485			
5-31350 Legal Fees							\$12,993

Planning



	2021		2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Total	Budget	(\$)	(%)	Actuals
5-31425 Newspaper - Advertising	\$8,500		\$8,500	\$8,500	\$8,500			\$9,317
5-31600 Professional Fees								\$4,780
Total Contracted Services	\$134,985		\$134,985	\$134,985	\$139,985	(\$5,000)	(3.57%)	\$55,315
Total Expense	\$605,033		\$605,033	\$605,033	\$560,029	\$45,004	8.04%	\$425,515
Total Debt								
Transfer To/From Reserve								
6-20065 Reserve Transfer - LPAT Legal								(\$223)
6-21015 Reserve Transfer - Planning Policy/Proje	(\$68,121)		(\$68,121)	(\$68,121)	(\$75,824)	\$7,703	(10.16%)	\$21,775
6-21066 Reserve - Ontario Service Delivery	(\$16,243)		(\$16,243)	(\$16,243)	(\$21,649)	\$5,406	(24.97%)	
Total Transfer To/From Reserve	(\$84,364)		(\$84,364)	(\$84,364)	(\$97,473)	\$13,109	(13.45%)	\$21,552
Total Reserve Transfer	(\$84,364)		(\$84,364)	(\$84,364)	(\$97,473)	\$13,109	(13.45%)	\$21,552
Net Levy	\$116,319		\$116,319	\$116,319	\$27,906	\$88,413	316.82%	\$86,895
Total Planning	\$116,319		\$116,319	\$116,319	\$27,906	\$88,413	316.82%	\$86,895

Economic Development & Events



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40730 Special Events							
Total Revenue							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$103,066		\$103,066	\$101,979	\$1,087	1.07%	\$100,653
Total Salary, Wages & Benefits	\$103,066		\$103,066	\$101,979	\$1,087	1.07%	\$100,653
Materials & Supplies							
5-21750 Materials & Supplies	\$1,375		\$1,375	\$1,375			
5-21800 Meals & Accommodations	\$1,000		\$1,000	\$2,300	(\$1,300)	(56.52%)	\$275
5-21900 Memberships	\$1,170		\$1,170	\$1,170			
5-21950 Mileage	\$500		\$500	\$1,500	(\$1,000)	(66.67%)	
5-22050 Minor Software							\$7,327
5-22400 Professional Development	\$800		\$800	\$800			\$101
5-22450 Promotion/Special Events		\$41,500	\$41,500		\$41,500		
5-22875 Signage	\$160		\$160	\$160			\$272
5-23100 Telephone - Cellular	\$300		\$300	\$240	\$60	25.00%	\$236
Total Materials & Supplies	\$5,305	\$41,500	\$46,805	\$7,545	\$39,260	520.34%	\$8,211
Contracted Services							
5-30500 Consulting Fees	\$48,919		\$48,919	\$47,919	\$1,000	2.09%	
5-30550 Contributions/Grants to Others	\$3,600		\$3,600	\$4,600	(\$1,000)	(21.74%)	\$2,500
5-30551 Contributions/GTO - Small Comm. Grant	\$5,000		\$5,000	\$5,000			
Total Contracted Services	\$57,519		\$57,519	\$57,519			\$2,500
Total Expense	\$165,890	\$41,500	\$207,390	\$167,043	\$40,347	24.15%	\$111,364
Total Debt							
Transfer To/From Reserve							
6-20013 Reserve Transfer - EcDev. Comm Branding	(\$40,000)		(\$40,000)	(\$40,000)			
Total Transfer To/From Reserve	(\$40,000)		(\$40,000)	(\$40,000)			
Total Reserve Transfer	(\$40,000)		(\$40,000)	(\$40,000)			

Economic Development & Events



	2021		2021	2020	2020		2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy	\$125,890	\$41,500	\$167,390	\$127,043	\$40,347	31.76%	\$111,364
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20013 Reserve Transfer - EcDev. Comm Branding	\$5,000		\$5,000		\$5,000		
Total Transfer To/From Reserve	\$5,000		\$5,000		\$5,000		
Total Reserve Transfer	\$5,000		\$5,000		\$5,000		
Net Levy	\$5,000		\$5,000		\$5,000		
Total Economic Development & Events	\$130,890	\$41,500	\$172,390	\$127,043	\$45,347	35.69%	\$111,364

Policy & Projects



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT				\$84,183	(\$84,183)	(100.00%)	\$62,745
Total Salary, Wages & Benefits				\$84,183	(\$84,183)	(100.00%)	\$62,745
Materials & Supplies							
5-21750 Materials & Supplies				\$500	(\$500)	(100.00%)	
5-21800 Meals & Accommodations				\$520	(\$520)	(100.00%)	
5-21950 Mileage				\$464	(\$464)	(100.00%)	
5-22400 Professional Development				\$1,125	(\$1,125)	(100.00%)	
Total Materials & Supplies				\$2,609	(\$2,609)	(100.00%)	
Total Expense				\$86,792	(\$86,792)	(100.00%)	\$62,745
Total Debt							
Total Reserve Transfer							
Net Levy							
				\$86,792	(\$86,792)	(100.00%)	\$62,745
Total Policy & Projects				\$86,792	(\$86,792)	(100.00%)	\$62,745

Municipal Accomodation Tax



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-70030 Interest							(\$4,831)
Total Revenue							(\$4,831)
Other Property Tax Revenue							
4-14000 Municipal Accomodation Tax	(\$545,000)		(\$545,000)	(\$183,000)	(\$362,000)	197.81%	(\$571,200)
Total Other Property Tax Revenue	(\$545,000)		(\$545,000)	(\$183,000)	(\$362,000)	197.81%	(\$571,200)
Total Revenue	(\$545,000)		(\$545,000)	(\$183,000)	(\$362,000)	197.81%	(\$576,031)
Materials & Supplies							
5-21625 Licencing Fee	\$25,000		\$25,000	\$25,000			
5-21750 Materials & Supplies				\$12,000	(\$12,000)	(100.00%)	\$12,457
5-22450 Promotion/Special Events	\$41,000		\$41,000	\$44,000	(\$3,000)	(6.82%)	\$3,205
Total Materials & Supplies	\$66,000		\$66,000	\$81,000	(\$15,000)	(18.52%)	\$15,662
Contracted Services							
5-30500 Consulting Fees	\$18,730		\$18,730		\$18,730		
5-30525 Contractors	\$5,450		\$5,450		\$5,450		\$6,109
5-30550 Contributions/Grants to Others	\$128,000		\$128,000	\$97,000	\$31,000	31.96%	\$82,097
5-30552 Contributions/GTO - MAT	\$385,315		\$385,315		\$385,315		\$388,962
5-31350 Legal Fees				\$5,000	(\$5,000)	(100.00%)	
Total Contracted Services	\$537,495		\$537,495	\$102,000	\$435,495	426.96%	\$477,168
Total Expense	\$603,495		\$603,495	\$183,000	\$420,495	229.78%	\$492,830
Total Debt							
Transfer To/From Reserve							
6-21064 Reserve Transfer - MAT (General)	(\$58,495)		(\$58,495)		(\$58,495)		\$21,479
Total Transfer To/From Reserve	(\$58,495)		(\$58,495)		(\$58,495)		\$21,479
Total Reserve Transfer	(\$58,495)		(\$58,495)		(\$58,495)		\$21,479
Net Levy							(\$61,722)
Total Municipal Accomodation Tax							(\$61,722)

Marketing



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40040 Advertising	(\$12,000)		(\$12,000)	(\$12,000)			
Total Revenue	(\$12,000)		(\$12,000)	(\$12,000)			
Total Revenue	(\$12,000)		(\$12,000)	(\$12,000)			
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$195,358		\$195,358	\$193,302	\$2,056	1.06%	\$201,975
Total Salary, Wages & Benefits	\$195,358		\$195,358	\$193,302	\$2,056	1.06%	\$201,975
Materials & Supplies							
5-20700 Courier							
5-21800 Meals & Accommodations	\$500		\$500	\$800	(\$300)	(37.50%)	\$62
5-21900 Memberships	\$1,305		\$1,305	\$1,305			\$89
5-21950 Mileage	\$200		\$200	\$450	(\$250)	(55.56%)	
5-22050 Minor Software	\$5,234		\$5,234	\$4,334	\$900	20.77%	\$4,413
5-22250 Office Supplies	\$750		\$750	\$400	\$350	87.50%	\$259
5-22400 Professional Development	\$1,700		\$1,700	\$1,700			
5-22450 Promotion/Special Events	\$3,800		\$3,800	\$3,800			\$1,607
5-22875 Signage	\$3,200		\$3,200	\$3,200			
5-23100 Telephone - Cellular	\$300		\$300	\$240	\$60	25.00%	\$332
Total Materials & Supplies	\$16,989		\$16,989	\$16,229	\$760	4.68%	\$6,762
Contracted Services							
5-30600 Copying Expenses	\$16,299		\$16,299	\$16,299			\$6,104
5-30631 Digital Marketing	\$20,000		\$20,000	\$20,000			\$6,646
5-31425 Newspaper - Advertising	\$11,154		\$11,154	\$11,440	(\$286)	(2.50%)	\$5,841
5-31615 Radio - Advertising	\$18,012		\$18,012	\$18,012			\$18,819
5-31655 Software & Services - End User	\$68,751		\$68,751	\$40,908	\$27,843	68.06%	\$31,838
5-31900 Website				\$2,725	(\$2,725)	(100.00%)	\$9,052
5-32150 Design	\$1,990		\$1,990	\$2,890	(\$900)	(31.14%)	\$3,027
5-32575 Publications	\$14,000		\$14,000	\$14,000			\$8,048
5-32875 Signage Rental	\$5,300		\$5,300	\$5,300			\$4,601
5-32880 Distribution	\$1,000		\$1,000	\$1,000			
Total Contracted Services	\$156,506		\$156,506	\$132,574	\$23,932	18.05%	\$93,976
Total Expense	\$368,853		\$368,853	\$342,105	\$26,748	7.82%	\$302,713

Marketing



	2021		2021	2020	Budget Change		2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Debt	<hr/>						
Transfer To/From Reserve							
6-21045 Reserve Transfer - Corp Information				\$22,275	(\$22,275)	(100.00%)	
6-21062 Reserve Transfer - Leisure Guide							(\$5,977)
6-21076 Reserve Transfer - Website	\$5,000		\$5,000		\$5,000		\$25,000
Total Transfer To/From Reserve	\$5,000		\$5,000	\$22,275	(\$17,275)	(77.55%)	\$19,023
Total Reserve Transfer	\$5,000		\$5,000	\$22,275	(\$17,275)	(77.55%)	\$19,023
 	<hr/>						
Net Levy	\$361,853		\$361,853	\$352,380	\$9,473	2.69%	\$321,736
 	<hr/>						
Total Marketing	\$361,853		\$361,853	\$352,380	\$9,473	2.69%	\$321,736

