



Town of Huntsville Staff Report

Meeting Date: November 29, 2023

To: General Committee

Report Number: CORP-2023-87

Confidential: No

Author(s): Julia McKenzie, Suzanne Diller,

Subject: 2023 Q3 Forecast

Report Highlights

To provide an updated year-end forecast of the year's operations, as well as provide a summary of budget deviations.

Recommendation

That: Committee approve the 2023 Q3 budget deviations, that have not yet been previously approved by motion, as outlined in Appendix B of Report CORP-2023-87

Background

The Town's Budget and Financial Controls policy (sections 6.4 and 7.6) outlines that each year, for the January - September financial period (i.e., Q3), a formal year-end forecast report of the year's operations and an update on the status of the Town's capital projects be provided to the General Committee. The Policy also stipulates that a summary of deviations be presented for approval with the quarterly forecast reports.

Discussion

Appendix A - The Town's Q3 consolidated forecast is provided in Appendix A and shows an overall forecasted deficit of \$195,506 (Q2 forecasted amount \$91,417). This represents a deviation of approximately 1% from the total budget. Staff will continue to monitor budgets and report any variances that cannot be covered operationally within each division. Any overall deviation from the budget will be funded from the Working Funds reserve as per the Financial Reserve policy. However, staff will continue to find areas that can be reduced without providing service disruptions.

Appendix B - A summary of the Q3 budget deviations by division is provided in Appendix B and totals \$115,322 increase over budget. The remaining \$80,184 is made up of various line items that are each less than \$25,000 and are reported on a line by line basis in the detailed forecast.

Appendix C - A summary of the Q3 forecasted capital project spending is provided in Appendix C and indicates that approximately \$3,354,608 less spending is expected to occur than originally budgeted and is primarily a result of projects being deferred to 2024.

Appendix D - Detailed Q3 forecast by Division.

Options

1. Committee approve the Q3 budget deviations, not already approved, as provided
(Recommended)
2. Committee not approve the Q3 budget deviations (Not Recommended)

Capital

There is no 2023 net levy impact to the Q3 capital forecast. As this point, 2023 capital spending is expected to be approximately \$3,354,608 less than the original budgeted capital expenditures. This is primarily due to projects that were deferred until 2024 and have been included in the draft 2024 capital budget. Details can be found on Appendix C.

Operational

There is an overall forecasted deficit of \$195,506, which is approximately 1% variance from the net levy. Significant variances can be found on Appendix B. The forecasts prepared are based on what is known at this point and it is expected the overall results for 2023 will be presented to Committee in early 2024.

Due to unprecedented inflation in Canada and globally, it is expected that there will be pressures on the spending in 2023 as the price of materials, supplies and contracts have increased significantly of the past several years. Staff have managed to successfully control the impacts of inflation on the budget for 2023, however this has been heavily assisted by cost savings as a result of staff vacancies.

Corporate Management

There are no significant variances for this division.

Legislative Services

The major contributor for the division being under budget are the staff vacancies, primarily with the IT Security Coordinator and the Legal and Agreements Coordinator.

Financial Services

The most significant contributor for the increase in revenue for Financial Services is the interest revenue earned. This is up significantly over budget due to the increase in the prime rate of interest. This trend will be reflected in the draft 2024 budget. Insurance is also predicting to have higher expenses due to an increase in claims and is recommending using the Insurance Stabilization reserve to offset these overages.

Community Services

Overall Community Services is forecasting to be under budget, which is due to several factors. There is an expectation of overall increased revenue, including increased revenue for Algonquin Theatre

and leisure programs, which is slightly offset by a reduction of revenue from minor hockey. Revenue estimates are conservative and staff will continue to explore other options to make up for any lost revenues from the loss of the minor hockey tournaments. There has also been a reduction in spend in labour, specifically in the facilities department which is primarily due to staff vacancies. The division has seen a significant increase in the cost of materials & supplies and contracted services and have had to reduce the number of maintenance projects to keep within budget. It is expected these price increases will continue into the future.

Development Services

With the implementation of the Community Planning Permit By-law (CPP), developments no longer require a zoning by-law amendment and then a site plan approval. For 2024 the application fees have been updated to reflect the type of application and amount of work involved, namely there are now “major” and “minor” fees for each type of application.

Also, expenses increased for 2023 through the addition of one new position (Planner). To help realize the CPP By-law’s potential for supporting the development of more homes faster in Huntsville, as well as ensuring this department will be appropriately balanced with the Town’s vision for community growth, Council approved a new position (planner) to right-size the department. This will better position development services to handle current demands, improve customer service, and address staff retention and succession.

Operations & Protective Services

One of the most significant areas for budget differences is in the area of the Operations and Protective Services division (\$559,143). The following provides a summary of some of the items that have contributed to the increase in expenses in this area for 2023:

- Council directed and requested additional maintenance activities, e.g., cold mix/potholes, dust suppressant
- Materials prices have increased significantly, e.g., paint up 67%, asphalt up 212%
- Contractor pricing is up across the board increasing expenses
- Increase in required health and safety efforts, such as improvements to OPS buildings, property, and safety equipment. As well, the standard for what operators are required to wear has changed
- The age and condition of existing operations facilities has required significant maintenance and repair work that was not anticipated, e.g., water system at Madill Operations Centre requiring extensive underground and plumbing work
- Lack of a preventative maintenance program and re-use of parts/makeshift solutions (welding stuff) and implementation of proper vehicle maintenance using new parts has increased vehicle costs significantly
- Overall condition of fleet has led to many breakdowns requiring extensive repairs, to keep fleet vehicles on the roads. Preventative maintenance has increased in 2023 to address this
- Overall condition of roads has required greater repairs and maintenance caused by routine maintenance practices, severe weather, climate change, e.g., holiday storm, freeze-thaw cycle

Appendix B provides a detailed list of the significant variances in each of the divisions.

Council Strategic Direction / Relevant Policies / Legislation / Resolutions

Council Strategic Directions:

- 2019 - 2023 Strategic Plan Items:
 - Gov.1.2: Strategic Resource Allocation - Establish term-based operating and capital budgets to guide and inform the annual budget processes;
 - Gov.2.3: Fiscal Transparency - An in-depth financial review of capital assets (mandate)

Relevant Policies & Agreements:

- Budget&Financial-21 (Budget and Financial Controls Policy) effective July 26, 2021
- Budget&Financial-27 (Financial Reserves Policy) effective June 28, 2021
- By-Law 2016-31 (Accountability and Transparency Policy) effective April 27, 2016

Legislation:

- Municipal Act, 2001 S.O. 2001, CHAPTER 25, Section 290 (4) - Yearly Budget Local Municipalities

Attachments

- [Appendix A - Consolidated Forecast by Division](#)
- [Appendix B - Q3 Budget Deviations](#)
- [Appendix C - Capital Forecast Q3](#)
- [Appendix D - Detailed Forecast by Division](#)

Consultations

- Consultations with all staff responsible for maintaining budget information, including all departmental managers and divisional directors.

Respectfully Submitted: Julia McKenzie, Suzanne Diller,

Manager Approval (if required): _____

Director Approval: _____

CAO Approval: Denise Corry, Chief Administrative Officer

Appendix A
Town of Huntsville
2023 Q3 Budget Deviations
Consolidated Forecast by Division





	Final Budget	Q3 Forecast	Q3 Forecasted Net Levy Increase (Decrease)
Corporate Wide			
Corporate Wide (OMPF)	(1,859,400)	(1,859,400)	-
CAO & Human Resources			
Office of the CAO	305,089	304,965	(124)
Human Resources	441,505	444,869	3,364
Corporate & Community Strategy	-	-	0
Total Corporate Management	746,594	749,834	3,240
Legislative Services			
Legislative Services (Clerks, Governance, Election)	778,940	770,033	(8,907)
Legal & Agreements	90,880	53,710	(37,170)
Information Technology	793,537	763,449	(30,088)
Corporate Information (incl. Records Mgt)	258,734	255,785	(2,949)
Total Legislative Services	1,922,091	1,842,977	(79,114)
Financial Services			
Finance (incl. Civic Centre Cust Service)	(859,577)	(1,102,622)	(243,045)
Insurance	897,907	897,907	0
Total Financial Services	38,330	(204,715)	(243,045)
Community Services			
Community Services - Other	156,772	156,772	0
Arts, Culture & Heritage	21,675	17,175	(4,500)
Muskoka Heritage Place	339,685	329,139	(10,546)
Facilities	2,919,299	2,852,340	(66,959)
The Annex - Community Health Clinic	0	21,256	21,256
Sales & Customer Service	(197,681)	(157,822)	39,859
Recreation & Leisure Services	470,548	395,737	(74,811)
Theatre	264,229	208,588	(55,641)
Total Community Services	3,974,527	3,823,185	(151,342)
Development Services			
Development Services - Other	133,677	134,476	799
Bylaw	284,640	270,239	(14,401)
Building	0	0	0
Short-Term Rental Licensing	0	0	0
Planning	171,633	288,166	116,533
Economic Development & Events	137,205	134,868	(2,337)
Municipal Accommodation Tax	0	0	0
Marketing	334,884	340,914	6,030
Total Development Services	1,062,039	1,168,663	106,624
Operations & Protective Services			
Operations - Other	173,603	193,922	20,319
Roads	8,061,489	8,234,703	173,214
Fleet	879,917	992,806	112,889
Transit	151,827	152,454	627
Parks & Cemeteries	1,795,098	1,990,818	195,720
Fire & Emergency Services	1,445,979	1,502,353	56,374
Total Operations & Protective Services	12,507,913	13,067,056	559,143
Library			
Library	1,015,962	1,015,962	-
Total Consolidated Town Variances	19,408,056	19,603,562	195,506





Appendix B
Town of Huntsville
2023 Q3 Budget Deviations



Date of Reporting	Approving Committee	Operating or Capital	Department	Division	 or 	Q3 Forecasted Net Levy Increase (Decrease)	+/- Budget	Description	Details of any change from previously reported deviation
29-Nov-23	General Committee	Capital	Algonquin Theater	Community Services			(40,380)	Decrease in Capital expenses based on actual spends and replacements deferred to 2024 - funded from Theater Capital Reserve	
28-Jun-23	General Committee	Capital	Aquatics	Community Services			21,394	GC118-23 Additional AED units purchased, to be funded from Rec & Leisure Capital reserve	
29-Nov-23	General Committee	Capital	Cemetery	Operations & Protective Services			(120,000)	501-26 Hutcheson Columbarium - Deferred to 2024	
26-Jul-23	General Committee	Capital	Facilities	Community Services			22,095	Commercial ranges are more than anticipated (4 units at \$5524 each) at various community halls/facilities, to be funded through Facility Capital reserve	
26-Jul-23	General Committee	Capital	Facilities	Community Services			(153,000)	Civic Centre - Windows and Sills project deferred to 2025 due to the recent reports to Council regarding planning of projects at Town Hall	
26-Jul-23	General Committee	Capital	Facilities	Community Services			(125,000)	Civic Centre - Generator project deferred to 2025 due to the recent reports to Council regarding planning of projects at Town Hall	
26-Jul-23	General Committee	Capital	Finance	Financial Services			10,204	Due to delays/issues from vendor, accounting software cost will be increased to come from Corporate Software reserve	
29-Nov-23	General Committee	Capital	Finance	Financial Services			9,711	FCM MAMP Grant was less than expected for Parks -Trail inventory by 9711	
29-Nov-23	General Committee	Capital	Finance	Financial Services			(9,711)	FCM MAMP Grant was less than expected for Parks -Trail inventory by 9711, recommending using reserve funding for shortfall from the Corporate Software reserve	
26-Jul-23	General Committee	Capital	Fire	Operations & Protective Services			6,178	Fire safety trailer donated by the Fire Association, need to recognize the acceptance of the donated asset, no impact on the levy	
29-Nov-23	General Committee	Capital	Fire	Operations & Protective Services			(225,000)	20106 - Fire - Rescue Truck, increase in tender to \$265,000, included in 2024 Capital Budget	
23-May-23	Council	Capital	Fleet	Operations & Protective Services			-	Resolution 113-23 Repairs to 4 Heavy Equipment (\$120,000 each) from Fleet Capital Reserve	Approval for \$480,000, actual deviations are itemized below see Capital Fleet items 14049 & 14094
29-Nov-23	General Committee	Capital	Fleet	Operations & Protective Services			71,705	14029 - Trackless Sidewalk Plow - Approved in 2022, received in 2023	
29-Nov-23	General Committee	Capital	Fleet	Operations & Protective Services			49,765	14110 - Administration Vehicle, RFT-2022-PW-14, Approved in 2022 received in 2023	
29-Nov-23	General Committee	Capital	Fleet	Operations & Protective Services			109,970	14049 - Grader/Plow repairs - Resolution 113-23, funded from Fleet Reserve	
29-Nov-23	General Committee	Capital	Fleet	Operations & Protective Services			26,448	14094 - Grader repairs - Resolution 113-23, funded from Fleet Reserve	




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28-Jun-23	General Committee	Capital	Information Technology	Legislative Services			26,865	GC122-23 Increase in the amount spent on purchase and replacement of equipment in Council Chambers (total spend of \$55,465) funded from IT Capital reserve	
29-Nov-23	General Committee	Capital	MHP	Community Services			(51,000)	704-39 MHP Sugar Shack - Deferred to 2024 to be funded from MHP Capital Reserve	
29-Nov-23	General Committee	Capital	MHP	Community Services			24,050	704-35 MHP Train Station Roof - Deferred to 2023 in 2022, but excluded in 2023 Budget to be funded from MHP Capital Reserve	
29-Nov-23	General Committee	Capital	MHP	Community Services			(15,000)	704-40 MHP Open Air Structure - Deferred to 2024 to be funded from MHP Capital Reserve	
29-Nov-23	General Committee	Capital	Parks	Operations & Protective Services			(80,000)	70670 - MR Skateboard Park - Deferred to 2024	
29-Nov-23	General Committee	Capital	Parks	Operations & Protective Services			(85,500)	70683 - Parks PS Basketball - Deferred to 2024	
29-Nov-23	General Committee	Capital	Parks	Operations & Protective Services			(417,200)	70603 - McCulley-Robertson - Deferred to 2024	
29-Nov-23	General Committee	Capital	Parks	Operations & Protective Services			(181,100)	70684 - Parks Utterson Tennis Court - Deferred to 2024	
29-Nov-23	General Committee	Capital	Parks	Operations & Protective Services			(65,000)	70688 - Parks - Meadow Park Playground - Deferred to 2024	
27-Mar-23	Council	Capital	Roads	Operations & Protective Services			53,000	Design work for Meadow Park Drive to be funded from Public Works capital reserve Resolution 68-23	
27-Mar-23	Council	Capital	Roads	Operations & Protective Services			12,000	Design work for Anthony Court to be funded from Public Works capital reserve Resolution 68-23, full project included in the 2024 Budget (\$211,706)	
23-May-23	Council	Capital	Roads	Operations & Protective Services			-	Resolution 117-23 Paved shoulder on District road 3, Huntsville to be 50% responsible for the cost (costs still to come)	
26-Jul-23	General Committee	Capital	Roads	Operations & Protective Services			99,637	311-06 Concession 4 & 5 Road West - Forecasted Tender Amount	Forecasted tender increased based on updated road length
26-Jul-23	General Committee	Capital	Roads	Operations & Protective Services			(30,946)	311-56 East Fox Lake Road - Forecasted Tender Amount	Work in progress, final project costs yet to be determined
26-Jul-23	General Committee	Capital	Roads	Operations & Protective Services			92,735	311-84 Falcon Drive - Forecasted Tender Amount	Work in progress, final project costs yet to be determined
26-Jul-23	General Committee	Capital	Roads	Operations & Protective Services			(25,752)	312-54 Harp Lake Road - Forecasted Tender Amount	Forecast updated, work still in progress, final costs yet to be determined
26-Jul-23	General Committee	Capital	Roads	Operations & Protective Services			(37,770)	313-02 Hutcheson Beach Road - Forecasted Tender Amount	
26-Jul-23	General Committee	Capital	Roads	Operations & Protective Services			(207,000)	313-74 Lone Pine Drive - Roadwork Deferred	
26-Jul-23	General Committee	Capital	Roads	Operations & Protective Services			31,781	316-70 Stahls Road - Forecasted Tender Amount	Update Forecasted Tender Amount












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26-Jul-23	General Committee	Capital	Roads	Operations & Protective Services			(27,469)	316-96 Stephenson Road 4 West - Forecasted Tender Amount	Update Forecasted Tender Amount
29-Nov-23	General Committee	Capital	Roads	Operations & Protective Services			(50,000)	311-12 Cora Street West - Deferred to 2024	
29-Nov-23	General Committee	Capital	Roads	Operations & Protective Services			(150,000)	311-22 Dara Howell Way - Deferred to 2024	
29-Nov-23	General Committee	Capital	Roads	Operations & Protective Services			(39,000)	312-34 Grassmere Resort Road - Ditching was minimal, completed within Operating budget	
29-Nov-23	General Committee	Capital	Roads	Operations & Protective Services			30,000	312-72 Hibberd Road - Forecasted Quote Amount	
29-Nov-23	General Committee	Capital	Roads	Operations & Protective Services			(30,000)	313-66 Lingren Road - Ditching was completed within Operating budget prior to site visit	
29-Nov-23	General Committee	Capital	Roads	Operations & Protective Services			(25,000)	313-74 Line Hill Road - Road based received attention through maintenance minimal work	
29-Nov-23	General Committee	Capital	Roads	Operations & Protective Services			(33,800)	314-72 North Mary Lake Road - Forecasted Tender Amount - in progress	
29-Nov-23	General Committee	Capital	Roads	Operations & Protective Services			39,021	317-26 Tait Street - Forecasted Tender Amount - in progress	
29-Nov-23	General Committee	Capital	Roads	Operations & Protective Services			(50,485)	317-92 Williamsport Road - Forecasted Tender Amount	
29-Nov-23	General Committee	Capital	Roads	Operations & Protective Services			626,635	318-08 Yonge Street North - Forecasted Tender Amount - Design Work, Construction Deferred to 2025	
29-Nov-23	General Committee	Capital	Roads	Operations & Protective Services			38,415	330-21 Annex Parking Lot - Approved Deviation through Resolution 134-23	
29-Nov-23	General Committee	Capital	Roads	Operations & Protective Services			(152,000)	340-08 Bridge 5 - Old North - Tendered in 2023 for 2024 Construction	
29-Nov-23	General Committee	Capital	Roads	Operations & Protective Services			(147,000)	340-10 Bridge 6 - East River/Williamsport - Tendered in 2023 for 2024 Construction	
29-Nov-23	General Committee	Capital	Roads	Operations & Protective Services			(29,196)	316-52 South Waseosa Lake Road - Forecasted Tender Amount	
29-Nov-23	General Committee	Capital	Roads	Operations & Protective Services			35,714	317-52 Veteran's Way - Base on actuals	
29-Nov-23	General Committee	Operating	Algonquin Theater	Community Services		(40,180)	(40,180)	Increase in Revenues based on actuals	
26-Jul-23	General Committee	Operating	Arts, Culture, Heritage	Community Services		-	-	GC 36-23 Artist Fees for Kent Park - offset by Art Acquisition Reserve	Increased to \$50,000 and included in the Draft 2024 Budget
29-Nov-23	General Committee	Operating	Building	Development Services			(40,000)	Decrease based on actual Affordable Housing Rebates Claimed - funded from Building Reserve	
29-Nov-23	General Committee	Operating	Building	Development Services			25,409	Increase based on actual insurance charged/recovered - funded from Building Reserve	









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26-Jul-23	General Committee	Operating	CAO	Corporate Management			14,882	Additional funding from reserve for Project Coordinator position, funded through Human Capital Reserve	
28-Jun-23	General Committee	Operating	Civic Centre	Community Services			25,000	Building Management Plan for Civic Centre GC-120-23 to be funded from Council Chamber Renovation Reserve	
24-Apr-23	Council	Operating	Clerks	Legislative Services			31,737	Resolution 104-23 New position Committee Coordinator II, funding in 2023 from Human Capital Reserves	
29-Nov-23	General Committee	Operating	Community Health Clinic	Community Services		21,256	21,256	Increase building repair costs based on actuals net of grant funding	
23-May-23	Council	Operating	Corporate & Communi	Corporate Management			89,572	Resolution 112-23 New position Director Corporate & Community Strategy, funding in 2023 from Human Capital Reserves	Amount updated for Q3 (Total = \$89,572)
24-May-23	General Committee	Operating	Development Services	Community Services			25,000	GC102-23 Partnership with ML for Climate Mitigation Plan to come from Working Funds Reserve	
23-May-23	Council	Operating	Roads	Operations & Protective Services				Resolution 120-23 Rainbow crosswalk on Main St (cost to come back), update with GC 212-23 Deferred to 2024	
26-Jul-23	General Committee	Operating	Facilities	Community Services		(45,000)	(45,000)	Hydro costs - costs can vary depending on weather, expected savings (Civic Centre & Canada Summit Centre)	
29-Nov-23	General Committee	Operating	Facilities	Community Services		(32,062)	(32,062)	Facilities salaries, due to vacant positions	
26-Jun-23	Council	Operating	Finance	Financial Services			34,000	Resolution 137-23 office furniture for various divisions to be funded through Working Funds reserve	
29-Nov-23	General Committee	Operating	Finance	Financial Services		(318,000)	(318,000)	Increased interest revenue projected based on change in interest rates	
29-Nov-23	General Committee	Operating	Finance	Financial Services		97,658	97,658	Accounts Receivable balance is lower than in the past, reducing penalty revenue	
29-Nov-23	General Committee	Operating	Finance	Financial Services			2,000,000	Better Homes Huntsville - Debt financing deferred to 2024 To be funded from Working Funds	
29-Nov-23	General Committee	Operating	Finance	Financial Services		22,014	22,014	Reduction to supplementary property tax revenue based on MPAC forecast	
29-Nov-23	General Committee	Operating	Fire	Operations & Protective Services		42,000	42,000	Fire Fleet - Maintenance - Contracted Services, increase in cost and occurrence	
26-Jul-23	General Committee	Operating	Fleet	Operations & Protective Services		39,209	39,209	Lease of 2 x graders and a backhoe in the spring while waiting repairs on Town owned equipment	Updated amounts for Q3 based on actuals
26-Jul-23	General Committee	Operating	Fleet	Operations & Protective Services			(71,184)	Insurance Recovery for insurance claims, offsetting costs included with Fleet expenses	
29-Nov-23	General Committee	Operating	Fleet	Operations & Protective Services		104,294	104,294	Fleet Repair & Maintenance - Material and Supply increase in preventative maintenance	














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29-Nov-23	General Committee	Operating	Fleet	Operations & Protective Services		28,620	28,620	Fleet - Minor Acquisitions, includes attachment for sidewalk plow	
29-Nov-23	General Committee	Operating	Fleet	Operations & Protective Services		94,570	94,570	Fleet Maintenance - Contracted Services, net of insurance recovery	
29-Mar-23	General Committee	Operating	Information Technology	Legislative Services			20,000	Communication tower repair to be funded from Working Funds Resolution GC-23	
26-Jul-23	General Committee	Operating	Information Technology	Legislative Services		(35,683)	(35,683)	Position Vacancy - Security Coordinator	Amount revised for Q3
29-Nov-23	General Committee	Operating	Insurance	Financial Services			150,000	Increase costs based on current claims to be partially funded from Insurance Reserve	
26-Jul-23	General Committee	Operating	Legal & Agreements	Legislative Services		(35,874)	(35,874)	Position Vacancy - Legal and Agreement Coordinator	
26-Jul-23	General Committee	Operating	Legal & Agreements	Legislative Services			(290,067)	Sales to date of Road Allowances, no impact as revenue is transferred to Parks Reserve	Sales to date of Road Allowances updated for Q3
26-Jul-23	General Committee	Operating	Leisure Programs	Community Services		(62,111)	(62,111)	Registration Fees to date	
26-Jul-23	General Committee	Operating	MHP	Community Services			(8,820)	RED (Rural Economic Development) Grant for MHP building rehabilitation, will reduce the amount of reserve required for the project	Deferred to 2024
29-Nov-23	General Committee	Operating	MHP	Community Services			23,558	Decrease in expected revenues and fees waived for Rentals at MHP due to Eclipse changing location	
29-Nov-23	General Committee	Operating	Municipal Accommodation Tax	Financial Services			(145,313)	Adjusted anticipated Municipal Accommodation Tax collected based on actuals to date	
29-Nov-23	General Committee	Operating	Municipal Accommodation Tax	Financial Services			86,280	Adjusted contribution paid to HMATA for anticipated funds collected	
29-Nov-23	General Committee	Operating	Municipal Accommodation Tax	Financial Services			62,200	Updated MAT reserve transfer based on net funds collected (decrease to reserve)	
29-Nov-23	General Committee	Operating	Office of the CAO	Corporate Management			(60,000)	Environmental Management Plan - Carry Forward to 2024. To be funded from Environmental Reserve	
26-Apr-23	General Committee	Operating	Parks	Operations & Protective Services			10,000	GC83-23 Design phase of Fairy Lake water access to come from Parkland Reserves	
26-Jun-23	Council	Operating	Parks	Operations & Protective Services			0	Resolution 143-23 lock box for McCulley- Robertson Recreation Park (cost to be determined), funded from Town Capital Replacement Reserve	Amount updated for Q3
29-Nov-23	General Committee	Operating	Parks	Operations & Protective Services		25,296	25,296	Parks - Minor Acquisitions, Accessible picnic tables purchased	
29-Nov-23	General Committee	Operating	Parks	Operations & Protective Services		25,500	25,500	Parks - Tree Maintenance, increase in cost and occurrence	

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29-Nov-23	General Committee	Operating	Parks	Operations & Protective Services		30,000	30,000	Parks - Garbage Collections, increase in cost and occurrence	
29-Nov-23	General Committee	Operating	Parks	Operations & Protective Services		25,991	25,991	Parks - Maintenance Contracts, increase in grass cutting/landscaping	
26-Jul-23	General Committee	Operating	Planning	Development Services		53,859	53,859	The CPP By-law streamlines development approvals, which results in only one application where previously there may have been 2 or 3 (i.e. CPP replacing a zoning amendment, minor variance, and site plan approval). This has resulted in a decrease in planning revenues. Staff will be reviewing application costs now that there have been several months of the CPP in practice, and will be reporting back in September on proposed changes.	CPP Revenue updated for Q3
29-Nov-23	General Committee	Operating	Recreation & Leisure	Community Services		(71,276)	(71,276)	Increase Registration Fee Revenue based on actuals	
26-Jul-23	General Committee	Operating	Roads	Operations & Protective Services		47,232	47,232	Contracted Services > Contractors > Increase in contractor pricing, and timing/significance of snow events have lead to deviations	
29-Nov-23	General Committee	Operating	Roads	Operations & Protective Services		65,000	65,000	Increased costs for Roads - Patching - Cold Mix - Materials and Supplies	
29-Nov-23	General Committee	Operating	Roads	Operations & Protective Services		61,300	61,300	Lighting, Water System installation, Stair Repairs to address health and safety	
29-Nov-23	General Committee	Operating	Roads	Operations & Protective Services		111,762	111,762	Roads - Contractors - Increase costs and occurrence based on actuals	
29-Nov-23	General Committee	Operating	Roads	Operations & Protective Services		(243,257)	(243,257)	Roads salaries, due to vacant positions	
29-Nov-23	General Committee	Operating	Sales & Customer Service	Community Services			(72,000)	Security officer for 2023 was budgeted from Human Capital reserve, staff would like to consider moving to working funds as this is not a staff cost (would reduce the amount coming from Human Capital, and increase the amount from Working Funds by \$72k)	
29-Nov-23	General Committee	Operating	Sales & Customer Service	Community Services		57,289	57,289	Decrease in expected revenues for Ice - Minor Hockey	
26-Jul-23	General Committee	Operating	Winter Control	Operations & Protective Services		45,915	45,915	Snowplowing - timing and significance of snow events lead to deviation	
	General Committee	Operating				80,184	80,184	Other minor differences	
Total Budget Deviations Above						195,506			

