



# Town of Huntsville Staff Report

**Meeting Date:** May 27, 2026

**To:** General Committee

**Report Number:** CORP-2026-36

**Confidential:** No

**Author(s):** Julia McKenzie, Suzanne Fulton,

**Subject:** 2026 - Q1 Forecast Report

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## Report Highlights

To provide an early, high-level update on the 2026 year-end operating and capital forecast and identify preliminary budget variances based on Q1 information.

## Recommendation

**IT IS RECOMMENDED THAT:** Committee approve the 2026 budget deviations as outlined in Appendix B to CORP-2026-36

## Background

The Town's Budget and Financial Controls Policy requires periodic financial reporting throughout the year. While formal deviation approval is typically presented at Q2 and Q3, this Q1 report provides an early, high-level forecast to identify emerging trends and risks to the approved budget. This represents a change in the process introduced with the 2025–2026 multi-year budget, to ensure that significant variances are identified and reported earlier.

The 2025–2026 budget was approved on November 25, 2024 (Motion 222-24). The 2026 Mayor's Budget was introduced on November 13, 2025, with no changes recommended to the originally proposed 2026 levy, and was deemed adopted on the same day. While certain Council-approved changes were incorporated during the budget presentation and have since been reflected in this forecast, other risks were identified at that time, including interest revenue variability, uncertainty in supplementary taxation revenue, changes in shared services fire revenue, and inflationary pressures on goods and services. Increased Ontario Municipal Partnership Fund (OMPF) funding was also identified as a potential mitigating factor for some of these pressures.

Since that time, additional economic conditions have further impacted the forecast and are expected to place additional pressure on both the current and future budgets, including increased road maintenance costs and declining building activity.

## Discussion

## **Appendix A - Consolidated Forecast - Summary**

### **Highlights**

#### Fire Services Agreement – Lake of Bays

- The conclusion of the Fire Services Agreement with the Township of Lake of Bays has resulted in a reduction in shared service revenue.
- This represents a structural change to the Town's revenue base that will need to be addressed through future financial planning and budget adjustments.

#### Roads Maintenance

- Roads operations are experiencing increased activity levels and cost pressures, in areas such as snow plowing and removal and street sweeping.
- Overages are partially offset through operational realignments, resource allocation changes across service areas and delay in hires of new positions.

#### Cemetery Maintenance

- Effective in 2026, cemetery maintenance has transitioned to a contracted service model.
- Full-time staff previously shared between Roads and Cemetery operations have been fully reallocated to Roads.
- This change is not expected to have a net impact on the tax levy, as increased contracted costs are offset by reductions in internal staffing costs.

#### Building Department Revenue Pressures

- Building permit activity is below budget due to current market conditions, new provincial multi-year allocation requirements and reduced development activity.
- This has resulted in a significant reduction in building fee revenue and increased reliance on reserve funding.
- Based on current projections, the Building Department reserve is expected to move into a negative position of \$900,000 as noted in Appendix D, by year-end.

#### Working Funds Reserve

- The original 2026 budget included additional funding through the Ontario Municipal Partnership Fund (OMPF), which was allocated to the Working Funds Reserve.
- Based on updated projections, these funds are now being recognized as general revenue to help offset operating pressures across various service areas.

### **Overall Financial Position**

Based on information available at the end of Q1, the Town is projecting a preliminary year-end deficit of approximately \$428,000. This represents a variance of approximately 1.4% of total budgeted expenditures (based on a total budget of \$30 million).

As this forecast is based on limited year-to-date activity, it should be considered preliminary. Management will continue to monitor financial performance and refine projections in future quarterly reporting.

## **Appendix B – Deviation Listing**

*Note: amounts are rounded to the nearest \$1,000*

## **Appendix C – Consolidated Forecast**

A detailed Q1 forecast by service area is provided in Appendix C.

[Appendix C - 2026 Q1 Consolidated Forecast - Detail](#)

## **Appendix D – Reserve Forecast**

The reserve forecast outlined in Appendix D reflects the impact of current projections. Further updates will be provided as forecasts are refined.

## Appendix E- Capital Forecast

A summary and detailed report of the capital projects is provided in Appendix E including over \$3.5 M in carry over projects from 2025 (see below).

### Options

1. Committee approve the 2026 budget deviations as provided in Appendix B (**recommended**)
2. Committee does not approve the 2026 budget deviations, and provides recommendations to staff (not recommended)

### Capital

Overall there is no net levy impact to the forecasted amounts of capital expenditures as changes are either funded from grants, reserves, or changes to other projects.

#### Highlights:

- There is an overall increase forecasted of \$2,062,000 in capital expenses for 2026.
- Of the forecast for 2026, approximately \$3,530,000 of capital projects were carried forward from 2025
- Approximately \$1,550,000 is being deferred to future years
- \$70,000 are a result of in year approvals
- See Appendix E for a full breakdown of each capital project.

### Operational

At Q1, the Town is projecting a preliminary deficit of approximately \$428,000 (1.4%). Given that this is early in the fiscal year, the forecast is subject to change as additional information becomes available. Management will:

- Continue to closely monitor revenues and expenditures across all service areas
- Identify opportunities to mitigate pressures where possible
- Provide more detailed and refined analysis in the Q2 and Q3 forecast reports, including recommended strategies to address any confirmed year-end variance

### Relevant Policies / Legislation / Resolutions

#### Relevant Policies:

- By-Law 2016-31 (Accountability and Transparency Policy)
- Budget-Financial-27 (Financial Reserves)
- Budget-Financial-21 (Budget and Financial Controls Policy)

#### Legislation:

- Municipal Act, 2001 S.O. 2001, CHAPTER 25, Section 290 (4) - Yearly Budget Local Municipalities

### Council Strategic Direction

- Balanced Growth-1.2: Ensure a continued focus on maintaining and upgrading existing Town infrastructure as part of growth management planning.
- Stable, Trusted & Engaged Community Partner-2.1: Create, implement, and invest in the Town's Asset Management Plan, including long-term financing strategies.

- Town's Mission: Delivering quality services for the people of Huntsville through responsible decision-making.
- Corporate Value - Transparency: We value pro-active, open, and honest communication with the community and coworkers.

**Attachments**

- [Appendix A - 2026 Q1 Consolidated Forecast - Summary](#)
- [Appendix B - 2026 Q1 Deviation List](#)
- [Appendix C - 2026 Q1 Consolidated Forecast](#)
- [Appendix D - 2026 Q1 Reserve Forecast](#)
- [Appendix E - 2026 Q1 Capital Forecast](#)

**Consultations**

Consultations with divisional directors and budget managers.