Operations and Protective Services



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$683,236)		(\$683,236)	(\$677,389)	(\$5,847)	0.86%	(\$591,812)
Deferred Revenue	(\$38,660)		(\$38,660)	(\$38,660)			(\$38,660)
Grants	(\$136,876)		(\$136,876)	(\$114,976)	(\$21,900)	19.05%	(\$116,870)
Donations	(\$5,000)		(\$5,000)		(\$5,000)		
Total Revenue	(\$863,772)		(\$863,772)	(\$831,025)	(\$32,747)	3.94%	(\$747,342)
Salary, Wages & Benefits	\$4,393,302		\$4,393,302	\$4,253,777	\$139,525	3.28%	\$3,788,250
Materials & Supplies	\$1,500,907		\$1,500,907	\$1,462,531	\$38,376	2.62%	\$1,573,807
Contracted Services	\$1,026,674		\$1,026,674	\$1,133,046	(\$106,372)	(9.39%)	\$1,126,638
Rents & Financials	\$6,106		\$6,106	\$6,000	\$106	1.77%	\$6,181
Total Expense	\$6,926,989		\$6,926,989	\$6,855,354	\$71,635	1.04%	\$6,494,876
Long Term Debt	\$391,862		\$391,862	\$413,330	(\$21,468)	(5.19%)	\$411,830
Total Debt	\$391,862		\$391,862	\$413,330	(\$21,468)	(5.19%)	\$411,830
Transfer To/From Reserve	(\$102,484)		(\$102,484)	(\$92,576)	(\$9,908)	10.70%	(\$99,946)
Total Reserve Transfer	(\$102,484)		(\$102,484)	(\$92,576)	(\$9,908)	10.70%	(\$99,946)
Internal Allocations	(\$6,154)		(\$6,154)	(\$6,154)			(\$13,190)
Net Levy	\$6,346,441		\$6,346,441	\$6,338,929	\$7,512	0.12%	\$6,046,228
2 Capital Fund							
Revenue							(\$51,439)
Deferred Revenue	(\$1,208,095)		(\$1,208,095)	(\$947,595)	(\$260,500)	27.49%	(\$601,143)
Grants	(\$670,070)		(\$670,070)	(\$1,005,355)	\$335,285	(33.35%)	(\$347,732)
Total Revenue	(\$1,878,165)		(\$1,878,165)	(\$1,952,950)	\$74,785	(3.83%)	(\$1,000,314)
Total Expense							
Total Debt							

Operations and Protective Services



	2021		2021	2020	Budget Change (\$)	Budget Change (%)	2020
	Final Budget	Final Budget	Final Budget	Final			Year to Date
	Base Level	Service Level Changes	Total	Budget			Actuals
Transfer To/From Reserve	(\$2,029,528)		(\$2,029,528)	\$121,560	(\$2,151,088)	(1,769.57%)	(\$314,057)
Total Reserve Transfer	(\$2,029,528)		(\$2,029,528)	\$121,560	(\$2,151,088)	(1,769.57%)	(\$314,057)
Capital Expenses	\$8,298,138		\$8,298,138	\$5,625,000	\$2,673,138	47.52%	\$5,107,979
Net Levy	\$4,390,445		\$4,390,445	\$3,793,610	\$596,835	15.73%	\$3,793,608
Total Operations and Protective Services	\$10,736,886		\$10,736,886	\$10,132,539	\$604,347	5.96%	\$9,839,836



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$195,368)		(\$195,368)	(\$170,750)	(\$24,618)	14.42%	(\$171,296)
Deferred Revenue	(\$38,660)		(\$38,660)	(\$38,660)			(\$38,660)
Total Revenue	(\$234,028)		(\$234,028)	(\$209,410)	(\$24,618)	11.76%	(\$209,956)
Salary, Wages & Benefits	\$2,652,783		\$2,652,783	\$2,445,860	\$206,923	8.46%	\$2,303,167
Materials & Supplies	\$1,047,562		\$1,047,562	\$1,010,779	\$36,783	3.64%	\$1,147,634
Contracted Services	\$487,880		\$487,880	\$621,550	(\$133,670)	(21.51%)	\$591,067
Rents & Financials	\$6,106		\$6,106	\$6,000	\$106	1.77%	\$6,109
Total Expense	\$4,194,331		\$4,194,331	\$4,084,189	\$110,142	2.70%	\$4,047,977
Long Term Debt	\$272,422		\$272,422	\$289,544	(\$17,122)	(5.91%)	\$288,423
Total Debt	\$272,422		\$272,422	\$289,544	(\$17,122)	(5.91%)	\$288,423
Transfer To/From Reserve	(\$95,626)		(\$95,626)	(\$95,626)			(\$99,455)
Total Reserve Transfer	(\$95,626)		(\$95,626)	(\$95,626)			(\$99,455)
Internal Allocations	(\$6,154)		(\$6,154)	(\$6,154)			(\$12,247)
Net Levy	\$4,130,945		\$4,130,945	\$4,062,543	\$68,402	1.68%	\$4,014,742
2 Capital Fund							
Revenue							(\$50,175)
Deferred Revenue	(\$1,208,095)		(\$1,208,095)	(\$947,595)	(\$260,500)	27.49%	(\$601,143)
Grants	(\$670,070)		(\$670,070)	(\$1,005,355)	\$335,285	(33.35%)	(\$347,732)
Total Revenue	(\$1,878,165)		(\$1,878,165)	(\$1,952,950)	\$74,785	(3.83%)	(\$999,050)
Total Expense							
Total Debt							
Transfer To/From Reserve	(\$1,541,032)		(\$1,541,032)	\$762,883	(\$2,303,915)	(302.00%)	(\$213,463)
Total Reserve Transfer	(\$1,541,032)		(\$1,541,032)	\$762,883	(\$2,303,915)	(302.00%)	(\$213,463)

Roads and Fleet



	2021		2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Capital Expenses	\$7,067,842		\$7,067,842	\$4,283,712	\$2,784,130	64.99%	\$4,306,156
Net Levy	\$3,648,645		\$3,648,645	\$3,093,645	\$555,000	17.94%	\$3,093,643
Total Roads and Fleet	\$7,779,590		\$7,779,590	\$7,156,188	\$623,402	8.71%	\$7,108,385

Fleet



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$288,149		\$288,149	\$280,466	\$7,683	2.74%	\$230,719
5-10010 Salaries & Wages - PT	\$28		\$28		\$28		
Total Salary, Wages & Benefits	\$288,177		\$288,177	\$280,466	\$7,711	2.75%	\$230,719
Materials & Supplies							
5-20480 Personal Protective Equipment (PPE)							\$1,200
5-21100 Fleet R&M M&S	\$175,000		\$175,000	\$170,000	\$5,000	2.94%	\$179,902
5-21200 Fuel (Gas, diesel)	\$219,000		\$219,000	\$175,000	\$44,000	25.14%	\$214,466
5-21555 Inventory - Adjustment							\$2,743
5-21625 Licencing Fee	\$28,000		\$28,000	\$35,000	(\$7,000)	(20.00%)	\$26,742
5-21750 Materials & Supplies	\$45,000		\$45,000	\$45,000			\$51,360
5-21800 Meals & Accommodations	\$1,000		\$1,000	\$2,800	(\$1,800)	(64.29%)	\$92
5-22060 Minor Acquisitions							\$505
5-22075 Monitoring	\$15,864		\$15,864	\$15,864			\$16,299
5-22900 Small Tools & Equipment	\$2,500		\$2,500	\$2,500			\$2,415
Total Materials & Supplies	\$486,364		\$486,364	\$446,164	\$40,200	9.01%	\$495,724
Contracted Services							
5-30525 Contractors							\$1,079
5-30635 Fleet Maint - C.S.	\$142,000		\$142,000	\$142,000			\$152,011
5-31625 Service Contracts	\$16,000		\$16,000	\$9,450	\$6,550	69.31%	\$27,686
Total Contracted Services	\$158,000		\$158,000	\$151,450	\$6,550	4.32%	\$180,776
Total Expense	\$932,541		\$932,541	\$878,080	\$54,461	6.20%	\$907,219
Total Debt							
Transfer To/From Reserve							
6-20090 Reserve Transfer - Fleet	\$4,374		\$4,374	\$4,374			\$545
Total Transfer To/From Reserve	\$4,374		\$4,374	\$4,374			\$545
Total Reserve Transfer	\$4,374		\$4,374	\$4,374			\$545
Internal Allocations							
4-83000 Int. Equipment Lease	(\$6,154)		(\$6,154)	(\$6,154)			(\$6,154)

Fleet



	2021		2021		2021		2020		2020	
	Final Budget		Final Budget		Final Budget		Final Budget		Year to Date	
	Base Level	Service Level Changes	Total		Total		Budget Change (\$)	Budget Change (%)	Actuals	
5-43000 Int. Recovery of Equip	(\$993,665)		(\$993,665)		(\$993,665)					(\$2,805,953)
Total Internal Allocations	(\$999,819)		(\$999,819)		(\$999,819)					(\$2,812,107)
Net Levy	(\$62,904)		(\$62,904)		(\$117,365)	\$54,461	(46.40%)			(\$1,904,343)
2 Capital Fund										
Revenue										
7-60010 Sale of Equipment										(\$50,175)
Total Revenue										(\$50,175)
Deferred Revenue										
7-90005 DC's Recognized - Roads and Related					(\$180,000)	\$180,000	(100.00%)			
Total Deferred Revenue					(\$180,000)	\$180,000	(100.00%)			
Total Revenue					(\$180,000)	\$180,000	(100.00%)			(\$50,175)
Total Expense										
Total Debt										
Transfer To/From Reserve										
9-20090 Reserve Transfer - Fleet	(\$77,805)		(\$77,805)		(\$487,805)	\$410,000	(84.05%)			(\$480,098)
9-21066 Reserve - Ontario Service Delivery										(\$119,762)
Total Transfer To/From Reserve	(\$77,805)		(\$77,805)		(\$487,805)	\$410,000	(84.05%)			(\$599,860)
Total Reserve Transfer	(\$77,805)		(\$77,805)		(\$487,805)	\$410,000	(84.05%)			(\$599,860)
Capital Expenses										
8-21750 Materials & Supplies	\$640,000		\$640,000		\$1,075,000	(\$435,000)	(40.47%)			\$1,057,230
Total Capital Expenses	\$640,000		\$640,000		\$1,075,000	(\$435,000)	(40.47%)			\$1,057,230
Net Levy	\$562,195		\$562,195		\$407,195	\$155,000	38.07%			\$407,195
Total Fleet	\$499,291		\$499,291		\$289,830	\$209,461	72.27%			(\$1,497,148)

Roadways



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-22010 Municipal - District							\$6,416
4-31112 Moving/Overload Permit							(\$190)
4-31115 Occupation Permit							(\$1,276)
4-40060 Aggregate Resources	(\$135,368)		(\$135,368)	(\$127,000)	(\$8,368)	6.59%	(\$135,368)
4-40440 Miscellaneous Revenue	(\$9,000)		(\$9,000)	(\$9,000)			(\$7,218)
4-40700 Sign Fees							(\$432)
Total Revenue	(\$144,368)		(\$144,368)	(\$136,000)	(\$8,368)	6.15%	(\$138,068)
Deferred Revenue							
4-90005 DC's Recognized - Roads and Related	(\$38,660)		(\$38,660)	(\$38,660)			(\$38,660)
Total Deferred Revenue	(\$38,660)		(\$38,660)	(\$38,660)			(\$38,660)
Total Revenue	(\$183,028)		(\$183,028)	(\$174,660)	(\$8,368)	4.79%	(\$176,728)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$1,374,025		\$1,374,025	\$1,374,338	(\$313)	(0.02%)	\$1,277,025
5-10010 Salaries & Wages - PT	\$1,199		\$1,199		\$1,199		
5-10655 WSIB - Claim							(\$3,348)
Total Salary, Wages & Benefits	\$1,375,224		\$1,375,224	\$1,374,338	\$886	0.06%	\$1,273,677
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$4,800		\$4,800	\$4,800			\$2,839
5-20450 Clothing & Safety Supplies	\$17,400		\$17,400	\$15,000	\$2,400	16.00%	\$17,466
5-20480 Personal Protective Equipment (PPE)	\$1,000		\$1,000		\$1,000		\$2,094
5-20525 Comm Equip - R&M Materials & Supply	\$2,000		\$2,000	\$2,000			\$1,798
5-20700 Courier	\$150		\$150	\$150			\$142
5-20750 Custodial Supplies	\$1,000		\$1,000	\$1,000			\$323
5-21000 Equipment Repairs & Maintenance	\$2,000		\$2,000	\$2,000			\$2,390
5-21500 Hydro	\$18,000		\$18,000	\$15,000	\$3,000	20.00%	\$18,577
5-21625 Licencing Fee							\$762
5-21750 Materials & Supplies	\$143,000		\$143,000	\$143,000			\$176,731
5-21800 Meals & Accommodations	\$2,000		\$2,000	\$4,000	(\$2,000)	(50.00%)	\$3,266
5-21900 Memberships	\$1,308		\$1,308	\$1,125	\$183	16.27%	\$1,308
5-22060 Minor Acquisitions							\$5,398
5-22075 Monitoring							\$2,485
5-22150 Natural Gas	\$8,000		\$8,000	\$8,000			\$8,153