Capital Projects
Third Quarter Update
 Organization



	2023 YTD Actuals	2023 Final Budget	2023 YTD Actual Budget Difference	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Q3 Forecast Comments	2023 Forecasted Completion Date	2023 Project Completed
105 Information Technology	82,969	190,020	107,051	211,090	21,070			
108 Finance	52,974	35,000	(17,974)	88,019	53,019			
122 Facilities, Sales & Customer Service	131,219	630,750	499,531	343,296	(287,454)			
712 Recreation, Culture and Heritage	36,832	348,780	311,948	260,404	(88,376)			
802 Economic Development & Events		10,000	10,000	10,000				
300 Roads	1,734,001	4,780,904	3,046,903	2,559,148	(2,221,756)			
140 Fleet	810,637	659,000	(151,637)	981,024	322,024			
706 Parks & Cemeteries	426,115	1,418,600	992,485	477,287	(941,313)			
200 Fire & Emergency Services	224,650	577,362	352,712	365,540	(211,822)			
775 Library	89,500	135,138	45,638	135,138				
Total Organization	3,588,897	8,785,554	5,196,657	5,430,946	(3,354,608)			

Capital Projects
 Third Quarter Update
 Legislative Services



	2023 YTD Actuals	2023 Final Budget	2023 YTD Actual Budget Difference	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Q3 Forecast Comments	2023 Forecasted Completion Date	2023 Project Completed
105 Information Technology								
103-81 Council Chamber - AudioVisual		28,600	28,600	55,465	26,865			
105-02 IT - Printers/Copiers		19,630	19,630		(19,630)			
105-03 IT - AudioVisual	10,064	4,250	(5,814)	10,064	5,814			
105-04 IT - Monitors	25,470	3,120	(22,350)	24,711	21,591			
105-08 IT - Battery Backup		2,425	2,425	2,425				
105-10 IT - Networking	1,051	6,610	5,559	2,000	(4,610)			
105-12 IT - Communications - Telephone	176		(176)					
105-13 IT - Communications - Cell	7,708		(7,708)	7,375	7,375			
105-17 IT - End User Computing	38,500	46,900	8,400	46,900				
105-19 IT - Scanners		16,335	16,335		(16,335)			
105-21 IT - Communications - Radio		62,150	62,150	62,150				
Total 105 Information Technology	82,969	190,020	107,051	211,090	21,070			
Total Legislative Services	82,969	190,020	107,051	211,090	21,070			

Capital Projects
 Third Quarter Update
 Financial Services



	2023 YTD Actuals	2023 Final Budget	2023 YTD Actual Budget Difference	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Q3 Forecast Comments	2023 Forecasted Completion Date	2023 Project Completed
108 Finance								
108-21 Office Furniture				34,000	34,000			
108-24 Accounting System Modernization	22,217	10,000	(12,217)	23,262	13,262			
108-26 AMP - Parks & Trails Inventory	30,757	25,000	(5,757)	30,757	5,757			
Total 108 Finance	52,974	35,000	(17,974)	88,019	53,019			
Total Financial Services	52,974	35,000	(17,974)	88,019	53,019			

Capital Projects
Third Quarter Update
Community Services



	2023 YTD Actuals	2023 Final Budget	2023 YTD Actual Budget Difference	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Q3 Forecast Comments	2023 Forecasted Completion Date	2023 Project Completed
122 Facilities, Sales & Customer Service								
103-85 Gen Gov - Furniture	16,281	18,100	1,819	18,100				
151-09 Civic - Building Exterior		153,000	153,000		(153,000)			
151-11 Civic - Generator (NEW)		125,000	125,000		(125,000)			
152-01 Facilities - Furniture & Equipment		12,300	12,300	10,400	(1,900)			
152-29 Resurface Ice Edger	5,790	6,000	210	5,790	(210)			
152-49 CSC - Upper flat roof		55,000	55,000	62,000	7,000			
152-56 CSC - Elevator		15,100	15,100	15,100				
152-57 CSC - Kitchen Appliances	11,038	26,400	15,362	31,924	5,524			
154-09 Library - Exit Door		3,600	3,600		(3,600)			
154-15 Library - Humidifier Replacement	12,771	19,300	6,529	12,771	(6,529)			
154-18 Library - Exit Signs	3,371	9,200	5,829	3,371	(5,829)			
154-22 Library - Wall Repair		13,600	13,600	13,600				
730-16 Roof - Main Hall	9,922	12,500	2,578	9,922	(2,578)			
730-18 Stephenson Community Room	8,821	9,100	279	8,821	(279)			
730-20 Stephenson Commercial Range		16,400	16,400	21,924	5,524			
731-14 PS - Commercial Range		16,400	16,400	21,924	5,524			
731-19 PS Hall - Flooring	53,375	71,000	17,625	53,375	(17,625)			
731-21 PS Landscaping	9,850	9,850		9,850				
733-03 Commercial range		16,400	16,400	21,924	5,524			
733-09 Aspdin Roof		22,500	22,500	22,500				
Total 122 Facilities, Sales & Customer Service	131,219	630,750	499,531	343,296	(287,454)			
712 Recreation, Culture and Heritage								
703-20 Theatre Lighting		17,030	17,030	13,711	(3,319)			
703-23 Theatre - Sound Equipment		41,485	41,485	9,519	(31,966)			
703-24 Theatre - Audio Visual Equipment	699	13,065	12,366	7,970	(5,095)			
704-13 Spence Inn		30,000	30,000	30,000				
704-15 MHP Sawmill		23,000	23,000	23,000				
704-33 MHP - Rail Equipment Rolling*		80,000	80,000	80,000				
704-35 MHP - Train Station Roof	9,400	11,100	1,700	29,400	18,300			
704-36 MHP - Museum Ceiling		30,000	30,000	30,000				
704-37 MHP Purser's Cabin		7,000	7,000	7,000				
704-39 MHP Sugar Shack		51,000	51,000		(51,000)			

Capital Projects
Third Quarter Update
 Community Services



	2023 YTD Actuals	2023 Final Budget	2023 YTD Actual Budget Difference	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Q3 Forecast Comments	2023 Forecasted Completion Date	2023 Project Completed
704-40 MHP Open Air Structure		15,000	15,000		(15,000)			
710-01 Aquatics - 1st AID	23,623	6,600	(17,023)	26,694	20,094			
710-21 Aquatics - Accessibility Equip		20,000	20,000		(20,000)			
711-21 Programming - Fitness & Wellness equip	3,110	3,500	390	3,110	(390)			
Total 712 Recreation, Culture and Heritage	36,832	348,780	311,948	260,404	(88,376)			
Total Community Services	168,051	979,530	811,479	603,700	(375,830)			

Capital Projects
 Third Quarter Update
 Development Services



	2023 YTD Actuals	2023 Final Budget	2023 YTD Actual Budget Difference	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Q3 Forecast Comments	2023 Forecasted Completion Date	2023 Project Completed
802 Economic Development & Events								
802-22 Ec Dev - Welcome Signs		10,000	10,000	10,000				
Total 802 Economic Development & Events		10,000	10,000	10,000				
Total Development Services		10,000	10,000	10,000				

Capital Projects
Third Quarter Update
 Operations and Protective Services



	2023 YTD Actuals	2023 Final Budget	2023 YTD Actual Budget Difference	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Q3 Forecast Comments	2023 Forecasted Completion Date	2023 Project Completed
300 Roads								
310-04 Anthony Court	3,554		(3,554)	211,706	211,706			
310-18 Belleview Avenue	1,243	2,860	1,617	1,243	(1,617)			
310-22 Bethune Road South	2,566	4,000	1,434	2,556	(1,444)			
310-26 Billy's Lane	1,925	4,500	2,575	1,925	(2,575)			
310-50 Caesar's Lane		20,000	20,000		(20,000)			
310-58 Camp Newport Road	8,964	24,000	15,036	8,964	(15,036)			
310-68 Caroline Street West	6,416	10,000	3,584	6,416	(3,584)			
310-86 Christ Church Road		10,000	10,000		(10,000)			
310-94 Clarkes Lane	9,973		(9,973)					
311-04 Concession 4 & 5 Road East	76,395	54,000	(22,395)	76,395	22,395			
311-06 Concession 4 & 5 Road West	180,637	81,000	(99,637)	180,637	99,637			
311-10 Cora Street East	12,563	7,440	(5,123)	20,664	13,224			
311-12 Cora Street West		528,030	528,030	28,030	(500,000)			
311-20 Dairy Lane		8,400	8,400		(8,400)			
311-22 Dara Howell Way	79	150,000	149,921		(150,000)			
311-36 Domtar Road		15,000	15,000		(15,000)			
311-54 East Elliot Street	1,283	2,000	717	1,283	(717)			
311-56 East Fox Lake Road	88,054	119,000	30,946	88,054	(30,946)			
311-60 East Waseosa Lake Road	53,852	45,000	(8,852)	53,852	8,852			
311-84 Falcon Drive	182,735	90,000	(92,735)	182,735	92,735			
311-98 Florence Street		2,860	2,860		(2,860)			
312-00 Fobres Hill Drive	1,246	7,149	5,903	1,246	(5,903)			
312-24 Goodwin Drive	5,133	8,000	2,867	5,133	(2,867)			
312-34 Grassmere Resort Road		39,000	39,000		(39,000)			
312-54 Harp Lake Road	19,081	45,000	25,919	19,248	(25,752)			
312-72 Hibberd Road		80,000	80,000	110,000	30,000			
312-76 High Street		630	630		(630)			
313-02 Hutcheson Beach Road	28,230	66,000	37,770	28,230	(37,770)			
313-06 Irene Street		45,075	45,075	58,531	13,456			
313-42 Knotty Pine Trail	8,548		(8,548)	8,548	8,548			
313-52 Lakeshore Road		9,600	9,600		(9,600)			
313-60 Lansdowne Street		2,310	2,310		(2,310)			

Capital Projects
Third Quarter Update
 Operations and Protective Services



	2023 YTD Actuals	2023 Final Budget	2023 YTD Actual Budget Difference	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Q3 Forecast Comments	2023 Forecasted Completion Date	2023 Project Completed
313-66 Lindgren Road		30,000	30,000		(30,000)			
313-70 Line Hill Road		25,000	25,000		(25,000)			
313-74 Lone Pine Drive		207,000	207,000		(207,000)			
313-82 Lorne Street North	1,027	1,600	573	1,027	(573)			
313-84 Lorne Street South		2,450	2,450		(2,450)			
313-94 Madeline Street		3,000	3,000		(3,000)			
314-00 Mainhood Road		15,000	15,000		(15,000)			
314-01 Main Street Streetscape	10,917		(10,917)					
314-02 Manominee Street		20,000	20,000		(20,000)			
314-32 Meadow Park Drive				53,000	53,000			
314-42 Minerva Street	15,446	637,335	621,889	24,850	(612,485)			
314-46 Morgan Street		900	900		(900)			
314-48 Morgan's Road	6,293	27,000	20,707	6,293	(20,707)			
314-72 North Mary Lake Road		100,000	100,000	66,200	(33,800)			
314-76 North Street	1,236	500	(736)	1,236	736			
314-98 Old Muskoka Road	41,208	48,450	7,242	45,758	(2,692)			
315-00 Old North Road	9,136		(9,136)	9,136	9,136			
315-62 Renwick Drive	6,513	2,860	(3,653)	6,513	3,653			
315-64 Rice Lane		2,000	2,000		(2,000)			
315-80 Roe Road	10,611	6,000	(4,611)	10,610	4,610			
315-84 Rogers Road	1,239	1,430	191	1,239	(191)			
316-00 Sally's Lane		3,000	3,000		(3,000)			
316-14 Shellwood Shores	6,507	4,290	(2,217)	6,507	2,217			
316-34 Slalom Drive		5,700	5,700	5,700				
316-52 South Waseosa Lake Road	34,944	68,000	33,056	38,804	(29,196)			
316-70 Stahls Road	139,781	108,000	(31,781)	139,781	31,781			
316-72 Station Road		12,000	12,000		(12,000)			
316-92 Stephenson Road 2 West	40,178	60,825	20,647	40,178	(20,647)			
316-96 Stephenson Road 4 West	20,531	48,000	27,469	20,531	(27,469)			
317-06 Stisted Landfill Road	8,982	21,000	12,018	8,982	(12,018)			
317-14 Sunrise Road	1,233	2,145	912	1,233	(912)			
317-20 Swallowdale Road	58,844	51,000	(7,844)	58,844	7,844			
317-26 Tait Street		20,000	20,000	59,021	39,021			

Capital Projects
Third Quarter Update
 Operations and Protective Services



	2023 YTD Actuals	2023 Final Budget	2023 YTD Actual Budget Difference	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Q3 Forecast Comments	2023 Forecasted Completion Date	2023 Project Completed
317-30 Thomas Crescent	6,510	5,720	(790)	6,510	790			
317-32 Thunder Bridge Court	898	1,400	502	898	(502)			
317-44 Valley Road	1,236	2,860	1,624	1,236	(1,624)			
317-52 Veteran's Way	35,714		(35,714)	35,984	35,984			
317-68 West Court	3,208	5,000	1,792	3,208	(1,792)			
317-74 West Point Sands Road	12,832	30,000	17,168	12,832	(17,168)			
317-92 Williamsport Road	322,516	370,000	47,484	319,515	(50,485)			
318-02 Woodland Drive	48,361	30,000	(18,361)	48,361	18,361			
318-08 Yonge Street North	21,824	678,135	656,311	51,500	(626,635)			
318-10 Yonge Street South		3,600	3,600		(3,600)			
330-01 Rds - Sidewalk Replacement	22,096	168,050	145,954	168,050				
330-21 Annex Parking Lot	99,470	60,000	(39,470)	98,415	38,415			
340-08 Bridge 5 - Old North	7,425	175,000	167,575	23,000	(152,000)			
340-10 Bridge 6 - East River/Williamsport	4,543	170,000	165,457	23,000	(147,000)			
380-01 PW Facilities - Madill Yard	2,038		(2,038)					
380-06 PW - Tools & Equipment		20,000	20,000	20,000				
403-50 Storm System Study	38,227	45,800	7,573	45,800				
Total 300 Roads	1,734,001	4,780,904	3,046,903	2,559,148	(2,221,756)			
140 Fleet								
140-11 Backhoe				22,697	22,697			
140-29 FL0510 - Trackless Sidewalk Plow	71,705		(71,705)	71,705	71,705			
140-36 0807 - Ford F450	108,492	102,000	(6,492)	108,492	6,492			
140-39 0906 - Tandem Combo Plow/Sander	381,167	374,000	(7,167)	381,167	7,167			
140-43 1003 - Service Truck	68,208	56,000	(12,208)	68,208	12,208			
140-49 1203-John Deere Grader/Plow				109,970	109,970			
140-84 1902 Rubber Tire Excavator				5,272	5,272			
140-94 2001 - Volvo Grader				26,448	26,448			
140-97 Fleet Attachments (NEW)		6,000	6,000	6,000				
141-10 Administration Vehicle	49,765		(49,765)	49,765	49,765			
144-00 Cemetery Fleet	10,408	15,000	4,592	10,408	(4,592)			
144-06 Cemetery - Backhoe	54,362	50,000	(4,362)	54,362	4,362			
146-01 1002 - Facilities Service Truck	66,530	56,000	(10,530)	66,530	10,530			
Total 140 Fleet	810,637	659,000	(151,637)	981,024	322,024			

Capital Projects
Third Quarter Update
 Operations and Protective Services



	2023 YTD Actuals	2023 Final Budget	2023 YTD Actual Budget Difference	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Q3 Forecast Comments	2023 Forecasted Completion Date	2023 Project Completed
706 Parks & Cemeteries								
501-26 Cemetery - Hutcheson Columbarium		120,000	120,000		(120,000)			
501-59 Cemetery - Madill Fence	13,350		(13,350)					
501-68 Cemetery - Madill Roads	4,454	5,000	546	9,454	4,454			
706-03 McCulley-Robertson		417,200	417,200		(417,200)			
706-04 Avery Launch Dock				22,184	22,184			
706-24 Pks - Avery Beach	22,184	15,000	(7,184)	22,184	7,184			
706-70 Parks - MR Skateboard Park		80,000	80,000		(80,000)			
706-78 Pks - Furniture & Equipment	23,197	22,000	(1,197)	23,197	1,197			
706-80 Pks - Port Sydney Beach	14,438	20,000	5,562	14,438	(5,562)			
706-83 Parks - PS Basketball		85,500	85,500		(85,500)			
706-84 Parks - Utterson Tennis Courts		181,100	181,100		(181,100)			
706-86 Pks - Vernon Shore Docks	18,098	15,300	(2,798)	18,098	2,798			
706-88 Parks - Meadow Park Playground		65,000	65,000		(65,000)			
706-90 Parks - Landscaping		16,500	16,500		(16,500)			
706-98 Parks - Rivermill Washroom	322,662	360,000	37,338	360,000				
706-99 Parks - Turf Equipment	7,732	16,000	8,268	7,732	(8,268)			
Total 706 Parks & Cemeteries	426,115	1,418,600	992,485	477,287	(941,313)			
200 Fire & Emergency Services								
201-03 Fire - Tools & Equipment	74,749	77,250	2,501	83,428	6,178			
201-05 Forest Fire Equipment	658		(658)					
201-06 Fire - Rescue Truck		225,000	225,000		(225,000)			
201-08 Fire - Clothing & Safety Equipment	13,237	48,000	34,763	48,000				
201-09 Fire - Radio & Pagers	15,830	16,412	582	16,412				
201-11 Air Exchangers/Extractors (NEW)		90,000	90,000	97,000	7,000			
201-12 Training Facility	3,330		(3,330)					
201-27 Fire - Station 1 Hot Water Heater	20,861	20,000	(861)	20,000				
201-29 Fire - Emerg Response Vehicle1	90,034	90,000	(34)	90,000				
201-89 Fire - Hose	5,951	10,700	4,749	10,700				
Total 200 Fire & Emergency Services	224,650	577,362	352,712	365,540	(211,822)			
Total Operations and Protective Services	3,195,403	7,435,866	4,240,463	4,382,999	(3,052,867)			

Capital Projects
 Third Quarter Update
 Library



	2023 YTD Actuals	2023 Final Budget	2023 YTD Actual Budget Difference	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Q3 Forecast Comments	2023 Forecasted Completion Date	2023 Project Completed
775 Library								
705-03 Library - Materials	54,236	70,678	16,442	70,678				
705-07 Library Friends Capital	6,830		(6,830)					
705-12 Library - Audio Visual		150	150	150				
705-14 Library - IT Capital	4,181	39,235	35,054	39,235				
705-17 Local History & Genealogy	5,786	6,950	1,164	6,950				
705-24 Library - AV Books On CD	7,787	8,250	463	8,250				
705-25 Library - AV - CDs	234	375	141	375				
705-26 Library - AV - DVD/BlueRay	10,446	9,500	(946)	9,500				
Total 775 Library	89,500	135,138	45,638	135,138				
Total Library	89,500	135,138	45,638	135,138				

**Third Quarter Update
Organization**



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
1 Operating Fund							
Revenue							
4-20050 Federal- HST/GST Recovery	(\$5,628)		5,628		(\$5,628)		
4-21060 Prov - Fire Call Revenue	(\$10,000)	(\$5,256)	4,744	52.56%	(\$10,000)		
4-22010 Municipal - District	(\$56,681)	(\$18,000)	38,681	31.76%	(\$59,681)	(\$3,000)	(5.29%)
4-22030 Municipal - Lake of Bays	(\$364,017)	(\$274,565)	89,452	75.43%	(\$364,017)		
4-30020 Permits - Building	(\$1,150,000)	(\$778,547)	371,453	67.70%	(\$1,150,000)		
4-30023 Building Permit - File Maintenance	(\$1,600)	(\$8,280)	(6,680)	517.50%	(\$11,755)	(\$10,155)	(634.69%)
4-30025 Burial Permits	(\$4,700)	(\$5,080)	(380)	108.09%	(\$5,800)	(\$1,100)	(23.40%)
4-30027 Permits - Short Term Accomodator	(\$105,000)	(\$74,500)	30,500	70.95%	(\$105,000)		
4-30030 Consent Fees	(\$92,780)	(\$60,508)	32,272	65.22%	(\$92,780)		
4-30031 CPP Permit - Class 1 (minor)		(\$5,325)	(5,325)		(\$6,125)	(\$6,125)	
4-30032 CPP Permit - Class 1		(\$28,605)	(28,605)		(\$42,500)	(\$42,500)	
4-30033 CPP Permit - Class 2		(\$25,469)	(25,469)		(\$37,950)	(\$37,950)	
4-30034 CPP Permit - Class 3		(\$17,998)	(17,998)		(\$32,250)	(\$32,250)	
4-30040 Dock Lease - Public	(\$49,370)	(\$30,060)	19,310	60.89%	(\$53,817)	(\$4,447)	(9.01%)
4-30047 Garbage Tags	(\$1,200)	(\$5,278)	(4,078)	439.83%	(\$5,914)	(\$4,714)	(392.83%)
4-30050 Licence - Dog Annual	(\$337)	(\$235)	102	69.73%	(\$273)	\$64	18.99%
4-30051 Licence - Dog Lifetime	(\$3,700)	(\$2,498)	1,202	67.51%	(\$2,878)	\$822	22.22%
4-30090 Lease	(\$499,073)	(\$371,856)	127,217	74.51%	(\$498,473)	\$600	0.12%
4-30110 Licence - Raffle	(\$5,750)	(\$572)	5,178	9.95%	(\$1,350)	\$4,400	76.52%
4-31010 Licence - Refreshment Vehicle	(\$4,933)	(\$5,333)	(400)	108.11%	(\$5,433)	(\$500)	(10.14%)
4-31040 Licence - Breakopen Tickets							
4-31050 Licence - Lottery							
4-31060 Licence - Media Bingo	(\$5,300)	(\$5,127)	173	96.74%	(\$6,297)	(\$997)	(18.81%)
4-31090 Licence - Marriage	(\$22,100)	(\$20,540)	1,560	92.94%	(\$22,100)		
4-31100 Licence - Trade	(\$1,723)	(\$1,724)	(1)	100.06%	(\$1,724)	(\$1)	(0.06%)
4-31110 Lot Suitability	(\$8,415)	(\$7,990)	425	94.95%	(\$8,415)		
4-31112 Moving/Overload Permit	(\$215)	(\$143)	72	66.51%	(\$215)		
4-31115 Occupation Permit - Application Fe	(\$3,445)	(\$3,595)	(150)	104.35%	(\$3,862)	(\$417)	(12.10%)
4-31116 Shore/Road Allowance Closing - Ap	(\$21,700)	(\$17,360)	4,340	80.00%	(\$20,615)	\$1,085	5.00%
4-31125 Official Plan Ammendments	(\$4,240)	(\$825)	3,415	19.46%	(\$2,120)	\$2,120	50.00%
4-31129 Patio Licence		(\$250)	(250)		(\$250)	(\$250)	
4-31130 Parks Permits	(\$11,000)	(\$7,478)	3,522	67.98%	(\$9,000)	\$2,000	18.18%
4-31160 Septic System Permits	(\$65,000)	(\$35,000)	30,000	53.85%	(\$48,000)	\$17,000	26.15%
4-31170 Snow Removal Fees	(\$9,000)	(\$4,291)	4,709	47.68%	(\$9,000)		
4-31190 Subdivision Fees	(\$23,460)	(\$11,930)	11,530	50.85%	(\$23,460)		
4-32010 Taxi Licences - Brokers	(\$1,581)	(\$1,581)		100.00%	(\$1,581)		
4-32020 Taxi Licences - Drivers		(\$6,061)	(6,061)		(\$6,324)	(\$6,324)	
4-32040 Taxi Licences - Owners	(\$5,270)	(\$527)	4,743	10.00%	(\$527)	\$4,743	90.00%
4-40005 Admin Penalty Notice (fine)	(\$47,250)	(\$51,250)	(4,000)	108.47%	(\$58,250)	(\$11,000)	(23.28%)
4-40010 Administration Revenue	(\$2,090)	(\$1,409)	681	67.42%	(\$1,384)	\$706	33.78%
4-40011 Appeal Processing Fees		(\$250)	(250)		(\$250)	(\$250)	
4-40015 Adult Programs	(\$11,350)	(\$6,471)	4,879	57.01%	(\$9,000)	\$2,350	20.70%
4-40020 Admission	(\$139,185)	(\$136,955)	2,230	98.40%	(\$159,185)	(\$20,000)	(14.37%)
4-40040 Advertising	(\$28,994)	(\$11,617)	17,377	40.07%	(\$28,402)	\$592	2.04%
4-40050 Agreement Compliance	(\$1,095)	(\$1,095)		100.00%	(\$1,460)	(\$365)	(33.33%)
4-40060 Aggregate Resources	(\$207,000)	(\$157,791)	49,209	76.23%	(\$207,000)		
4-40062 Application Fee	(\$1,857)	(\$1,676)	181	90.25%	(\$1,754)	\$103	5.55%
4-40090 Board of Eduction	(\$1,600)	(\$1,302)	298	81.38%	(\$2,100)	(\$500)	(31.25%)
4-40109 Bylaw Amendments		(\$27,490)	(27,490)		(\$32,250)	(\$32,250)	
4-40110 Box Office Fees	(\$5,398)	(\$4,113)	1,285	76.19%	(\$5,704)	(\$306)	(5.67%)
4-40112 Cancellation Fee		(\$120)	(120)		(\$160)	(\$160)	
4-40115 Capital Improvement Fund - Theatr	(\$13,056)		13,056			\$13,056	100.00%
4-40125 Children & Youth Programs	(\$2,000)		2,000		(\$1,000)	\$1,000	50.00%