**Respectfully Submitted:** Julia McKenzie, Suzanne Fulton,

**Manager Approval (if required):** \_\_\_\_\_

**Director Approval:** \_\_\_\_\_

**CAO Approval:** \_\_\_\_\_

**Town of Huntsville Consolidated  
External Organization Tree**


	2026 Final Budget	2026 Actuals	Budget Remaining	2026 Q1 Forecast	2026 Surplus (Deficit)
<b>Council and Administration</b>					
Administration	\$2,170,128	\$1,634,182	535,946	2,066,467	\$103,661
Council and Committee	\$400,713	\$132,528	268,185	403,090	(\$2,377)
Elections	\$41,000	\$63,678	(22,678)	41,000	
<b>Culture and Events</b>					
Algonquin Theatre	\$336,542	\$130,203	206,339	378,923	(\$42,381)
Arts and Culture	\$43,975	\$1,262	42,713	43,975	
Community Centres	\$165,355	\$47,318	118,037	199,724	(\$34,369)
Huntsville Public Library	\$1,331,822	\$416,235	915,587	1,333,468	(\$1,646)
Muskoka Heritage Place	\$447,420	\$129,186	318,234	415,175	\$32,245
<b>Economic Development</b>					
Business Improvement Association (BIA)		\$5,839	(5,839)		
Economic Development	\$144,243	\$42,791	101,452	144,243	
Huntsville Health Care Clinic (The Annex)	\$14,520	\$2,539	11,981	14,520	
Municipal Accommodation Tax	(\$189,650)	(\$192,700)	3,050	(195,125)	\$5,475
Town Properties		\$1,465	(1,465)		
<b>Home, Property and Planning</b>					
Affordable Housing		\$1,984	(1,984)		
Building		\$565	(565)		
By-Law	\$348,240	\$94,811	253,429	332,871	\$15,369
Community Policing	(\$995)	\$389	(1,384)	(995)	
Emergency Preparedness	\$13,659	\$2,161	11,498	13,659	
Environmental and Climate Change	\$26,243	\$26,305	(62)	26,243	
Fire Department	\$1,468,919	\$586,290	882,629	1,607,918	(\$138,999)
Fire Regional Training Centre		\$3,841	(3,841)		
Maps and Geographic information system	\$158,744	\$77,675	81,069	157,626	\$1,118
Planning	\$411,961	\$142,276	269,685	457,257	(\$45,296)
Property Taxes	(\$362,750)	\$1,822	(364,572)	(362,750)	
Short Term Rental Licensing		(\$1)	1		
<b>Recreation and Facilities</b>					
Adult Programming	\$124,727	\$45,557	79,170	116,581	\$8,146
Cemeteries	\$180,177	(\$28,628)	208,805	272,852	(\$92,675)
Facilities	\$2,754,073	\$1,069,177	1,684,896	2,716,124	\$37,949
Parks	\$1,924,935	\$883,162	1,041,773	1,897,340	\$27,595
Recreation and Leisure	\$196,749	\$22,109	174,640	196,749	
Swimming and Aquatics	\$343,907	\$82,136	261,771	346,321	(\$2,414)
Youth Programs and Day Camps	\$16,217	\$5,678	10,539	13,704	\$2,513
<b>Roads, Sidewalks and Transit</b>					
Roads and Sidewalks	\$12,607,784	\$8,631,674	3,976,110	12,911,047	(\$303,263)
Transit	\$202,064	\$82,007	120,057	201,064	\$1,000
<b>Total External Organization Tree</b>	<b>\$25,320,722</b>	<b>\$14,145,516</b>	<b>11,175,206</b>	<b>25,749,071</b>	<b>(\$428,349)</b>

Service Area	Description	Line Item	+/- Budget	Impact to Surplus	Rationale
Council and Administration	Civic Centre - Facility	Salaries, Wages, and Benefits	40,000	40,000	Decrease in forecasted salary, wages and benefits for the Civic Centre Facility, with a corresponding increase to the Algonquin Theatre, reflects a refinement in staff cost allocation following a review of roles and responsibilities. Costs have been realigned to better reflect the actual distribution of work across facilities, with no net impact on the overall Facility staffing budget.
Council and Administration	Finance	Accounting and Audit Fees	(35,000)	(35,000)	Increase in forecasted accounting and audit fees for Town Consolidated audit due to change in external auditor not originally anticipated during initial budget preparation.
Council and Administration	Finance	Consulting Fees	100,000	-	Deferring Financial Software replacement until 2027, does not impact levy as project is to be funded from Corporate Software Reserve.
Council and Administration	Finance	Dividend Income	(212,000)	(212,000)	The 2026 Lakeland dividend is forecasted below budget due to Lakeland Holding Ltd. deferring distributions as a result of prior-year storm-related losses impacting its financial performance.
Council and Administration	Finance	Salaries, Wages, and Benefits	(30,000)	-	Forecasted variance is due to leave coverage, funded through Human Capital reserve.
Council and Administration	Finance	Software & Services - End User	600,000	-	Deferring Financial Software replacement until 2027, does not impact levy as project is to be funded from Corporate Software Reserve.
Council and Administration	Finance	Tax Penalty Revenue	96,000	96,000	Increase in forecasted tax penalty revenue based on expected amounts from historical trends.
Council and Administration	Human Resources	Salaries, Wages, and Benefits	(30,000)	-	Forecasted variance reflects adjustments as per corporate policy, resulting from an externally conducted job re-evaluation, does not impact levy as this is funded from Human Capital Reserve.
Council and Administration	Insurance	Contracted Services	(25,000)	-	Actuarial report approved via GC28-26, does not impact the levy as increase costs to be funded from the Insurance Reserve and BFL Canada.
Council and Administration	Insurance	Insurance Premiums	46,000	-	Decrease in forecasted insurance premiums, does not impact the levy as significant variances are contributed to the Insurance Stabilization Reserve.
Council and Administration	Town Wide	Ontario Municipal Partnership Fund (OMPF) Grant	173,000	173,000	An increase in 2026 OMPF funding is forecasted to offset operating variances in Fire Administration revenue and Lakeland dividend revenue.
Council and Administration	Town Wide	Reserve Contribution	109,000	109,000	An increase in 2025 OMPF funding is forecasted to offset operating variances in Fire Administration revenue and Lakeland dividend revenue. These funds were originally allocated to the Working Funds Reserve; however, the current forecast reflects their use as general operating revenue in 2026.
Culture and Events	Algonquin Theatre - Facility	Salaries, Wages, and Benefits	(42,000)	(42,000)	Increase in forecasted salary, wages and benefits for the Algonquin Theatre facility reflects a refinement in staff cost allocation following a review of roles and responsibilities. Costs have been realigned to better reflect the actual distribution of work performed at the theatre facility, with no net impact on the overall Facility staffing budget.
Culture and Events	Huntsville Public Library	Consulting Fees	(28,000)	-	2025 Carry Forward - Huntsville Public Library Master Plan total project approved at \$75,000 (105-25) to be funded from reserves and development charges, amount represents the carry over amount for 2026.
Economic Development	Municipal Accommodation Tax Administration	Municipal Accommodation Tax Contributions	(55,000)	-	Increase in HMATA portion of MAT funds collected.
Economic Development	Municipal Accommodation Tax Administration	Municipal Accommodation Taxes Received	98,000	-	Forecasted collections to be similar to actual collections in 2025. Any additional collections, net of administrative expenses and HMATA contributions, will be transferred into the MAT Reserve.
Economic Development	Municipal Accommodation Tax Administration	Municipal Accommodation Reserve Contribution	(86,000)	-	Increased reserve transfer based on forecasted net funds to be collected and program expenses.