Roadways



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-22250 Office Supplies	\$3,000		\$3,000	\$3,000			\$4,760
5-22400 Professional Development	\$15,000		\$15,000	\$15,000			\$8,956
5-22550 Publications	\$200		\$200	\$200			
5-22900 Small Tools & Equipment	\$4,000		\$4,000	\$4,000			\$4,134
5-23100 Telephone - Cellular	\$1,740		\$1,740	\$1,740			\$1,826
5-23250 Water	\$900		\$900	\$900			\$525
Total Materials & Supplies	\$225,498		\$225,498	\$220,915	\$4,583	2.07%	\$263,933
Contracted Services							
5-30250 Building R & M Contracted Services	\$3,500		\$3,500	\$3,500			\$3,331
5-30500 Consulting Fees	\$20,000		\$20,000	\$40,000	(\$20,000)	(50.00%)	\$116,638
5-30525 Contractors	\$221,500		\$221,500	\$278,500	(\$57,000)	(20.47%)	\$195,660
5-30600 Copying Expenses							\$638
5-30621 Custodial Contracts	\$6,780		\$6,780	\$5,000	\$1,780	35.60%	\$6,675
5-31000 Garbage Collection	\$2,000		\$2,000	\$2,000			\$3,190
5-31150 Hydrant Rental							\$539
5-31610 Property - R&M Contracted Services	\$300		\$300	\$300			
5-31625 Service Contracts	\$7,000		\$7,000	\$7,000			\$5,550
Total Contracted Services	\$261,080		\$261,080	\$336,300	(\$75,220)	(22.37%)	\$332,221
Rents & Financials							
5-55300 Lease - Premise	\$6,106		\$6,106	\$6,000	\$106	1.77%	\$6,106
5-57000 Interest & Penalties							\$3
Total Rents & Financials	\$6,106		\$6,106	\$6,000	\$106	1.77%	\$6,109
Total Expense	\$1,867,908		\$1,867,908	\$1,937,553	(\$69,645)	(3.59%)	\$1,875,940
Long Term Debt							
5-50000 Debenture - Interest	\$72,202		\$72,202	\$80,195	(\$7,993)	(9.97%)	\$79,106
5-50001 Debenture - Payments	\$186,763		\$186,763	\$195,598	(\$8,835)	(4.52%)	\$195,597
Total Long Term Debt	\$258,965		\$258,965	\$275,793	(\$16,828)	(6.10%)	\$274,703
Total Debt	\$258,965		\$258,965	\$275,793	(\$16,828)	(6.10%)	\$274,703
Total Reserve Transfer							
Internal Allocations							
5-42000 Int. Equip Costs	\$357,161		\$357,161	\$357,161			\$972,192
Total Internal Allocations	\$357,161		\$357,161	\$357,161			\$972,192

Roadways



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy	\$2,301,006		\$2,301,006	\$2,395,847	(\$94,841)	(3.96%)	\$2,946,107
2 Capital Fund							
Deferred Revenue							
7-90005 DC's Recognized - Roads and Related				(\$66,250)	\$66,250	(100.00%)	
Total Deferred Revenue				(\$66,250)	\$66,250	(100.00%)	
Total Revenue				(\$66,250)	\$66,250	(100.00%)	
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20085 Reserve Transfer - Public Works Capital	(\$250,000)		(\$250,000)	(\$108,750)	(\$141,250)	129.89%	(\$21,510)
9-20095 Reserve Transfer - Salt Management				(\$115,000)	\$115,000	(100.00%)	
9-21066 Reserve - Ontario Service Delivery							(\$74,300)
Total Transfer To/From Reserve	(\$250,000)		(\$250,000)	(\$223,750)	(\$26,250)	11.73%	(\$95,810)
Total Reserve Transfer	(\$250,000)		(\$250,000)	(\$223,750)	(\$26,250)	11.73%	(\$95,810)
Capital Expenses							
8-21750 Materials & Supplies							\$74,300
8-30525 Contractors	\$250,000		\$250,000	\$290,000	(\$40,000)	(13.79%)	\$21,510
Total Capital Expenses	\$250,000		\$250,000	\$290,000	(\$40,000)	(13.79%)	\$95,810
Net Levy							
Total Roadways	\$2,301,006		\$2,301,006	\$2,395,847	(\$94,841)	(3.96%)	\$2,946,107

Winter Control



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-31170 Snow Removal Fees	(\$39,000)		(\$39,000)	(\$24,250)	(\$14,750)	60.82%	(\$19,408)
Total Revenue	(\$39,000)		(\$39,000)	(\$24,250)	(\$14,750)	60.82%	(\$19,408)
Total Revenue	(\$39,000)		(\$39,000)	(\$24,250)	(\$14,750)	60.82%	(\$19,408)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$622,459		\$622,459	\$435,504	\$186,955	42.93%	\$487,889
5-10010 Salaries & Wages - PT	\$1,254		\$1,254		\$1,254		
Total Salary, Wages & Benefits	\$623,713		\$623,713	\$435,504	\$188,209	43.22%	\$487,889
Materials & Supplies							
5-21555 Inventory - Adjustment							(\$17,332)
5-21750 Materials & Supplies	\$229,100		\$229,100	\$229,100			\$276,413
Total Materials & Supplies	\$229,100		\$229,100	\$229,100			\$259,081
Contracted Services							
5-30525 Contractors				\$65,000	(\$65,000)	(100.00%)	\$2,456
Total Contracted Services				\$65,000	(\$65,000)	(100.00%)	\$2,456
Total Expense	\$852,813		\$852,813	\$729,604	\$123,209	16.89%	\$749,426
Total Debt							
Total Reserve Transfer							
Internal Allocations							
4-86000 Int. Labour Reallocation							(\$7,115)
5-42000 Int. Equip Costs	\$489,410		\$489,410	\$489,410			\$1,267,899
Total Internal Allocations	\$489,410		\$489,410	\$489,410			\$1,260,784
Net Levy	\$1,303,223		\$1,303,223	\$1,194,764	\$108,459	9.08%	\$1,990,802
Total Winter Control	\$1,303,223		\$1,303,223	\$1,194,764	\$108,459	9.08%	\$1,990,802

Storm Management



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40215 Entrance Permit	(\$12,000)		(\$12,000)	(\$10,500)	(\$1,500)	14.29%	(\$13,820)
Total Revenue	(\$12,000)		(\$12,000)	(\$10,500)	(\$1,500)	14.29%	(\$13,820)
Total Revenue	(\$12,000)		(\$12,000)	(\$10,500)	(\$1,500)	14.29%	(\$13,820)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$253,663		\$253,663	\$245,000	\$8,663	3.54%	\$236,099
5-10010 Salaries & Wages - PT	\$306		\$306		\$306		
Total Salary, Wages & Benefits	\$253,969		\$253,969	\$245,000	\$8,969	3.66%	\$236,099
Materials & Supplies							
5-21555 Inventory - Adjustment							\$3,631
5-21750 Materials & Supplies	\$51,600		\$51,600	\$51,600			\$71,818
Total Materials & Supplies	\$51,600		\$51,600	\$51,600			\$75,449
Contracted Services							
5-30525 Contractors	\$45,800		\$45,800	\$45,800			\$53,983
Total Contracted Services	\$45,800		\$45,800	\$45,800			\$53,983
Total Expense	\$351,369		\$351,369	\$342,400	\$8,969	2.62%	\$365,531
Long Term Debt							
5-50000 Debenture - Interest	\$1,269		\$1,269	\$1,563	(\$294)	(18.81%)	\$1,532
5-50001 Debenture - Payments	\$12,188		\$12,188	\$12,188			\$12,188
Total Long Term Debt	\$13,457		\$13,457	\$13,751	(\$294)	(2.14%)	\$13,720
Total Debt	\$13,457		\$13,457	\$13,751	(\$294)	(2.14%)	\$13,720
Total Reserve Transfer							
Internal Allocations							
5-42000 Int. Equip Costs	\$147,094		\$147,094	\$147,094			\$566,884
Total Internal Allocations	\$147,094		\$147,094	\$147,094			\$566,884
Net Levy	\$499,920		\$499,920	\$492,745	\$7,175	1.46%	\$932,315

2 Capital Fund

Storm Management



	2021		2021	2020	Budget Change		2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20085 Reserve Transfer - Public Works Capital	(\$475,000)		(\$475,000)		(\$475,000)		
Total Transfer To/From Reserve	(\$475,000)		(\$475,000)		(\$475,000)		
Total Reserve Transfer	(\$475,000)		(\$475,000)		(\$475,000)		
Capital Expenses							
8-30525 Contractors	\$475,000		\$475,000		\$475,000		
Total Capital Expenses	\$475,000		\$475,000		\$475,000		
Net Levy							
Total Storm Management	\$499,920		\$499,920	\$492,745	\$7,175	1.46%	\$932,315



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Materials & Supplies							
5-21500 Hydro	\$55,000		\$55,000	\$63,000	(\$8,000)	(12.70%)	\$53,447
Total Materials & Supplies	\$55,000		\$55,000	\$63,000	(\$8,000)	(12.70%)	\$53,447
Contracted Services							
5-30525 Contractors	\$9,000		\$9,000	\$9,000			
5-30850 Equipment Repairs & Maintenance	\$14,000		\$14,000	\$14,000			\$21,631
Total Contracted Services	\$23,000		\$23,000	\$23,000			\$21,631
Total Expense	\$78,000		\$78,000	\$86,000	(\$8,000)	(9.30%)	\$75,078
Total Debt							
Total Reserve Transfer							
Net Levy	\$78,000		\$78,000	\$86,000	(\$8,000)	(9.30%)	\$75,078
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20085 Reserve Transfer - Public Works Capital							(\$21,217)
Total Transfer To/From Reserve							(\$21,217)
Total Reserve Transfer							(\$21,217)
Capital Expenses							
8-21750 Materials & Supplies							\$1,119



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
8-30525 Contractors							\$20,098
Total Capital Expenses							\$21,217
Net Levy							
Total Street Lighting	\$78,000		\$78,000	\$86,000	(\$8,000)	(9.30%)	\$75,078

Roads Capital Projects



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue	<hr/>						
Salary, Wages & Benefits	<hr/>						
5-10000 Salaries & Wages - FT	\$111,700		\$111,700	\$110,552	\$1,148	1.04%	\$74,783
Total Salary, Wages & Benefits	\$111,700		\$111,700	\$110,552	\$1,148	1.04%	\$74,783
Total Expense	\$111,700		\$111,700	\$110,552	\$1,148	1.04%	\$74,783
Total Debt	<hr/>						
Transfer To/From Reserve	<hr/>						
6-20085 Reserve Transfer - Public Works Capital	(\$100,000)		(\$100,000)	(\$100,000)			(\$100,000)
Total Transfer To/From Reserve	(\$100,000)		(\$100,000)	(\$100,000)			(\$100,000)
Total Reserve Transfer	(\$100,000)		(\$100,000)	(\$100,000)			(\$100,000)
Net Levy	\$11,700		\$11,700	\$10,552	\$1,148	10.88%	(\$25,217)
2 Capital Fund							
Deferred Revenue	<hr/>						
7-90005 DC's Recognized - Roads and Related				(\$100,202)	\$100,202	(100.00%)	
7-91000 Deferred Gas Tax Recognized	(\$1,208,095)		(\$1,208,095)	(\$601,143)	(\$606,952)	100.97%	(\$601,143)
Total Deferred Revenue	(\$1,208,095)		(\$1,208,095)	(\$701,345)	(\$506,750)	72.25%	(\$601,143)
Grants	<hr/>						
7-20000 Federal Grants				(\$400,730)	\$400,730	(100.00%)	
7-21000 Provincial Grants	(\$670,070)		(\$670,070)	(\$604,625)	(\$65,445)	10.82%	(\$347,732)
Total Grants	(\$670,070)		(\$670,070)	(\$1,005,355)	\$335,285	(33.35%)	(\$347,732)
Total Revenue	(\$1,878,165)		(\$1,878,165)	(\$1,706,700)	(\$171,465)	10.05%	(\$948,875)
Total Expense	<hr/>						
Total Debt	<hr/>						