**Third Quarter Update
Organization**



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
4-40145 Commission	(\$2,300)	(\$2,228)	72	96.87%	(\$3,800)	(\$1,500)	(65.22%)
4-40155 Compliance Fees - Building & Septic	(\$34,450)	(\$21,830)	12,620	63.37%	(\$34,450)		
4-40160 Cornerstone Revenue	(\$7,981)	(\$4,156)	3,825	52.07%	(\$7,981)		
4-40170 Custodial Recovery	(\$3,100)	(\$2,421)	679	78.10%	(\$2,421)	\$679	21.90%
4-40172 Credit Card Service Fee	(\$23,000)	(\$22,190)	810	96.48%	(\$33,500)	(\$10,500)	(45.65%)
4-40190 Downtown Dollar Revenue	(\$10,000)	(\$22,370)	(12,370)	223.70%	(\$10,000)		
4-40200 Dues & Fees	(\$500)	(\$210)	290	42.00%	(\$296)	\$204	40.80%
4-40210 Education	(\$9,429)	(\$11,390)	(1,961)	120.80%	(\$11,550)	(\$2,121)	(22.49%)
4-40215 Entrance Permit	(\$14,196)	(\$17,875)	(3,679)	125.92%	(\$18,995)	(\$4,799)	(33.81%)
4-40220 Equipment Rental	(\$6,250)	(\$1,145)	5,105	18.32%	(\$1,395)	\$4,855	77.68%
4-40225 Exam Invigilation	(\$900)	(\$120)	780	13.33%	(\$160)	\$740	82.22%
4-40240 Facilities Rental - Soccer	(\$21,225)	(\$13,160)	8,065	62.00%	(\$18,225)	\$3,000	14.13%
4-40250 Facilities Rental - Ball	(\$34,697)	(\$36,581)	(1,884)	105.43%	(\$39,197)	(\$4,500)	(12.97%)
4-40255 Facility Rental - Other	(\$4,229)	(\$2,536)	1,693	59.97%	(\$4,229)		
4-40260 Fines	(\$22,000)	(\$22,250)	(250)	101.14%	(\$25,184)	(\$3,184)	(14.47%)
4-40280 Floor - Minor Lacrosse	(\$19,002)	(\$17,698)	1,304	93.14%	(\$17,698)	\$1,304	6.86%
4-40288 Floor - Other	(\$4,675)	(\$10,091)	(5,416)	215.85%	(\$10,091)	(\$5,416)	(115.85%)
4-40290 Food & Beverage Revenue	(\$48,700)	(\$37,654)	11,046	77.32%	(\$48,950)	(\$250)	(0.51%)
4-40293 Freedom of Information	(\$400)	(\$372)	28	93.00%	(\$400)		
4-40295 Front of House	(\$10,434)	(\$974)	9,460	9.33%	(\$1,000)	\$9,434	90.42%
4-40310 GIS Map Revenue	(\$200)	(\$8)	192	4.00%	(\$200)		
4-40320 Grass & Device Revenue	(\$5,099)	(\$7,394)	(2,295)	145.01%	(\$7,394)	(\$2,295)	(45.01%)
4-40340 Ice - Minor Hockey	(\$231,343)	(\$105,265)	126,078	45.50%	(\$174,054)	\$57,289	24.76%
4-40350 Ice - Other	(\$131,495)	(\$89,394)	42,101	67.98%	(\$139,755)	(\$8,260)	(6.28%)
4-40355 Inspection Fee - Special	(\$4,200)	(\$2,500)	1,700	59.52%	(\$3,000)	\$1,200	28.57%
4-40360 Instructional Courses	(\$184,450)	(\$144,416)	40,034	78.30%	(\$192,400)	(\$7,950)	(4.31%)
4-40365 Insurance Recovery	(\$23,000)	(\$129,702)	(106,702)	563.92%	(\$74,339)	(\$51,339)	(223.21%)
4-40370 Insurance Facility - Class		(\$4,764)	(4,764)				
4-40371 Insurance Facility - General		(\$8)	(8)				
4-40380 Interment - Grave	(\$33,918)	(\$40,644)	(6,726)	119.83%	(\$40,702)	(\$6,784)	(20.00%)
4-40390 Interment - Cremation	(\$17,975)	(\$22,046)	(4,071)	122.65%	(\$17,975)		
4-40400 Junior Hockey	(\$14,921)	(\$6,892)	8,029	46.19%	(\$14,921)		
4-40410 Lacrosse - Junior	(\$4,025)	(\$6,478)	(2,453)	160.94%	(\$6,478)	(\$2,453)	(60.94%)
4-40412 Lacrosse - Minor Field	(\$1,030)	(\$712)	318	69.13%	(\$1,030)		
4-40415 Locker Revenue	(\$1,500)	(\$762)	738	50.80%	(\$1,200)	\$300	20.00%
4-40418 Locks Permits	(\$10,700)	(\$11,196)	(496)	104.64%	(\$11,258)	(\$558)	(5.21%)
4-40430 Memberships	(\$48,924)	(\$39,910)	9,014	81.58%	(\$47,249)	\$1,675	3.42%
4-40435 Merchandise Revenue	(\$17,750)	(\$25,996)	(8,246)	146.46%	(\$25,936)	(\$8,186)	(46.12%)
4-40440 Miscellaneous Revenue	(\$61,456)	(\$56,606)	4,850	92.11%	(\$66,586)	(\$5,130)	(8.35%)
4-40445 Minor Variance Fee	(\$63,250)	(\$2,246)	61,004	3.55%	(\$2,246)	\$61,004	96.45%
4-40450 MNR Fire	(\$6,630)		6,630		(\$6,630)		
4-40485 Niche - Columbarium	(\$25,370)	(\$17,035)	8,335	67.15%	(\$25,370)		
4-40487 Niche - Second Open/Close		(\$1,131)	(1,131)		(\$1,130)	(\$1,130)	
4-40490 Non-Resident Fee	(\$2,400)	(\$1,520)	880	63.33%	(\$2,000)	\$400	16.67%
4-40540 Hall Rental	(\$9,757)	(\$3,805)	5,952	39.00%	(\$5,227)	\$4,530	46.43%
4-40541 Permit Fee - Pool	(\$1,200)	(\$375)	825	31.25%	(\$500)	\$700	58.33%
4-40542 Permit Fee - Revision	(\$1,000)	(\$700)	300	70.00%	(\$1,000)		
4-40545 Photocopies	(\$3,000)	(\$2,627)	373	87.57%	(\$3,000)		
4-40555 Plaque - Bronze Wreath	(\$7,350)	(\$3,104)	4,246	42.23%	(\$5,417)	\$1,933	26.30%
4-40560 Plot - Single Adult	(\$11,343)	(\$4,817)	6,526	42.47%	(\$11,343)		
4-40561 Plot - Double Adult	(\$13,511)	(\$5,630)	7,881	41.67%	(\$13,511)		
4-40563 Plot - Single Cremation	(\$3,583)	(\$1,792)	1,791	50.01%	(\$3,583)		
4-40590 Promotion	(\$26,500)	(\$15,486)	11,014	58.44%	(\$25,000)	\$1,500	5.66%
4-40600 Skating	(\$100,238)	(\$67,578)	32,660	67.42%	(\$112,708)	(\$12,470)	(12.44%)
4-40610 Public Swimming	(\$30,000)	(\$27,212)	2,788	90.71%	(\$32,000)	(\$2,000)	(6.67%)
4-40620 Recovery	(\$77,798)	(\$79,336)	(1,538)	101.98%	(\$162,843)	(\$85,045)	(109.32%)

**Third Quarter Update
Organization**



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
4-40630 Pool Rental	(\$21,800)	(\$13,318)	8,482	61.09%	(\$21,800)		
4-40640 Registration Fees	(\$297,212)	(\$360,929)	(63,717)	121.44%	(\$370,043)	(\$72,831)	(24.50%)
4-40649 Rental - Late Closing							
4-40650 Rental	(\$178,287)	(\$152,780)	25,507	85.69%	(\$195,526)	(\$17,239)	(9.67%)
4-40651 Capital Improvement Fee/Rental St	(\$42,064)	(\$44,425)	(2,361)	105.61%	(\$57,890)	(\$15,826)	(37.62%)
4-40665 Rezoning Fee	(\$77,400)	(\$12,453)	64,947	16.09%	(\$12,415)	\$64,985	83.96%
4-40675 Seat Sponsorship	(\$1,250)		1,250		(\$500)	\$750	60.00%
4-40685 Septic - Reinspection Fee	(\$2,000)		2,000		(\$500)	\$1,500	75.00%
4-40690 Service Charges	(\$5,500)	(\$5,361)	139	97.47%	(\$6,200)	(\$700)	(12.73%)
4-40700 Sign Fees	(\$1,500)	(\$1,867)	(367)	124.47%	(\$2,107)	(\$607)	(40.47%)
4-40710 Site Plan Agreements	(\$151,775)	(\$22,705)	129,070	14.96%	(\$22,080)	\$129,695	85.45%
4-40715 Socan Fee Revenue		(\$761)	(761)		(\$761)	(\$761)	
4-40730 Special Events	(\$8,000)	(\$1,116)	6,884	13.95%	(\$8,000)		
4-40750 Sponsorships	(\$12,975)	(\$12,711)	264	97.97%	(\$14,206)	(\$1,231)	(9.49%)
4-40770 Tax Certificate Fees	(\$45,761)	(\$28,249)	17,512	61.73%	(\$37,565)	\$8,196	17.91%
4-40775 Tax Notice Fees	(\$19,005)	(\$9,497)	9,508	49.97%	(\$19,005)		
4-40777 Mortgage Processing Fee	(\$21,536)	(\$20,558)	978	95.46%	(\$21,536)		
4-40780 Ticket Sales	(\$8,000)		8,000		(\$8,000)		
4-40790 Ticket Commission	(\$20,981)		20,981		(\$20,981)		
4-40792 Ticket Handling Fee	(\$24,044)	(\$37,066)	(13,022)	154.16%	(\$40,626)	(\$16,582)	(68.97%)
4-40793 Tree Planting Revenue							
4-40802 Rights Transfer Fee	(\$678)	(\$1,130)	(452)	166.67%	(\$904)	(\$226)	(33.33%)
4-40805 Pall Bearers	(\$429)		429		(\$429)		
4-40810 Weekend Surcharge	(\$5,766)	(\$5,304)	462	91.99%	(\$5,766)		
4-40815 Monument Staking Fee	(\$6,615)	(\$6,444)	171	97.41%	(\$6,615)		
4-40820 Winter Vault	(\$5,427)	(\$6,783)	(1,356)	124.99%	(\$7,236)	(\$1,809)	(33.33%)
4-60030 Sale of Road Allowance		(\$279,134)	(279,134)		(\$290,067)	(\$290,067)	
4-70020 Tax Penalties	(\$654,000)	(\$391,437)	262,563	59.85%	(\$556,342)	\$97,658	14.93%
4-70030 Interest	(\$335,000)	(\$493,133)	(158,133)	147.20%	(\$651,000)	(\$316,000)	(94.33%)
4-70040 Investment Income		(\$26,927)	(26,927)		(\$17,261)	(\$17,261)	
4-71000 Dividend Income	(\$424,400)	(\$318,300)	106,100	75.00%	(\$424,400)		
4-73000 Power Generation	(\$27,000)	(\$20,605)	6,395	76.31%	(\$27,000)		
5-22255 Permits & Licences		\$153	153		\$153	\$153	
Total Revenue	(\$6,848,882)	(\$5,693,104)	1,155,778	83.12%	(\$7,537,128)	(\$688,246)	(10.05%)
Deferred Revenue							
4-90005 DC's Recognized - Roads and Relate	(\$32,136)	(\$32,136)		100.00%	(\$32,136)		
4-90025 DC's Recognized - Indoor Recreatio	(\$128,477)	(\$128,477)		100.00%	(\$128,477)		
4-92000 Deferred Parkland Fee Recognized					(\$10,000)	(\$10,000)	
Total Deferred Revenue	(\$160,613)	(\$160,613)		100.00%	(\$170,613)	(\$10,000)	(6.23%)
Other Property Tax Revenue							
4-11050 BIA - Levy	(\$135,645)	(\$135,645)		100.00%	(\$135,645)		
4-14000 Municipal Accomodation Tax	(\$1,452,000)	(\$912,818)	539,182	62.87%	(\$1,597,313)	(\$145,313)	(10.01%)
4-17070 Huntsville Hospital PIL	(\$6,750)	(\$6,750)		100.00%	(\$6,750)		
4-18000 Huntsville Tax Write Off	\$60,000	\$58,078	(1,922)	96.80%	\$62,397	\$2,397	(4.00%)
4-18095 Town - Charity Rebate	\$2,800		(2,800)		\$3,730	\$930	(33.21%)
4-19000 General Levy - Supplementary	(\$400,000)	(\$275,259)	124,741	68.81%	(\$422,014)	(\$22,014)	(5.50%)
Total Other Property Tax Revenue	(\$1,931,595)	(\$1,272,394)	659,201	65.87%	(\$2,095,595)	(\$164,000)	(8.49%)
Grants							
4-20000 Federal Grant	(\$14,000)	(\$14,000)		100.00%	(\$24,427)	(\$10,427)	(74.48%)
4-21000 Provincial Grant	(\$245,906)	(\$334,662)	(88,756)	136.09%	(\$348,050)	(\$102,144)	(41.54%)
4-21020 Provincial Grant- Pay Equity Subsid	(\$3,475)		3,475		(\$3,475)		
4-21021 Provincial Grant - Connectivity	(\$1,800)		1,800		(\$1,800)		
4-21040 Provincial Grant - Museum Operati	(\$24,232)		24,232		(\$24,232)		
4-21050 Ontario Municipal Partners Fund	(\$1,859,400)	(\$1,394,550)	464,850	75.00%	(\$1,859,400)		
4-23000 Community Grant	(\$57,500)		57,500		(\$57,500)		
Total Grants	(\$2,206,313)	(\$1,743,212)	463,101	79.01%	(\$2,318,884)	(\$112,571)	(5.10%)

**Third Quarter Update
Organization**



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
Donations							
4-50010 Donations - Individual & Corporate	(\$1,500)	(\$5,275)	(3,775)	351.67%	(\$7,739)	(\$6,239)	(415.93%)
4-50030 Donations - Service Groups		(\$2,308)	(2,308)		(\$2,419)	(\$2,419)	
Total Donations	(\$1,500)	(\$7,583)	(6,083)	505.53%	(\$10,158)	(\$8,658)	(577.20%)
Total Revenue	(\$11,148,903)	(\$8,876,906)	2,271,997	79.62%	(\$12,132,378)	(\$983,475)	(8.82%)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$13,067,104	\$9,156,950	(3,910,154)	70.08%	\$12,542,491	(\$524,613)	4.01%
5-10010 Salaries & Wages - PT	\$2,066,647	\$2,163,135	96,488	104.67%	\$2,323,145	\$256,498	(12.41%)
Total Salary, Wages & Benefits	\$15,133,751	\$11,320,085	(3,813,666)	74.80%	\$14,865,636	(\$268,115)	1.77%
Materials & Supplies							
5-20050 Committee	\$2,300	\$914	(1,386)	39.74%	\$914	(\$1,386)	60.26%
5-20125 Adult Programs	\$2,000	\$163	(1,837)	8.15%	\$2,000		
5-20150 Advertising/Design	\$29,000	\$18,806	(10,194)	64.85%	\$29,000		
5-20300 Board Expenses	\$2,000	\$1,424	(576)	71.20%	\$2,000		
5-20350 Building R&M Materials & Supply	\$50,040	\$78,340	28,300	156.55%	\$82,770	\$32,730	(65.41%)
5-20375 Cash Short (Over)		\$863	863		\$1,638	\$1,638	
5-20380 Chemicals	\$11,770	\$15,140	3,370	128.63%	\$33,770	\$22,000	(186.92%)
5-20425 Childrens Programs	\$4,800	\$2,048	(2,752)	42.67%	\$4,800		
5-20450 Clothing & Safety Supplies	\$69,970	\$86,421	16,451	123.51%	\$103,988	\$34,018	(48.62%)
5-20475 Costumes	\$250		(250)		\$250		
5-20480 Personal Protective Equipment (PPE)	\$2,500	\$234	(2,266)	9.36%	\$700	(\$1,800)	72.00%
5-20500 Columbarium Supplies	\$4,000	\$1,898	(2,102)	47.45%	\$4,000		
5-20510 Collections	\$2,800		(2,800)		\$2,800		
5-20525 Comm Equip - R&M Materials & Su	\$5,000	\$3,046	(1,954)	60.92%	\$4,021	(\$979)	19.58%
5-20530 Compensation	\$1,000		(1,000)		\$1,000		
5-20600 Cornerstone	\$3,000	\$276	(2,724)	9.20%	\$1,501	(\$1,499)	49.97%
5-20650 Corporate Training	\$17,000		(17,000)		\$7,000	(\$10,000)	58.82%
5-20700 Courier	\$2,430	\$1,881	(549)	77.41%	\$2,687	\$257	(10.58%)
5-20750 Custodial Supplies	\$35,717	\$39,935	4,218	111.81%	\$42,243	\$6,526	(18.27%)
5-20775 Curatorial Supplies							
5-20850 Discretionary	\$21,000	\$18,517	(2,483)	88.18%	\$21,000		
5-20855 Dock - Repairs & Maintenance	\$4,900	\$3,528	(1,372)	72.00%	\$4,900		
5-20875 Displays & Exhibits	\$15,000	\$3,652	(11,348)	24.35%	\$12,790	(\$2,210)	14.73%
5-20910 Downtown Dollar Expenses	\$10,000	\$24,985	14,985	249.85%	\$10,000		
5-20915 Special Event Downtown Dollar Exp		\$440	440				
5-20925 Educational Supplies	\$8,700	\$2,658	(6,042)	30.55%	\$5,050	(\$3,650)	41.95%
5-21000 Equipment Repairs & Maintenance	\$30,590	\$46,594	16,004	152.32%	\$57,597	\$27,007	(88.29%)
5-21050 Fire Prevention	\$6,000	\$7,957	1,957	132.62%	\$6,318	\$318	(5.30%)
5-21100 Fleet R&M M&S	\$313,076	\$348,142	35,066	111.20%	\$419,496	\$106,420	(33.99%)
5-21105 Flag Maintenance	\$6,000	\$3,981	(2,019)	66.35%	\$4,000	(\$2,000)	33.33%
5-21125 Food & Beverage	\$29,758	\$18,538	(11,220)	62.30%	\$30,776	\$1,018	(3.42%)
5-21200 Fuel (Gas, diesel)	\$448,365	\$342,945	(105,420)	76.49%	\$439,586	(\$8,779)	1.96%
5-21300 Grave Maintenance	\$2,000	\$4,234	2,234	211.70%	\$4,400	\$2,400	(120.00%)
5-21350 Health & Safety Committee	\$5,000	\$5,399	399	107.98%	\$5,399	\$399	(7.98%)
5-21477 Horticulture/Beautification	\$20,000	\$21,262	1,262	106.31%	\$21,265	\$1,265	(6.33%)
5-21480 HVAC & Furnace - R&M Materials & S	\$8,000	\$1,006	(6,994)	12.58%	\$8,000		
5-21500 Hydro	\$515,075	\$414,040	(101,035)	80.38%	\$471,583	(\$43,492)	8.44%
5-21558 Inter-Library Loan	\$2,287	(\$510)	(2,797)	(22.30%)	\$500	(\$1,787)	78.14%
5-21625 Licencing Fee	\$37,780	\$26,810	(10,970)	70.96%	\$36,032	(\$1,748)	4.63%
5-21650 Long Service Awards	\$1,000		(1,000)		\$750	(\$250)	25.00%
5-21750 Materials & Supplies	\$572,099	\$544,648	(27,451)	95.20%	\$815,643	\$243,544	(42.57%)
5-21751 CONVERTED		(\$4)	(4)		(\$4)	(\$4)	
5-21752 eResources	\$30,476	\$25,775	(4,701)	84.57%	\$30,476		
5-21800 Meals & Accommodations	\$38,719	\$35,386	(3,333)	91.39%	\$52,400	\$13,681	(35.33%)
5-21850 Meeting Supplies	\$3,150	\$6,020	2,870	191.11%	\$6,576	\$3,426	(108.76%)

**Third Quarter Update
Organization**



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
5-21900 Memberships	\$53,928	\$45,153	(8,775)	83.73%	\$54,755	\$827	(1.53%)
5-21925 Merchandise	\$13,400	\$16,727	3,327	124.83%	\$17,000	\$3,600	(26.87%)
5-21950 Mileage	\$16,097	\$9,486	(6,611)	58.93%	\$17,117	\$1,020	(6.34%)
5-22000 Minor Hardware	\$2,000	\$12,546	10,546	627.30%	\$13,405	\$11,405	(570.25%)
5-22050 Minor Software	\$14,894	\$11,422	(3,472)	76.69%	\$17,697	\$2,803	(18.82%)
5-22060 Minor Acquisitions	\$29,965	\$160,687	130,722	536.25%	\$178,919	\$148,954	(497.09%)
5-22075 Monitoring	\$15,864	\$13,063	(2,801)	82.34%	\$18,745	\$2,881	(18.16%)
5-22100 Mural Expenses		\$10,000	10,000				
5-22150 Natural Gas	\$107,741	\$59,584	(48,157)	55.30%	\$87,741	(\$20,000)	18.56%
5-22175 Network Cabling	\$17,400	\$5,429	(11,971)	31.20%	\$25,186	\$7,786	(44.75%)
5-22250 Office Supplies	\$24,250	\$26,967	2,717	111.20%	\$34,989	\$10,739	(44.28%)
5-22350 Processing - In-House	\$1,500	\$682	(818)	45.47%	\$1,500		
5-22400 Professional Development	\$112,326	\$70,279	(42,047)	62.57%	\$114,176	\$1,850	(1.65%)
5-22450 Promotion/Special Events	\$113,129	\$40,018	(73,111)	35.37%	\$107,169	(\$5,960)	5.27%
5-22475 Propane	\$23,750	\$14,970	(8,780)	63.03%	\$23,750		
5-22480 Property - R&M Materials & Supply	\$71,250	\$16,110	(55,140)	22.61%	\$60,250	(\$11,000)	15.44%
5-22550 Publications	\$30,350	\$25,305	(5,045)	83.38%	\$29,750	(\$600)	1.98%
5-22580 Railway - Repairs & Maintenance		\$129	129		\$59	\$59	
5-22585 Radio Tower R&M	\$3,400	\$7,515	4,115	221.03%	\$7,800	\$4,400	(129.41%)
5-22600 Records Management Supplies	\$1,500	\$182	(1,318)	12.13%	\$1,500		
5-22700 Retirement Recognition	\$1,000		(1,000)		\$750	(\$250)	25.00%
5-22850 Sewer	\$35,170	\$23,094	(12,076)	65.66%	\$30,170	(\$5,000)	14.22%
5-22875 Signage	\$97,215	\$65,395	(31,820)	67.27%	\$97,235	\$20	(0.02%)
5-22900 Small Tools & Equipment	\$34,600	\$27,166	(7,434)	78.51%	\$41,366	\$6,766	(19.55%)
5-22955 Specialized Equipment	\$3,000	\$7,537	4,537	251.23%	\$7,537	\$4,537	(151.23%)
5-23000 Socan Fees	\$4,857		(4,857)		\$2,957	(\$1,900)	39.12%
5-23100 Telephone - Cellular	\$27,961	\$18,033	(9,928)	64.49%	\$24,331	(\$3,630)	12.98%
5-23105 Telephone - Landline	\$32,659	\$22,794	(9,865)	69.79%	\$32,993	\$334	(1.02%)
5-23155 Tree Maintenance	\$10,000	\$36,768	26,768	367.68%	\$38,900	\$28,900	(289.00%)
5-23165 Trip Costs	\$3,000	\$2,217	(783)	73.90%	\$2,400	(\$600)	20.00%
5-23175 Volunteer/Staff Appreciation	\$5,250	\$3,756	(1,494)	71.54%	\$5,264	\$14	(0.27%)
5-23180 Health & Wellness Program	\$14,000	\$2,763	(11,237)	19.74%	\$12,500	(\$1,500)	10.71%
5-23250 Water	\$60,517	\$55,355	(5,162)	91.47%	\$60,817	\$300	(0.50%)
5-23275 Website Advertising	\$15,000	\$9,359	(5,641)	62.39%	\$15,000		
Total Materials & Supplies	\$3,371,525	\$2,977,883	(393,642)	88.32%	\$3,975,343	\$603,818	(17.91%)
Contracted Services							
5-30100 Accounting/Audit Fees	\$19,446	\$15,500	(3,946)	79.71%	\$19,694	\$248	(1.28%)
5-30150 Alarm Monitoring	\$23,155	\$21,092	(2,063)	91.09%	\$29,204	\$6,049	(26.12%)
5-30175 Artist Fees	\$4,500	\$8,371	3,871	186.02%	\$8,589	\$4,089	(90.87%)
5-30250 Building R & M Contracted Services	\$74,500	\$124,809	50,309	167.53%	\$177,712	\$103,212	(138.54%)
5-30350 Clock Operations	\$9,000	\$5,865	(3,135)	65.17%	\$9,000		
5-30380 Community Imp. Program	\$45,000		(45,000)		\$45,000		
5-30500 Consulting Fees	\$270,475	\$124,494	(145,981)	46.03%	\$253,512	(\$16,963)	6.27%
5-30525 Contractors	\$466,520	\$417,982	(48,538)	89.60%	\$559,692	\$93,172	(19.97%)
5-30526 Contractors - Clean Yards		\$36	36		\$4	\$4	
5-30550 Contributions/Grants to Others	\$117,158	\$147,554	30,396	125.94%	\$142,292	\$25,134	(21.45%)
5-30551 Community Financial Requests	\$5,000	\$2,557	(2,443)	51.14%	\$10,000	\$5,000	(100.00%)
5-30552 Municipal Accommm Tax - Contributi	\$796,600	\$722,211	(74,389)	90.66%	\$882,880	\$86,280	(10.83%)
5-30600 Copying Expenses	\$17,129	\$9,152	(7,977)	53.43%	\$15,821	(\$1,308)	7.64%
5-30621 Custodial Contracts	\$8,100	\$8,477	377	104.65%	\$9,810	\$1,710	(21.11%)
5-30625 Door Repairs	\$19,500	\$8,991	(10,509)	46.11%	\$21,729	\$2,229	(11.43%)
5-30630 Equipment Repairs & Maintenance		\$5,480	5,480		\$5,480	\$5,480	
5-30631 Digital Marketing	\$22,000	\$17,224	(4,776)	78.29%	\$29,065	\$7,065	(32.11%)
5-30633 Fire Prevention		\$7,073	7,073		\$7,073	\$7,073	
5-30635 Fleet Maint - C.S.	\$139,600	\$301,486	161,886	215.96%	\$361,064	\$221,464	(158.64%)
5-30645 Mat Contracts	\$2,988	\$2,362	(626)	79.05%	\$3,103	\$115	(3.85%)