Service Area	Description	Line Item	+/- Budget	Impact to Surplus	Rationale
Economic Development	Municipal Accommodation Tax - Healthcare Attraction	Contributions and Grants to Others	(25,000)	-	Healthcare HHR Attraction commitment from 2026 to 2028 per resolution 134-25, funded from Municipal Accommodation Tax Reserve.
Economic Development	Municipal Accommodation Tax - Healthcare Attraction	Contributions and Grants to Others	(300,000)	-	Physician Incentive Program unspent funds from original motion 91-24, funded from Municipal Accommodation Tax Reserve.
Economic Development	Municipal Accommodation Tax Projects	Promotion and Special Events	(40,000)	-	2025 Carry forward - Resident Attraction Strategy, unused portion from 2025 carried forward to 2026 as this is a multi-year initiative.
Economic Development	Municipal Accommodation Tax Projects	Signage	(500,000)	-	2025 Carry Forward - Unused portion of Wayfinding Signage Project and Parks and Trails Signage Project, funded from the Municipal Accommodation Tax Reserve.
Economic Development	Town Properties	Reserve Contribution - Surplus Land Sales	(150,000)	-	Parks Capital reserve contribution correction - sale of land should have been originally allocated to the Town Capital Replacement Reserve rather than Parks. No net impact to the levy.
Economic Development	Town Properties	Reserve Contribution - Town Capital Replacement	150,000	-	Town Capital Replacement reserve contribution correction - sale of land should have been originally allocated to the Town Capital Replacement Reserve rather than Parks. No net impact to the levy.
Economic Development	Town Properties	Consulting Fees - Centre Street	(179,000)	-	Increase in forecasted consulting fees over a period of 5 years (2025-2030) at 37 Centre Street as approved through 165-25 to be funded from the Environmental Reserve, updated costing through report OPS-2026-02.
Home, Property and Planning	BetterHomes Huntsville	Contracted Services	(223,000)	-	Contractor costs associated with the BetterHomes Huntsville project, no impact to surplus or deficit as program is self funded.
Home, Property and Planning	BetterHomes Huntsville	Federal Grant	229,000	-	Grant payment to offset costs associated with contractors for the BetterHomes Huntsville project, no impact to surplus or deficit as program is self funded.
Home, Property and Planning	Building Department	Building Permit Revenue	(345,000)	-	As outlined in the 2025 Annual Building Department Review (March 2026), lower building permit volumes and reduced construction activity in 2025 have informed a more conservative forecast for 2026, resulting in a reduction to expected building permit revenue.
Home, Property and Planning	Building Department	Reserve Transfer	333,000	-	The Building Department is self-funded through a dedicated reserve. Due to a significant reduction in revenue, additional funding from the reserve was required to balance the Building Department budget, resulting in the reserve being in a negative position for 2026.
Home, Property and Planning	Building Department	Software & Services - End User	26,000	-	Software costs for Cloudpermit are lower than originally projected, as final contract pricing negotiated in 2025 came in below initial estimates. Staff applied a conservative estimate during budgeting, resulting in a higher projected amount than what was ultimately agreed upon.
Home, Property and Planning	Fire Department	Insurance Recovery Revenue	39,000	39,000	Increase in insurance recoveries reflects higher than anticipated revenue received in Q1 from claims related to structure fires, including fire department responses recoverable through fire marque (insurance billing).
Home, Property and Planning	Fire Department	Provincial Grant Revenue	25,000	-	Approved for the Provincial Warrior Health Grant to subsidize the cost of specialized mental health services, to offset increase in Fire Part Time Salaries, Wages and Benefits.