Roads Capital Projects



	2021		2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Transfer To/From Reserve							
9-20085 Reserve Transfer - Public Works Capital	\$738,443		\$738,443	\$474,438	\$264,005	55.65%	(\$127,328)
9-20097 Reserve Transfer - Streetscape	(\$1,476,670)		(\$1,476,670)	\$1,000,000	(\$2,476,670)	(247.67%)	\$877,917
9-21065 Reserve Transfer - Working Capital							(\$247,165)
Total Transfer To/From Reserve	(\$738,227)		(\$738,227)	\$1,474,438	(\$2,212,665)	(150.07%)	\$503,424
Total Reserve Transfer	(\$738,227)		(\$738,227)	\$1,474,438	(\$2,212,665)	(150.07%)	\$503,424
Capital Expenses							
8-21750 Materials & Supplies							\$47,612
8-30500 Consulting Fees				\$17,067	(\$17,067)	(100.00%)	\$157,670
8-30525 Contractors	\$5,702,842		\$5,702,842	\$2,901,645	\$2,801,197	96.54%	\$2,926,617
Total Capital Expenses	\$5,702,842		\$5,702,842	\$2,918,712	\$2,784,130	95.39%	\$3,131,899
Net Levy	\$3,086,450		\$3,086,450	\$2,686,450	\$400,000	14.89%	\$2,686,448
Total Roads Capital Projects	\$3,098,150		\$3,098,150	\$2,697,002	\$401,148	14.87%	\$2,661,231

Transit



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40440 Miscellaneous Revenue	(\$15,500)		(\$15,500)	(\$31,000)	\$15,500	(50.00%)	(\$6,809)
Total Revenue	(\$15,500)		(\$15,500)	(\$31,000)	\$15,500	(50.00%)	(\$6,809)
Grants							
4-21000 Provincial Grant	(\$136,876)		(\$136,876)	(\$114,976)	(\$21,900)	19.05%	(\$104,819)
Total Grants	(\$136,876)		(\$136,876)	(\$114,976)	(\$21,900)	19.05%	(\$104,819)
Total Revenue	(\$152,376)		(\$152,376)	(\$145,976)	(\$6,400)	4.38%	(\$111,628)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$5,204		\$5,204	\$4,827	\$377	7.81%	\$5,095
Total Salary, Wages & Benefits	\$5,204		\$5,204	\$4,827	\$377	7.81%	\$5,095
Materials & Supplies							
5-20480 Personal Protective Equipment (PPE)	\$2,400		\$2,400		\$2,400		\$2,351
5-21750 Materials & Supplies	\$450		\$450	\$450			\$14
5-23100 Telephone - Cellular	\$740		\$740	\$740			\$320
Total Materials & Supplies	\$3,590		\$3,590	\$1,190	\$2,400	201.68%	\$2,685
Contracted Services							
5-31625 Service Contracts	\$163,717		\$163,717	\$160,576	\$3,141	1.96%	\$162,412
5-31630 Service Contracts-Specialized	\$111,324		\$111,324	\$108,884	\$2,440	2.24%	\$112,393
5-31655 Software & Services - End User	\$4,000		\$4,000		\$4,000		
Total Contracted Services	\$279,041		\$279,041	\$269,460	\$9,581	3.56%	\$274,805
Total Expense	\$287,835		\$287,835	\$275,477	\$12,358	4.49%	\$282,585
Total Debt							
Transfer To/From Reserve							
6-21032 Reserve Transfer - Transit	(\$3,908)		(\$3,908)		(\$3,908)		
Total Transfer To/From Reserve	(\$3,908)		(\$3,908)		(\$3,908)		
Total Reserve Transfer	(\$3,908)		(\$3,908)		(\$3,908)		
Net Levy	\$131,551		\$131,551	\$129,501	\$2,050	1.58%	\$170,957

Transit



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final			Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Transit	\$131,551		\$131,551	\$129,501	\$2,050	1.58%	\$170,957

Parks & Cemeteries



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$156,737)		(\$156,737)	(\$156,308)	(\$429)	0.27%	(\$149,775)
Grants							(\$11,760)
Total Revenue	(\$156,737)		(\$156,737)	(\$156,308)	(\$429)	0.27%	(\$161,535)
Salary, Wages & Benefits	\$746,782		\$746,782	\$808,781	(\$61,999)	(7.67%)	\$670,708
Materials & Supplies	\$260,686		\$260,686	\$258,962	\$1,724	0.67%	\$253,128
Contracted Services	\$146,753		\$146,753	\$136,150	\$10,603	7.79%	\$143,625
Rents & Financials							\$50
Total Expense	\$1,154,221		\$1,154,221	\$1,203,893	(\$49,672)	(4.13%)	\$1,067,511
Long Term Debt	\$59,564		\$59,564	\$63,909	(\$4,345)	(6.80%)	\$63,638
Total Debt	\$59,564		\$59,564	\$63,909	(\$4,345)	(6.80%)	\$63,638
Transfer To/From Reserve	(\$2,950)		(\$2,950)	\$3,050	(\$6,000)	(196.72%)	(\$491)
Total Reserve Transfer	(\$2,950)		(\$2,950)	\$3,050	(\$6,000)	(196.72%)	(\$491)
Internal Allocations							\$25
Net Levy	\$1,054,098		\$1,054,098	\$1,114,544	(\$60,446)	(5.42%)	\$969,148
2 Capital Fund							
Revenue							(\$1,264)
Total Revenue							(\$1,264)
Total Expense							
Total Debt							
Transfer To/From Reserve	(\$125,800)		(\$125,800)	(\$778,979)	\$653,179	(83.85%)	(\$291,196)
Total Reserve Transfer	(\$125,800)		(\$125,800)	(\$778,979)	\$653,179	(83.85%)	(\$291,196)
Capital Expenses	\$553,300		\$553,300	\$1,164,624	(\$611,324)	(52.49%)	\$678,105

Parks & Cemeteries



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy	\$427,500		\$427,500	\$385,645	\$41,855	10.85%	\$385,645
Total Parks & Cemeteries	\$1,481,598		\$1,481,598	\$1,500,189	(\$18,591)	(1.24%)	\$1,354,793

Cemeteries



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40160 Cornerstone Revenue	(\$7,385)		(\$7,385)	(\$7,100)	(\$285)	4.01%	(\$4,950)
4-40320 Grass & Device Revenue	(\$4,693)		(\$4,693)	(\$4,700)	\$7	(0.15%)	(\$4,370)
4-40380 Interment - Grave	(\$33,792)		(\$33,792)	(\$32,500)	(\$1,292)	3.98%	(\$25,500)
4-40390 Interment - Cremation	(\$17,790)		(\$17,790)	(\$17,100)	(\$690)	4.04%	(\$14,172)
4-40440 Miscellaneous Revenue							(\$153)
4-40485 Niche - Columbarium	(\$21,397)		(\$21,397)	(\$20,570)	(\$827)	4.02%	(\$20,977)
4-40487 Niche - Second Open/Close	(\$208)		(\$208)	(\$150)	(\$58)	38.67%	
4-40555 Plaque - Bronze Wreath	(\$3,213)		(\$3,213)	(\$3,150)	(\$63)	2.00%	(\$3,850)
4-40560 Plot - Single Adult	(\$10,986)		(\$10,986)	(\$10,560)	(\$426)	4.03%	(\$4,789)
4-40561 Plot - Double Adult	(\$13,472)		(\$13,472)	(\$12,912)	(\$560)	4.34%	(\$10,160)
4-40563 Plot - Single Cremation	(\$1,097)		(\$1,097)	(\$1,056)	(\$41)	3.88%	(\$1,345)
4-40802 Vault Transfer Fee	(\$624)		(\$624)	(\$500)	(\$124)	24.80%	
4-40810 Weekend Surcharge	(\$5,306)		(\$5,306)	(\$5,100)	(\$206)	4.04%	(\$4,029)
4-40815 Monument Staking Fee	(\$6,086)		(\$6,086)	(\$5,850)	(\$236)	4.03%	(\$2,436)
4-40820 Winter Vault	(\$4,994)		(\$4,994)	(\$4,800)	(\$194)	4.04%	(\$2,040)
4-70030 Interest	(\$2,500)		(\$2,500)	(\$2,345)	(\$155)	6.61%	(\$3,719)
4-70040 Investment Income							(\$14,480)
Total Revenue	(\$133,543)		(\$133,543)	(\$128,393)	(\$5,150)	4.01%	(\$116,970)
Total Revenue	(\$133,543)		(\$133,543)	(\$128,393)	(\$5,150)	4.01%	(\$116,970)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$225,086		\$225,086	\$196,565	\$28,521	14.51%	\$88,296
5-10010 Salaries & Wages - PT	\$24,919		\$24,919	\$22,255	\$2,664	11.97%	\$69,794
Total Salary, Wages & Benefits	\$250,005		\$250,005	\$218,820	\$31,185	14.25%	\$158,090
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000	\$1,000			\$16
5-20375 Cash Short (Over)							(\$1)
5-20450 Clothing & Safety Supplies	\$1,200		\$1,200	\$1,200			\$1,298
5-20500 Columbarium Supplies	\$4,000		\$4,000	\$4,000			\$4,791
5-20600 Cornerstone	\$2,833		\$2,833	\$2,833			\$2,028
5-21000 Equipment Repairs & Maintenance	\$1,000		\$1,000	\$1,000			\$186
5-21100 Fleet R&M M&S	\$3,000		\$3,000	\$3,071	(\$71)	(2.31%)	\$2,233
5-21200 Fuel (Gas, diesel)	\$5,250		\$5,250	\$5,250			\$5,063

Cemeteries



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-21300 Grave Maintenance	\$3,000		\$3,000	\$3,000			\$233
5-21500 Hydro	\$2,000		\$2,000	\$2,000			\$2,084
5-21625 Licencing Fee	\$1,580		\$1,580	\$1,430	\$150	10.49%	\$575
5-21800 Meals & Accommodations	\$400		\$400	\$800	(\$400)	(50.00%)	\$46
5-21900 Memberships	\$365		\$365	\$365			\$317
5-22250 Office Supplies	\$800		\$800	\$800			\$98
5-22480 Property - R&M Materials & Supply	\$3,000		\$3,000	\$3,000			\$2,047
5-22850 Sewer	\$100		\$100	\$500	(\$400)	(80.00%)	\$93
5-22900 Small Tools & Equipment	\$4,600		\$4,600	\$4,600			\$4,834
5-23100 Telephone - Cellular	\$1,080		\$1,080	\$1,080			\$683
5-23250 Water	\$1,700		\$1,700	\$1,700			\$1,477
Total Materials & Supplies	\$36,908		\$36,908	\$37,629	(\$721)	(1.92%)	\$28,101
Contracted Services							
5-30100 Accounting/Audit Fees	\$1,000		\$1,000	\$1,000			\$1,000
5-30525 Contractors	\$4,000		\$4,000	\$5,600	(\$1,600)	(28.57%)	\$1,720
5-30635 Fleet Maint - C.S.							\$212
5-31000 Garbage Collection	\$225		\$225	\$200	\$25	12.50%	\$287
5-31610 Property - R&M Contracted Services	\$8,000		\$8,000	\$8,000			\$10,585
5-31655 Software & Services - End User	\$2,328		\$2,328	\$2,300	\$28	1.22%	\$2,260
Total Contracted Services	\$15,553		\$15,553	\$17,100	(\$1,547)	(9.05%)	\$16,064
Total Expense	\$302,466		\$302,466	\$273,549	\$28,917	10.57%	\$202,255
Total Debt							
Total Reserve Transfer							
Net Levy	\$168,923		\$168,923	\$145,156	\$23,767	16.37%	\$85,285
2 Capital Fund							
Total Revenue							
Total Expense							