**Third Quarter Update
Organization**



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
5-30654 Periodicals	\$6,000	\$4,305	(1,695)	71.75%	\$6,000		
5-30655 Processing Fee - Contract	\$14,400	\$13,448	(952)	93.39%	\$14,400		
5-30683 Snow Removal	\$7,450		(7,450)		\$7,450		
5-30685 Sponsorship		\$270	270				
5-30700 Donations		\$1,200	1,200		\$1,200	\$1,200	
5-30740 Electrician Services	\$25,000	\$30,982	5,982	123.93%	\$34,229	\$9,229	(36.92%)
5-30750 Elevator Repairs & Maintenance	\$31,500	\$56,347	24,847	178.88%	\$56,374	\$24,874	(78.97%)
5-30850 Equipment Repairs & Maintenance	\$23,100	\$17,458	(5,642)	75.58%	\$26,269	\$3,169	(13.72%)
5-30855 Dock Repairs & Maintenance		\$1,373	1,373		\$1,373		
5-30950 Fee Rebates - Affordable Housing	\$74,215	\$36,843	(37,372)	49.64%	\$40,013	(\$34,202)	46.09%
5-31000 Garbage Collection	\$85,695	\$106,084	20,389	123.79%	\$116,670	\$30,975	(36.15%)
5-31025 Hardware Maint & Support	\$8,100	\$6,047	(2,053)	74.65%	\$8,100		
5-31100 HVAC Repair & Maintenance	\$92,147	\$62,345	(29,802)	67.66%	\$88,262	(\$3,885)	4.22%
5-31150 Hydrant Rental	\$52,788	\$47,741	(5,047)	90.44%	\$50,452	(\$2,336)	4.43%
5-31175 Ice Plant - Maintenance	\$48,800	\$37,670	(11,130)	77.19%	\$48,800		
5-31200 Insurance - Deductible - Liability	\$50,000	\$229,086	179,086	458.17%	\$200,000	\$150,000	(300.00%)
5-31210 Insurance - Deductible - Property	\$50,000		(50,000)		\$50,000		
5-31215 Deductible - Auto	\$10,000	\$10,000		100.00%	\$10,000		
5-31250 Insurance - Premium	\$907,857	\$916,027	8,170	100.90%	\$916,027	\$8,170	(0.90%)
5-31275 Insurance - Self Insurance - Vehicle		\$586	586		\$2,000	\$2,000	
5-31300 Internet	\$24,479	\$20,273	(4,206)	82.82%	\$25,459	\$980	(4.00%)
5-31350 Legal Fees	\$128,100	\$107,649	(20,451)	84.04%	\$157,514	\$29,414	(22.96%)
5-31400 Maintenance Contracts	\$111,100	\$104,520	(6,580)	94.08%	\$137,586	\$26,486	(23.84%)
5-31425 Newspaper - Advertising	\$15,648	\$9,742	(5,906)	62.26%	\$14,642	(\$1,006)	6.43%
5-31500 Plumbing Services	\$22,800	\$34,024	11,224	149.23%	\$34,263	\$11,463	(50.28%)
5-31550 Postage Meter	\$8,000	\$3,116	(4,884)	38.95%	\$8,000		
5-31600 Professional Fees	\$350	\$32,356	32,006	9,244.57%	\$32,721	\$32,371	(9,248.86%)
5-31610 Property - R&M Contracted Service	\$12,200	\$7,791	(4,409)	63.86%	\$14,837	\$2,637	(21.61%)
5-31615 Radio - Advertising	\$16,450	\$13,382	(3,068)	81.35%	\$16,450		
5-31625 Service Contracts	\$357,635	\$238,705	(118,930)	66.75%	\$365,843	\$8,208	(2.30%)
5-31630 Service Contracts-Specialized	\$119,463	\$80,056	(39,407)	67.01%	\$129,684	\$10,221	(8.56%)
5-31655 Software & Services - End User	\$289,118	\$254,974	(34,144)	88.19%	\$315,625	\$26,507	(9.17%)
5-31656 Software & Services - Security	\$70,462	\$29,515	(40,947)	41.89%	\$70,462		
5-31657 Software & Services - Operations	\$52,083	\$45,028	(7,055)	86.45%	\$58,055	\$5,972	(11.47%)
5-31800 Tax Notices	\$33,000	\$27,014	(5,986)	81.86%	\$33,000		
5-31860 Veterinary Fees	\$500		(500)		\$500		
5-31875 Washroom Rentals	\$20,000	\$30,311	10,311	151.56%	\$34,325	\$14,325	(71.63%)
5-31900 Website	\$400	\$327	(73)	81.75%	\$400		
5-32150 Design	\$1,990	\$1,096	(894)	55.08%	\$5,347	\$3,357	(168.69%)
5-32175 Network Cabling - CS		\$2,656	2,656		\$2,656	\$2,656	
5-32575 Publications	\$4,000	\$2,080	(1,920)	52.00%	\$2,500	(\$1,500)	37.50%
5-32875 Signage Rental	\$6,026	\$2,603	(3,423)	43.20%	\$4,838	(\$1,188)	19.71%
5-32880 Distribution	\$1,000	\$630	(370)	63.00%	\$789	(\$211)	21.10%
Total Contracted Services	\$4,822,527	\$4,576,376	(246,151)	94.90%	\$5,733,839	\$911,312	(18.90%)
Rents & Financials							
5-53000 Uncollectible AR							
5-55200 Lease - Other Equipment	\$220	\$49,779	49,559	22,626.82%	\$49,779	\$49,559	(22,526.82%)
5-55300 Lease - Premise	\$17,378	\$11,159	(6,219)	64.21%	\$17,855	\$477	(2.74%)
5-56000 Merchant Fees	\$107,700	\$78,031	(29,669)	72.45%	\$111,284	\$3,584	(3.33%)
5-56050 Bank Charges	\$4,950	\$3,908	(1,042)	78.95%	\$258	(\$4,692)	94.79%
5-57000 Interest & Penalties		\$41	41		\$39	\$39	
Total Rents & Financials	\$130,248	\$142,918	12,670	109.73%	\$179,215	\$48,967	(37.60%)
Total Expense	\$23,458,051	\$19,017,262	(4,440,789)	81.07%	\$24,754,033	\$1,295,982	(5.52%)
Long Term Debt							
5-50000 Debenture - Interest	\$198,469	\$116,114	(82,355)	58.50%	\$198,469		

**Third Quarter Update
Organization**



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5-50001 Debenture - Payments	\$744,810	\$658,558	(86,252)	88.42%	\$744,810		
Total Long Term Debt	\$943,279	\$774,672	(168,607)	82.13%	\$943,279		
Total Debt	\$943,279	\$774,672	(168,607)	82.13%	\$943,279		
Reserve Contributions							
6-20010 RSRV Cont - Audio Visual	\$2,360		(2,360)		\$1,360	(\$1,000)	42.37%
6-20011 RSRV Cont - EcDev Capital		\$6	6		\$4	\$4	
6-20015 RSRV Cont - Theatre capital	\$13,056	\$12,216	(840)	93.57%	\$13,075	\$19	(0.15%)
6-20017 RSRV Cont - Centre Street	\$444,096	\$333,567	(110,529)	75.11%	\$444,096		
6-20030 RSRV Cont - CC Expansion	\$20,000	\$20,000		100.00%	\$20,000		
6-20037 RSRV Cont - Corporate Software	\$50,000	\$50,000		100.00%	\$50,000		
6-20040 RSRV Cont - Fire Capital	\$4,670	\$11,051	6,381	236.64%	\$4,925	\$255	(5.46%)
6-20045 RSRV Cont - Information Technolog	\$4,376	\$98	(4,278)	2.24%	\$4,439	\$63	(1.44%)
6-20057 RSRV Cont - Library Build Mtn & R		\$45	45		\$29	\$29	
6-20058 RSRV Cont - Library IT Cap & Web		\$45	45		\$29	\$29	
6-20059 RSRV Cont - Library Renovation		\$19	19		\$12	\$12	
6-20060 RSRV Cont - MHP Capital		\$27	27		\$18	\$18	
6-20063 RSRV Cont - Munic. Council Chamb							
6-20064 RSRV Cont - Local Share Hospital	\$230,000	\$236,871	6,871	102.99%	\$230,000		
6-20065 RSRV Cont - OLT	\$10,000	\$10,000		100.00%	\$10,000		
6-20067 RSRV Cont - Facilities	\$42,064	\$26,069	(15,995)	61.97%	\$45,823	\$3,759	(8.94%)
6-20070 RSRV Cont - Cemetery Capital		\$20	20		\$13	\$13	
6-20072 RSRV Cont - Parks	\$27,195	\$312,065	284,870	1,147.51%	\$328,538	\$301,343	(1,108.08%)
6-20078 RSRV Cont - Recreation & Leisure		\$3	3		\$2	\$2	
6-20080 RSRV Cont - Pitmans Bay							
6-20085 RSRV Cont - Public Works Capital		\$5,050	5,050		\$3,237	\$3,237	
6-20090 RSRV Cont - Fleet	\$16,425	\$12,426	(3,999)	75.65%	\$17,023	\$598	(3.64%)
6-21000 RSRV Cont - BIA Downtown Enhanc		\$9,696	9,696				
6-21003 RSRV Cont - BIA Special Events							
6-21005 RSRV Cont - BIA Mural Maintenanc	\$5,000	\$5,000		100.00%	\$5,000		
6-21013 RSRV Cont - Community Health Car		\$2,000	2,000		\$2,000	\$2,000	
6-21015 RSRV Cont - Planning Policy/Proje	\$25,000	\$25,000		100.00%	\$25,000		
6-21016 RSRV Cont - Better Homes	\$2,000,000		(2,000,000)			(\$2,000,000)	100.00%
6-21020 RSRV Cont - Building							
6-21025 RSRV Cont - Election	\$31,000	\$31,000		100.00%	\$31,000		
6-21030 RSRV Cont - Public Art Acq.Fund	\$2,000	\$2,066	66	103.30%	\$3,500	\$1,500	(75.00%)
6-21045 RSRV Cont - Corp Information	\$5,000	\$5,000		100.00%	\$5,000		
6-21059 RSRV Cont - STR Program	\$48	\$11,378	11,330	23,704.17%	(\$9,342)	(\$9,390)	19,562.50%
6-21064 RSRV Cont - MAT (General)	\$380,900	\$481,411	100,511	126.39%	\$443,100	\$62,200	(16.33%)
6-21065 RSRV Cont - Working Fund	\$150,000	\$150,000		100.00%	\$150,000		
6-21067 RSRV Cont - Forbes Hill Sale		\$12,271	12,271		\$12,271	\$12,271	
6-21069 RSRV Cont - MAT (STR)	\$188,095	\$48,736	(139,359)	25.91%	\$195,077	\$6,982	(3.71%)
6-21070 RSRV Cont - Records Management	\$30,000	\$30,000		100.00%	\$30,000		
6-21076 RSRV Cont - Website	\$35,000	\$35,000		100.00%	\$35,000		
6-21087 RSRV Cont - Aspdin Community		\$1,920	1,920				
Total Reserve Contributions	\$3,716,285	\$1,880,056	(1,836,229)	50.59%	\$2,100,229	(\$1,616,056)	43.49%
Transfers from Reserves							
9-20013 Reserve Transfer - EcDev. Comm Br							
9-20014 Reserve Transfer - COVID19 Recove	(\$482,200)	(\$482,200)		100.00%	(\$482,200)		
9-20020 Reserve Transfer - Town Capital Re		(\$82)	(82)				
9-20030 Reserve Transfer - CC Expansion					(\$25,000)	(\$25,000)	
9-20040 Reserve Transfer - Fire Equipment							
9-20045 Reserve Transfer - IT Capital Replac							
9-20055 Reserve Transfer - Library					(\$1,405)	(\$1,405)	
9-20065 Reserve Transfer - OLT	(\$15,000)	(\$16,346)	(1,346)	108.97%	(\$15,000)		
9-20067 Reserve Transfer - Facilities	(\$25,000)	(\$10,380)	14,620	41.52%	(\$25,000)		

**Third Quarter Update
Organization**



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9-20072 Reserve Transfer - Parks		(\$2,245)	(2,245)				
9-20080 RSRV xFr - Pitmans Bay	(\$450)		450		(\$450)		
9-20085 Reserve Transfer - Public Works Ca	(\$100,000)		100,000		(\$100,000)		
9-20090 Reserve Transfer - Fleet		(\$112,799)	(112,799)		(\$111,992)	(\$111,992)	
9-21000 Reserve Transfer - BIA Downtown E	(\$3,515)		3,515		(\$3,515)		
9-21006 Reserve Transfer - BIA Streetscape							
9-21010 Reserve Transfer - Brunel Locks Par	(\$2,500)		2,500		(\$2,500)		
9-21015 Reserve Transfer - Planning Policy/I	(\$50,000)	(\$19,479)	30,521	38.96%	(\$50,000)		
9-21020 Reserve Transfer - Building Departm	(\$272,249)	(\$331,501)	(59,252)	121.76%	(\$268,267)	\$3,982	1.46%
9-21025 Reserve Transfer - Election	(\$5,500)	(\$11,982)	(6,482)	217.85%	(\$9,593)	(\$4,093)	(74.42%)
9-21030 Reserve Transfer - Public Art Acquis	(\$600)		600			\$600	100.00%
9-21035 RSRV Transfer - Environmental Gra	(\$60,000)		60,000			\$60,000	100.00%
9-21045 Reserve Transfer - Corp Informatio	(\$1,900)		1,900		(\$1,900)		
9-21047 Reserve Transfer - Ontario Safe Res							
9-21055 Reserve Transfer - Insurance	(\$5,000)		5,000		(\$164,965)	(\$159,965)	(3,199.30%)
9-21059 Reserve Transfer - STR Program		(\$8,272)	(8,272)				
9-21062 Reserve Transfer - Leisure Guide	(\$4,747)		4,747		(\$4,747)		
9-21064 Reserve Transfer - MAT (Gen)	(\$422,259)	(\$20,815)	401,444	4.93%	(\$475,974)	(\$53,715)	(12.72%)
9-21065 Reserve Transfer - Working Fund	(\$2,119,775)	(\$65,808)	2,053,967	3.10%	(\$245,272)	\$1,874,503	88.43%
9-21066 Reserve - Ontario Service Delivery	(\$6,464)		6,464		(\$6,464)		
9-21070 Reserve Transfer - Records Manage	(\$22,000)	(\$3,558)	18,442	16.17%	(\$27,558)	(\$5,558)	(25.26%)
9-21072 Reserve Transfer - River Mill Washr							
9-21075 Reserve Transfer - Human Capital	(\$193,181)	(\$127,871)	65,310	66.19%	(\$272,486)	(\$79,305)	(41.05%)
9-21087 Reserve Transfer - Aspdin Commun	(\$7,036)		7,036		(\$8,456)	(\$1,420)	(20.18%)
Total Transfers from Reserves	(\$3,799,376)	(\$1,213,338)	2,586,038	31.94%	(\$2,302,744)	\$1,496,632	39.39%
Total Reserve Contributions (Transfers)	(\$83,091)	\$666,718	749,809	(802.39%)	(\$202,515)	(\$119,424)	(143.73%)
Internal Allocations							
4-83000 Int. Equipment Lease	(\$22,410)	(\$15,821)	6,589	70.60%	(\$22,410)		
4-84000 Int. Snow Removal	(\$7,000)	(\$4,200)	2,800	60.00%	(\$7,000)		
4-85000 Int. Facility Rental							
4-85525 Internal Permits & Fees		\$9,241	9,241				
4-86000 Int. Labour Reallocation	(\$40,294)		40,294		(\$40,294)		
5-40100 Allocation of Civic Centre		(\$1)	(1)		(\$20,000)	(\$20,000)	
5-42000 Int. Equip Costs	\$993,665	\$1,437,898	444,233	144.71%	\$993,665		
5-43000 Int. Recovery of Equip	(\$993,665)	(\$1,437,897)	(444,232)	144.71%	(\$993,851)	(\$186)	(0.02%)
5-44000 Internal Labour Recovery/Charge							
5-45000 Int. labour charged/recovered		(\$1)	(1)				
5-45200 Int. Charge/Recovery - IT							
5-45300 Int. Recovery/Charge - Service C							
5-45500 Int. Insurance Charged/recoverec					\$25,409	\$25,409	
5-83000 Int. Equipment Lease	\$22,410	\$15,821	(6,589)	70.60%	\$22,410		
5-84000 Int. Snow Removal	\$7,000	\$4,200	(2,800)	60.00%	\$4,200	(\$2,800)	40.00%
5-85000 Int. Facilities Rental							
5-85525 Internal Permits & Fees		(\$8,490)	(8,490)				
5-86000 Int. Labour Reallocation	\$40,294		(40,294)		\$40,294		
Total Internal Allocations		\$750	750		\$2,423	\$2,423	
Net Levy	\$13,169,336	\$11,582,496	(1,586,840)	87.95%	\$13,364,842	\$195,506	(1.48%)
2 Capital Fund							
Revenue							
7-60010 Sale of Equipment		(\$71,309)	(71,309)				
Total Revenue		(\$71,309)	(71,309)				
Deferred Revenue							

**Third Quarter Update
Organization**



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
7-90005 DC's Recognized - Roads and Relate	(\$178,415)		178,415		(\$178,415)		
7-90020 DC's Recognized - Outdoor Recreat	(\$109,481)		109,481			\$109,481	100.00%
7-90025 DC's Recognized - Indoor Recreatio	(\$16,681)		16,681		(\$16,681)		
7-90030 DC's Recognized - Library	(\$5,678)		5,678		(\$5,678)		
7-91000 Deferred CCBF Recognized	(\$803,135)		803,135			\$803,135	100.00%
7-92000 Deferred Parkland Fee Recognized	(\$60,000)		60,000		(\$60,000)		
Total Deferred Revenue	(\$1,173,390)		1,173,390		(\$260,774)	\$912,616	77.78%
Grants							
7-20000 Federal Grants	(\$25,000)	\$17,797	42,797	(71.19%)	(\$21,046)	\$3,954	15.82%
7-21000 Provincial Grants	(\$715,710)	(\$529,758)	185,952	74.02%	(\$88,820)	\$626,890	87.59%
Total Grants	(\$740,710)	(\$511,961)	228,749	69.12%	(\$109,866)	\$630,844	85.17%
Donations							
7-50010 Donations - Individual & Corporate	(\$300,000)	(\$12,894)	287,106	4.30%	(\$306,178)	(\$6,178)	(2.06%)
Total Donations	(\$300,000)	(\$12,894)	287,106	4.30%	(\$306,178)	(\$6,178)	(2.06%)
Total Revenue	(\$2,214,100)	(\$596,164)	1,617,936	26.93%	(\$676,818)	\$1,537,282	69.43%
Salary, Wages & Benefits							
8-10000 SWB Capital - FT		\$359	359		\$359	\$359	
Total Salary, Wages & Benefits		\$359	359		\$359	\$359	
Total Expense		\$359	359		\$359	\$359	
Total Debt							
Reserve Contributions							
6-20011 RSRV Cont - EcDev Capital	\$5,000	\$5,000		100.00%	\$5,000		
6-20013 RSRV Cont - EcDev. Comm Branding							
6-20015 RSRV Cont - Theatre capital	\$23,400	\$23,400		100.00%	\$23,400		
6-20020 RSRV Cont - Town Capital Repcmt		\$1,075	1,075				
6-20040 RSRV Cont - Fire Capital	\$314,300	\$314,300		100.00%	\$314,300		
6-20045 RSRV Cont - Information Technolog	\$77,600	\$77,600		100.00%	\$77,600		
6-20057 RSRV Cont - Library Build Mtn & R	\$35,250	\$35,250		100.00%	\$35,250		
6-20058 RSRV Cont - Library IT Cap & Web	\$35,250	\$35,250		100.00%	\$35,250		
6-20059 RSRV Cont - Library Renovation	\$15,000	\$15,000		100.00%	\$15,000		
6-20060 RSRV Cont - MHP Capital	\$21,700	\$21,700		100.00%	\$21,700		
6-20063 RSRV Cont - Munic. Council Chamb							
6-20067 RSRV Cont - Facilities	\$381,500	\$381,500		100.00%	\$381,500		
6-20070 RSRV Cont - Cemetery Capital	\$16,000	\$16,000		100.00%	\$16,000		
6-20072 RSRV Cont - Parks	\$495,300	\$521,285	25,985	105.25%	\$495,300		
6-20078 RSRV Cont - Recreation & Leisure	\$2,700	\$2,700		100.00%	\$2,700		
6-20085 RSRV Cont - Public Works Capital	\$3,988,450	\$4,518,208	529,758	113.28%	\$3,988,450		
6-20090 RSRV Cont - Fleet	\$737,195	\$781,444	44,249	106.00%	\$737,195		
Total Reserve Contributions	\$6,148,645	\$6,749,712	601,067	109.78%	\$6,148,645		
Transfers from Reserves							
9-20000 xFr to Capital Reserve							
9-20013 Reserve Transfer - EcDev. Comm Br	(\$10,000)		10,000		(\$10,000)		
9-20015 Reserve Transfer - Theatre Capital	(\$71,580)	(\$699)	70,881	0.98%	(\$31,200)	\$40,380	56.41%
9-20020 Reserve Transfer - Town Capital Rej	(\$60,000)	(\$60,997)	(997)	101.66%	(\$60,000)		
9-20037 Reserve Transfer - Corporate Softw	(\$10,000)	(\$22,156)	(12,156)	221.56%	(\$23,262)	(\$13,262)	(132.62%)
9-20040 Reserve Transfer - Fire Equipment	(\$577,362)	(\$213,798)	363,564	37.03%	(\$359,362)	\$218,000	37.76%
9-20045 Reserve Transfer - IT Capital Replac	(\$161,420)	(\$79,198)	82,222	49.06%	(\$155,625)	\$5,795	3.59%
9-20055 Reserve Transfer - Library		(\$3,192)	(3,192)				
9-20057 Reserve Transfer - Library Build Mti	(\$45,700)	(\$16,142)	29,558	35.32%	(\$29,742)	\$15,958	34.92%
9-20058 Reserve Transfer - Library IT Cap &	(\$39,385)		39,385		(\$39,385)		
9-20060 Reserve Transfer - MHP Capital	(\$167,100)	(\$9,400)	157,700	5.63%	(\$110,580)	\$56,520	33.82%
9-20063 Reserve Transfer - Munic. Council C	(\$28,600)		28,600		(\$55,465)	(\$26,865)	(93.93%)
9-20067 Reserve Transfer - Facilities	(\$455,269)	(\$115,077)	340,192	25.28%	(\$308,773)	\$146,496	32.18%

**Third Quarter Update
Organization**



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
9-20070 Reserve Transfer - Cemetery	(\$125,000)	(\$17,804)	107,196	14.24%	(\$9,454)	\$115,546	92.44%
9-20072 Reserve Transfer - Parks	(\$808,819)	(\$406,243)	402,576	50.23%	(\$89,735)	\$719,084	88.91%
9-20078 Reserve Transfer - Recreation & Lei	(\$30,100)	(\$26,733)	3,367	88.81%	(\$29,804)	\$296	0.98%
9-20085 Reserve Transfer - Public Works Ca	(\$3,387,594)	(\$1,555,302)	1,832,292	45.91%	(\$2,480,042)	\$907,552	26.79%
9-20090 Reserve Transfer - Fleet	(\$488,150)	(\$760,872)	(272,722)	155.87%	(\$760,409)	(\$272,259)	(55.77%)
9-20091 Reserve Transfer - By-law Fleet		(\$49,765)	(49,765)		(\$49,765)	(\$49,765)	
9-20097 Reserve Transfer - Streetscape							
9-21045 Reserve Transfer - Corp Informatio		(\$9,711)	(9,711)		(\$9,711)	(\$9,711)	
9-21065 Reserve Transfer - Working Fund	(\$15,300)		15,300		(\$52,098)	(\$36,798)	(240.51%)
9-21081 Reserve Transfer - Ontario Winter C							
9-40000 xFr from Capital Reserve							
Total Transfers from Reserves	(\$6,481,379)	(\$3,347,089)	3,134,290	51.64%	(\$4,664,412)	\$1,816,967	28.03%
Total Reserve Contributions (Transfers)	(\$332,734)	\$3,402,623	3,735,357	(1,022.63%)	\$1,484,233	\$1,816,967	546.07%
Capital Expenses							
8-21750 Materials & Supplies	\$2,166,100	\$1,575,406	(590,694)	72.73%	\$2,124,307	(\$41,793)	1.93%
8-21950 Mileage		\$41	41		\$100	\$100	
8-22000 Minor Hardware		\$162	162		\$162	\$162	
8-22060 Minor Acquisition					\$6,178	\$6,178	
8-30500 Consulting Fees	\$199,980	\$191,980	(8,000)	96.00%	\$361,151	\$161,171	(80.59%)
8-30525 Contractors	\$6,409,474	\$1,675,673	(4,733,801)	26.14%	\$2,939,048	(\$3,470,426)	54.15%
8-30740 Electrician Services		\$549	549				
8-31655 Software & Services - End User	\$10,000		(10,000)			(\$10,000)	100.00%
Total Capital Expenses	\$8,785,554	\$3,443,811	(5,341,743)	39.20%	\$5,430,946	(\$3,354,608)	38.18%
Net Levy	\$6,238,720	\$6,250,629	11,909	100.19%	\$6,238,720		
Total Organization	\$19,408,056	\$17,833,125	(1,574,931)	91.89%	\$19,603,562	\$195,506	(1.01%)

Third Quarter Update
Corporate Wide



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
1 Operating Fund							
Grants							
4-21050 Ontario Municipal Partners Fund	(\$1,859,400)	(\$1,394,550)	464,850	75.00%	(\$1,859,400)		
Total Grants	(\$1,859,400)	(\$1,394,550)	464,850	75.00%	(\$1,859,400)		
Total Revenue	(\$1,859,400)	(\$1,394,550)	464,850	75.00%	(\$1,859,400)		
Total Expense							
Total Debt							
Total Reserve Contributions (Transfers)							
Net Levy	(\$1,859,400)	(\$1,394,550)	464,850	75.00%	(\$1,859,400)		
Total Corporate Wide	(\$1,859,400)	(\$1,394,550)	464,850	75.00%	(\$1,859,400)		