Service Area	Description	Line Item	+/- Budget	Impact to Surplus	Rationale
Home, Property and Planning	Fire Department	Salaries, Wages, and Benefits	53,000	53,000	Elimination of a vacant position originally approved in the 2025 budget, reflecting changes to the Fire Shared Services Administration Agreement.
Home, Property and Planning	Fire Department	Salaries, Wages, and Benefits	(25,000)	-	Specialized mental health services, to be offset by the approved Provincial Warrior Health Grant.
Home, Property and Planning	Fire Department	Shared Service Administration Revenue	(224,000)	(224,000)	Reduction in Lake of Bays Shared Service Revenue based on forecasted cost splitting as per Fire Service Agreement, to be partially offset by expected increase in OMPF funding from 2025 and 2026.
Home, Property and Planning	Planning	CPP Permit Revenue	(28,000)	(28,000)	Forecasted reduction in permit revenues due to an anticipated reduction in Class 1 and 2 permit applications.
Home, Property and Planning	Planning	SRDU Project	(65,000)	-	Remainder of SRDU (Secondary Residential Dwelling Unit Plans) project approved in 2025 (total project \$100,000), funded from MAT funds (GC69-25).
Recreation and Facilities	Cemeteries	Revenue	(46,000)	(46,000)	Reduction in interment fees, fees directly offset by Contractor costs.
Recreation and Facilities	Cemeteries	Salaries, Wages, and Benefits	210,000	210,000	Decrease in Cemetery staffing costs reflects the transition to contracted services, with previously shared staff resources now fully reallocated to Roads operations, results in offsetting increase in SWB for Roads.
Recreation and Facilities	Cemeteries	Contracted Services	(180,000)	(180,000)	Increase in contracted service costs reflects the transition to contracted Cemetery operations. These costs are offset by a reduction in internal Cemetery staffing and decreased part-time hours within Roads, aligning overall costs with the revised service delivery model.
Roads, Sidewalks and Transit	Sweeping	Contractors	(150,000)	(150,000)	Forecast reflects increased use of contracted sweeping services in spring 2026 to support other road maintenance priorities and improve efficiencies.
Roads, Sidewalks and Transit	Winter Snow Plowing	Materials and Supplies	(79,000)	(79,000)	Forecasted increase in sand material used while plowing based on year-to-date actuals and historical usage.
Roads, Sidewalks and Transit	Winter Snow Removal	Contractors	(169,000)	(169,000)	Multiple snow removal operations were required this winter, with support from contractors, due to frequent weather events and temporary equipment unavailability.
Roads, Sidewalks and Transit	Winter Snow Removal	Municipal Revenue District of Muskoka	25,000	25,000	Winter Snow removal amounts billed back to District of Muskoka forecasted to be higher than budget due to work performed.
Roads, Sidewalks and Transit	Storm System Study	Consulting Fees	26,000	-	Storm system study which was a carry over from 2025, moved to operating - recommended to be funded from Roads Capital, consistent with prior years.
Roads, Sidewalks and Transit	Transit	Service Contracts	149,000	-	Increase in service costs due to new service with two buses, as per motion 125-25 - May be adjusted later in the year due to potential change in start date. To be funded through Working Funds reserve.
Roads, Sidewalks and Transit	Transit	Software & Services - End User	64,000	-	Purchase of Transit fare and AODA announcement system approved through motion 125-24. Was originally approved for purchase in 2025 but has been delayed to 2026. To be funded from Transit reserve.

**Appendix C – Consolidated Forecast**

A detailed Q1 forecast by service area – [2026 Q1 Consolidated Forecast - Detail](#)

<b>Reserve Name</b>	<b>Opening Balance January 1 2026</b>	<b>2026 Increase (decrease)</b>	<b>Expected Balance December 31 2026</b>
Affordable Housing	76,183	0	76,183
Algonquin Theatre Capital	90,469	(110,465)	(19,996)
Aspdin Community Committee	11,034	(6,250)	4,784
Audio Visual Equipment	5,697	500	6,197
Better Homes	0	0	0
BIA - Mural Maintenance	7,160	2,000	9,160
BIA Downtown Enhancement	69,011	(23,840)	45,171
Brunel Locks Park	14,534	(2,500)	12,034
Building Department	118,097	(1,010,938)	(892,841)
Cemetery Capital	177,717	(8,815)	168,902
Centre Street Environmental	1,334,320	(88,952)	1,245,368
Community Health Care	12,000	0	12,000
Community Improvement	40,000	0	40,000
Corporate Information	44,040	0	44,040
Corporate Software	563,948	150,000	713,948
Council Chamber Expansion	133,060	(30,000)	103,060
Cultural Strategy	10,000	0	10,000
Economic Development Capital	9,410	6,271	15,681
Election	151,335	(138,410)	12,925
Facilities	2,000,488	(84,219)	1,916,269
Fire Equipment	449,094	316,149	765,243
Fire Fleet Capital	113,632	(120,000)	(6,368)
Fire Station #1	964	0	964
Fire Station #5	600	0	600
Fleet Capital	(798,805)	(666,292)	(1,465,097)
Heritage	1,369	0	1,369
Human Capital	480,899	(60,377)	420,522
Insurance	668,948	33,756	702,704
IT Capital Replacement	(46,647)	(610,855)	(657,502)
Library Bld Maintenance & Repair	198,773	60,435	259,208

<b>Reserve Name</b>	<b>Opening Balance January 1 2026</b>	<b>2026 Increase (decrease)</b>	<b>Expected Balance December 31 2026</b>
Library Book Donations	3,972	0	3,972
Library Capital Comm Donation	8,909	0	8,909
Library Capital Reserve	382,645	(10,247)	372,398
Library IT Cap & Web Dev	183,394	35,850	219,244
Library Renovation	369,908	300	370,208
Local Planning Appeal Legal	(14,329)	25,000	10,671
Local Share Hospital Funding	5,488,870	355,000	5,843,870
MHP Capital	(147,562)	(54,145)	(201,707)
MHP Hartley Donation	197,037	(110,000)	87,037
Municipal Accommodation Tax (Gen)	1,134,209	(835,377)	298,832
Parks Facilities	761,416	237,917	999,333
Pitman's Bay	70,718	(1,400)	69,318
Planning Policy & Projects	213,515	(115,000)	98,515
Port Sydney Community Committee	24,553	0	24,553
Port Sydney Giving Tree Donations	5,057	0	5,057
Public Art Acquisition Fund	7,281	2,400	9,681
Records Management	116,657	(59,000)	57,657
Recreation & Leisure Services	83,095	(2,044)	81,051
Roads Capital	7,590,380	485,906	8,076,286
Salt Management	115,000	0	115,000
Short Term Rental Program	125,690	(3,283)	122,407
Stephenson Community Committee	23,909	0	23,909
Tax Stabilization	100,000	0	100,000
Town Capital Replacement	610,272	97,856	708,128
Transit	148,800	(148,800)	0
Website	82,516	45,000	127,516
Working Funds	4,259,964	51,150	4,311,114
	<b>27,883,204</b>	<b>(2,395,719)</b>	<b>25,487,485</b>

**Capital Projects**  
**Q1 Forecast Update**  
 External Organization Tree



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
<b>Library</b>	<b>89,500</b>	<b>89,500</b>			
<b>Roads</b>	<b>7,519,000</b>	<b>7,073,347</b>	<b>(445,653)</b>		
<b>Transit</b>	<b>406,632</b>	<b>406,632</b>			
<b>Parks &amp; Cemeteries</b>	<b>293,500</b>	<b>651,480</b>	<b>357,980</b>		
<b>Fleet</b>	<b>692,500</b>	<b>1,592,500</b>	<b>900,000</b>		
<b>Fire &amp; Emergency Services</b>	<b>201,500</b>	<b>225,500</b>	<b>24,000</b>		
<b>Recreation, Culture and Heritage</b>	<b>372,340</b>	<b>407,595</b>	<b>35,255</b>		
<b>Facilities, Sales &amp; Customer Service</b>	<b>440,600</b>	<b>1,123,000</b>	<b>682,400</b>		
<b>Information Technology</b>	<b>260,900</b>	<b>768,900</b>	<b>508,000</b>		
<b>Total External Organization Tree</b>	<b>10,276,472</b>	<b>12,338,454</b>	<b>2,061,982</b>		