Cemeteries



	2021		2021	2020	2020		2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Debt							
Transfer To/From Reserve							
9-20070 Reserve Transfer - Cemetery	(\$12,000)		(\$12,000)	(\$6,962)	(\$5,038)	72.36%	\$8,038
Total Transfer To/From Reserve	(\$12,000)		(\$12,000)	(\$6,962)	(\$5,038)	72.36%	\$8,038
Total Reserve Transfer	(\$12,000)		(\$12,000)	(\$6,962)	(\$5,038)	72.36%	\$8,038
Capital Expenses							
8-30525 Contractors	\$25,000		\$25,000	\$15,000	\$10,000	66.67%	
Total Capital Expenses	\$25,000		\$25,000	\$15,000	\$10,000	66.67%	
Net Levy	\$13,000		\$13,000	\$8,038	\$4,962	61.73%	\$8,038
Total Cemeteries	\$181,923		\$181,923	\$153,194	\$28,729	18.75%	\$93,323

Parks and Trails



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-30040 Dock Lease - Public	(\$14,736)		(\$14,736)	(\$19,563)	\$4,827	(24.67%)	(\$14,736)
4-40418 Locks Permits	(\$8,058)		(\$8,058)	(\$7,952)	(\$106)	1.33%	(\$11,484)
4-40620 Recovery							(\$6,585)
4-40793 Tree Planting Revenue	(\$400)		(\$400)	(\$400)			
Total Revenue	(\$23,194)		(\$23,194)	(\$27,915)	\$4,721	(16.91%)	(\$32,805)
Grants							
4-20000 Federal Grant							(\$11,760)
Total Grants							(\$11,760)
Total Revenue	(\$23,194)		(\$23,194)	(\$27,915)	\$4,721	(16.91%)	(\$44,565)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$348,003		\$348,003	\$342,744	\$5,259	1.53%	\$327,145
5-10010 Salaries & Wages - PT	\$148,774		\$148,774	\$247,217	(\$98,443)	(39.82%)	\$185,473
Total Salary, Wages & Benefits	\$496,777		\$496,777	\$589,961	(\$93,184)	(15.79%)	\$512,618
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$4,100		\$4,100	\$3,500	\$600	17.14%	\$3,740
5-20480 Personal Protective Equipment (PPE)	\$1,000		\$1,000		\$1,000		\$912
5-20750 Custodial Supplies	\$2,800		\$2,800	\$2,800			\$2,060
5-20855 Dock - Repairs & Maintenance	\$4,900		\$4,900	\$4,900			\$4,928
5-21000 Equipment Repairs & Maintenance	\$5,100		\$5,100	\$5,100			\$5,686
5-21100 Fleet R&M M&S	\$6,000		\$6,000	\$6,000			\$5,638
5-21105 Flag Maintenance	\$4,000		\$4,000	\$4,000			\$3,795
5-21200 Fuel (Gas, diesel)	\$23,133		\$23,133	\$23,133			\$23,371
5-21477 Horticulture/Beautification	\$20,000		\$20,000	\$20,000			\$20,569
5-21500 Hydro	\$19,000		\$19,000	\$19,000			\$14,259
5-21625 Licencing Fee	\$1,400		\$1,400	\$955	\$445	46.60%	\$1,374
5-21800 Meals & Accommodations	\$600		\$600	\$1,100	(\$500)	(45.45%)	\$495
5-21900 Memberships	\$365		\$365	\$365			
5-22250 Office Supplies	\$400		\$400	\$300	\$100	33.33%	\$374
5-22400 Professional Development	\$4,000		\$4,000	\$4,000			\$2,877
5-22450 Promotion/Special Events				\$500	(\$500)	(100.00%)	
5-22475 Propane	\$5,750		\$5,750	\$5,750			\$4,850
5-22480 Property - R&M Materials & Supply	\$65,250		\$65,250	\$84,750	(\$19,500)	(23.01%)	\$91,216

Parks and Trails



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-22850 Sewer	\$700		\$700	\$500	\$200	40.00%	\$769
5-22875 Signage	\$24,000		\$24,000	\$4,000	\$20,000	500.00%	\$5,364
5-22900 Small Tools & Equipment	\$1,600		\$1,600	\$1,000	\$600	60.00%	\$2,235
5-23100 Telephone - Cellular	\$1,380		\$1,380	\$1,380			\$1,310
5-23155 Tree Maintenance	\$6,000		\$6,000	\$6,000			\$7,178
5-23250 Water	\$22,300		\$22,300	\$22,300			\$22,027
Total Materials & Supplies	\$223,778		\$223,778	\$221,333	\$2,445	1.10%	\$225,027
Contracted Services							
5-30525 Contractors	\$8,000		\$8,000		\$8,000		\$96
5-30635 Fleet Maint - C.S.	\$7,100		\$7,100	\$4,600	\$2,500	54.35%	\$7,289
5-31000 Garbage Collection	\$40,000		\$40,000	\$40,000			\$43,094
5-31150 Hydrant Rental							\$270
5-31400 Maintenance Contracts	\$63,500		\$63,500	\$63,500			\$58,126
5-31610 Property - R&M Contracted Services	\$600		\$600	\$450	\$150	33.33%	\$1,123
5-31875 Washroom Rentals	\$12,000		\$12,000	\$10,500	\$1,500	14.29%	\$17,563
Total Contracted Services	\$131,200		\$131,200	\$119,050	\$12,150	10.21%	\$127,561
Rents & Financials							
5-57000 Interest & Penalties							\$50
Total Rents & Financials							\$50
Total Expense	\$851,755		\$851,755	\$930,344	(\$78,589)	(8.45%)	\$865,256
Long Term Debt							
5-50000 Debenture - Interest	\$18,637		\$18,637	\$20,574	(\$1,937)	(9.41%)	\$20,303
5-50001 Debenture - Payments	\$40,927		\$40,927	\$43,335	(\$2,408)	(5.56%)	\$43,335
Total Long Term Debt	\$59,564		\$59,564	\$63,909	(\$4,345)	(6.80%)	\$63,638
Total Debt	\$59,564		\$59,564	\$63,909	(\$4,345)	(6.80%)	\$63,638
Transfer To/From Reserve							
6-20072 Reserve Transfer - Parks				\$6,000	(\$6,000)	(100.00%)	(\$96)
6-20080 RSRV xFr - Pitmans Bay	(\$450)		(\$450)	(\$450)			(\$395)
6-21010 Reserve Transfer - Brunel Locks Park	(\$2,500)		(\$2,500)	(\$2,500)			
Total Transfer To/From Reserve	(\$2,950)		(\$2,950)	\$3,050	(\$6,000)	(196.72%)	(\$491)
Total Reserve Transfer	(\$2,950)		(\$2,950)	\$3,050	(\$6,000)	(196.72%)	(\$491)
Internal Allocations							
5-42000 Int. Equip Costs							\$78

Parks and Trails



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-43000 Int. Recovery of Equip							(\$53)
Total Internal Allocations							\$25
Net Levy	\$885,175		\$885,175	\$969,388	(\$84,213)	(8.69%)	\$883,863
2 Capital Fund							
Revenue							
7-60010 Sale of Equipment							(\$1,264)
Total Revenue							(\$1,264)
Total Revenue							(\$1,264)
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20072 Reserve Transfer - Parks	(\$113,800)		(\$113,800)	(\$772,017)	\$658,217	(85.26%)	(\$299,234)
Total Transfer To/From Reserve	(\$113,800)		(\$113,800)	(\$772,017)	\$658,217	(85.26%)	(\$299,234)
Total Reserve Transfer	(\$113,800)		(\$113,800)	(\$772,017)	\$658,217	(85.26%)	(\$299,234)
Capital Expenses							
8-21750 Materials & Supplies	\$79,800		\$79,800	\$40,000	\$39,800	99.50%	\$15,860
8-30500 Consulting Fees							\$19,296
8-30525 Contractors	\$448,500		\$448,500	\$1,109,624	(\$661,124)	(59.58%)	\$642,949
Total Capital Expenses	\$528,300		\$528,300	\$1,149,624	(\$621,324)	(54.05%)	\$678,105
Net Levy	\$414,500		\$414,500	\$377,607	\$36,893	9.77%	\$377,607
Total Parks and Trails	\$1,299,675		\$1,299,675	\$1,346,995	(\$47,320)	(3.51%)	\$1,261,470

Fire & Emergency Services



	2021		2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$315,631)		(\$315,631)	(\$319,331)	\$3,700	(1.16%)	(\$263,932)
Grants							(\$291)
Donations	(\$5,000)		(\$5,000)		(\$5,000)		
Total Revenue	(\$320,631)		(\$320,631)	(\$319,331)	(\$1,300)	0.41%	(\$264,223)
Salary, Wages & Benefits	\$988,533		\$988,533	\$994,309	(\$5,776)	(0.58%)	\$809,280
Materials & Supplies	\$189,069		\$189,069	\$191,600	(\$2,531)	(1.32%)	\$170,360
Contracted Services	\$113,000		\$113,000	\$105,886	\$7,114	6.72%	\$117,141
Rents & Financials							\$22
Total Expense	\$1,290,602		\$1,290,602	\$1,291,795	(\$1,193)	(0.09%)	\$1,096,803
Long Term Debt	\$59,876		\$59,876	\$59,877	(\$1)		\$59,769
Total Debt	\$59,876		\$59,876	\$59,877	(\$1)		\$59,769
Total Reserve Transfer							
Internal Allocations							(\$968)
Net Levy	\$1,029,847		\$1,029,847	\$1,032,341	(\$2,494)	(0.24%)	\$891,381
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve	(\$362,696)		(\$362,696)	\$137,656	(\$500,352)	(363.48%)	\$190,602
Total Reserve Transfer	(\$362,696)		(\$362,696)	\$137,656	(\$500,352)	(363.48%)	\$190,602
Capital Expenses	\$676,996		\$676,996	\$176,664	\$500,332	283.21%	\$123,718

Fire & Emergency Services



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy	\$314,300		\$314,300	\$314,320	(\$20)	(0.01%)	\$314,320
Total Fire & Emergency Services	\$1,344,147		\$1,344,147	\$1,346,661	(\$2,514)	(0.19%)	\$1,205,701

Emergency Planning



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$27,274		\$27,274	\$27,106	\$168	0.62%	\$26,157
Total Salary, Wages & Benefits	\$27,274		\$27,274	\$27,106	\$168	0.62%	\$26,157
Materials & Supplies							
5-21750 Materials & Supplies	\$1,500		\$1,500	\$1,500			\$177
5-21800 Meals & Accommodations	\$768		\$768	\$768			
Total Materials & Supplies	\$2,268		\$2,268	\$2,268			\$177
Total Expense	\$29,542		\$29,542	\$29,374	\$168	0.57%	\$26,334
Total Debt							
Total Reserve Transfer							
Net Levy	\$29,542		\$29,542	\$29,374	\$168	0.57%	\$26,334
Total Emergency Planning	\$29,542		\$29,542	\$29,374	\$168	0.57%	\$26,334