Third Quarter Update
Corporate Management



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
1 Operating Fund							
Grants							
4-21000 Provincial Grant							
Total Grants							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$700,738	\$553,668	(147,070)	79.01%	\$718,154	\$17,416	(2.49%)
5-10010 Salaries & Wages - PT		\$59,901	59,901		\$84,778	\$84,778	
Total Salary, Wages & Benefits	\$700,738	\$613,569	(87,169)	87.56%	\$802,932	\$102,194	(14.58%)
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$205		(205)		\$205		
5-20650 Corporate Training	\$17,000		(17,000)		\$7,000	(\$10,000)	58.82%
5-20700 Courier	\$20		(20)		\$20		
5-21350 Health & Safety Committee	\$5,000	\$5,399	399	107.98%	\$5,399	\$399	(7.98%)
5-21650 Long Service Awards	\$1,000		(1,000)		\$750	(\$250)	25.00%
5-21750 Materials & Supplies							
5-21800 Meals & Accommodations	\$4,250	\$3,788	(462)	89.13%	\$4,125	(\$125)	2.94%
5-21850 Meeting Supplies	\$150	\$2,087	1,937	1,391.33%	\$2,087	\$1,937	(1,291.33%)
5-21900 Memberships	\$19,914	\$21,660	1,746	108.77%	\$22,382	\$2,468	(12.39%)
5-21950 Mileage	\$1,250	\$2,331	1,081	186.48%	\$2,760	\$1,510	(120.80%)
5-22000 Minor Hardware					\$300	\$300	
5-22050 Minor Software	\$4,800	\$4,968	168	103.50%	\$4,968	\$168	(3.50%)
5-22060 Minor Acquisitions		\$6,183	6,183		\$6,185	\$6,185	
5-22250 Office Supplies	\$550	\$395	(155)	71.82%	\$690	\$140	(25.45%)
5-22400 Professional Development	\$6,000	\$5,332	(668)	88.87%	\$7,200	\$1,200	(20.00%)
5-22450 Promotion/Special Events					\$979	\$979	
5-22550 Publications							
5-22700 Retirement Recognition	\$1,000		(1,000)		\$750	(\$250)	25.00%
5-22875 Signage							
5-23100 Telephone - Cellular	\$1,260	\$994	(266)	78.89%	\$1,626	\$366	(29.05%)
5-23175 Volunteer/Staff Appreciation							
5-23180 Health & Wellness Program	\$10,000	\$832	(9,168)	8.32%	\$10,000		
5-23275 Website Advertising	\$15,000	\$9,359	(5,641)	62.39%	\$15,000		
Total Materials & Supplies	\$87,399	\$63,328	(24,071)	72.46%	\$92,426	\$5,027	(5.75%)
Contracted Services							
5-30500 Consulting Fees	\$85,000	\$22,092	(62,908)	25.99%	\$43,709	(\$41,291)	48.58%
5-30525 Contractors							
5-30621 Custodial Contracts							
5-31300 Internet							
5-31350 Legal Fees	\$55,000	\$40,070	(14,930)	72.85%	\$55,000		
5-31600 Professional Fees	\$350	\$135	(215)	38.57%	\$350		
5-31655 Software & Services - End User					\$250	\$250	
Total Contracted Services	\$140,350	\$62,297	(78,053)	44.39%	\$99,309	(\$41,041)	29.24%
Total Expense	\$928,487	\$739,194	(189,293)	79.61%	\$994,667	\$66,180	(7.13%)
Total Debt							
Transfers from Reserves							
9-21035 RSRV Transfer - Environmental Grai	(\$60,000)		60,000			\$60,000	100.00%
9-21047 Reserve Transfer - Ontario Safe Res							
9-21065 Reserve Transfer - Working Fund		(\$3,372)	(3,372)		(\$3,372)	(\$3,372)	
9-21075 Reserve Transfer - Human Capital	(\$79,896)	(\$80,642)	(746)	100.93%	(\$199,464)	(\$119,568)	(149.65%)
Total Transfers from Reserves	(\$139,896)	(\$84,014)	55,882	60.05%	(\$202,836)	(\$62,940)	(44.99%)
Total Reserve Contributions (Transfers)	(\$139,896)	(\$84,014)	55,882	60.05%	(\$202,836)	(\$62,940)	(44.99%)

Third Quarter Update
Corporate Management



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
Internal Allocations							
5-45000 Int. labour charged/recovered	(\$41,997)	(\$35,353)	6,644	84.18%	(\$41,997)		
5-85000 Int. Facilities Rental							
Total Internal Allocations	(\$41,997)	(\$35,353)	6,644	84.18%	(\$41,997)		
Net Levy	\$746,594	\$619,827	(126,767)	83.02%	\$749,834	\$3,240	(0.43%)
Total Corporate Management	\$746,594	\$619,827	(126,767)	83.02%	\$749,834	\$3,240	(0.43%)

Third Quarter Update
Legislative Services



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
1 Operating Fund							
Revenue							
4-22030 Municipal - Lake of Bays	(\$98,004)	(\$75,055)	22,949	76.58%	(\$98,004)		
4-30025 Burial Permits	(\$4,700)	(\$5,080)	(380)	108.09%	(\$5,800)	(\$1,100)	(23.40%)
4-30040 Dock Lease - Public	(\$11,910)	(\$16,357)	(4,447)	137.34%	(\$16,357)	(\$4,447)	(37.34%)
4-31090 Licence - Marriage	(\$22,100)	(\$20,540)	1,560	92.94%	(\$22,100)		
4-31115 Occupation Permit - Application Fe	(\$1,307)	(\$654)	653	50.04%	(\$654)	\$653	49.96%
4-31116 Shore/Road Allowance Closing - Ap	(\$21,700)	(\$17,360)	4,340	80.00%	(\$20,615)	\$1,085	5.00%
4-40011 Appeal Processing Fees		(\$250)	(250)		(\$250)	(\$250)	
4-40062 Application Fee	(\$1,085)	(\$1,282)	(197)	118.16%	(\$1,282)	(\$197)	(18.16%)
4-40293 Freedom of Information	(\$400)	(\$372)	28	93.00%	(\$400)		
4-40310 GIS Map Revenue	(\$200)	(\$8)	192	4.00%	(\$200)		
4-40440 Miscellaneous Revenue	(\$154)	(\$192)	(38)	124.68%	(\$192)	(\$38)	(24.68%)
4-60030 Sale of Road Allowance		(\$279,134)	(279,134)		(\$290,067)	(\$290,067)	
Total Revenue	(\$161,560)	(\$416,284)	(254,724)	257.67%	(\$455,921)	(\$294,361)	(182.20%)
Grants							
4-21000 Provincial Grant		(\$6,608)	(6,608)		(\$6,608)	(\$6,608)	
Total Grants		(\$6,608)	(6,608)		(\$6,608)	(\$6,608)	
Total Revenue	(\$161,560)	(\$422,892)	(261,332)	261.76%	(\$462,529)	(\$300,969)	(186.29%)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$1,536,298	\$1,077,031	(459,267)	70.11%	\$1,471,349	(\$64,949)	4.23%
Total Salary, Wages & Benefits	\$1,536,298	\$1,077,031	(459,267)	70.11%	\$1,471,349	(\$64,949)	4.23%
Materials & Supplies							
5-20050 Committee	\$2,300	\$914	(1,386)	39.74%	\$914	(\$1,386)	60.26%
5-20450 Clothing & Safety Supplies	\$180		(180)		\$180		
5-20530 Compensation	\$1,000		(1,000)		\$1,000		
5-20700 Courier	\$335	\$496	161	148.06%	\$621	\$286	(85.37%)
5-20850 Discretionary	\$21,000	\$18,517	(2,483)	88.18%	\$21,000		
5-21750 Materials & Supplies	\$8,180	\$4,994	(3,186)	61.05%	\$10,266	\$2,086	(25.50%)
5-21800 Meals & Accommodations	\$7,531	\$4,645	(2,886)	61.68%	\$9,519	\$1,988	(26.40%)
5-21850 Meeting Supplies	\$1,900	\$1,400	(500)	73.68%	\$1,800	(\$100)	5.26%
5-21900 Memberships	\$1,775	\$1,295	(480)	72.96%	\$1,382	(\$393)	22.14%
5-21950 Mileage	\$3,427	\$312	(3,115)	9.10%	\$1,750	(\$1,677)	48.93%
5-22000 Minor Hardware	\$1,250	\$7,299	6,049	583.92%	\$7,299	\$6,049	(483.92%)
5-22050 Minor Software	\$1,250	\$444	(806)	35.52%	\$1,250		
5-22060 Minor Acquisitions	\$1,875	\$5,734	3,859	305.81%	\$6,734	\$4,859	(259.15%)
5-22175 Network Cabling	\$17,400	\$3,670	(13,730)	21.09%	\$23,427	\$6,027	(34.64%)
5-22250 Office Supplies	\$3,050	\$1,802	(1,248)	59.08%	\$3,288	\$238	(7.80%)
5-22400 Professional Development	\$24,885	\$9,253	(15,632)	37.18%	\$21,547	(\$3,338)	13.41%
5-22450 Promotion/Special Events	\$3,584	(\$5,359)	(8,943)	(149.53%)	\$2,584	(\$1,000)	27.90%
5-22550 Publications	\$17,580	\$18,956	1,376	107.83%	\$19,099	\$1,519	(8.64%)
5-22600 Records Management Supplies	\$1,500	\$182	(1,318)	12.13%	\$1,500		
5-23100 Telephone - Cellular	\$3,600	\$4,105	505	114.03%	\$3,600		
5-23105 Telephone - Landline	\$27,980	\$19,600	(8,380)	70.05%	\$27,980		
Total Materials & Supplies	\$151,582	\$98,259	(53,323)	64.82%	\$166,740	\$15,158	(10.00%)
Contracted Services							
5-30500 Consulting Fees	\$83,475	\$36,302	(47,173)	43.49%	\$83,819	\$344	(0.41%)
5-30525 Contractors	\$10,000	\$3,724	(6,276)	37.24%	\$30,000	\$20,000	(200.00%)
5-30600 Copying Expenses	\$4,500	\$2,547	(1,953)	56.60%	\$4,500		
5-31025 Hardware Maint & Support	\$2,500	\$450	(2,050)	18.00%	\$2,500		
5-31250 Insurance - Premium	\$2,145	\$2,317	172	108.02%	\$2,317	\$172	(8.02%)
5-31300 Internet	\$20,206	\$16,346	(3,860)	80.90%	\$20,206		
5-31350 Legal Fees	\$15,600	\$22,937	7,337	147.03%	\$25,532	\$9,932	(63.67%)
5-31425 Newspaper - Advertising							

Third Quarter Update
Legislative Services



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
5-31550 Postage Meter							
5-31600 Professional Fees		\$1,811	1,811		\$1,811	\$1,811	
5-31615 Radio - Advertising							
5-31625 Service Contracts	\$22,900	\$11,641	(11,259)	50.83%	\$33,066	\$10,166	(44.39%)
5-31655 Software & Services - End User	\$127,362	\$91,609	(35,753)	71.93%	\$119,954	(\$7,408)	5.82%
5-31656 Software & Services - Security	\$70,462	\$29,515	(40,947)	41.89%	\$70,462		
5-31657 Software & Services - Operations	\$52,083	\$45,028	(7,055)	86.45%	\$58,055	\$5,972	(11.47%)
5-32175 Network Cabling - CS		\$2,656	2,656		\$2,656	\$2,656	
Total Contracted Services	\$411,233	\$266,883	(144,350)	64.90%	\$454,878	\$43,645	(10.61%)
Total Expense	\$2,099,113	\$1,442,173	(656,940)	68.70%	\$2,092,967	(\$6,146)	0.29%
Total Debt							
Reserve Contributions							
6-20030 RSRV Cont - CC Expansion	\$20,000	\$20,000		100.00%	\$20,000		
6-20037 RSRV Cont - Corporate Software	\$50,000	\$50,000		100.00%	\$50,000		
6-20063 RSRV Cont - Munic. Council Chamb							
6-20072 RSRV Cont - Parks	\$11,910	\$295,491	283,581	2,481.03%	\$306,424	\$294,514	(2,472.83%)
6-21025 RSRV Cont - Election	\$31,000	\$31,000		100.00%	\$31,000		
6-21045 RSRV Cont - Corp Information	\$5,000	\$5,000		100.00%	\$5,000		
6-21070 RSRV Cont - Records Management	\$30,000	\$30,000		100.00%	\$30,000		
Total Reserve Contributions	\$147,910	\$431,491	283,581	291.73%	\$442,424	\$294,514	(199.12%)
Transfers from Reserves							
9-20020 Reserve Transfer - Town Capital Re		(\$82)	(82)				
9-20045 Reserve Transfer - IT Capital Replac							
9-21025 Reserve Transfer - Election	(\$5,500)	(\$11,982)	(6,482)	217.85%	(\$9,593)	(\$4,093)	(74.42%)
9-21045 Reserve Transfer - Corp Informatio	(\$1,900)		1,900		(\$1,900)		
9-21065 Reserve Transfer - Working Fund	(\$112,775)	(\$37,553)	75,222	33.30%	(\$137,900)	(\$25,125)	(22.28%)
9-21066 Reserve - Ontario Service Delivery	(\$6,464)		6,464		(\$6,464)		
9-21070 Reserve Transfer - Records Manage	(\$22,000)	(\$3,558)	18,442	16.17%	(\$27,558)	(\$5,558)	(25.26%)
9-21075 Reserve Transfer - Human Capital					(\$31,737)	(\$31,737)	
Total Transfers from Reserves	(\$148,639)	(\$53,175)	95,464	35.77%	(\$215,152)	(\$66,513)	(44.75%)
Total Reserve Contributions (Transfers)	(\$729)	\$378,316	379,045	(51,895.20%)	\$227,272	\$228,001	31,275.86%
Internal Allocations							
4-86000 Int. Labour Reallocation	(\$40,294)		40,294		(\$40,294)		
5-44000 Internal Labour Recovery/Charge							
5-45000 Int. labour charged/recovered	(\$30,795)	(\$44,723)	(13,928)	145.23%	(\$30,795)		
5-45200 Int. Charge/Recovery - IT	(\$21,244)		21,244		(\$21,244)		
Total Internal Allocations	(\$92,333)	(\$44,723)	47,610	48.44%	(\$92,333)		
Net Levy	\$1,844,491	\$1,352,874	(491,617)	73.35%	\$1,765,377	(\$79,114)	4.29%
2 Capital Fund							
Revenue							
7-60010 Sale of Equipment		(\$1,075)	(1,075)				
Total Revenue		(\$1,075)	(1,075)				
Total Revenue		(\$1,075)	(1,075)				
Total Expense							
Total Debt							
Reserve Contributions							
6-20020 RSRV Cont - Town Capital Recpmt		\$1,075	1,075				

Third Quarter Update
Legislative Services



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
6-20045 RSRV Cont - Information Technolog	\$77,600	\$77,600		100.00%	\$77,600		
6-20063 RSRV Cont - Munic. Council Chamb							
Total Reserve Contributions	\$77,600	\$78,675	1,075	101.39%	\$77,600		
Transfers from Reserves							
9-20045 Reserve Transfer - IT Capital Replac	(\$161,420)	(\$79,198)	82,222	49.06%	(\$155,625)	\$5,795	3.59%
9-20063 Reserve Transfer - Munic. Council C	(\$28,600)		28,600		(\$55,465)	(\$26,865)	(93.93%)
Total Transfers from Reserves	(\$190,020)	(\$79,198)	110,822	41.68%	(\$211,090)	(\$21,070)	(11.09%)
Total Reserve Contributions (Transfers)	(\$112,420)	(\$523)	111,897	0.47%	(\$133,490)	(\$21,070)	(18.74%)
Capital Expenses							
8-21750 Materials & Supplies	\$190,020	\$79,198	(110,822)	41.68%	\$211,090	\$21,070	(11.09%)
Total Capital Expenses	\$190,020	\$79,198	(110,822)	41.68%	\$211,090	\$21,070	(11.09%)
Net Levy	\$77,600	\$77,600		100.00%	\$77,600		
Total Legislative Services	\$1,922,091	\$1,430,474	(491,617)	74.42%	\$1,842,977	(\$79,114)	4.12%

Third Quarter Update
Financial Services



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
1 Operating Fund							
Revenue							
4-30047 Garbage Tags	(\$1,200)	(\$5,278)	(4,078)	439.83%	(\$5,914)	(\$4,714)	(392.83%)
4-30090 Lease	(\$444,096)	(\$333,567)	110,529	75.11%	(\$444,096)		
4-40005 Admin Penalty Notice (fine)	(\$3,000)	(\$21,250)	(18,250)	708.33%	(\$24,000)	(\$21,000)	(700.00%)
4-40010 Administration Revenue	(\$1,690)	(\$1,409)	281	83.37%	(\$1,690)		
4-40145 Commission	(\$300)	(\$162)	138	54.00%	(\$300)		
4-40370 Insurance Facility - Class		(\$4,764)	(4,764)				
4-40371 Insurance Facility - General		(\$8)	(8)				
4-40440 Miscellaneous Revenue	(\$6,500)	(\$6,083)	417	93.58%	(\$6,607)	(\$107)	(1.65%)
4-40690 Service Charges	(\$5,500)	(\$5,361)	139	97.47%	(\$6,200)	(\$700)	(12.73%)
4-40770 Tax Certificate Fees	(\$45,761)	(\$28,249)	17,512	61.73%	(\$37,565)	\$8,196	17.91%
4-40775 Tax Notice Fees	(\$19,005)	(\$9,497)	9,508	49.97%	(\$19,005)		
4-40777 Mortgage Processing Fee	(\$21,536)	(\$20,558)	978	95.46%	(\$21,536)		
4-70020 Tax Penalties	(\$654,000)	(\$391,437)	262,563	59.85%	(\$556,342)	\$97,658	14.93%
4-70030 Interest	(\$332,500)	(\$490,957)	(158,457)	147.66%	(\$648,500)	(\$316,000)	(95.04%)
4-70040 Investment Income		(\$26,927)	(26,927)		(\$17,261)	(\$17,261)	
4-71000 Dividend Income	(\$424,400)	(\$318,300)	106,100	75.00%	(\$424,400)		
Total Revenue	(\$1,959,488)	(\$1,663,807)	295,681	84.91%	(\$2,213,416)	(\$253,928)	(12.96%)
Other Property Tax Revenue							
4-14000 Municipal Accomodation Tax	(\$1,452,000)	(\$912,818)	539,182	62.87%	(\$1,597,313)	(\$145,313)	(10.01%)
4-17070 Huntsville Hospital PIL	(\$6,750)	(\$6,750)		100.00%	(\$6,750)		
4-18000 Huntsville Tax Write Off	\$60,000	\$58,078	(1,922)	96.80%	\$62,397	\$2,397	(4.00%)
4-18095 Town - Charity Rebate	\$2,800		(2,800)		\$3,730	\$930	(33.21%)
4-19000 General Levy - Supplementary	(\$400,000)	(\$275,259)	124,741	68.81%	(\$422,014)	(\$22,014)	(5.50%)
Total Other Property Tax Revenue	(\$1,795,950)	(\$1,136,749)	659,201	63.30%	(\$1,959,950)	(\$164,000)	(9.13%)
Donations							
4-50010 Donations - Individual & Corporate		(\$2,000)	(2,000)		(\$2,000)	(\$2,000)	
Total Donations		(\$2,000)	(2,000)		(\$2,000)	(\$2,000)	
Total Revenue	(\$3,755,438)	(\$2,802,556)	952,882	74.63%	(\$4,175,366)	(\$419,928)	(11.18%)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$878,388	\$663,739	(214,649)	75.56%	\$875,031	(\$3,357)	0.38%
5-10010 Salaries & Wages - PT	\$85,295	\$58,659	(26,636)	68.77%	\$85,295		
Total Salary, Wages & Benefits	\$963,683	\$722,398	(241,285)	74.96%	\$960,326	(\$3,357)	0.35%
Materials & Supplies							
5-20375 Cash Short (Over)		\$42	42		\$42	\$42	
5-20450 Clothing & Safety Supplies	\$315		(315)		\$315		
5-20700 Courier	\$50	\$39	(11)	78.00%	\$50		
5-21800 Meals & Accommodations	\$1,300	\$2,205	905	169.62%	\$3,408	\$2,108	(162.15%)
5-21900 Memberships	\$3,190	\$2,367	(823)	74.20%	\$3,289	\$99	(3.10%)
5-21925 Merchandise	\$1,200		(1,200)		\$1,200		
5-21950 Mileage	\$1,700	\$1,080	(620)	63.53%	\$1,750	\$50	(2.94%)
5-22050 Minor Software					\$177	\$177	
5-22060 Minor Acquisitions		\$204	204		\$2,204	\$2,204	
5-22250 Office Supplies	\$3,950	\$3,795	(155)	96.08%	\$4,400	\$450	(11.39%)
5-22400 Professional Development	\$8,321	\$6,556	(1,765)	78.79%	\$7,540	(\$781)	9.39%
5-22450 Promotion/Special Events							
5-22550 Publications	\$345		(345)			(\$345)	100.00%
5-22875 Signage							
5-23100 Telephone - Cellular	\$1,080	\$759	(321)	70.28%	\$1,080		
Total Materials & Supplies	\$21,451	\$17,047	(4,404)	79.47%	\$25,455	\$4,004	(18.67%)
Contracted Services							
5-30100 Accounting/Audit Fees	\$13,770	\$9,667	(4,103)	70.20%	\$13,770		
5-30380 Community Imp. Program							

Third Quarter Update
Financial Services



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
5-30500 Consulting Fees	\$7,000	\$1,137	(5,863)	16.24%	\$5,500	(\$1,500)	21.43%
5-30525 Contractors							
5-30550 Contributions/Grants to Others							
5-30552 Municipal Accom Tax - Contributi	\$796,600	\$722,211	(74,389)	90.66%	\$882,880	\$86,280	(10.83%)
5-30950 Fee Rebates - Affordable Housing	\$24,215	\$30,013	5,798	123.94%	\$30,013	\$5,798	(23.94%)
5-31200 Insurance - Deductible - Liability	\$50,000	\$229,086	179,086	458.17%	\$200,000	\$150,000	(300.00%)
5-31210 Insurance - Deductible - Property	\$50,000		(50,000)		\$50,000		
5-31215 Deductible - Auto	\$10,000	\$10,000		100.00%	\$10,000		
5-31250 Insurance - Premium	\$905,712	\$913,710	7,998	100.88%	\$913,710	\$7,998	(0.88%)
5-31275 Insurance - Self Insurance - Vehicle		\$586	586		\$2,000	\$2,000	
5-31350 Legal Fees	\$10,000		(10,000)		\$10,000		
5-31550 Postage Meter	\$8,000	\$3,116	(4,884)	38.95%	\$8,000		
5-31655 Software & Services - End User	\$1,412	\$1,647	235	116.64%	\$1,647	\$235	(16.64%)
5-31800 Tax Notices	\$33,000	\$27,014	(5,986)	81.86%	\$33,000		
Total Contracted Services	\$1,909,709	\$1,948,187	38,478	102.01%	\$2,160,520	\$250,811	(13.13%)
Rents & Financials							
5-53000 Uncollectible AR							
5-56000 Merchant Fees	\$31,400	\$27,786	(3,614)	88.49%	\$33,000	\$1,600	(5.10%)
5-56050 Bank Charges	\$4,950	\$3,908	(1,042)	78.95%	\$258	(\$4,692)	94.79%
5-57000 Interest & Penalties		\$38	38		\$38	\$38	
Total Rents & Financials	\$36,350	\$31,732	(4,618)	87.30%	\$33,296	(\$3,054)	8.40%
Total Expense	\$2,931,193	\$2,719,364	(211,829)	92.77%	\$3,179,597	\$248,404	(8.47%)
Long Term Debt							
5-50000 Debenture - Interest	\$30,851	\$26,232	(4,619)	85.03%	\$30,851		
5-50001 Debenture - Payments	\$139,250	\$119,835	(19,415)	86.06%	\$139,250		
Total Long Term Debt	\$170,101	\$146,067	(24,034)	85.87%	\$170,101		
Total Debt	\$170,101	\$146,067	(24,034)	85.87%	\$170,101		
Reserve Contributions							
6-20011 RSRV Cont - EcDev Capital		\$6	6		\$4	\$4	
6-20015 RSRV Cont - Theatre capital		\$30	30		\$19	\$19	
6-20017 RSRV Cont - Centre Street	\$444,096	\$333,567	(110,529)	75.11%	\$444,096		
6-20040 RSRV Cont - Fire Capital		\$398	398		\$255	\$255	
6-20045 RSRV Cont - Information Technolog		\$98	98		\$63	\$63	
6-20057 RSRV Cont - Library Build Mtn & R		\$45	45		\$29	\$29	
6-20058 RSRV Cont - Library IT Cap & Web		\$45	45		\$29	\$29	
6-20059 RSRV Cont - Library Renovation		\$19	19		\$12	\$12	
6-20060 RSRV Cont - MHP Capital		\$27	27		\$18	\$18	
6-20064 RSRV Cont - Local Share Hospital	\$230,000	\$236,871	6,871	102.99%	\$230,000		
6-20067 RSRV Cont - Facilities		\$483	483		\$310	\$310	
6-20070 RSRV Cont - Cemetery Capital		\$20	20		\$13	\$13	
6-20072 RSRV Cont - Parks		\$402	402		\$402	\$402	
6-20078 RSRV Cont - Recreation & Leisure		\$3	3		\$2	\$2	
6-20085 RSRV Cont - Public Works Capital		\$5,050	5,050		\$3,237	\$3,237	
6-20090 RSRV Cont - Fleet		\$933	933		\$598	\$598	
6-21013 RSRV Cont - Community Health Car		\$2,000	2,000		\$2,000	\$2,000	
6-21016 RSRV Cont - Better Homes	\$2,000,000		(2,000,000)			(\$2,000,000)	100.00%
6-21064 RSRV Cont - MAT (General)	\$380,900	\$481,411	100,511	126.39%	\$443,100	\$62,200	(16.33%)
6-21065 RSRV Cont - Working Fund	\$150,000	\$150,000		100.00%	\$150,000		
6-21067 RSRV Cont - Forbes Hill Sale		\$12,271	12,271		\$12,271	\$12,271	
6-21069 RSRV Cont - MAT (STR)	\$188,095	\$48,736	(139,359)	25.91%	\$195,077	\$6,982	(3.71%)
Total Reserve Contributions	\$3,393,091	\$1,272,415	(2,120,676)	37.50%	\$1,481,535	(\$1,911,556)	56.34%
Transfers from Reserves							
9-20014 Reserve Transfer - COVID19 Recove	(\$482,200)	(\$482,200)		100.00%	(\$482,200)		
9-21055 Reserve Transfer - Insurance	(\$5,000)		5,000		(\$164,965)	(\$159,965)	(3,199.30%)