**Capital Projects  
Q1 Forecast Update  
Administration**



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
<b>Facilities, Sales &amp; Customer Service</b>					
151-23 Civic - HVAC					
Civic Centre - Various HVAC	416,000	416,000		Contractor has been awarded	Work to start August 17 and be completed by August 31, 2026.
<b>Total 151-23 Civic - HVAC</b>	<b>416,000</b>	<b>416,000</b>			
<b>Information Technology</b>					
105-02 IT - Printers/Copiers					
	2,500	2,500			
<b>Total 105-02 IT - Printers/Copiers</b>	<b>2,500</b>	<b>2,500</b>			
105-03 IT - AudioVisual					
TVs	2,000	2,000			
Heaing Assist for Council Chambers	5,000		(5,000)		
Hearing Assist for Council Chambers		5,000	5,000		
Council Chambers Staff Table TV	1,000	1,000			
<b>Total 105-03 IT - AudioVisual</b>	<b>8,000</b>	<b>8,000</b>			
105-04 IT - Monitors					
	8,500	8,500			
<b>Total 105-04 IT - Monitors</b>	<b>8,500</b>	<b>8,500</b>			
105-08 IT - Battery Backup					
Uninterruptable Power Supplies (UPS)	21,400	21,400			
<b>Total 105-08 IT - Battery Backup</b>	<b>21,400</b>	<b>21,400</b>			
105-10 IT - Networking					
2025 Carry Forward: Network Replacements		31,000	31,000		
Network Replacements	42,000		(42,000)		
<b>Total 105-10 IT - Networking</b>	<b>42,000</b>	<b>31,000</b>	<b>(11,000)</b>		

**Capital Projects  
Q1 Forecast Update  
Administration**



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
105-11 IT - Storage					
2025 Carry Forward: Storage Devices Replacement		5,000	5,000		
Storage Devices Replacement	5,000		(5,000)		
<b>Total 105-11 IT - Storage</b>	<b>5,000</b>	<b>5,000</b>			
105-13 IT - Communications - Cell					
Based on expected replacement of phones	29,000	29,000			
<b>Total 105-13 IT - Communications - Cell</b>	<b>29,000</b>	<b>29,000</b>			
105-14 IT - Surveillance & Security					
2025 Carry Forward: Surveillance & Cameras		45,000	45,000		
Surveillance & Cameras	70,000		(70,000)		
<b>Total 105-14 IT - Surveillance &amp; Security</b>	<b>70,000</b>	<b>45,000</b>	<b>(25,000)</b>		
105-17 IT - End User Computing					
Regular replacements	33,000	33,000			
<b>Total 105-17 IT - End User Computing</b>	<b>33,000</b>	<b>33,000</b>			
105-21 IT - Fire Communications - Radio					
Replace existing Fire Radio Repeaters (Florence Street)	30,000	30,000			
2025 Carry Forward: Fire Communication Radio Projects		31,000	31,000		
<b>Total 105-21 IT - Fire Communications - Radi</b>	<b>30,000</b>	<b>61,000</b>	<b>31,000</b>		
105-23 IT - Portable Meeting System					
2025 Carry Forward: Portable Meeting in a Box		25,000	25,000		
<b>Total 105-23 IT - Portable Meeting System</b>		<b>25,000</b>	<b>25,000</b>		
105-24 IT - Meeting Equipment for Overflow					

**Capital Projects  
Q1 Forecast Update  
Administration**



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
2025 Carry Forward: Meeting Equipment for Overflow		5,000	5,000		
<b>Total 105-24 IT - Meeting Equipment for Over</b>		5,000	5,000		
105-25 IT - Florence Street Communication Tower					
2025 Carry Forward: Reconstruction and replacement of Tower		483,000	483,000		
<b>Total 105-25 IT - Florence Street Communica</b>		483,000	483,000		
105-26 IT - Antenna and Radio Replacements					
Antenna and Bridging Radios	11,500	11,500			
<b>Total 105-26 IT - Antenna and Radio Replace</b>	11,500	11,500			
<b>Total Administration</b>	<b>676,900</b>	<b>1,184,900</b>	<b>508,000</b>		

**Capital Projects**  
**Q1 Forecast Update**  
 Algonquin Theatre



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
<b>Recreation, Culture and Heritage</b>					
703-20 Theatre Lighting					
	69,000		(69,000)		
Pooled assets		69,000	69,000		
<b>Total 703-20 Theatre Lighting</b>	<b>69,000</b>	<b>69,000</b>			
703-23 Theatre - Sound Equipment					
	35,000		(35,000)		
Pooled Asset		35,000	35,000		
<b>Total 703-23 Theatre - Sound Equipment</b>	<b>35,000</b>	<b>35,000</b>			
703-24 Theatre - Audio Visual Equipment					
	19,500	28,640	9,140		
Pooled Asset		19,500	19,500		
2024 Carry Forward	28,640		(28,640)		
<b>Total 703-24 Theatre - Audio Visual Equipme</b>	<b>48,140</b>	<b>48,140</b>			
703-25 Theatre - Furniture					
	3,700	3,700			
<b>Total 703-25 Theatre - Furniture</b>	<b>3,700</b>	<b>3,700</b>			
<b>Total Algonquin Theatre</b>	<b>155,840</b>	<b>155,840</b>			

**Capital Projects**  
**Q1 Forecast Update**  
 Huntsville Public Library



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
<b>Library</b>					
705-03 Library - Materials					
	71,000	71,000			
<b>Total 705-03 Library - Materials</b>	71,000	71,000			
705-24 Library - AV - Books On CD					
	8,500	8,500			
<b>Total 705-24 Library - AV - Books On CD</b>	8,500	8,500			
705-25 Library - AV - CDs					
	500	500			
<b>Total 705-25 Library - AV - CDs</b>	500	500			
705-26 Library - AV - DVD/BlueRay					
	9,500	9,500			
<b>Total 705-26 Library - AV - DVD/BlueRay</b>	9,500	9,500			
<b>Facilities, Sales &amp; Customer Service</b>					
154-04 Library - Accessibility Ramp					
2025 Carry Forward: Entrance at Minerva + Centre Street		40,000	40,000	Not Started	Dependent on Grant
<b>Total 154-04 Library - Accessibility Ramp</b>		40,000	40,000		
<b>Total Huntsville Public Library</b>	<b>89,500</b>	<b>129,500</b>	<b>40,000</b>		