Fire



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-20050 Federal- HST/GST Recovery	(\$5,628)		(\$5,628)	(\$5,628)			\$279
4-21060 Prov - Fire Call Revenue	(\$10,000)		(\$10,000)	(\$7,000)	(\$3,000)	42.86%	(\$5,335)
4-22010 Municipal - District	(\$12,000)		(\$12,000)	(\$12,000)			(\$11,149)
4-22030 Municipal - Lake of Bays	(\$225,174)		(\$225,174)	(\$239,674)	\$14,500	(6.05%)	(\$180,095)
4-30090 Lease	(\$9,390)		(\$9,390)	(\$7,590)	(\$1,800)	23.72%	(\$8,550)
4-40365 Insurance Recovery	(\$27,000)		(\$27,000)	(\$25,000)	(\$2,000)	8.00%	(\$39,932)
4-40440 Miscellaneous Revenue	(\$15,000)		(\$15,000)	(\$11,000)	(\$4,000)	36.36%	(\$12,743)
4-40450 MNR Fire	(\$6,439)		(\$6,439)	(\$6,439)			(\$6,407)
4-40620 Recovery	(\$5,000)		(\$5,000)	(\$5,000)			
Total Revenue	(\$315,631)		(\$315,631)	(\$319,331)	\$3,700	(1.16%)	(\$263,932)
Grants							
4-23000 Community Grant							(\$291)
Total Grants							(\$291)
Donations							
4-50010 Donations - Individual & Corporate	(\$5,000)		(\$5,000)		(\$5,000)		
Total Donations	(\$5,000)		(\$5,000)		(\$5,000)		
Total Revenue	(\$320,631)		(\$320,631)	(\$319,331)	(\$1,300)	0.41%	(\$264,223)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$672,574		\$672,574	\$679,712	(\$7,138)	(1.05%)	\$550,191
5-10010 Salaries & Wages - PT	\$288,685		\$288,685	\$284,491	\$4,194	1.47%	\$231,581
5-10401 EAP - PT				\$3,000	(\$3,000)	(100.00%)	
5-12000 Insurance - Recovery							\$1,351
Total Salary, Wages & Benefits	\$961,259		\$961,259	\$967,203	(\$5,944)	(0.61%)	\$783,123
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$2,500		\$2,500	\$2,500			\$3,896
5-20450 Clothing & Safety Supplies	\$19,000		\$19,000	\$17,000	\$2,000	11.76%	\$23,616
5-20480 Personal Protective Equipment (PPE)	\$2,000		\$2,000		\$2,000		\$3,360
5-20525 Comm Equip - R&M Materials & Supply	\$3,000		\$3,000	\$4,000	(\$1,000)	(25.00%)	\$2,901
5-20700 Courier	\$350		\$350	\$350			\$335
5-20750 Custodial Supplies	\$1,000		\$1,000	\$2,000	(\$1,000)	(50.00%)	\$1,255
5-20925 Educational Supplies	\$12,000		\$12,000	\$12,000			\$8,020
5-21000 Equipment Repairs & Maintenance	\$9,000		\$9,000	\$9,000			\$7,736

Fire



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-21050 Fire Prevention	\$6,000		\$6,000	\$6,000			\$2,097
5-21100 Fleet R&M M&S	\$45,000		\$45,000	\$45,000			\$56,565
5-21200 Fuel (Gas, diesel)	\$19,000		\$19,000	\$21,000	(\$2,000)	(9.52%)	\$14,464
5-21500 Hydro	\$12,675		\$12,675	\$12,675			\$14,376
5-21625 Licencing Fee	\$1,800		\$1,800	\$2,250	(\$450)	(20.00%)	\$912
5-21750 Materials & Supplies	\$5,000		\$5,000	\$5,000			\$321
5-21800 Meals & Accommodations	\$2,875		\$2,875	\$6,350	(\$3,475)	(54.72%)	\$3,107
5-21900 Memberships	\$2,815		\$2,815	\$2,421	\$394	16.27%	\$2,262
5-22060 Minor Acquisitions							\$209
5-22150 Natural Gas	\$6,400		\$6,400	\$6,400			\$6,132
5-22250 Office Supplies	\$950		\$950	\$950			\$1,271
5-22400 Professional Development	\$12,000		\$12,000	\$7,000	\$5,000	71.43%	\$3,063
5-22585 Radio Tower R&M	\$5,400		\$5,400	\$5,400			\$3,004
5-22850 Sewer	\$770		\$770	\$770			\$326
5-22955 Specialized Equipment	\$3,000		\$3,000	\$5,000	(\$2,000)	(40.00%)	\$1,183
5-23100 Telephone - Cellular	\$1,800		\$1,800	\$1,800			\$1,512
5-23105 Telephone - Landline	\$2,700		\$2,700	\$2,700			\$2,566
5-23175 Volunteer/Staff Appreciation	\$4,000		\$4,000	\$6,000	(\$2,000)	(33.33%)	\$1,744
5-23180 Health & Wellness Program	\$5,000		\$5,000	\$5,000			\$3,532
5-23250 Water	\$766		\$766	\$766			\$418
Total Materials & Supplies	\$186,801		\$186,801	\$189,332	(\$2,531)	(1.34%)	\$170,183
Contracted Services							
5-30100 Accounting/Audit Fees				\$2,550	(\$2,550)	(100.00%)	\$2,544
5-30250 Building R & M Contracted Services	\$9,000		\$9,000	\$6,500	\$2,500	38.46%	\$15,562
5-30600 Copying Expenses	\$600		\$600	\$600			\$545
5-31000 Garbage Collection	\$500		\$500	\$500			\$546
5-31150 Hydrant Rental	\$43,043		\$43,043	\$39,130	\$3,913	10.00%	\$39,340
5-31300 Internet							\$283
5-31400 Maintenance Contracts	\$1,600		\$1,600	\$1,600			\$860
5-31625 Service Contracts	\$54,657		\$54,657	\$51,798	\$2,859	5.52%	\$53,865
5-31655 Software & Services - End User	\$3,600		\$3,600	\$3,208	\$392	12.22%	\$3,596
Total Contracted Services	\$113,000		\$113,000	\$105,886	\$7,114	6.72%	\$117,141
Rents & Financials							
5-57000 Interest & Penalties							\$22
Total Rents & Financials							\$22
Total Expense	\$1,261,060		\$1,261,060	\$1,262,421	(\$1,361)	(0.11%)	\$1,070,469

Fire



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Long Term Debt							
5-50000 Debenture - Interest	\$17,623		\$17,623	\$19,751	(\$2,128)	(10.77%)	\$19,643
5-50001 Debenture - Payments	\$42,253		\$42,253	\$40,126	\$2,127	5.30%	\$40,126
Total Long Term Debt	\$59,876		\$59,876	\$59,877	(\$1)		\$59,769
Total Debt	\$59,876		\$59,876	\$59,877	(\$1)		\$59,769
Total Reserve Transfer							
Internal Allocations							
5-43000 Int. Recovery of Equip							(\$968)
Total Internal Allocations							(\$968)
Net Levy	\$1,000,305		\$1,000,305	\$1,002,967	(\$2,662)	(0.27%)	\$865,047
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Transfer To/From Reserve							
9-20040 Reserve Transfer - Fire Equipment	(\$362,696)		(\$362,696)	\$137,656	(\$500,352)	(363.48%)	\$227,255
9-21066 Reserve - Ontario Service Delivery							(\$36,653)
Total Transfer To/From Reserve	(\$362,696)		(\$362,696)	\$137,656	(\$500,352)	(363.48%)	\$190,602
Total Reserve Transfer	(\$362,696)		(\$362,696)	\$137,656	(\$500,352)	(363.48%)	\$190,602
Capital Expenses							
8-21750 Materials & Supplies	\$652,996		\$652,996	\$136,664	\$516,332	377.81%	\$94,450
8-30525 Contractors	\$24,000		\$24,000	\$40,000	(\$16,000)	(40.00%)	\$29,268
Total Capital Expenses	\$676,996		\$676,996	\$176,664	\$500,332	283.21%	\$123,718
Net Levy	\$314,300		\$314,300	\$314,320	(\$20)	(0.01%)	\$314,320

Fire



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Total Fire	\$1,314,605		\$1,314,605	\$1,317,287	(\$2,682)	(0.20%)	\$1,179,367

Library



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$39,550)		(\$39,550)	(\$48,950)	\$9,400	(19.20%)	(\$7,950)
Grants	(\$42,958)		(\$42,958)	(\$42,958)			(\$40,938)
Donations							(\$2,783)
Total Revenue	(\$82,508)		(\$82,508)	(\$91,908)	\$9,400	(10.23%)	(\$51,671)
Salary, Wages & Benefits	\$665,164		\$665,164	\$794,981	(\$129,817)	(16.33%)	\$507,662
Materials & Supplies	\$60,631		\$60,631	\$38,190	\$22,441	58.76%	\$18,730
Contracted Services	\$54,972		\$54,972	\$42,636	\$12,336	28.93%	\$81,714
Rents & Financials	\$1,800		\$1,800	\$1,800			\$1,931
Total Expense	\$782,567		\$782,567	\$877,607	(\$95,040)	(10.83%)	\$610,037
Total Debt							
Transfer To/From Reserve				(\$84,725)	\$84,725	(100.00%)	\$220,679
Total Reserve Transfer				(\$84,725)	\$84,725	(100.00%)	\$220,679
Internal Allocations	\$37,080		\$37,080	\$37,080			\$37,080
Net Levy	\$737,139		\$737,139	\$738,054	(\$915)	(0.12%)	\$816,125
2 Capital Fund							
Revenue							(\$172)
Deferred Revenue	(\$4,131)		(\$4,131)	(\$4,131)			
Total Revenue	(\$4,131)		(\$4,131)	(\$4,131)			(\$172)
Total Expense							
Total Debt							
Transfer To/From Reserve	\$35,250		\$35,250	\$35,250			\$35,591
Total Reserve Transfer	\$35,250		\$35,250	\$35,250			\$35,591

Library



	2021		2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final			Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Capital Expenses	\$89,631		\$89,631	\$115,631	(\$26,000)	(22.49%)	\$111,332
Net Levy	\$120,750		\$120,750	\$146,750	(\$26,000)	(17.72%)	\$146,751
Total Library	\$857,889		\$857,889	\$884,804	(\$26,915)	(3.04%)	\$962,876

Library



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40015 Adult Programs	(\$1,500)		(\$1,500)	(\$1,500)			(\$146)
4-40125 Children & Youth Programs	(\$2,000)		(\$2,000)	(\$2,000)			(\$298)
4-40170 Custodial Recovery							(\$50)
4-40200 Dues & Fees	(\$500)		(\$500)	(\$500)			(\$93)
4-40220 Equipment Rental	(\$250)		(\$250)	(\$250)			(\$22)
4-40225 Exam Invigilation	(\$900)		(\$900)	(\$1,800)	\$900	(50.00%)	(\$120)
4-40260 Fines	(\$13,000)		(\$13,000)	(\$13,000)			(\$2,410)
4-40435 Merchandise Revenue	(\$2,500)		(\$2,500)	(\$2,500)			(\$249)
4-40440 Miscellaneous Revenue	(\$3,000)		(\$3,000)	(\$3,000)			(\$314)
4-40490 Non-Resident Fee	(\$2,400)		(\$2,400)	(\$2,400)			(\$540)
4-40545 Photocopies	(\$3,000)		(\$3,000)	(\$6,000)	\$3,000	(50.00%)	(\$1,270)
4-40649 Rental - Late Closing	(\$500)		(\$500)	(\$500)			
4-40650 Rental	(\$4,500)		(\$4,500)	(\$4,500)			\$82
Total Revenue	(\$34,050)		(\$34,050)	(\$37,950)	\$3,900	(10.28%)	(\$5,430)
Grants							
4-21000 Provincial Grant	(\$37,463)		(\$37,463)	(\$37,463)			(\$37,463)
4-21020 Provincial Grant- Pay Equity Subsidy	(\$3,475)		(\$3,475)	(\$3,475)			(\$3,475)
4-21021 Provincial Grant - Connectivity	(\$2,020)		(\$2,020)	(\$2,020)			
Total Grants	(\$42,958)		(\$42,958)	(\$42,958)			(\$40,938)
Donations							
4-50010 Donations - Individual & Corporate							(\$1,260)
4-50030 Donations - Service Groups							(\$1,523)
Total Donations							(\$2,783)
Total Revenue	(\$77,008)		(\$77,008)	(\$80,908)	\$3,900	(4.82%)	(\$49,151)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$461,841		\$461,841	\$503,103	(\$41,262)	(8.20%)	\$327,738
5-10010 Salaries & Wages - PT	\$203,323		\$203,323	\$291,878	(\$88,555)	(30.34%)	\$179,924
Total Salary, Wages & Benefits	\$665,164		\$665,164	\$794,981	(\$129,817)	(16.33%)	\$507,662
Materials & Supplies							
5-20125 Adult Programs	\$1,800		\$1,800	\$1,800			\$830
5-20300 Board Expenses	\$3,200		\$3,200	\$3,200			\$908
5-20375 Cash Short (Over)							(\$9)