Third Quarter Update
Financial Services



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
9-21059 Reserve Transfer - STR Program							
9-21065 Reserve Transfer - Working Fund	(\$2,000,000)		2,000,000			\$2,000,000	100.00%
Total Transfers from Reserves	(\$2,487,200)	(\$482,200)	2,005,000	19.39%	(\$647,165)	\$1,840,035	73.98%
Total Reserve Contributions (Transfers)	\$905,891	\$790,215	(115,676)	87.23%	\$834,370	(\$71,521)	7.90%
Internal Allocations							
4-85525 Internal Permits & Fees		\$9,207	9,207				
5-45000 Int. labour charged/recovered	(\$44,431)	(\$34,096)	10,335	76.74%	(\$44,431)		
5-45300 Int. Recovery/Charge - Service C							
5-45500 Int. Insurance Charged/recoverec	(\$168,986)	(\$194,395)	(25,409)	115.04%	(\$168,986)		
5-85525 Internal Permits & Fees		(\$9,207)	(9,207)				
Total Internal Allocations	(\$213,417)	(\$228,491)	(15,074)	107.06%	(\$213,417)		
Net Levy	\$38,330	\$624,599	586,269	1,629.53%	(\$204,715)	(\$243,045)	634.09%
2 Capital Fund							
Grants							
7-20000 Federal Grants	(\$25,000)	\$17,797	42,797	(71.19%)	(\$21,046)	\$3,954	15.82%
Total Grants	(\$25,000)	\$17,797	42,797	(71.19%)	(\$21,046)	\$3,954	15.82%
Total Revenue	(\$25,000)	\$17,797	42,797	(71.19%)	(\$21,046)	\$3,954	15.82%
Total Expense							
Total Debt							
Transfers from Reserves							
9-20000 xFr to Capital Reserve							
9-20037 Reserve Transfer - Corporate Softw	(\$10,000)	(\$22,156)	(12,156)	221.56%	(\$23,262)	(\$13,262)	(132.62%)
9-21045 Reserve Transfer - Corp Informatio		(\$9,711)	(9,711)		(\$9,711)	(\$9,711)	
9-21065 Reserve Transfer - Working Fund					(\$34,000)	(\$34,000)	
Total Transfers from Reserves	(\$10,000)	(\$31,867)	(21,867)	318.67%	(\$66,973)	(\$56,973)	(569.73%)
Total Reserve Contributions (Transfers)	(\$10,000)	(\$31,867)	(21,867)	318.67%	(\$66,973)	(\$56,973)	(569.73%)
Capital Expenses							
8-21750 Materials & Supplies					\$34,000	\$34,000	
8-21950 Mileage		\$41	41		\$100	\$100	
8-22000 Minor Hardware		\$162	162		\$162	\$162	
8-30500 Consulting Fees	\$25,000	\$52,710	27,710	210.84%	\$53,757	\$28,757	(115.03%)
8-31655 Software & Services - End User	\$10,000		(10,000)			(\$10,000)	100.00%
Total Capital Expenses	\$35,000	\$52,913	17,913	151.18%	\$88,019	\$53,019	(151.48%)
Net Levy		\$38,843	38,843				
Total Financial Services	\$38,330	\$663,442	625,112	1,730.87%	(\$204,715)	(\$243,045)	634.09%

**Third Quarter Update
Community Services**



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
1 Operating Fund							
Revenue							
4-22010 Municipal - District	(\$4,681)		4,681		(\$4,681)		
4-30040 Dock Lease - Public	(\$15,285)	(\$9,553)	5,732	62.50%	(\$15,285)		
4-30090 Lease	(\$48,977)	(\$33,789)	15,188	68.99%	(\$48,377)	\$600	1.23%
4-31130 Parks Permits	(\$11,000)	(\$7,478)	3,522	67.98%	(\$9,000)	\$2,000	18.18%
4-40015 Adult Programs	(\$9,850)	(\$5,350)	4,500	54.31%	(\$7,500)	\$2,350	23.86%
4-40020 Admission	(\$139,185)	(\$136,955)	2,230	98.40%	(\$159,185)	(\$20,000)	(14.37%)
4-40040 Advertising	(\$24,994)	(\$11,617)	13,377	46.48%	(\$24,402)	\$592	2.37%
4-40062 Application Fee	(\$772)	(\$394)	378	51.04%	(\$472)	\$300	38.86%
4-40090 Board of Education	(\$1,600)	(\$1,302)	298	81.38%	(\$2,100)	(\$500)	(31.25%)
4-40110 Box Office Fees	(\$5,398)	(\$4,113)	1,285	76.19%	(\$5,704)	(\$306)	(5.67%)
4-40112 Cancellation Fee		(\$120)	(120)		(\$160)	(\$160)	
4-40115 Capital Improvement Fund - Theatr	(\$13,056)		13,056			\$13,056	100.00%
4-40145 Commission	(\$2,000)	(\$2,066)	(66)	103.30%	(\$3,500)	(\$1,500)	(75.00%)
4-40170 Custodial Recovery	(\$3,100)	(\$2,421)	679	78.10%	(\$2,421)	\$679	21.90%
4-40172 Credit Card Service Fee	(\$23,000)	(\$22,190)	810	96.48%	(\$33,500)	(\$10,500)	(45.65%)
4-40210 Education	(\$9,429)	(\$11,390)	(1,961)	120.80%	(\$11,550)	(\$2,121)	(22.49%)
4-40220 Equipment Rental	(\$5,000)	(\$1,145)	3,855	22.90%	(\$1,145)	\$3,855	77.10%
4-40240 Facilities Rental - Soccer	(\$21,225)	(\$13,160)	8,065	62.00%	(\$18,225)	\$3,000	14.13%
4-40250 Facilities Rental - Ball	(\$34,697)	(\$36,581)	(1,884)	105.43%	(\$39,197)	(\$4,500)	(12.97%)
4-40255 Facility Rental - Other	(\$4,229)	(\$2,536)	1,693	59.97%	(\$4,229)		
4-40280 Floor - Minor Lacrosse	(\$19,002)	(\$17,698)	1,304	93.14%	(\$17,698)	\$1,304	6.86%
4-40288 Floor - Other	(\$4,675)	(\$10,091)	(5,416)	215.85%	(\$10,091)	(\$5,416)	(115.85%)
4-40290 Food & Beverage Revenue	(\$48,700)	(\$37,654)	11,046	77.32%	(\$48,950)	(\$250)	(0.51%)
4-40295 Front of House	(\$10,434)	(\$974)	9,460	9.33%	(\$1,000)	\$9,434	90.42%
4-40340 Ice - Minor Hockey	(\$231,343)	(\$105,265)	126,078	45.50%	(\$174,054)	\$57,289	24.76%
4-40350 Ice - Other	(\$131,495)	(\$89,394)	42,101	67.98%	(\$139,755)	(\$8,260)	(6.28%)
4-40360 Instructional Courses	(\$184,450)	(\$144,416)	40,034	78.30%	(\$192,400)	(\$7,950)	(4.31%)
4-40400 Junior Hockey	(\$14,921)	(\$6,892)	8,029	46.19%	(\$14,921)		
4-40410 Lacrosse - Junior	(\$4,025)	(\$6,478)	(2,453)	160.94%	(\$6,478)	(\$2,453)	(60.94%)
4-40412 Lacrosse - Minor Field	(\$1,030)	(\$712)	318	69.13%	(\$1,030)		
4-40415 Locker Revenue	(\$1,500)	(\$762)	738	50.80%	(\$1,200)	\$300	20.00%
4-40430 Memberships	(\$48,924)	(\$39,910)	9,014	81.58%	(\$47,249)	\$1,675	3.42%
4-40435 Merchandise Revenue	(\$13,250)	(\$22,141)	(8,891)	167.10%	(\$24,500)	(\$11,250)	(84.91%)
4-40440 Miscellaneous Revenue	(\$3,002)	(\$1,480)	1,522	49.30%	(\$2,689)	\$313	10.43%
4-40540 Hall Rental	(\$9,757)	(\$3,805)	5,952	39.00%	(\$5,227)	\$4,530	46.43%
4-40590 Promotion	(\$18,000)	(\$10,275)	7,725	57.08%	(\$16,500)	\$1,500	8.33%
4-40600 Skating	(\$100,238)	(\$67,578)	32,660	67.42%	(\$112,708)	(\$12,470)	(12.44%)
4-40610 Public Swimming	(\$30,000)	(\$27,212)	2,788	90.71%	(\$32,000)	(\$2,000)	(6.67%)
4-40620 Recovery	(\$51,798)	(\$36,154)	15,644	69.80%	(\$55,878)	(\$4,080)	(7.88%)
4-40630 Pool Rental	(\$21,800)	(\$13,318)	8,482	61.09%	(\$21,800)		
4-40640 Registration Fees	(\$286,112)	(\$340,084)	(53,972)	118.86%	(\$357,388)	(\$71,276)	(24.91%)
4-40650 Rental	(\$170,787)	(\$146,114)	24,673	85.55%	(\$187,472)	(\$16,685)	(9.77%)
4-40651 Capital Improvement Fee/Rental St	(\$42,064)	(\$44,425)	(2,361)	105.61%	(\$57,890)	(\$15,826)	(37.62%)
4-40675 Seat Sponsorship	(\$1,250)		1,250		(\$500)	\$750	60.00%
4-40715 Socan Fee Revenue		(\$761)	(761)		(\$761)	(\$761)	
4-40730 Special Events	(\$8,000)	(\$1,116)	6,884	13.95%	(\$8,000)		
4-40750 Sponsorships	(\$12,975)	(\$12,711)	264	97.97%	(\$14,206)	(\$1,231)	(9.49%)
4-40790 Ticket Commission	(\$20,981)		20,981		(\$20,981)		
4-40792 Ticket Handling Fee	(\$24,044)	(\$37,066)	(13,022)	154.16%	(\$40,626)	(\$16,582)	(68.97%)
4-73000 Power Generation	(\$27,000)	(\$20,605)	6,395	76.31%	(\$27,000)		
Total Revenue	(\$1,919,035)	(\$1,547,251)	371,784	80.63%	(\$2,031,585)	(\$112,550)	(5.86%)
Deferred Revenue							
4-90025 DC's Recognized - Indoor Recreatio	(\$128,477)	(\$128,477)		100.00%	(\$128,477)		

**Third Quarter Update
Community Services**



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
Total Deferred Revenue	(\$128,477)	(\$128,477)		100.00%	(\$128,477)		
Grants							
4-20000 Federal Grant	(\$14,000)	(\$14,000)		100.00%	(\$20,927)	(\$6,927)	(49.48%)
4-21000 Provincial Grant	(\$65,210)	(\$151,189)	(85,979)	231.85%	(\$160,746)	(\$95,536)	(146.51%)
4-21040 Provincial Grant - Museum Operati	(\$24,232)		24,232		(\$24,232)		
4-23000 Community Grant	(\$7,500)		7,500		(\$7,500)		
Total Grants	(\$110,942)	(\$165,189)	(54,247)	148.90%	(\$213,405)	(\$102,463)	(92.36%)
Donations							
4-50010 Donations - Individual & Corporate	(\$1,500)	(\$1,442)	58	96.13%	(\$1,617)	(\$117)	(7.80%)
Total Donations	(\$1,500)	(\$1,442)	58	96.13%	(\$1,617)	(\$117)	(7.80%)
Total Revenue	(\$2,159,954)	(\$1,842,359)	317,595	85.30%	(\$2,375,084)	(\$215,130)	(9.96%)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$2,851,434	\$1,908,383	(943,051)	66.93%	\$2,753,274	(\$98,160)	3.44%
5-10010 Salaries & Wages - PT	\$914,574	\$1,027,425	112,851	112.34%	\$995,922	\$81,348	(8.89%)
Total Salary, Wages & Benefits	\$3,766,008	\$2,935,808	(830,200)	77.96%	\$3,749,196	(\$16,812)	0.45%
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$43,040	\$65,407	22,367	151.97%	\$68,873	\$25,833	(60.02%)
5-20375 Cash Short (Over)		\$786	786		\$1,567	\$1,567	
5-20380 Chemicals	\$11,770	\$15,140	3,370	128.63%	\$33,770	\$22,000	(186.92%)
5-20450 Clothing & Safety Supplies	\$12,995	\$6,038	(6,957)	46.46%	\$14,076	\$1,081	(8.32%)
5-20475 Costumes	\$250		(250)		\$250		
5-20480 Personal Protective Equipment (PPI)	\$1,500		(1,500)		\$200	(\$1,300)	86.67%
5-20510 Collections	\$2,800		(2,800)		\$2,800		
5-20700 Courier	\$225	\$84	(141)	37.33%	\$167	(\$58)	25.78%
5-20750 Custodial Supplies	\$31,217	\$32,242	1,025	103.28%	\$33,317	\$2,100	(6.73%)
5-20775 Curatorial Supplies							
5-20875 Displays & Exhibits	\$15,000	\$3,652	(11,348)	24.35%	\$12,790	(\$2,210)	14.73%
5-20925 Educational Supplies	\$700	\$1,026	326	146.57%	\$1,050	\$350	(50.00%)
5-21000 Equipment Repairs & Maintenance	\$12,990	\$24,723	11,733	190.32%	\$32,158	\$19,168	(147.56%)
5-21050 Fire Prevention		\$318	318		\$318	\$318	
5-21100 Fleet R&M M&S	\$1,426	\$1,812	386	127.07%	\$1,847	\$421	(29.52%)
5-21125 Food & Beverage	\$27,558	\$13,837	(13,721)	50.21%	\$27,650	\$92	(0.33%)
5-21200 Fuel (Gas, diesel)	\$20,300	\$15,434	(4,866)	76.03%	\$20,300		
5-21480 HVAC & Furnace - R&M Materials &	\$8,000	\$1,006	(6,994)	12.58%	\$8,000		
5-21500 Hydro	\$401,320	\$304,052	(97,268)	75.76%	\$356,528	(\$44,792)	11.16%
5-21625 Licencing Fee	\$2,370		(2,370)		\$2,120	(\$250)	10.55%
5-21750 Materials & Supplies	\$57,144	\$53,733	(3,411)	94.03%	\$71,204	\$14,060	(24.60%)
5-21751 CONVERTED		(\$4)	(4)		(\$4)	(\$4)	
5-21800 Meals & Accommodations	\$6,920	\$2,366	(4,554)	34.19%	\$5,211	(\$1,709)	24.70%
5-21850 Meeting Supplies	\$300	\$233	(67)	77.67%	\$380	\$80	(26.67%)
5-21900 Memberships	\$8,853	\$5,798	(3,055)	65.49%	\$8,744	(\$109)	1.23%
5-21925 Merchandise	\$8,200	\$10,981	2,781	133.91%	\$7,800	(\$400)	4.88%
5-21950 Mileage	\$4,630	\$3,069	(1,561)	66.29%	\$5,010	\$380	(8.21%)
5-22000 Minor Hardware		\$5,018	5,018		\$5,018	\$5,018	
5-22050 Minor Software		\$1,127	1,127		\$1,127	\$1,127	
5-22060 Minor Acquisitions	\$17,090	\$39,701	22,611	232.31%	\$42,753	\$25,663	(150.16%)
5-22150 Natural Gas	\$92,541	\$46,262	(46,279)	49.99%	\$72,541	(\$20,000)	21.61%
5-22175 Network Cabling		\$1,759	1,759		\$1,759	\$1,759	
5-22250 Office Supplies	\$5,650	\$10,594	4,944	187.50%	\$13,650	\$8,000	(141.59%)
5-22400 Professional Development	\$16,500	\$1,490	(15,010)	9.03%	\$15,568	(\$932)	5.65%
5-22450 Promotion/Special Events	\$14,100	\$4,482	(9,618)	31.79%	\$9,670	(\$4,430)	31.42%
5-22475 Propane	\$18,000	\$11,009	(6,991)	61.16%	\$18,000		
5-22480 Property - R&M Materials & Supply	\$3,000	\$2,052	(948)	68.40%	\$6,500	\$3,500	(116.67%)
5-22550 Publications		\$570	570		\$300	\$300	
5-22580 Railway - Repairs & Maintenance		\$129	129		\$59	\$59	

Third Quarter Update
Community Services



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
5-22850 Sewer	\$33,500	\$22,145	(11,355)	66.10%	\$28,500	(\$5,000)	14.93%
5-22875 Signage		\$20	20		\$20	\$20	
5-22900 Small Tools & Equipment	\$2,000	\$2,250	250	112.50%	\$3,946	\$1,946	(97.30%)
5-22955 Specialized Equipment		\$7,537	7,537		\$7,537	\$7,537	
5-23000 Socan Fees	\$4,857		(4,857)		\$2,957	(\$1,900)	39.12%
5-23100 Telephone - Cellular	\$5,731	\$3,509	(2,222)	61.23%	\$5,755	\$24	(0.42%)
5-23105 Telephone - Landline	\$791	\$940	149	118.84%	\$1,125	\$334	(42.23%)
5-23165 Trip Costs	\$3,000	\$2,217	(783)	73.90%	\$2,400	(\$600)	20.00%
5-23175 Volunteer/Staff Appreciation	\$2,000	\$178	(1,822)	8.90%	\$2,014	\$14	(0.70%)
5-23250 Water	\$34,251	\$25,498	(8,753)	74.44%	\$34,551	\$300	(0.88%)
Total Materials & Supplies	\$932,519	\$750,220	(182,299)	80.45%	\$991,876	\$59,357	(6.37%)
Contracted Services							
5-30150 Alarm Monitoring	\$23,155	\$19,549	(3,606)	84.43%	\$27,655	\$4,500	(19.43%)
5-30175 Artist Fees	\$4,500	\$8,371	3,871	186.02%	\$8,589	\$4,089	(90.87%)
5-30250 Building R & M Contracted Services	\$63,000	\$70,230	7,230	111.48%	\$91,356	\$28,356	(45.01%)
5-30350 Clock Operations	\$9,000	\$5,865	(3,135)	65.17%	\$9,000		
5-30500 Consulting Fees	\$25,000	\$12,788	(12,212)	51.15%	\$12,788	(\$12,212)	48.85%
5-30525 Contractors	\$158,920	\$128,623	(30,297)	80.94%	\$182,699	\$23,779	(14.96%)
5-30550 Contributions/Grants to Others	\$25,558	\$3,140	(22,418)	12.29%	\$5,692	(\$19,866)	77.73%
5-30600 Copying Expenses	\$4,469	\$1,135	(3,334)	25.40%	\$2,669	(\$1,800)	40.28%
5-30621 Custodial Contracts		\$1,481	1,481		\$1,481	\$1,481	
5-30625 Door Repairs	\$19,500	\$7,361	(12,139)	37.75%	\$20,099	\$599	(3.07%)
5-30633 Fire Prevention		\$7,073	7,073		\$7,073	\$7,073	
5-30635 Fleet Maint - C.S.	\$500	\$701	201	140.20%	\$1,201	\$701	(140.20%)
5-30645 Mat Contracts	\$600	\$539	(61)	89.83%	\$715	\$115	(19.17%)
5-30683 Snow Removal	\$7,450		(7,450)		\$7,450		
5-30700 Donations		\$1,200	1,200		\$1,200	\$1,200	
5-30740 Electrician Services	\$25,000	\$21,753	(3,247)	87.01%	\$25,000		
5-30750 Elevator Repairs & Maintenance	\$31,500	\$56,347	24,847	178.88%	\$56,374	\$24,874	(78.97%)
5-30850 Equipment Repairs & Maintenance	\$8,800	\$9,241	441	105.01%	\$9,319	\$519	(5.90%)
5-31000 Garbage Collection	\$20,020	\$20,077	57	100.28%	\$20,020		
5-31100 HVAC Repair & Maintenance	\$92,147	\$57,053	(35,094)	61.92%	\$82,970	(\$9,177)	9.96%
5-31150 Hydrant Rental	\$2,000	\$1,038	(962)	51.90%	\$2,000		
5-31175 Ice Plant - Maintenance	\$48,800	\$37,670	(11,130)	77.19%	\$48,800		
5-31300 Internet	\$733	\$1,529	796	208.59%	\$1,713	\$980	(133.70%)
5-31400 Maintenance Contracts	\$46,000	\$13,344	(32,656)	29.01%	\$36,000	(\$10,000)	21.74%
5-31500 Plumbing Services	\$21,800	\$33,874	12,074	155.39%	\$34,113	\$12,313	(56.48%)
5-31610 Property - R&M Contracted Service	\$3,600	\$3,254	(346)	90.39%	\$4,200	\$600	(16.67%)
5-31625 Service Contracts	\$11,485	\$6,293	(5,192)	54.79%	\$11,485		
5-31655 Software & Services - End User	\$26,036	\$25,913	(123)	99.53%	\$26,921	\$885	(3.40%)
5-31875 Washroom Rentals		\$287	287				
Total Contracted Services	\$679,573	\$555,729	(123,844)	81.78%	\$738,582	\$59,009	(8.68%)
Rents & Financials							
5-55300 Lease - Premise	\$5,072	\$1,870	(3,202)	36.87%	\$5,549	\$477	(9.40%)
5-56000 Merchant Fees	\$43,600	\$39,605	(3,995)	90.84%	\$43,600		
5-57000 Interest & Penalties		\$1	1		\$1	\$1	
Total Rents & Financials	\$48,672	\$41,476	(7,196)	85.22%	\$49,150	\$478	(0.98%)
Total Expense	\$5,426,772	\$4,283,233	(1,143,539)	78.93%	\$5,528,804	\$102,032	(1.88%)
Long Term Debt							
5-50000 Debenture - Interest	\$85,488	\$45,506	(39,982)	53.23%	\$85,488		
5-50001 Debenture - Payments	\$318,830	\$275,721	(43,109)	86.48%	\$318,830		
Total Long Term Debt	\$404,318	\$321,227	(83,091)	79.45%	\$404,318		
Total Debt	\$404,318	\$321,227	(83,091)	79.45%	\$404,318		
Reserve Contributions							

Third Quarter Update
Community Services



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
6-20010 RSRV Cont - Audio Visual	\$2,360		(2,360)		\$1,360	(\$1,000)	42.37%
6-20015 RSRV Cont - Theatre capital	\$13,056	\$12,186	(870)	93.34%	\$13,056		
6-20067 RSRV Cont - Facilities	\$42,064	\$25,586	(16,478)	60.83%	\$45,513	\$3,449	(8.20%)
6-20072 RSRV Cont - Parks	\$15,285	\$16,172	887	105.80%	\$21,712	\$6,427	(42.05%)
6-20080 RSRV Cont - Pitmans Bay							
6-21030 RSRV Cont - Public Art Acq.Fund	\$2,000	\$2,066	66	103.30%	\$3,500	\$1,500	(75.00%)
6-21087 RSRV Cont - Aspdin Community		\$1,920	1,920				
Total Reserve Contributions	\$74,765	\$57,930	(16,835)	77.48%	\$85,141	\$10,376	(13.88%)
Transfers from Reserves							
9-20030 Reserve Transfer - CC Expansion					(\$25,000)	(\$25,000)	
9-20067 Reserve Transfer - Facilities	(\$25,000)	(\$10,380)	14,620	41.52%	(\$25,000)		
9-21030 Reserve Transfer - Public Art Acquis	(\$600)		600			\$600	100.00%
9-21064 Reserve Transfer - MAT (Gen)	(\$71,639)	(\$3,140)	68,499	4.38%	(\$71,639)		
9-21065 Reserve Transfer - Working Fund	(\$6,000)		6,000		(\$78,000)	(\$72,000)	(1,200.00%)
9-21072 Reserve Transfer - River Mill Washr							
9-21075 Reserve Transfer - Human Capital	(\$113,285)	(\$47,229)	66,056	41.69%	(\$41,285)	\$72,000	63.56%
9-21087 Reserve Transfer - Aspdin Commun	(\$7,036)		7,036		(\$8,456)	(\$1,420)	(20.18%)
Total Transfers from Reserves	(\$223,560)	(\$60,749)	162,811	27.17%	(\$249,380)	(\$25,820)	(11.55%)
Total Reserve Contributions (Transfers)	(\$148,795)	(\$2,819)	145,976	1.89%	(\$164,239)	(\$15,444)	(10.38%)
Internal Allocations							
4-85000 Int. Facility Rental							
4-86000 Int. Labour Reallocation							
5-40100 Allocation of Civic Centre	(\$34,364)	(\$28,806)	5,558	83.83%	(\$54,364)	(\$20,000)	(58.20%)
5-84000 Int. Snow Removal	\$7,000	\$4,200	(2,800)	60.00%	\$4,200	(\$2,800)	40.00%
Total Internal Allocations	(\$27,364)	(\$24,606)	2,758	89.92%	(\$50,164)	(\$22,800)	(83.32%)
Net Levy	\$3,494,977	\$2,734,676	(760,301)	78.25%	\$3,343,635	(\$151,342)	4.33%
2 Capital Fund							
Deferred Revenue							
7-90025 DC's Recognized - Indoor Recreatio	(\$4,781)		4,781		(\$4,781)		
7-91000 Deferred CCBF Recognized	(\$125,000)		125,000			\$125,000	100.00%
Total Deferred Revenue	(\$129,781)		129,781		(\$4,781)	\$125,000	96.32%
Grants							
7-21000 Provincial Grants	(\$80,000)		80,000		(\$88,820)	(\$8,820)	(11.03%)
Total Grants	(\$80,000)		80,000		(\$88,820)	(\$8,820)	(11.03%)
Donations							
7-50010 Donations - Individual & Corporate							
Total Donations							
Total Revenue	(\$209,781)		209,781		(\$93,601)	\$116,180	55.38%
Total Expense							
Total Debt							
Reserve Contributions							
6-20015 RSRV Cont - Theatre capital	\$23,400	\$23,400		100.00%	\$23,400		
6-20057 RSRV Cont - Library Build Mtn & R	\$35,250	\$35,250		100.00%	\$35,250		
6-20059 RSRV Cont - Library Renovation	\$15,000	\$15,000		100.00%	\$15,000		
6-20060 RSRV Cont - MHP Capital	\$21,700	\$21,700		100.00%	\$21,700		
6-20067 RSRV Cont - Facilities	\$381,500	\$381,500		100.00%	\$381,500		
6-20078 RSRV Cont - Recreation & Leisure	\$2,700	\$2,700		100.00%	\$2,700		
Total Reserve Contributions	\$479,550	\$479,550		100.00%	\$479,550		
Transfers from Reserves							

Third Quarter Update
Community Services



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
9-20000 xFr to Capital Reserve							
9-20015 Reserve Transfer - Theatre Capital	(\$71,580)	(\$699)	70,881	0.98%	(\$31,200)	\$40,380	56.41%
9-20057 Reserve Transfer - Library Build Mtr	(\$45,700)	(\$16,142)	29,558	35.32%	(\$29,742)	\$15,958	34.92%
9-20060 Reserve Transfer - MHP Capital	(\$167,100)	(\$9,400)	157,700	5.63%	(\$110,580)	\$56,520	33.82%
9-20067 Reserve Transfer - Facilities	(\$455,269)	(\$115,077)	340,192	25.28%	(\$308,773)	\$146,496	32.18%
9-20078 Reserve Transfer - Recreation & Lei	(\$30,100)	(\$26,733)	3,367	88.81%	(\$29,804)	\$296	0.98%
9-40000 xFr from Capital Reserve							
Total Transfers from Reserves	(\$769,749)	(\$168,051)	601,698	21.83%	(\$510,099)	\$259,650	33.73%
Total Reserve Contributions (Transfers)	(\$290,199)	\$311,499	601,698	(107.34%)	(\$30,549)	\$259,650	89.47%
Capital Expenses							
8-21750 Materials & Supplies	\$224,780	\$65,342	(159,438)	29.07%	\$198,340	(\$26,440)	11.76%
8-30525 Contractors	\$754,750	\$102,160	(652,590)	13.54%	\$405,360	(\$349,390)	46.29%
8-30740 Electrician Services		\$549	549				
Total Capital Expenses	\$979,530	\$168,051	(811,479)	17.16%	\$603,700	(\$375,830)	38.37%
Net Levy	\$479,550	\$479,550		100.00%	\$479,550		
Total Community Services	\$3,974,527	\$3,214,226	(760,301)	80.87%	\$3,823,185	(\$151,342)	3.81%