**Capital Projects**  
**Q1 Forecast Update**  
 Muskoka Heritage Place



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
<b>Recreation, Culture and Heritage</b>					
704-08 MHP - Locomotive Boiler					
2025 Carry Forward: Locomotive		110,000	110,000	Sole source option being explored as RFP did not result in a signed contract.	Anticipated start date 2026; Planned completion in late 2027/early 2028.
Locomotive	110,000		(110,000)		
<b>Total 704-08 MHP - Locomotive Boiler</b>	<b>110,000</b>	<b>110,000</b>			
704-29 MHP - Maw House					
2025 Carry Forward: Maw House Wood Stove		1,255	1,255	Not started	Estimated completion fall 2026.
<b>Total 704-29 MHP - Maw House</b>		<b>1,255</b>	<b>1,255</b>		
704-37 MHP - Purser's Cabin					
2025 Carry Forward: Purser's Cabin Railing, Platform, Footings		91,000	91,000	RFT to be posted Spring 2026. Geotechnical assessment in progress.	Estimated completion date November 2026.
Purser's Cabin Railing, Platform, Footings	100,000		(100,000)		
<b>Total 704-37 MHP - Purser's Cabin</b>	<b>100,000</b>	<b>91,000</b>	<b>(9,000)</b>		
704-70 MHP - Main Building - Accessible Doors					
2025 Carry Forward: Accessible Doors		23,000	23,000	Not Started	Staff seeking external funding.
<b>Total 704-70 MHP - Main Building - Accessibl</b>		<b>23,000</b>	<b>23,000</b>		
704-71 MHP - Train Stn - Accessible Doors					
2025 Carry Forward: Accessible Doors		20,000	20,000	Not Started	Staff seeking external funding.
<b>Total 704-71 MHP - Train Stn - Accessible Do</b>		<b>20,000</b>	<b>20,000</b>		
<b>Total Muskoka Heritage Place</b>	<b>210,000</b>	<b>245,255</b>	<b>35,255</b>		

**Capital Projects**  
**Q1 Forecast Update**  
 Fire Department



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
<b>Fire &amp; Emergency Services</b>					
201-03 Fire - Tools & Equipment					
Ground Monitors	6,500	6,500			
Rescue Equipment	4,500	4,500			
Tools & Misc Equipment	3,000	3,000			
2025 Carry Forward: Hose Tester		15,000	15,000		
<b>Total 201-03 Fire - Tools &amp; Equipment</b>	<b>14,000</b>	<b>29,000</b>	<b>15,000</b>		
201-08 Fire - Clothing & Safety Equipment					
Bunker Gear/Structural Boots/Helmet	50,000	59,000	9,000		
<b>Total 201-08 Fire - Clothing &amp; Safety Equipm</b>	<b>50,000</b>	<b>59,000</b>	<b>9,000</b>		
201-09 Fire - Radio & Pagers					
Lease	17,500	17,500			
<b>Total 201-09 Fire - Radio &amp; Pagers</b>	<b>17,500</b>	<b>17,500</b>			
<b>Total Fire Department</b>	<b>81,500</b>	<b>105,500</b>	<b>24,000</b>		

**Capital Projects**  
**Q1 Forecast Update**  
 Adult Programming



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
<b>Recreation, Culture and Heritage</b>					
711-21 Programming - Fitness & Wellness equip					
Crash Mats	3,500	3,500			
<b>Total 711-21 Programming - Fitness &amp; Wellne</b>	<b>3,500</b>	<b>3,500</b>			
<b>Total Adult Programming</b>	<b>3,500</b>	<b>3,500</b>			

**Capital Projects  
Q1 Forecast Update  
Cemeteries**



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
<b>Parks &amp; Cemeteries</b>					
501-20 Cemetery - Hutcheson Chapel					
Exterior Brickwork Repairs	11,500	11,500		Contacted Contractor, waiting on dates	TBD
<b>Total 501-20 Cemetery - Hutcheson Chapel</b>	<b>11,500</b>	<b>11,500</b>			
501-73 Cemetery - Hutcheson Additional Space					
Open Additional Space	20,000	20,000		Not Started	TBD
<b>Total 501-73 Cemetery - Hutcheson Addition</b>	<b>20,000</b>	<b>20,000</b>			
<b>Total Cemeteries</b>	<b>31,500</b>	<b>31,500</b>			

**Capital Projects**  
**Q1 Forecast Update**  
**Parks**



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
<b>Parks &amp; Cemeteries</b>					
706-03 Parks - McCulley-Robertson - Ball Field F I					
Lighting improvements at diamond F at MR		70,000	70,000	Not yet started	
<b>Total 706-03 Parks - McCulley-Robertson - B:</b>		70,000	70,000		
706-23 Parks - Goodwin Park					
Crib	6,000	6,000		Hired Contractor	Spring
Dock	4,000	4,000		Done	January 2026
<b>Total 706-23 Parks - Goodwin Park</b>	10,000	10,000			
706-26 Parks - River Mill Streetlights					
2025 Carry Forward: 8 x Light Poles at River Mill / Town Dock		115,000	115,000	Contractor Hired	Spring
2025 Carry Forward: COnduit for future network use		2,000	2,000		
<b>Total 706-26 Parks - River Mill Streetlights</b>		117,000	117,000		
706-35 Parks - River View Estates					
Dock & Ramp	4,000	4,000		Done	January 2026
Crib	6,000	6,000		Hired Contractor	Spring
<b>Total 706-35 Parks - River View Estates</b>	10,000	10,000			
706-41 Parks - Irene Street Playground					
2025 Carry Forward: Playground Safety Surface Irene St		5,500	5,500	Contacted contractor	Spring
<b>Total 706-41 Parks - Irene Street Playground</b>		5,500	5,500		
706-85 Parks - Locks Structure & Mechanical					
Dock Brunel Launch	10,000		(10,000)		
Dock Brunel Launch crib	5,000		(5,000)		