Library



	2021		2021	2020	Budget Change (\$)	Budget Change (%)	2020
	Final Budget	Final Budget	Final Budget	Final			Year to Date
	Base Level	Service Level Changes	Total	Budget			Actuals
5-20425 Childrens Programs	\$3,000		\$3,000	\$3,000			\$1,852
5-20480 Personal Protective Equipment (PPE)	\$2,000		\$2,000		\$2,000		\$1,006
5-20700 Courier	\$100		\$100	\$100			\$35
5-21000 Equipment Repairs & Maintenance							\$14
5-21558 Inter-Library Loan							\$232
5-21750 Materials & Supplies	\$26,521		\$26,521	\$3,000	\$23,521	784.03%	\$1,808
5-21800 Meals & Accommodations				\$3,000	(\$3,000)	(100.00%)	\$1,046
5-21900 Memberships	\$1,200		\$1,200	\$1,200			\$963
5-21925 Merchandise	\$1,000		\$1,000	\$1,000			\$278
5-21950 Mileage	\$1,500		\$1,500	\$1,500			\$749
5-22000 Minor Hardware	\$750		\$750	\$750			\$346
5-22050 Minor Software	\$750		\$750	\$750			\$204
5-22060 Minor Acquisitions	\$2,500		\$2,500	\$2,500			\$1,017
5-22250 Office Supplies	\$600		\$600	\$600			\$526
5-22350 Processing - In-House	\$1,650		\$1,650	\$1,650			\$330
5-22375 Printer Supplies	\$500		\$500	\$600	(\$100)	(16.67%)	\$122
5-22400 Professional Development	\$4,500		\$4,500	\$4,500			\$438
5-22450 Promotion/Special Events	\$2,500		\$2,500	\$2,500			\$551
5-23100 Telephone - Cellular	\$720		\$720	\$720			\$240
5-23105 Telephone - Landline	\$1,920		\$1,920	\$1,920			\$2,082
Total Materials & Supplies	\$56,711		\$56,711	\$34,290	\$22,421	65.39%	\$15,568
Contracted Services							
5-30100 Accounting/Audit Fees	\$1,526		\$1,526	\$1,526			\$1,526
5-30150 Alarm Monitoring							\$64
5-30500 Consulting Fees							\$27,208
5-30600 Copying Expenses	\$2,160		\$2,160	\$2,160			\$791
5-30631 Digital Marketing	\$600		\$600	\$600			
5-30645 Mat Contracts							\$190
5-30654 Periodicals	\$6,000		\$6,000	\$6,000			\$6,632
5-30655 Processing Fee - Contract	\$14,000		\$14,000	\$14,000			\$11,767
5-31000 Garbage Collection							\$247
5-31025 Hardware Maint & Support	\$5,600		\$5,600	\$5,600			\$5,694
5-31300 Internet	\$4,000		\$4,000	\$4,000			\$3,898
5-31350 Legal Fees	\$2,500		\$2,500	\$2,500			\$2,233
5-31625 Service Contracts							\$359
5-31655 Software & Services - End User	\$7,786		\$7,786	\$4,000	\$3,786	94.65%	\$6,526

Library



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-31900 Website							\$11,702
Total Contracted Services	\$44,172		\$44,172	\$40,386	\$3,786	9.37%	\$78,837
Rents & Financials							
5-55300 Lease - Premise	\$700		\$700	\$700			\$665
5-56000 Bank Charges	\$1,100		\$1,100	\$1,100			\$1,266
Total Rents & Financials	\$1,800		\$1,800	\$1,800			\$1,931
Total Expense	\$767,847		\$767,847	\$871,457	(\$103,610)	(11.89%)	\$603,998
Total Debt							
Transfer To/From Reserve							
6-20055 Reserve Transfer - Library				(\$84,725)	\$84,725	(100.00%)	\$220,679
Total Transfer To/From Reserve				(\$84,725)	\$84,725	(100.00%)	\$220,679
Total Reserve Transfer				(\$84,725)	\$84,725	(100.00%)	\$220,679
Internal Allocations							
5-86000 Int. Labour Reallocation	\$37,080		\$37,080	\$37,080			\$37,080
Total Internal Allocations	\$37,080		\$37,080	\$37,080			\$37,080
Net Levy	\$727,919		\$727,919	\$742,904	(\$14,985)	(2.02%)	\$812,606
2 Capital Fund							
Revenue							
7-60010 Sale of Equipment							(\$172)
Total Revenue							(\$172)
Deferred Revenue							
7-90030 DC's Recognized - Library	(\$4,131)		(\$4,131)	(\$4,131)			
Total Deferred Revenue	(\$4,131)		(\$4,131)	(\$4,131)			
Total Revenue	(\$4,131)		(\$4,131)	(\$4,131)			(\$172)
Total Expense							
Total Debt							

Library



	2021		2021	2020	Budget Change		2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Transfer To/From Reserve							
9-20000 xFr to Capital Reserve							
9-20055 Reserve Transfer - Library							\$3,385
9-20058 Reserve Transfer - Library IT Cap & Web	\$35,250		\$35,250	\$35,250			\$32,206
Total Transfer To/From Reserve	\$35,250		\$35,250	\$35,250			\$35,591
Total Reserve Transfer	\$35,250		\$35,250	\$35,250			\$35,591
Capital Expenses							
8-21750 Materials & Supplies	\$89,631		\$89,631	\$115,631	(\$26,000)	(22.49%)	\$111,332
8-30525 Contractors							
Total Capital Expenses	\$89,631		\$89,631	\$115,631	(\$26,000)	(22.49%)	\$111,332
Net Levy	\$120,750		\$120,750	\$146,750	(\$26,000)	(17.72%)	\$146,751
Total Library	\$848,669		\$848,669	\$889,654	(\$40,985)	(4.61%)	\$959,357

Library Annex



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40650 Rental	(\$5,500)		(\$5,500)	(\$11,000)	\$5,500	(50.00%)	(\$2,520)
Total Revenue	(\$5,500)		(\$5,500)	(\$11,000)	\$5,500	(50.00%)	(\$2,520)
Total Revenue	(\$5,500)		(\$5,500)	(\$11,000)	\$5,500	(50.00%)	(\$2,520)
Materials & Supplies							
5-21500 Hydro	\$1,500		\$1,500	\$1,500			\$1,632
5-22150 Natural Gas	\$2,000		\$2,000	\$2,000			\$1,139
5-22850 Sewer	\$100		\$100	\$100			\$92
5-23250 Water	\$320		\$320	\$300	\$20	6.67%	\$299
Total Materials & Supplies	\$3,920		\$3,920	\$3,900	\$20	0.51%	\$3,162
Contracted Services							
5-30250 Building R & M Contracted Services	\$1,000		\$1,000		\$1,000		\$2,338
5-30683 Snow Removal	\$7,000		\$7,000	\$2,250	\$4,750	211.11%	
5-30740 Electrician Services	\$1,000		\$1,000		\$1,000		
5-31100 HVAC Repair & Maintenance	\$800		\$800		\$800		\$539
5-31500 Plumbing Services	\$1,000		\$1,000		\$1,000		
Total Contracted Services	\$10,800		\$10,800	\$2,250	\$8,550	380.00%	\$2,877
Total Expense	\$14,720		\$14,720	\$6,150	\$8,570	139.35%	\$6,039
Total Debt							
Total Reserve Transfer							
Net Levy	\$9,220		\$9,220	(\$4,850)	\$14,070	(290.10%)	\$3,519
Total Library Annex	\$9,220		\$9,220	(\$4,850)	\$14,070	(290.10%)	\$3,519



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-40040 Advertising	(\$5,000)		(\$5,000)		(\$5,000)		
4-40190 Downtown Dollar Revenue	(\$10,000)		(\$10,000)	(\$6,000)	(\$4,000)	66.67%	(\$20,340)
4-40590 Promotion	(\$36,944)		(\$36,944)	(\$7,000)	(\$29,944)	427.77%	(\$21,008)
4-40780 Ticket Sales	(\$54,000)		(\$54,000)	(\$65,000)	\$11,000	(16.92%)	
Total Revenue	(\$105,944)		(\$105,944)	(\$78,000)	(\$27,944)	35.83%	(\$41,348)
Other Property Tax Revenue							
4-11050 BIA - Levy	(\$130,377)		(\$130,377)	(\$127,821)	(\$2,556)	2.00%	(\$127,822)
Total Other Property Tax Revenue	(\$130,377)		(\$130,377)	(\$127,821)	(\$2,556)	2.00%	(\$127,822)
Grants							
4-20000 Federal Grant	(\$120,000)		(\$120,000)		(\$120,000)		
4-21000 Provincial Grant				(\$63,380)	\$63,380	(100.00%)	(\$60,285)
4-22000 Municipal Grant	(\$20,000)		(\$20,000)	(\$20,000)			
4-23000 Community Grant							(\$6,551)
Total Grants	(\$140,000)		(\$140,000)	(\$83,380)	(\$56,620)	67.91%	(\$66,836)
Total Revenue	(\$376,321)		(\$376,321)	(\$289,201)	(\$87,120)	30.12%	(\$236,006)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT							
5-10010 Salaries & Wages - PT	\$113,000		\$113,000	\$59,000	\$54,000	91.53%	\$59,565
Total Salary, Wages & Benefits	\$113,000		\$113,000	\$59,000	\$54,000	91.53%	\$59,565
Materials & Supplies							
5-20150 Advertising/Design	\$48,500		\$48,500	\$28,000	\$20,500	73.21%	\$34,803
5-20300 Board Expenses	\$400		\$400	\$1,000	(\$600)	(60.00%)	\$367
5-20910 Downtown Dollar Expenses	\$10,000		\$10,000	\$6,000	\$4,000	66.67%	\$13,315
5-21750 Materials & Supplies	\$500		\$500		\$500		\$743
5-21850 Meeting Supplies	\$500		\$500	\$800	(\$300)	(37.50%)	\$393
5-21900 Memberships	\$500		\$500	\$500			\$326
5-21925 Merchandise							\$2,604
5-21950 Mileage	\$200		\$200	\$200			
5-22100 Mural Expenses	\$3,000		\$3,000	\$5,000	(\$2,000)	(40.00%)	\$1,180
5-22250 Office Supplies	\$800		\$800	\$800			\$346
5-22400 Professional Development	\$1,000		\$1,000	\$1,500	(\$500)	(33.33%)	\$716
5-22450 Promotion/Special Events	\$124,100		\$124,100	\$74,000	\$50,100	67.70%	\$22,606