Third Quarter Update
Development Services



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
1 Operating Fund							
Revenue							
4-30020 Permits - Building	(\$1,150,000)	(\$778,547)	371,453	67.70%	(\$1,150,000)		
4-30023 Building Permit - File Maintenance	(\$1,600)	(\$8,280)	(6,680)	517.50%	(\$11,755)	(\$10,155)	(634.69%)
4-30027 Permits - Short Term Accomodator	(\$105,000)	(\$74,500)	30,500	70.95%	(\$105,000)		
4-30030 Consent Fees	(\$92,780)	(\$60,508)	32,272	65.22%	(\$92,780)		
4-30031 CPP Permit - Class 1 (minor)		(\$5,325)	(5,325)		(\$6,125)	(\$6,125)	
4-30032 CPP Permit - Class 1		(\$28,605)	(28,605)		(\$42,500)	(\$42,500)	
4-30033 CPP Permit - Class 2		(\$25,469)	(25,469)		(\$37,950)	(\$37,950)	
4-30034 CPP Permit - Class 3		(\$17,998)	(17,998)		(\$32,250)	(\$32,250)	
4-30050 Licence - Dog Annual	(\$337)	(\$235)	102	69.73%	(\$273)	\$64	18.99%
4-30051 Licence - Dog Lifetime	(\$3,700)	(\$2,498)	1,202	67.51%	(\$2,878)	\$822	22.22%
4-30110 Licence - Raffle	(\$5,750)	(\$572)	5,178	9.95%	(\$1,350)	\$4,400	76.52%
4-31010 Licence - Refreshment Vehicle	(\$4,933)	(\$5,333)	(400)	108.11%	(\$5,433)	(\$500)	(10.14%)
4-31040 Licence - Breakopen Tickets							
4-31050 Licence - Lottery							
4-31060 Licence - Media Bingo	(\$5,300)	(\$5,127)	173	96.74%	(\$6,297)	(\$997)	(18.81%)
4-31100 Licence - Trade	(\$1,723)	(\$1,724)	(1)	100.06%	(\$1,724)	(\$1)	(0.06%)
4-31110 Lot Suitability	(\$8,415)	(\$7,990)	425	94.95%	(\$8,415)		
4-31125 Official Plan Ammendments	(\$4,240)	(\$825)	3,415	19.46%	(\$2,120)	\$2,120	50.00%
4-31160 Septic System Permits	(\$65,000)	(\$35,000)	30,000	53.85%	(\$48,000)	\$17,000	26.15%
4-31190 Subdivision Fees	(\$23,460)	(\$11,930)	11,530	50.85%	(\$23,460)		
4-32010 Taxi Licences - Brokers	(\$1,581)	(\$1,581)		100.00%	(\$1,581)		
4-32020 Taxi Licences - Drivers		(\$6,061)	(6,061)		(\$6,324)	(\$6,324)	
4-32040 Taxi Licences - Owners	(\$5,270)	(\$527)	4,743	10.00%	(\$527)	\$4,743	90.00%
4-40005 Admin Penalty Notice (fine)	(\$44,250)	(\$30,000)	14,250	67.80%	(\$34,250)	\$10,000	22.60%
4-40010 Administration Revenue	(\$400)		400		\$306	\$706	176.50%
4-40040 Advertising							
4-40050 Agreement Compliance	(\$1,095)	(\$1,095)		100.00%	(\$1,460)	(\$365)	(33.33%)
4-40109 Bylaw Amendments		(\$27,490)	(27,490)		(\$32,250)	(\$32,250)	
4-40155 Compliance Fees - Building & Septic	(\$34,450)	(\$21,830)	12,620	63.37%	(\$34,450)		
4-40260 Fines	(\$12,000)	(\$14,005)	(2,005)	116.71%	(\$14,580)	(\$2,580)	(21.50%)
4-40355 Inspection Fee - Special	(\$4,200)	(\$2,500)	1,700	59.52%	(\$3,000)	\$1,200	28.57%
4-40440 Miscellaneous Revenue	(\$300)	(\$3,998)	(3,698)	1,332.67%	(\$4,298)	(\$3,998)	(1,332.67%)
4-40445 Minor Variance Fee	(\$63,250)	(\$2,246)	61,004	3.55%	(\$2,246)	\$61,004	96.45%
4-40541 Permit Fee - Pool	(\$1,200)	(\$375)	825	31.25%	(\$500)	\$700	58.33%
4-40542 Permit Fee - Revision	(\$1,000)	(\$700)	300	70.00%	(\$1,000)		
4-40620 Recovery	(\$20,000)	(\$42,921)	(22,921)	214.61%	(\$63,859)	(\$43,859)	(219.30%)
4-40665 Rezoning Fee	(\$77,400)	(\$12,453)	64,947	16.09%	(\$12,415)	\$64,985	83.96%
4-40685 Septic - Reinspection Fee	(\$2,000)		2,000		(\$500)	\$1,500	75.00%
4-40700 Sign Fees	(\$1,500)	(\$1,760)	(260)	117.33%	(\$2,000)	(\$500)	(33.33%)
4-40710 Site Plan Agreements	(\$151,775)	(\$22,705)	129,070	14.96%	(\$22,080)	\$129,695	85.45%
Total Revenue	(\$1,893,909)	(\$1,262,713)	631,196	66.67%	(\$1,815,324)	\$78,585	4.15%
Total Revenue	(\$1,893,909)	(\$1,262,713)	631,196	66.67%	(\$1,815,324)	\$78,585	4.15%
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$2,257,035	\$1,603,864	(653,171)	71.06%	\$2,229,639	(\$27,396)	1.21%
5-10010 Salaries & Wages - PT	\$158,409	\$185,874	27,465	117.34%	\$158,409		
Total Salary, Wages & Benefits	\$2,415,444	\$1,789,738	(625,706)	74.10%	\$2,388,048	(\$27,396)	1.13%
Materials & Supplies							
5-20350 Building R&M Materials & Supply		\$1,141	1,141		\$1,506	\$1,506	
5-20450 Clothing & Safety Supplies	\$6,675	\$4,571	(2,104)	68.48%	\$7,331	\$656	(9.83%)
5-20700 Courier	\$150	\$19	(131)	12.67%	\$159	\$9	(6.00%)
5-21100 Fleet R&M M&S	\$2,400	\$1,703	(697)	70.96%	\$2,400		
5-21200 Fuel (Gas, diesel)	\$11,655	\$6,823	(4,832)	58.54%	\$11,549	(\$106)	0.91%

Third Quarter Update
Development Services



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
5-21625 Licencing Fee	\$900		(900)		\$900		
5-21750 Materials & Supplies	\$1,625	\$96	(1,529)	5.91%	\$1,721	\$96	(5.91%)
5-21800 Meals & Accommodations	\$6,650	\$3,765	(2,885)	56.62%	\$7,040	\$390	(5.86%)
5-21850 Meeting Supplies	\$800	\$1,357	557	169.63%	\$1,420	\$620	(77.50%)
5-21900 Memberships	\$13,156	\$8,772	(4,384)	66.68%	\$12,878	(\$278)	2.11%
5-21950 Mileage	\$3,390	\$1,791	(1,599)	52.83%	\$4,120	\$730	(21.53%)
5-22000 Minor Hardware							
5-22050 Minor Software	\$8,294	\$4,655	(3,639)	56.12%	\$9,647	\$1,353	(16.31%)
5-22060 Minor Acquisitions	\$2,000	\$17,809	15,809	890.45%	\$22,367	\$20,367	(1,018.35%)
5-22250 Office Supplies	\$3,800	\$3,911	111	102.92%	\$4,883	\$1,083	(28.50%)
5-22400 Professional Development	\$26,820	\$19,775	(7,045)	73.73%	\$26,748	(\$72)	0.27%
5-22450 Promotion/Special Events	\$17,300	\$11,331	(5,969)	65.50%	\$15,755	(\$1,545)	8.93%
5-22550 Publications	\$12,225	\$5,779	(6,446)	47.27%	\$10,151	(\$2,074)	16.97%
5-22875 Signage	\$92,715	\$63,539	(29,176)	68.53%	\$92,715		
5-23100 Telephone - Cellular	\$8,290	\$3,340	(4,950)	40.29%	\$5,190	(\$3,100)	37.39%
Total Materials & Supplies	\$218,845	\$160,177	(58,668)	73.19%	\$238,480	\$19,635	(8.97%)
Contracted Services							
5-30380 Community Imp. Program	\$45,000		(45,000)		\$45,000		
5-30500 Consulting Fees	\$50,000	\$20,446	(29,554)	40.89%	\$75,967	\$25,967	(51.93%)
5-30525 Contractors	\$20,000	\$7,021	(12,979)	35.11%	\$10,000	(\$10,000)	50.00%
5-30526 Contractors - Clean Yards		\$36	36		\$4	\$4	
5-30550 Contributions/Grants to Others	\$86,600	\$140,414	53,814	162.14%	\$131,600	\$45,000	(51.96%)
5-30551 Community Financial Requests	\$5,000	\$2,557	(2,443)	51.14%	\$10,000	\$5,000	(100.00%)
5-30600 Copying Expenses	\$5,000	\$2,290	(2,710)	45.80%	\$5,000		
5-30631 Digital Marketing	\$20,000	\$15,972	(4,028)	79.86%	\$26,000	\$6,000	(30.00%)
5-30635 Fleet Maint - C.S.	\$2,000	\$3,640	1,640	182.00%	\$3,750	\$1,750	(87.50%)
5-30740 Electrician Services		\$432	432		\$432	\$432	
5-30950 Fee Rebates - Affordable Housing	\$50,000	\$6,830	(43,170)	13.66%	\$10,000	(\$40,000)	80.00%
5-31350 Legal Fees	\$45,000	\$44,600	(400)	99.11%	\$64,449	\$19,449	(43.22%)
5-31425 Newspaper - Advertising	\$15,648	\$9,742	(5,906)	62.26%	\$14,642	(\$1,006)	6.43%
5-31600 Professional Fees		\$30,410	30,410		\$30,410	\$30,410	
5-31615 Radio - Advertising	\$16,450	\$13,382	(3,068)	81.35%	\$16,450		
5-31625 Service Contracts	\$37,487	\$16,481	(21,006)	43.96%	\$19,987	(\$17,500)	46.68%
5-31655 Software & Services - End User	\$113,923	\$113,151	(772)	99.32%	\$140,675	\$26,752	(23.48%)
5-31860 Veterinary Fees	\$500		(500)		\$500		
5-32150 Design	\$1,990	\$1,096	(894)	55.08%	\$5,347	\$3,357	(168.69%)
5-32575 Publications	\$4,000	\$2,080	(1,920)	52.00%	\$2,500	(\$1,500)	37.50%
5-32875 Signage Rental	\$6,026	\$2,603	(3,423)	43.20%	\$4,838	(\$1,188)	19.71%
5-32880 Distribution	\$1,000	\$630	(370)	63.00%	\$789	(\$211)	21.10%
Total Contracted Services	\$525,624	\$433,813	(91,811)	82.53%	\$618,340	\$92,716	(17.64%)
Rents & Financials							
5-56000 Merchant Fees	\$30,000	\$8,337	(21,663)	27.79%	\$31,984	\$1,984	(6.61%)
Total Rents & Financials	\$30,000	\$8,337	(21,663)	27.79%	\$31,984	\$1,984	(6.61%)
Total Expense	\$3,189,913	\$2,392,065	(797,848)	74.99%	\$3,276,852	\$86,939	(2.73%)
Total Debt							
Reserve Contributions							
6-20045 RSRV Cont - Information Technolog	\$4,376		(4,376)		\$4,376		
6-20065 RSRV Cont - OLT	\$10,000	\$10,000		100.00%	\$10,000		
6-21015 RSRV Cont - Planning Policy/Proje	\$25,000	\$25,000		100.00%	\$25,000		
6-21020 RSRV Cont - Building							
6-21059 RSRV Cont - STR Program	\$48	\$11,378	11,330	23,704.17%	(\$9,342)	(\$9,390)	19,562.50%
6-21076 RSRV Cont - Website	\$35,000	\$35,000		100.00%	\$35,000		
Total Reserve Contributions	\$74,424	\$81,378	6,954	109.34%	\$65,034	(\$9,390)	12.62%
Transfers from Reserves							

Third Quarter Update
Development Services



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
9-20013 Reserve Transfer - EcDev. Comm Br							
9-20065 Reserve Transfer - OLT	(\$15,000)	(\$16,346)	(1,346)	108.97%	(\$15,000)		
9-21015 Reserve Transfer - Planning Policy/I	(\$50,000)	(\$19,479)	30,521	38.96%	(\$50,000)		
9-21020 Reserve Transfer - Building Departm	(\$272,249)	(\$331,501)	(59,252)	121.76%	(\$268,267)	\$3,982	1.46%
9-21059 Reserve Transfer - STR Program		(\$8,272)	(8,272)				
9-21062 Reserve Transfer - Leisure Guide	(\$4,747)		4,747		(\$4,747)		
9-21064 Reserve Transfer - MAT (Gen)	(\$334,620)	(\$8,653)	325,967	2.59%	(\$388,335)	(\$53,715)	(16.05%)
9-21065 Reserve Transfer - Working Fund	(\$1,000)		1,000		(\$26,000)	(\$25,000)	(2,500.00%)
9-21066 Reserve - Ontario Service Delivery							
Total Transfers from Reserves	(\$677,616)	(\$384,251)	293,365	56.71%	(\$752,349)	(\$74,733)	(11.03%)
Total Reserve Contributions (Transfers)	(\$603,192)	(\$302,873)	300,319	50.21%	(\$687,315)	(\$84,123)	(13.95%)
Internal Allocations							
5-40100 Allocation of Civic Centre	\$34,364	\$28,805	(5,559)	83.82%	\$34,364		
5-43000 Int. Recovery of Equip		(\$186)	(186)		(\$186)	(\$186)	
5-45000 Int. labour charged/recovered	\$117,223	\$114,171	(3,052)	97.40%	\$117,223		
5-45200 Int. Charge/Recovery - IT	\$21,244		(21,244)		\$21,244		
5-45500 Int. Insurance Charged/recoverec	\$168,986	\$194,395	25,409	115.04%	\$194,395	\$25,409	(15.04%)
5-83000 Int. Equipment Lease	\$22,410	\$15,821	(6,589)	70.60%	\$22,410		
Total Internal Allocations	\$364,227	\$353,006	(11,221)	96.92%	\$389,450	\$25,223	(6.93%)
Net Levy	\$1,057,039	\$1,179,485	122,446	111.58%	\$1,163,663	\$106,624	(10.09%)
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Reserve Contributions							
6-20011 RSRV Cont - EcDev Capital	\$5,000	\$5,000		100.00%	\$5,000		
6-20013 RSRV Cont - EcDev. Comm Branding							
Total Reserve Contributions	\$5,000	\$5,000		100.00%	\$5,000		
Transfers from Reserves							
9-20013 Reserve Transfer - EcDev. Comm Br	(\$10,000)		10,000		(\$10,000)		
Total Transfers from Reserves	(\$10,000)		10,000		(\$10,000)		
Total Reserve Contributions (Transfers)	(\$5,000)	\$5,000	10,000	(100.00%)	(\$5,000)		
Capital Expenses							
8-21750 Materials & Supplies	\$10,000		(10,000)		\$10,000		
Total Capital Expenses	\$10,000		(10,000)		\$10,000		
Net Levy	\$5,000	\$5,000		100.00%	\$5,000		
Total Development Services	\$1,062,039	\$1,184,485	122,446	111.53%	\$1,168,663	\$106,624	(10.04%)

Third Quarter Update
Operations and Protective Services



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
1 Operating Fund							
Revenue							
4-20050 Federal- HST/GST Recovery	(\$5,628)		5,628		(\$5,628)		
4-21060 Prov - Fire Call Revenue	(\$10,000)	(\$5,256)	4,744	52.56%	(\$10,000)		
4-22010 Municipal - District	(\$52,000)	(\$18,000)	34,000	34.62%	(\$55,000)	(\$3,000)	(5.77%)
4-22030 Municipal - Lake of Bays	(\$266,013)	(\$199,510)	66,503	75.00%	(\$266,013)		
4-30040 Dock Lease - Public	(\$22,175)	(\$4,150)	18,025	18.71%	(\$22,175)		
4-30090 Lease	(\$6,000)	(\$4,500)	1,500	75.00%	(\$6,000)		
4-31112 Moving/Overload Permit	(\$215)	(\$143)	72	66.51%	(\$215)		
4-31115 Occupation Permit - Application Fe	(\$2,138)	(\$2,941)	(803)	137.56%	(\$3,208)	(\$1,070)	(50.05%)
4-31129 Patio Licence		(\$250)	(250)		(\$250)	(\$250)	
4-31170 Snow Removal Fees	(\$9,000)	(\$4,291)	4,709	47.68%	(\$9,000)		
4-40060 Aggregate Resources	(\$207,000)	(\$157,791)	49,209	76.23%	(\$207,000)		
4-40160 Cornerstone Revenue	(\$7,981)	(\$4,156)	3,825	52.07%	(\$7,981)		
4-40215 Entrance Permit	(\$14,196)	(\$17,875)	(3,679)	125.92%	(\$18,995)	(\$4,799)	(33.81%)
4-40260 Fines		(\$3,258)	(3,258)		(\$3,258)	(\$3,258)	
4-40320 Grass & Device Revenue	(\$5,099)	(\$7,394)	(2,295)	145.01%	(\$7,394)	(\$2,295)	(45.01%)
4-40365 Insurance Recovery	(\$23,000)	(\$129,702)	(106,702)	563.92%	(\$74,339)	(\$51,339)	(223.21%)
4-40380 Interment - Grave	(\$33,918)	(\$40,644)	(6,726)	119.83%	(\$40,702)	(\$6,784)	(20.00%)
4-40390 Interment - Cremation	(\$17,975)	(\$22,046)	(4,071)	122.65%	(\$17,975)		
4-40418 Locks Permits	(\$10,700)	(\$11,196)	(496)	104.64%	(\$11,258)	(\$558)	(5.21%)
4-40435 Merchandise Revenue		(\$2,820)	(2,820)				
4-40440 Miscellaneous Revenue	(\$49,000)	(\$43,375)	5,625	88.52%	(\$50,300)	(\$1,300)	(2.65%)
4-40450 MNR Fire	(\$6,630)		6,630		(\$6,630)		
4-40485 Niche - Columbarium	(\$25,370)	(\$17,035)	8,335	67.15%	(\$25,370)		
4-40487 Niche - Second Open/Close		(\$1,131)	(1,131)		(\$1,130)	(\$1,130)	
4-40555 Plaque - Bronze Wreath	(\$7,350)	(\$3,104)	4,246	42.23%	(\$5,417)	\$1,933	26.30%
4-40560 Plot - Single Adult	(\$11,343)	(\$4,817)	6,526	42.47%	(\$11,343)		
4-40561 Plot - Double Adult	(\$13,511)	(\$5,630)	7,881	41.67%	(\$13,511)		
4-40563 Plot - Single Cremation	(\$3,583)	(\$1,792)	1,791	50.01%	(\$3,583)		
4-40620 Recovery	(\$6,000)	(\$261)	5,739	4.35%	(\$43,106)	(\$37,106)	(618.43%)
4-40640 Registration Fees	(\$11,100)	(\$20,540)	(9,440)	185.05%	(\$11,100)		
4-40700 Sign Fees		(\$107)	(107)		(\$107)	(\$107)	
4-40793 Tree Planting Revenue							
4-40802 Rights Transfer Fee	(\$678)	(\$1,130)	(452)	166.67%	(\$904)	(\$226)	(33.33%)
4-40805 Pall Bearers	(\$429)		429		(\$429)		
4-40810 Weekend Surcharge	(\$5,766)	(\$5,304)	462	91.99%	(\$5,766)		
4-40815 Monument Staking Fee	(\$6,615)	(\$6,444)	171	97.41%	(\$6,615)		
4-40820 Winter Vault	(\$5,427)	(\$6,783)	(1,356)	124.99%	(\$7,236)	(\$1,809)	(33.33%)
4-70030 Interest	(\$2,500)	(\$2,176)	324	87.04%	(\$2,500)		
Total Revenue	(\$848,340)	(\$755,552)	92,788	89.06%	(\$961,438)	(\$113,098)	(13.33%)
Deferred Revenue							
4-90005 DC's Recognized - Roads and Relate	(\$32,136)	(\$32,136)		100.00%	(\$32,136)		
4-92000 Deferred Parkland Fee Recognized					(\$10,000)	(\$10,000)	
Total Deferred Revenue	(\$32,136)	(\$32,136)		100.00%	(\$42,136)	(\$10,000)	(31.12%)
Grants							
4-20000 Federal Grant					(\$3,500)	(\$3,500)	
4-21000 Provincial Grant	(\$143,233)	(\$176,865)	(33,632)	123.48%	(\$143,233)		
Total Grants	(\$143,233)	(\$176,865)	(33,632)	123.48%	(\$146,733)	(\$3,500)	(2.44%)
Total Revenue	(\$1,023,709)	(\$964,553)	59,156	94.22%	(\$1,150,307)	(\$126,598)	(12.37%)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$4,339,728	\$2,986,015	(1,353,713)	68.81%	\$3,991,092	(\$348,636)	8.03%
5-10010 Salaries & Wages - PT	\$528,018	\$548,620	20,602	103.90%	\$615,254	\$87,236	(16.52%)
Total Salary, Wages & Benefits	\$4,867,746	\$3,534,635	(1,333,111)	72.61%	\$4,606,346	(\$261,400)	5.37%

Third Quarter Update
Operations and Protective Services



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$7,000	\$11,792	4,792	168.46%	\$12,391	\$5,391	(77.01%)
5-20375 Cash Short (Over)		\$6	6				
5-20450 Clothing & Safety Supplies	\$49,600	\$75,812	26,212	152.85%	\$81,881	\$32,281	(65.08%)
5-20480 Personal Protective Equipment (PPE)							
5-20500 Columbarium Supplies	\$4,000	\$1,898	(2,102)	47.45%	\$4,000		
5-20525 Comm Equip - R&M Materials & Su	\$5,000	\$3,046	(1,954)	60.92%	\$4,021	(\$979)	19.58%
5-20600 Cornerstone	\$3,000	\$276	(2,724)	9.20%	\$1,501	(\$1,499)	49.97%
5-20700 Courier	\$1,550	\$1,243	(307)	80.19%	\$1,570	\$20	(1.29%)
5-20750 Custodial Supplies	\$4,500	\$7,693	3,193	170.96%	\$8,926	\$4,426	(98.36%)
5-20855 Dock - Repairs & Maintenance	\$4,900	\$3,528	(1,372)	72.00%	\$4,900		
5-20925 Educational Supplies	\$8,000	\$1,632	(6,368)	20.40%	\$4,000	(\$4,000)	50.00%
5-21000 Equipment Repairs & Maintenance	\$17,600	\$21,871	4,271	124.27%	\$25,439	\$7,839	(44.54%)
5-21050 Fire Prevention	\$6,000	\$7,639	1,639	127.32%	\$6,000		
5-21100 Fleet R&M M&S	\$309,250	\$344,627	35,377	111.44%	\$415,249	\$105,999	(34.28%)
5-21105 Flag Maintenance	\$6,000	\$3,981	(2,019)	66.35%	\$4,000	(\$2,000)	33.33%
5-21125 Food & Beverage	\$2,200	\$4,701	2,501	213.68%	\$3,126	\$926	(42.09%)
5-21200 Fuel (Gas, diesel)	\$416,410	\$320,688	(95,722)	77.01%	\$407,737	(\$8,673)	2.08%
5-21300 Grave Maintenance	\$2,000	\$4,234	2,234	211.70%	\$4,400	\$2,400	(120.00%)
5-21477 Horticulture/Beautification	\$20,000	\$21,262	1,262	106.31%	\$21,265	\$1,265	(6.33%)
5-21500 Hydro	\$113,755	\$109,988	(3,767)	96.69%	\$115,055	\$1,300	(1.14%)
5-21625 Licencing Fee	\$34,510	\$26,810	(7,700)	77.69%	\$33,012	(\$1,498)	4.34%
5-21750 Materials & Supplies	\$502,650	\$481,094	(21,556)	95.71%	\$729,639	\$226,989	(45.16%)
5-21800 Meals & Accommodations	\$12,068	\$18,155	6,087	150.44%	\$23,097	\$11,029	(91.39%)
5-21850 Meeting Supplies		\$899	899		\$889	\$889	
5-21900 Memberships	\$5,340	\$3,816	(1,524)	71.46%	\$4,380	(\$960)	17.98%
5-21925 Merchandise		\$3,523	3,523		\$4,000	\$4,000	
5-21950 Mileage		\$527	527		\$527	\$527	
5-22000 Minor Hardware					\$38	\$38	
5-22050 Minor Software		\$228	228		\$228	\$228	
5-22060 Minor Acquisitions	\$7,000	\$90,808	83,808	1,297.26%	\$96,676	\$89,676	(1,281.09%)
5-22075 Monitoring	\$15,864	\$13,063	(2,801)	82.34%	\$18,745	\$2,881	(18.16%)
5-22150 Natural Gas	\$15,200	\$13,322	(1,878)	87.64%	\$15,200		
5-22250 Office Supplies	\$5,600	\$4,849	(751)	86.59%	\$6,428	\$828	(14.79%)
5-22400 Professional Development	\$25,500	\$25,707	207	100.81%	\$31,273	\$5,773	(22.64%)
5-22475 Propane	\$5,750	\$3,961	(1,789)	68.89%	\$5,750		
5-22480 Property - R&M Materials & Supply	\$68,250	\$14,058	(54,192)	20.60%	\$53,750	(\$14,500)	21.25%
5-22550 Publications	\$200		(200)		\$200		
5-22585 Radio Tower R&M	\$3,400	\$7,515	4,115	221.03%	\$7,800	\$4,400	(129.41%)
5-22850 Sewer	\$1,670	\$949	(721)	56.83%	\$1,670		
5-22875 Signage	\$4,500	\$1,836	(2,664)	40.80%	\$4,500		
5-22900 Small Tools & Equipment	\$22,600	\$24,916	2,316	110.25%	\$27,420	\$4,820	(21.33%)
5-22955 Specialized Equipment	\$3,000		(3,000)			(\$3,000)	100.00%
5-23100 Telephone - Cellular	\$7,640	\$4,946	(2,694)	64.74%	\$6,840	(\$800)	10.47%
5-23105 Telephone - Landline	\$2,700	\$1,861	(839)	68.93%	\$2,700		
5-23155 Tree Maintenance	\$10,000	\$36,768	26,768	367.68%	\$38,900	\$28,900	(289.00%)
5-23175 Volunteer/Staff Appreciation	\$3,250	\$3,578	328	110.09%	\$3,250		
5-23180 Health & Wellness Program	\$4,000	\$1,931	(2,069)	48.28%	\$2,500	(\$1,500)	37.50%
5-23250 Water	\$26,266	\$29,857	3,591	113.67%	\$26,266		
Total Materials & Supplies	\$1,767,723	\$1,760,894	(6,829)	99.61%	\$2,271,139	\$503,416	(28.48%)
Contracted Services							
5-30100 Accounting/Audit Fees	\$3,550	\$3,798	248	106.99%	\$3,798	\$248	(6.99%)
5-30150 Alarm Monitoring		\$1,543	1,543		\$1,549	\$1,549	
5-30250 Building R & M Contracted Services	\$11,500	\$54,579	43,079	474.60%	\$86,356	\$74,856	(650.92%)
5-30500 Consulting Fees	\$20,000	\$31,729	11,729	158.64%	\$31,729	\$11,729	(58.65%)
5-30525 Contractors	\$277,600	\$278,614	1,014	100.37%	\$336,993	\$59,393	(21.40%)