**Capital Projects  
Q1 Forecast Update  
Parks**



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
2025 Carry Forward: Retaining Wall Upstream Brunel Locks		90,000	90,000	TBD	TBD
<b>Total 706-85 Parks - Locks Structure &amp; Mech</b>	15,000	90,000	75,000		
706-95 Parks - Glenwood Park - Playground					
Playground Equip - Glenwood Park	2,300	2,300		Not started	Spring
Playground Equip Surface - Glenwood Park	6,700	6,700		Not started	Spring
<b>Total 706-95 Parks - Glenwood Park - Playgro</b>	9,000	9,000			
707-05 User Group Request - MOVE Project					
2025 Carry Forward: 2025 User Group Request - MOVE Outdoor Fitness Equipment		33,480	33,480	Staff to complete	Spring
<b>Total 707-05 User Group Request - MOVE Pro</b>		33,480	33,480		
707-06 User Group Request - Batting Cages					
2026 User Group Request - Batting Cages	36,500	36,500		Hired Contractor	Spring
2026 User Group Request - Batting Cages Fencing	8,000	8,000		Hired Contractor	Spring
2026 User Group Request - Batting Cages Signage	500	500		Hired Contractor	Spring
<b>Total 707-06 User Group Request - Batting C</b>	45,000	45,000			
707-13 Parks - Selkirk Park					
Selkirk Drive Park - Playground Safety Surface	6,000	6,000		Hired Contractor	Spring
<b>Total 707-13 Parks - Selkirk Park</b>	6,000	6,000			
707-14 Parks - Hutcheson Beach Playground					
2025 Carry Forward: Playground-Hutcheson Beach		7,000	7,000	Canoe procurement	Completed 2025
<b>Total 707-14 Parks - Hutcheson Beach Playg</b>		7,000	7,000		
707-20 Parks - Avery Beach Parking					

**Capital Projects  
Q1 Forecast Update  
Parks**



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
Clear, dig out organics, prep, supply and place material. pave and line to provide more parking for everyone using the park.	74,500	74,500		Design under way	Fall 2026
Increase for Storm Management Plan and Fencing	90,500	90,500		Design under way	Fall 2026
<b>Total 707-20 Parks - Avery Beach Parking</b>	165,000	165,000			
707-23 Parks - Brunel Launch					
Dock Brunel Launch		5,000	5,000	Not started	TBD
Dock Brunel Launch crib		10,000	10,000	Not started	TBD
<b>Total 707-23 Parks - Brunel Launch</b>		15,000	15,000		
707-24 Parks - Echo Bay Parkette					
2025 Carry Forward: Landscaping		35,000	35,000	In process	Spring
<b>Total 707-24 Parks - Echo Bay Parkette</b>		35,000	35,000		
<b>Total Parks</b>	<b>260,000</b>	<b>617,980</b>	<b>357,980</b>		

**Capital Projects**  
**Q1 Forecast Update**  
 Recreation and Leisure



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
<b>Facilities, Sales &amp; Customer Service</b>					
152-40 CSC - Heat Fan					
	7,600		(7,600)		
<b>Total 152-40 CSC - Heat Fan</b>	7,600		(7,600)		
152-53 CSC - Furniture					
CSC - Furniture	17,000	17,000		Ordered in February 2026	Expected to arrive in April 2026
<b>Total 152-53 CSC - Furniture</b>	17,000	17,000			
152-59 CSC - Hot Tub					
2025 Carry Forward: Hot Tub Replacement		400,000	400,000	Not Started	Dependant on Grant
<b>Total 152-59 CSC - Hot Tub</b>		400,000	400,000		
152-61 CSC - Ice Floor Covering					
2025 Carry Forward: Removeable floor to cover the ice		250,000	250,000	Not Started	Dependent on Grant
<b>Total 152-61 CSC - Ice Floor Covering</b>		250,000	250,000		
<b>Total Recreation and Leisure</b>	<b>24,600</b>	<b>667,000</b>	<b>642,400</b>		

**Capital Projects**  
**Q1 Forecast Update**  
 Swimming and Aquatics



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
<b>Recreation, Culture and Heritage</b>					
710-01 Aquatics - First Aid Equipment					
AED (Automatic External Defibrillator)	3,000	3,000			
<b>Total 710-01 Aquatics - First Aid Equipment</b>	<b>3,000</b>	<b>3,000</b>			
<b>Total Swimming and Aquatics</b>	<b>3,000</b>	<b>3,000</b>			

**Capital Projects**  
**Q1 Forecast Update**  
 Roads and Sidewalks



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
<b>Roads</b>					
310-01 Allensville Road					
Allensville Road (HMA Repairs)		150,000	150,000	Procurement not yet started	Q3
<b>Total 310-01 Allensville Road</b>		150,000	150,000		
310-52 Cairns Crescent					
Ditching / culverts - Cairns Dr to Kitchen Rd S	29,500		(29,500)		
<b>Total 310-52 Cairns Crescent</b>	29,500		(29,500)		
310-74 Centre Street North					
2025 Carry Forward: Road Reconstruction Design- Main St E to West Road. Includes both bridge and centre street design.		60,000	60,000	Design in progress	end of Q2
<b>Total 310-74 Centre Street North</b>		60,000	60,000		
310-82 Chaffey Township Road					
2025 Carry Forward: Road Reconstruction Design -MR #3 to end		47,000	47,000	Design in process	May 2026
Road Reconstruction- MR3 to End	1,000,000	2,160,000	1,160,000	Tender ready in May	TBD
<b>Total 310-82 Chaffey Township Road</b>	1,000,000	2,207,000	1,207,000		
310-96 Clearwater Lake Road					
Base Stabilization - Estonia Camp Rd to end		159,473	159,473	Joint partnership with AMs	August 2026
Base Stabilization - Estonia Camp Rd to end	124,000		(124,000)		
<b>Total 310-96 Clearwater Lake Road</b>	124,000	159,473	35,473		
311-50 East Brown's Road					
Base Stabilization - Canal Rd to end	310,000		(310,000)		
<b>Total 311-50 East Brown's Road</b>	310,000		(310,000)		
312-30 Grandview Drive					
Road Reconstruction -Hwy 60 to end	650,000	2,338,540	1,688,540	Bid evaluation completed	September 2026