BIA



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
5-22480 Property - R&M Materials & Supply				\$1,000	(\$1,000)	(100.00%)	
5-22875 Signage	\$6,000		\$6,000		\$6,000		
5-23100 Telephone - Cellular	\$250		\$250	\$250			\$250
5-23105 Telephone - Landline	\$600		\$600	\$600			\$655
5-23110 Transportation	\$50,000		\$50,000		\$50,000		
5-23250 Water	\$10,000		\$10,000		\$10,000		
Total Materials & Supplies	\$256,350		\$256,350	\$119,650	\$136,700	114.25%	\$78,304
Contracted Services							
5-30100 Accounting/Audit Fees	\$600		\$600	\$600			\$509
5-30500 Consulting Fees				\$61,176	(\$61,176)	(100.00%)	\$66,551
5-30525 Contractors							\$3,562
5-30550 Contributions/Grants to Others	\$11,000		\$11,000	\$13,000	(\$2,000)	(15.38%)	\$6,500
5-30600 Copying Expenses	\$600		\$600	\$600			\$82
5-30631 Digital Marketing	\$4,000		\$4,000		\$4,000		
5-30685 Sponsorship							\$500
5-30850 Equipment Repairs & Maintenance	\$1,000		\$1,000	\$1,000			
5-31000 Garbage Collection	\$1,000		\$1,000	\$1,000			
5-31300 Internet	\$660		\$660	\$650	\$10	1.54%	\$801
5-31610 Property - R&M Contracted Services	\$5,000		\$5,000	\$5,000			
5-31900 Website	\$500		\$500	\$1,000	(\$500)	(50.00%)	\$367
Total Contracted Services	\$24,360		\$24,360	\$84,026	(\$59,666)	(71.01%)	\$78,872
Rents & Financials							
5-55300 Lease - Premise	\$5,616		\$5,616	\$5,500	\$116	2.11%	\$5,617
Total Rents & Financials	\$5,616		\$5,616	\$5,500	\$116	2.11%	\$5,617
Total Expense	\$399,326		\$399,326	\$268,176	\$131,150	48.90%	\$222,358
Total Debt							
Transfer To/From Reserve							
6-21000 Reserve Transfer - BIA Downtown Enhancem	(\$25,005)		(\$25,005)		(\$25,005)		\$23,366
6-21003 Reserve Transfer - BIA Special Events	\$15,000		\$15,000	\$5,000	\$10,000	200.00%	(\$7,175)
6-21005 Reserve Transfer - BIA Mural Maintenance	(\$3,000)		(\$3,000)	(\$4,000)	\$1,000	(25.00%)	
6-21006 Reserve Transfer - BIA Streetscape	(\$10,000)		(\$10,000)	\$20,025	(\$30,025)	(149.94%)	
Total Transfer To/From Reserve	(\$23,005)		(\$23,005)	\$21,025	(\$44,030)	(209.42%)	\$16,191
Total Reserve Transfer	(\$23,005)		(\$23,005)	\$21,025	(\$44,030)	(209.42%)	\$16,191

BIA



	2021	2021	2021	2020	Budget Change	Budget Change	2020
	Final Budget	Final Budget	Final Budget	Final	Budget Change	Budget Change	Year to Date
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
Net Levy							\$2,543
Total BIA							\$2,543

Appendix B: Town Final 2021 Capital Projects Listing

Town of Huntsville

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Capital Projects by Priority within Department

Budget Year 2021
Version Final Budget
Forecast Periods 2021
Department *Governance*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
103-00	Governance	5		7,300			(7,300)				
103-81	Gen Gov - AudioVisual*	5	11,664				11,664				
103-85	Gen Gov - Furniture	5	16,000				16,000				
Total	Governance		27,664	7,300			20,364				

Town of Huntsville
Capital Projects by Priority within Department

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Budget Year 2021
Version Final Budget
Forecast Periods 2021
Department *Information Technology*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
105-00	Information Technology	5		60,900			(60,900)				
105-01	System Software	5	3,145				3,145				
105-02	Printers/Copiers	5	7,950				7,950				
105-03	AudioVisual	5	2,100				2,100				
105-04	Monitors	5	10,900				10,900				
105-08	Battery Backup	5	571				571				
105-10	Networking	5	3,350				3,350				
105-11	Storage	5	7,012				7,012				
105-13	Communications - Cell	5	21,850				21,850				
105-17	End User Computing	5	14,650				14,650				
105-19	Scanners	5	16,335				16,335				
Total	Information Technology		87,863	60,900			26,963				

Town of Huntsville
Capital Projects by Priority within Department

Budget Year 2021
Version Final Budget
Forecast Periods 2021
Department *Financial Services*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
108-23	Work Order/Service Request	5	70,946				70,946				
Total	<i>Financial Services</i>		70,946				70,946				

Town of Huntsville
Capital Projects by Priority within Department

Budget Year 2021
Version Final Budget
Forecast Periods 2021
Department *Muskoka Heritage Place*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
704-25	Annual Contribution to Building	5		12,700			(12,700)				
704-33	MHP - Rail Equipment Rolling*	5	80,000				80,000				
704-35	MHP - Train Station Roof	5	20,000				20,000				
Total	<i>Muskoka Heritage Place</i>		100,000	12,700			87,300				

Town of Huntsville

Capital Projects by Priority within Department

Budget Year 2021
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Forecast Periods 2021
Department *Civic Centre Facilities*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
151-07	Civic Centre Sidewalk & Walkway	5	20,000				20,000				
151-24	Theatre Change Room & Hallway	5	25,000				25,000				
151-25	Town Hall Front Steps	5	150,000				150,000				
Total	<i>Civic Centre Facilities</i>		195,000				195,000				

Town of Huntsville
Capital Projects by Priority within Department

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Department *Canada Summit Centre Facilities*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
152-00	Canada Summit Centre Facility	5		314,700			(314,700)				
152-41	CSC - Score Board - Jack Bionda	5	15,000				15,000				
152-43	CSC - Engin "A" Air Handling Unit	5	50,400				50,400				
152-54	CSC - Motivations space	5	47,500				47,500				
Total	Canada Summit Centre Facilities		112,900	314,700			(201,800)				

Town of Huntsville
Capital Projects by Priority within Department

Budget Year 2021
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Forecast Periods 2021
Department *Stephenson Hall*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
730-16	Roof - Main Hall	5	106,000				106,000				
Total	<i>Stephenson Hall</i>		106,000				106,000				

Town of Huntsville
Capital Projects by Priority within Department

Budget Year 2021
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Department *Library Building*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
154-00	Facility - Library	5		50,250			(50,250)				
154-01	Library - Exterior Walls	5	90,000				90,000				
154-02	Library - Steps	5	15,000				15,000				
154-03	Library AED Machine	5	2,500				2,500				
154-04	Library - Accessibility Ramp	5	3,500				3,500				
Total	<i>Library Building</i>		111,000	50,250			60,750				

Town of Huntsville
Capital Projects by Priority within Department

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Department *Recreation and Leisure Services*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
121-02	Rec & Leisure - Annual	5		2,700			(2,700)				
711-22	Prog - Furn & Equip	5	3,500				3,500				
Total	<i>Recreation and Leisure Services</i>		3,500	2,700			800				

Town of Huntsville
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Department *Algonquin Theatre*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
703-00	Algonquin Theatre	5		11,000			(11,000)				
Total	<i>Algonquin Theatre</i>			11,000			(11,000)				

Town of Huntsville
Capital Projects by Priority within Department

Budget Year 2021
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Department *Economic Development*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
802-22	Ec Dev - Welcome Signs	5		5,000			(5,000)				
Total	<i>Economic Development</i>			5,000			(5,000)				

Town of Huntsville
Capital Projects by Priority within Department

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Department *Fleet*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
140-00	Public Works Fleet	5		562,195			(562,195)				
140-12	PW - Steamer	5	20,000				20,000				
140-22	0306-Freightline	5	300,000				300,000				
140-44	Fleet - 1004 Pickup Truck 3/4 ton	5	70,000				70,000				
140-87	Fleet - Auto Greaser	5	30,000				30,000				
140-95	Dodge Quad Cab 4x4	5	40,000				40,000				
140-96	Public Works Service Truck	5	40,000				40,000				
140-97	Attachment for big tractor	5	60,000				60,000				
141-08	Bylaw - Car Replace 1202	5	40,000				40,000				
144-09	Cemetery Service Truck	5	40,000				40,000				
146-01	Facilities Truck	5	40,000				40,000				
Total	<i>Fleet</i>		680,000	562,195			117,805				

Town of Huntsville
Capital Projects by Priority within Department

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Department *Roads Capital Projects*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
301-11	Roads - Brushing	5	125,000				125,000				
307-42	Capital Roads Projects - Funding	5	300,000	3,086,450			(2,786,450)				
310-10	Bayshore Boulevard	5	131,000				131,000				
312-40	Greer Road	5	40,000				40,000				
312-78	Highview Drive	5	80,000				80,000				
314-01	Main Street Streetscape	5	3,587,820			606,952	2,980,868				
314-98	Old Muskoka Road	5	401,450		337,498		63,952				
315-94	Rowanwood Road	5	178,500			178,500					
316-30	Skyhills Road	5	255,000			201,643	53,357				
316-94	Stephenson Road 2 East	5	221,000			221,000					
317-64	West Airport Road	5	25,500				25,500				
330-01	Sidewalk Replacement	5	100,000				100,000				
340-30	Bridge 17 - Gall Trail/Orr Rd	5	332,572		332,572						
380-01	PW Facilities - Madill Yard	5	125,000				125,000				
402-00	Storm Management	5	100,000				100,000				
402-04	Culvert Replacement TBD	5	50,000				50,000				
402-32	Storm - Ditching	5	375,000				375,000				
Total	Roads Capital Projects		6,427,842	3,086,450	670,070	1,208,095	1,463,227				

Town of Huntsville
Capital Projects by Priority within Department

Budget Year 2021
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Department *Cemeteries*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
501-01	Cemetery	5		13,000			(13,000)				
501-56	Cemetery - Hutcheson Fence	5	25,000				25,000				
Total	Cemeteries		25,000	13,000			12,000				

Town of Huntsville
Capital Projects by Priority within Department

Budget Year 2021
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Department *Parks and Trails*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
706-00	Parks & Trails	5		414,500			(414,500)				
706-21	Longs Lake Launch	5	25,000				25,000				
706-41	Irene Street Playground	5	35,000				35,000				
706-62	Parks - Meadow Park Paving	5	12,000				12,000				
706-69	Fairy Vista Trail	5	20,000				20,000				
706-70	Parks - MR Skateboard Park	5	80,000				80,000				
706-77	Clarke Cres - Tennis	5	25,000				25,000				
706-78	Parks - Equipment Replacement	5	79,800				79,800				
706-79	Parks - MR Washroom	5	20,000				20,000				
706-80	Parks - PS Beach	5	219,000				219,000				
706-81	Parks - South Portage Dock	5	12,500				12,500				
Total	<i>Parks and Trails</i>		528,300	414,500			113,800				

Town of Huntsville
Capital Projects by Priority within Department

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Department *Fire*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
201-00	Fire	5		314,300			(314,300)				
201-03	Fire Small Tools & Equipment	5	31,084				31,084				
201-04	Pumper	5	450,000				450,000				
201-08	Clothing & Safety Equipment	5	14,920				14,920				
201-09	Radio & Pagers	5	15,775				15,775				
201-12	Training Facility	5	70,000				70,000				
201-13	Fire Administration Vehicles	5	50,000				50,000				
201-21	Fire #1 - Brick Work	5	12,000				12,000				
201-24	Air Handler	5	15,000				15,000				
201-89	Fire - Hose	5	6,217				6,217				
201-90	Fire - Station #1	5	12,000				12,000				
Total	<i>Fire</i>		676,996	314,300			362,696				

Town of Huntsville
Capital Projects by Priority within Department

Budget Year 2021
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Department *Library*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
705-00	Library	5		35,250			(35,250)				
705-03	Library Materials	5	69,131	65,000				4,131			
705-24	AV Books On CD	5	8,250	8,250							
705-25	AV - CDs	5	750	750							
705-26	AV - DVD BlueRay	5	11,500	11,500							
Total	<i>Library</i>		89,631	120,750			(35,250)	4,131			
Total	Town of Huntsville		9,242,642	4,975,745	670,070	1,208,095	2,384,601	4,131			