Third Quarter Update
Operations and Protective Services



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
5-30600 Copying Expenses	\$800	\$1,936	1,136	242.00%	\$1,952	\$1,152	(144.00%)
5-30621 Custodial Contracts	\$8,100	\$6,996	(1,104)	86.37%	\$8,329	\$229	(2.83%)
5-30625 Door Repairs		\$1,630	1,630		\$1,630	\$1,630	
5-30630 Equipment Repairs & Maintenance		\$5,480	5,480		\$5,480	\$5,480	
5-30631 Digital Marketing		\$1,065	1,065		\$1,065	\$1,065	
5-30635 Fleet Maint - C.S.	\$137,100	\$297,145	160,045	216.74%	\$356,113	\$219,013	(159.75%)
5-30740 Electrician Services		\$8,797	8,797		\$8,797	\$8,797	
5-30850 Equipment Repairs & Maintenance	\$14,300	\$8,217	(6,083)	57.46%	\$16,950	\$2,650	(18.53%)
5-30855 Dock Repairs & Maintenance		\$1,373	1,373		\$1,373	\$1,373	
5-31000 Garbage Collection	\$65,375	\$86,007	20,632	131.56%	\$96,350	\$30,975	(47.38%)
5-31100 HVAC Repair & Maintenance		\$5,292	5,292		\$5,292	\$5,292	
5-31150 Hydrant Rental	\$50,788	\$46,703	(4,085)	91.96%	\$48,452	(\$2,336)	4.60%
5-31300 Internet	\$240		(240)		\$240		
5-31350 Legal Fees		\$42	42		\$33	\$33	
5-31400 Maintenance Contracts	\$65,100	\$91,176	26,076	140.06%	\$101,586	\$36,486	(56.05%)
5-31500 Plumbing Services	\$1,000	\$150	(850)	15.00%	\$150	(\$850)	85.00%
5-31600 Professional Fees					\$150	\$150	
5-31610 Property - R&M Contracted Service	\$8,600	\$4,537	(4,063)	52.76%	\$10,637	\$2,037	(23.69%)
5-31625 Service Contracts	\$285,763	\$204,181	(81,582)	71.45%	\$301,196	\$15,433	(5.40%)
5-31630 Service Contracts-Specialized	\$119,463	\$80,056	(39,407)	67.01%	\$129,684	\$10,221	(8.56%)
5-31655 Software & Services - End User	\$6,328	\$7,336	1,008	115.93%	\$11,336	\$5,008	(79.14%)
5-31875 Washroom Rentals	\$20,000	\$30,024	10,024	150.12%	\$34,325	\$14,325	(71.63%)
Total Contracted Services	\$1,095,607	\$1,258,406	162,799	114.86%	\$1,601,545	\$505,938	(46.18%)
Rents & Financials							
5-55200 Lease - Other Equipment		\$49,779	49,779		\$49,779	\$49,779	
5-55300 Lease - Premise	\$6,106	\$4,070	(2,036)	66.66%	\$6,106		
5-56000 Merchant Fees	\$1,600	\$1,266	(334)	79.13%	\$1,600		
Total Rents & Financials	\$7,706	\$55,115	47,409	715.22%	\$57,485	\$49,779	(645.98%)
Total Expense	\$7,738,782	\$6,609,050	(1,129,732)	85.40%	\$8,536,515	\$797,733	(10.31%)
Long Term Debt							
5-50000 Debenture - Interest	\$82,130	\$44,376	(37,754)	54.03%	\$82,130		
5-50001 Debenture - Payments	\$286,730	\$263,002	(23,728)	91.72%	\$286,730		
Total Long Term Debt	\$368,860	\$307,378	(61,482)	83.33%	\$368,860		
Total Debt	\$368,860	\$307,378	(61,482)	83.33%	\$368,860		
Reserve Contributions							
6-20040 RSRV Cont - Fire Capital	\$4,670	\$10,653	5,983	228.12%	\$4,670		
6-20090 RSRV Cont - Fleet	\$16,425	\$11,493	(4,932)	69.97%	\$16,425		
Total Reserve Contributions	\$21,095	\$22,146	1,051	104.98%	\$21,095		
Transfers from Reserves							
9-20040 Reserve Transfer - Fire Equipment							
9-20072 Reserve Transfer - Parks		(\$2,245)	(2,245)				
9-20080 RSRV xFr - Pitmans Bay	(\$450)		450		(\$450)		
9-20085 Reserve Transfer - Public Works Ca	(\$100,000)		100,000		(\$100,000)		
9-20090 Reserve Transfer - Fleet		(\$112,799)	(112,799)		(\$111,992)	(\$111,992)	
9-21010 Reserve Transfer - Brunel Locks Par	(\$2,500)		2,500		(\$2,500)		
9-21064 Reserve Transfer - MAT (Gen)	(\$16,000)	(\$9,022)	6,978	56.39%	(\$16,000)		
9-21065 Reserve Transfer - Working Fund		(\$24,883)	(24,883)				
9-21075 Reserve Transfer - Human Capital							
Total Transfers from Reserves	(\$118,950)	(\$148,949)	(29,999)	125.22%	(\$230,942)	(\$111,992)	(94.15%)
Total Reserve Contributions (Transfers)	(\$97,855)	(\$126,803)	(28,948)	129.58%	(\$209,847)	(\$111,992)	(114.45%)
Internal Allocations							
4-83000 Int. Equipment Lease	(\$22,410)	(\$15,821)	6,589	70.60%	(\$22,410)		
4-84000 Int. Snow Removal	(\$7,000)	(\$4,200)	2,800	60.00%	(\$7,000)		

Third Quarter Update
Operations and Protective Services



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
5-42000 Int. Equip Costs	\$993,665	\$1,437,898	444,233	144.71%	\$993,665		
5-43000 Int. Recovery of Equip	(\$993,665)	(\$1,437,711)	(444,046)	144.69%	(\$993,665)		
Total Internal Allocations	(\$29,410)	(\$19,834)	9,576	67.44%	(\$29,410)		
Net Levy	\$6,956,668	\$5,805,238	(1,151,430)	83.45%	\$7,515,811	\$559,143	(8.04%)
2 Capital Fund							
Revenue							
7-60010 Sale of Equipment		(\$70,234)	(70,234)				
Total Revenue		(\$70,234)	(70,234)				
Deferred Revenue							
7-90005 DC's Recognized - Roads and Relate	(\$178,415)		178,415		(\$178,415)		
7-90020 DC's Recognized - Outdoor Recreat	(\$109,481)		109,481			\$109,481	100.00%
7-90025 DC's Recognized - Indoor Recreatio	(\$11,900)		11,900		(\$11,900)		
7-91000 Deferred CCBF Recognized	(\$678,135)		678,135			\$678,135	100.00%
7-92000 Deferred Parkland Fee Recognized	(\$60,000)		60,000		(\$60,000)		
Total Deferred Revenue	(\$1,037,931)		1,037,931		(\$250,315)	\$787,616	75.88%
Grants							
7-21000 Provincial Grants	(\$635,710)	(\$529,758)	105,952	83.33%		\$635,710	100.00%
Total Grants	(\$635,710)	(\$529,758)	105,952	83.33%		\$635,710	100.00%
Donations							
7-50010 Donations - Individual & Corporate	(\$300,000)	(\$6,178)	293,822	2.06%	(\$306,178)	(\$6,178)	(2.06%)
Total Donations	(\$300,000)	(\$6,178)	293,822	2.06%	(\$306,178)	(\$6,178)	(2.06%)
Total Revenue	(\$1,973,641)	(\$606,170)	1,367,471	30.71%	(\$556,493)	\$1,417,148	71.80%
Salary, Wages & Benefits							
8-10000 SWB Capital - FT		\$359	359		\$359	\$359	
Total Salary, Wages & Benefits		\$359	359		\$359	\$359	
Total Expense		\$359	359		\$359	\$359	
Total Debt							
Reserve Contributions							
6-20040 RSRV Cont - Fire Capital	\$314,300	\$314,300		100.00%	\$314,300		
6-20070 RSRV Cont - Cemetery Capital	\$16,000	\$16,000		100.00%	\$16,000		
6-20072 RSRV Cont - Parks	\$495,300	\$521,285	25,985	105.25%	\$495,300		
6-20085 RSRV Cont - Public Works Capital	\$3,988,450	\$4,518,208	529,758	113.28%	\$3,988,450		
6-20090 RSRV Cont - Fleet	\$737,195	\$781,444	44,249	106.00%	\$737,195		
Total Reserve Contributions	\$5,551,245	\$6,151,237	599,992	110.81%	\$5,551,245		
Transfers from Reserves							
9-20020 Reserve Transfer - Town Capital Re	(\$60,000)	(\$60,997)	(997)	101.66%	(\$60,000)		
9-20040 Reserve Transfer - Fire Equipment	(\$577,362)	(\$213,798)	363,564	37.03%	(\$359,362)	\$218,000	37.76%
9-20070 Reserve Transfer - Cemetery	(\$125,000)	(\$17,804)	107,196	14.24%	(\$9,454)	\$115,546	92.44%
9-20072 Reserve Transfer - Parks	(\$808,819)	(\$406,243)	402,576	50.23%	(\$89,735)	\$719,084	88.91%
9-20085 Reserve Transfer - Public Works Ca	(\$3,387,594)	(\$1,555,302)	1,832,292	45.91%	(\$2,480,042)	\$907,552	26.79%
9-20090 Reserve Transfer - Fleet	(\$488,150)	(\$760,872)	(272,722)	155.87%	(\$760,409)	(\$272,259)	(55.77%)
9-20091 Reserve Transfer - By-law Fleet		(\$49,765)	(49,765)		(\$49,765)	(\$49,765)	
9-20097 Reserve Transfer - Streetscape							
9-21065 Reserve Transfer - Working Fund	(\$15,300)		15,300		(\$18,098)	(\$2,798)	(18.29%)
9-21081 Reserve Transfer - Ontario Winter C							
Total Transfers from Reserves	(\$5,462,225)	(\$3,064,781)	2,397,444	56.11%	(\$3,826,865)	\$1,635,360	29.94%
Total Reserve Contributions (Transfers)	\$89,020	\$3,086,456	2,997,436	3,467.15%	\$1,724,380	\$1,635,360	(1,837.07%)
Capital Expenses							

Third Quarter Update
Operations and Protective Services



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
8-21750 Materials & Supplies	\$1,606,162	\$1,360,663	(245,499)	84.72%	\$1,535,739	(\$70,423)	4.38%
8-22060 Minor Acquisition					\$6,178	\$6,178	
8-30500 Consulting Fees	\$174,980	\$139,270	(35,710)	79.59%	\$307,394	\$132,414	(75.67%)
8-30525 Contractors	\$5,654,724	\$1,573,513	(4,081,211)	27.83%	\$2,533,688	(\$3,121,036)	55.19%
Total Capital Expenses	\$7,435,866	\$3,073,446	(4,362,420)	41.33%	\$4,382,999	(\$3,052,867)	41.06%
Net Levy	\$5,551,245	\$5,554,091	2,846	100.05%	\$5,551,245		
Total Operations and Protective Services	\$12,507,913	\$11,359,329	(1,148,584)	90.82%	\$13,067,056	\$559,143	(4.47%)

**Third Quarter Update
Library**



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
1 Operating Fund							
Revenue							
4-40015 Adult Programs	(\$1,500)	(\$1,121)	379	74.73%	(\$1,500)		
4-40125 Children & Youth Programs	(\$2,000)		2,000		(\$1,000)	\$1,000	50.00%
4-40200 Dues & Fees	(\$500)	(\$210)	290	42.00%	(\$296)	\$204	40.80%
4-40220 Equipment Rental	(\$1,250)		1,250		(\$250)	\$1,000	80.00%
4-40225 Exam Invigilation	(\$900)	(\$120)	780	13.33%	(\$160)	\$740	82.22%
4-40260 Fines	(\$10,000)	(\$4,987)	5,013	49.87%	(\$7,346)	\$2,654	26.54%
4-40435 Merchandise Revenue	(\$4,500)	(\$1,035)	3,465	23.00%	(\$1,436)	\$3,064	68.09%
4-40440 Miscellaneous Revenue	(\$2,500)	(\$1,478)	1,022	59.12%	(\$2,500)		
4-40490 Non-Resident Fee	(\$2,400)	(\$1,520)	880	63.33%	(\$2,000)	\$400	16.67%
4-40545 Photocopies	(\$3,000)	(\$2,627)	373	87.57%	(\$3,000)		
4-40640 Registration Fees		(\$305)	(305)		(\$1,555)	(\$1,555)	
4-40649 Rental - Late Closing							
4-40650 Rental	(\$7,500)	(\$6,666)	834	88.88%	(\$8,054)	(\$554)	(7.39%)
5-22255 Permits & Licences		\$153	153		\$153	\$153	
Total Revenue	(\$36,050)	(\$19,916)	16,134	55.25%	(\$28,944)	\$7,106	19.71%
Grants							
4-21000 Provincial Grant	(\$37,463)		37,463		(\$37,463)		
4-21020 Provincial Grant- Pay Equity Subsid	(\$3,475)		3,475		(\$3,475)		
4-21021 Provincial Grant - Connectivity	(\$1,800)		1,800		(\$1,800)		
Total Grants	(\$42,738)		42,738		(\$42,738)		
Donations							
4-50010 Donations - Individual & Corporate		(\$1,833)	(1,833)		(\$4,122)	(\$4,122)	
4-50030 Donations - Service Groups		(\$2,308)	(2,308)		(\$2,419)	(\$2,419)	
Total Donations		(\$4,141)	(4,141)		(\$6,541)	(\$6,541)	
Total Revenue	(\$78,788)	(\$24,057)	54,731	30.53%	(\$78,223)	\$565	0.72%
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$503,483	\$364,250	(139,233)	72.35%	\$503,952	\$469	(0.09%)
5-10010 Salaries & Wages - PT	\$306,836	\$230,338	(76,498)	75.07%	\$309,972	\$3,136	(1.02%)
Total Salary, Wages & Benefits	\$810,319	\$594,588	(215,731)	73.38%	\$813,924	\$3,605	(0.44%)
Materials & Supplies							
5-20125 Adult Programs	\$2,000	\$163	(1,837)	8.15%	\$2,000		
5-20300 Board Expenses	\$1,500	\$79	(1,421)	5.27%	\$1,500		
5-20375 Cash Short (Over)		\$29	29		\$29	\$29	
5-20425 Childrens Programs	\$4,800	\$2,048	(2,752)	42.67%	\$4,800		
5-20480 Personal Protective Equipment (PP)	\$1,000	\$234	(766)	23.40%	\$500	(\$500)	50.00%
5-20700 Courier	\$100		(100)		\$100		
5-21500 Hydro							
5-21558 Inter-Library Loan	\$2,287	(\$510)	(2,797)	(22.30%)	\$500	(\$1,787)	78.14%
5-21750 Materials & Supplies	\$2,500	\$4,731	2,231	189.24%	\$2,813	\$313	(12.52%)
5-21752 eResources	\$30,476	\$25,775	(4,701)	84.57%	\$30,476		
5-21850 Meeting Supplies		\$16	16				
5-21900 Memberships	\$1,300	\$1,100	(200)	84.62%	\$1,300		
5-21925 Merchandise	\$4,000	\$2,223	(1,777)	55.57%	\$4,000		
5-21950 Mileage	\$1,500	\$376	(1,124)	25.07%	\$1,000	(\$500)	33.33%
5-22000 Minor Hardware	\$750	\$229	(521)	30.53%	\$750		
5-22050 Minor Software	\$550		(550)		\$300	(\$250)	45.45%
5-22060 Minor Acquisitions	\$2,000	\$248	(1,752)	12.40%	\$2,000		
5-22150 Natural Gas							
5-22250 Office Supplies	\$650	\$600	(50)	92.31%	\$650		
5-22350 Processing - In-House	\$1,500	\$682	(818)	45.47%	\$1,500		
5-22400 Professional Development	\$4,000	\$2,166	(1,834)	54.15%	\$4,000		
5-22450 Promotion/Special Events	\$2,500	\$2,127	(373)	85.08%	\$2,536	\$36	(1.44%)

**Third Quarter Update
Library**



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
5-22850 Sewer							
5-23100 Telephone - Cellular	\$360	\$175	(185)	48.61%	\$240	(\$120)	33.33%
5-23105 Telephone - Landline	\$588	\$393	(195)	66.84%	\$588		
5-23250 Water							
Total Materials & Supplies	\$64,361	\$42,884	(21,477)	66.63%	\$61,582	(\$2,779)	4.32%
Contracted Services							
5-30100 Accounting/Audit Fees	\$1,526	\$1,526		100.00%	\$1,526		
5-30250 Building R & M Contracted Services							
5-30600 Copying Expenses	\$2,160	\$1,114	(1,046)	51.57%	\$1,500	(\$660)	30.56%
5-30631 Digital Marketing	\$2,000	\$187	(1,813)	9.35%	\$2,000		
5-30645 Mat Contracts	\$2,388	\$1,823	(565)	76.34%	\$2,388		
5-30654 Periodicals	\$6,000	\$4,305	(1,695)	71.75%	\$6,000		
5-30655 Processing Fee - Contract	\$14,400	\$13,448	(952)	93.39%	\$14,400		
5-30740 Electrician Services							
5-31025 Hardware Maint & Support	\$5,600	\$5,597	(3)	99.95%	\$5,600		
5-31100 HVAC Repair & Maintenance							
5-31300 Internet	\$2,500	\$1,605	(895)	64.20%	\$2,500		
5-31350 Legal Fees	\$2,500		(2,500)		\$2,500		
5-31500 Plumbing Services							
5-31625 Service Contracts		\$109	109		\$109	\$109	
5-31655 Software & Services - End User	\$14,057	\$15,318	1,261	108.97%	\$14,842	\$785	(5.58%)
Total Contracted Services	\$53,131	\$45,032	(8,099)	84.76%	\$53,365	\$234	(0.44%)
Rents & Financials							
5-55200 Lease - Other Equipment	\$220		(220)			(\$220)	100.00%
5-55300 Lease - Premise							
5-56000 Merchant Fees	\$1,100	\$1,037	(63)	94.27%	\$1,100		
Total Rents & Financials	\$1,320	\$1,037	(283)	78.56%	\$1,100	(\$220)	16.67%
Total Expense	\$929,131	\$683,541	(245,590)	73.57%	\$929,971	\$840	(0.09%)
Total Debt							
Transfers from Reserves							
9-20055 Reserve Transfer - Library					(\$1,405)	(\$1,405)	
Total Transfers from Reserves					(\$1,405)	(\$1,405)	
Total Reserve Contributions (Transfers)					(\$1,405)	(\$1,405)	
Internal Allocations							
5-84000 Int. Snow Removal							
5-86000 Int. Labour Reallocation	\$40,294		(40,294)		\$40,294		
Total Internal Allocations	\$40,294		(40,294)		\$40,294		
Net Levy	\$890,637	\$659,484	(231,153)	74.05%	\$890,637		
2 Capital Fund							
Deferred Revenue							
7-90030 DC's Recognized - Library	(\$5,678)		5,678		(\$5,678)		
Total Deferred Revenue	(\$5,678)		5,678		(\$5,678)		
Donations							
7-50010 Donations - Individual & Corporate		(\$6,716)	(6,716)				
Total Donations		(\$6,716)	(6,716)				
Total Revenue	(\$5,678)	(\$6,716)	(1,038)	118.28%	(\$5,678)		
Total Expense							
Total Debt							

Third Quarter Update
Library



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
Reserve Contributions							
6-20058 RSRV Cont - Library IT Cap & Web	\$35,250	\$35,250		100.00%	\$35,250		
Total Reserve Contributions	\$35,250	\$35,250		100.00%	\$35,250		
Transfers from Reserves							
9-20000 xFr to Capital Reserve							
9-20055 Reserve Transfer - Library		(\$3,192)	(3,192)				
9-20058 Reserve Transfer - Library IT Cap &	(\$39,385)		39,385		(\$39,385)		
Total Transfers from Reserves	(\$39,385)	(\$3,192)	36,193	8.10%	(\$39,385)		
Total Reserve Contributions (Transfers)	(\$4,135)	\$32,058	36,193	(775.28%)	(\$4,135)		
Capital Expenses							
8-21750 Materials & Supplies	\$135,138	\$70,203	(64,935)	51.95%	\$135,138		
8-30525 Contractors							
Total Capital Expenses	\$135,138	\$70,203	(64,935)	51.95%	\$135,138		
Net Levy	\$125,325	\$95,545	(29,780)	76.24%	\$125,325		
Total Library	\$1,015,962	\$755,029	(260,933)	74.32%	\$1,015,962		

Third Quarter Update
BIA



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
1 Operating Fund							
Revenue							
4-40040 Advertising	(\$4,000)		4,000		(\$4,000)		
4-40190 Downtown Dollar Revenue	(\$10,000)	(\$22,370)	(12,370)	223.70%	(\$10,000)		
4-40590 Promotion	(\$8,500)	(\$5,211)	3,289	61.31%	(\$8,500)		
4-40780 Ticket Sales	(\$8,000)		8,000		(\$8,000)		
Total Revenue	(\$30,500)	(\$27,581)	2,919	90.43%	(\$30,500)		
Other Property Tax Revenue							
4-11050 BIA - Levy	(\$135,645)	(\$135,645)		100.00%	(\$135,645)		
Total Other Property Tax Revenue	(\$135,645)	(\$135,645)		100.00%	(\$135,645)		
Grants							
4-23000 Community Grant	(\$50,000)		50,000		(\$50,000)		
Total Grants	(\$50,000)		50,000		(\$50,000)		
Total Revenue	(\$216,145)	(\$163,226)	52,919	75.52%	(\$216,145)		
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT							
5-10010 Salaries & Wages - PT	\$73,515	\$52,318	(21,197)	71.17%	\$73,515		
Total Salary, Wages & Benefits	\$73,515	\$52,318	(21,197)	71.17%	\$73,515		
Materials & Supplies							
5-20150 Advertising/Design	\$29,000	\$18,806	(10,194)	64.85%	\$29,000		
5-20300 Board Expenses	\$500	\$1,345	845	269.00%	\$500		
5-20910 Downtown Dollar Expenses	\$10,000	\$24,985	14,985	249.85%	\$10,000		
5-20915 Special Event Downtown Dollar Exp		\$440	440				
5-21750 Materials & Supplies							
5-21800 Meals & Accommodations		\$462	462				
5-21850 Meeting Supplies		\$28	28				
5-21900 Memberships	\$400	\$345	(55)	86.25%	\$400		
5-21950 Mileage	\$200		(200)		\$200		
5-22100 Mural Expenses		\$10,000	10,000				
5-22250 Office Supplies	\$1,000	\$1,021	21	102.10%	\$1,000		
5-22400 Professional Development	\$300		(300)		\$300		
5-22450 Promotion/Special Events	\$75,645	\$27,437	(48,208)	36.27%	\$75,645		
5-22900 Small Tools & Equipment	\$10,000		(10,000)		\$10,000		
5-23100 Telephone - Cellular		\$205	205				
5-23105 Telephone - Landline	\$600		(600)		\$600		
5-23250 Water							
Total Materials & Supplies	\$127,645	\$85,074	(42,571)	66.65%	\$127,645		
Contracted Services							
5-30100 Accounting/Audit Fees	\$600	\$509	(91)	84.83%	\$600		
5-30550 Contributions/Grants to Others	\$5,000	\$4,000	(1,000)	80.00%	\$5,000		
5-30600 Copying Expenses	\$200	\$130	(70)	65.00%	\$200		
5-30685 Sponsorship		\$270	270				
5-31000 Garbage Collection	\$300		(300)		\$300		
5-31300 Internet	\$800	\$793	(7)	99.13%	\$800		
5-31610 Property - R&M Contracted Service							
5-31900 Website	\$400	\$327	(73)	81.75%	\$400		
Total Contracted Services	\$7,300	\$6,029	(1,271)	82.59%	\$7,300		
Rents & Financials							
5-55300 Lease - Premise	\$6,200	\$5,219	(981)	84.18%	\$6,200		
5-57000 Interest & Penalties		\$2	2				
Total Rents & Financials	\$6,200	\$5,221	(979)	84.21%	\$6,200		
Total Expense	\$214,660	\$148,642	(66,018)	69.25%	\$214,660		
Total Debt							

Third Quarter Update
BIA



	2023 Final Budget	2023 YTD Actuals	2023 YTD Actual Budget Difference	2023 Actual Spent %	2023 Q3 Forecast	2023 Forecasted Budget Difference	2023 Forecasted Budget Difference %
Reserve Contributions							
6-21000 RSRV Cont - BIA Downtown Enhanc		\$9,696	9,696				
6-21003 RSRV Cont - BIA Special Events							
6-21005 RSRV Cont - BIA Mural Maintenanc	\$5,000	\$5,000		100.00%	\$5,000		
Total Reserve Contributions	\$5,000	\$14,696	9,696	293.92%	\$5,000		
Transfers from Reserves							
9-21000 Reserve Transfer - BIA Downtown E	(\$3,515)		3,515		(\$3,515)		
9-21006 Reserve Transfer - BIA Streetscape							
Total Transfers from Reserves	(\$3,515)		3,515		(\$3,515)		
Total Reserve Contributions (Transfers)	\$1,485	\$14,696	13,211	989.63%	\$1,485		
Internal Allocations							
4-85525 Internal Permits & Fees		\$34	34				
5-85525 Internal Permits & Fees		\$717	717				
Total Internal Allocations		\$751	751				
Net Levy		\$863	863				
Total BIA		\$863	863				