**Capital Projects**  
**Q1 Forecast Update**  
 Roads and Sidewalks



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
<b>Total 312-30 Grandview Drive</b>	650,000	2,338,540	1,688,540		
312-60 Helen Street					
Storm Repair, road resurface-Meadow Park to Rogers Cove		150,000	150,000	Procurement not yet started	Q3
<b>Total 312-60 Helen Street</b>		150,000	150,000		
313-06 Irene Street					
Pulverize, Pave, Stormworks- Yonge st to end	150,000		(150,000)		
<b>Total 313-06 Irene Street</b>	150,000		(150,000)		
313-10 Jarvies Road					
Ditching/culverts- Etwell to unmaintained	116,500		(116,500)		
<b>Total 313-10 Jarvies Road</b>	116,500		(116,500)		
313-40 Kitchen Road South					
Road Reconstruction - Cairns Cres to Main St W	800,000		(800,000)	Construction postponed to 2027 (Design completed)	Postponed to 2027
2 / 2026 / 247080 / 2033678;167;TULLOCH ENGINEERING INC.;KITCHEN RD S DESIGN;04914-0081 / Mar 26 2026 12:00AM / 167 / AP		5,000	5,000		
<b>Total 313-40 Kitchen Road South</b>	800,000	5,000	(795,000)		
313-66 Lindgren Road					
2025 Carry Forward: Pulverize, Pave, Stormworks- Hwy 11 to Bickley Ford		101,960	101,960	Awarded	August 2026
<b>Total 313-66 Lindgren Road</b>		101,960	101,960		
313-74 Lone Pine Drive					
Ditching / Culverts - Steph Rd 2 W to Steph Rd 4 W	103,500		(103,500)		

**Capital Projects**  
**Q1 Forecast Update**  
 Roads and Sidewalks



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
<b>Total 313-74 Lone Pine Drive</b>	103,500		(103,500)		
314-00 Mainhood Road					
Ditching / Culverts - Hwy 141 to turnaround	45,000		(45,000)		
<b>Total 314-00 Mainhood Road</b>	45,000		(45,000)		
314-32 Meadow Park Drive					
Road Reconstruction Scott Street to Lake Drive	500,000		(500,000)		
<b>Total 314-32 Meadow Park Drive</b>	500,000		(500,000)		
314-98 Old Muskoka Road					
Slurry Seal - Hwy 141 to Stephenson 2	179,000	130,000	(49,000)	District contract	August
<b>Total 314-98 Old Muskoka Road</b>	179,000	130,000	(49,000)		
315-00 Old North Road					
Brushing - Siver Sands to East Waseosa	71,000		(71,000)		
<b>Total 315-00 Old North Road</b>	71,000		(71,000)		
315-12 Otter Lake Road					
Base Stabilization - West Browns to end	170,500	176,572	6,072	Joint Partnership with AMs	August 2026
<b>Total 315-12 Otter Lake Road</b>	170,500	176,572	6,072		
315-38 Pitmans Bay Road					
Ditching/culverts- Rowanwood to end	36,500		(36,500)		
<b>Total 315-38 Pitmans Bay Road</b>	36,500		(36,500)		
315-68 Ripple Lane					
Brushing - North Waseosa to End	11,000		(11,000)		
<b>Total 315-68 Ripple Lane</b>	11,000		(11,000)		
315-78 Rock Haven Road					
Base Stabilization - Ceramic Mine to end	155,000	144,997	(10,003)	Joint Partnership with AMs	August 2026
<b>Total 315-78 Rock Haven Road</b>	155,000	144,997	(10,003)		

**Capital Projects**  
**Q1 Forecast Update**  
 Roads and Sidewalks



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
315-80 Roe Road					
High Float - Swallowdale to end	108,500		(108,500)		
<b>Total 315-80 Roe Road</b>	<b>108,500</b>		<b>(108,500)</b>		
316-34 Slalom Drive					
Pulverize, Pave, Stormworks- Skyline to end	150,000		(150,000)	Awaiting District	2027
<b>Total 316-34 Slalom Drive</b>	<b>150,000</b>		<b>(150,000)</b>		
316-52 South Waseosa Lake Road					
Slurry Seal - Ravenscliffe to end	304,500	230,000	(74,500)	District contract	August
<b>Total 316-52 South Waseosa Lake Road</b>	<b>304,500</b>	<b>230,000</b>	<b>(74,500)</b>		
317-20 Swallowdale Road					
High Float - East Browns to end	341,000		(341,000)		
<b>Total 317-20 Swallowdale Road</b>	<b>341,000</b>		<b>(341,000)</b>		
317-36 Tower Road					
Brushing- Etwell to end	19,500		(19,500)		
<b>Total 317-36 Tower Road</b>	<b>19,500</b>		<b>(19,500)</b>		
317-60 Walter Street					
Pulverize pave & stormworks - Irene to end	80,000		(80,000)		
<b>Total 317-60 Walter Street</b>	<b>80,000</b>		<b>(80,000)</b>		
317-70 West Elliot Street					
Pulverize, pave and Stormworks - Walter St to end	95,000		(95,000)		
<b>Total 317-70 West Elliot Street</b>	<b>95,000</b>		<b>(95,000)</b>		
317-78 West Street South					
Road Reconstruction Design		75,000	75,000	Not tendered yet	Q4 2026
Road Reconstructon Design	75,000		(75,000)		

**Capital Projects**  
**Q1 Forecast Update**  
 Roads and Sidewalks



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
<b>Total 317-78 West Street South</b>	75,000	75,000			
318-02 Woodland Drive					
Pulverize, Pave, Stormworks-Skyline to Skyline	289,000		(289,000)		
<b>Total 318-02 Woodland Drive</b>	289,000		(289,000)		
318-08 Yonge Street North					
2025 Carry Forward: Reconstruction - Main St to Avery Beach		565,336	565,336	In process	June 2026
<b>Total 318-08 Yonge Street North</b>		565,336	565,336		
330-01 Sidewalk Replacement					
Centre St North / Hunters Bay Trail	95,000		(95,000)	To be part of Centre St works	2027
Thunder Bridge Sidewalks - West Road	500,000		(500,000)	Work has been cancelled for 2026	
King William St - Scott St-Hwy 60		150,000	150,000	Tendered through the District	Q4 2026
<b>Total 330-01 Sidewalk Replacement</b>	595,000	150,000	(445,000)		
340-06 Bridge 4 - South Lancelot 2					
2025 Carry Forawrd: New Construction - Widening		298,969	298,969	In process	June 2026
<b>Total 340-06 Bridge 4 - South Lancelot 2</b>		298,969	298,969		
340-12 Bridge 7 - Fish Lake					
Design of New Structure	50,000	50,000		Not tendered	Q4 2026
<b>Total 340-12 Bridge 7 - Fish Lake</b>	50,000	50,000			
340-14 Bridge 9 - CN Rail/Lakewood Pk					
OSIM Bridge Maintenance Design -Lakewood Park	50,000	50,000		Not tendered	Q4 2026
<b>Total 340-14 Bridge 9 - CN Rail/Lakewood Pk</b>	50,000	50,000			
340-16 Bridge 10 - Ceramic Mine					
New Construction	501,500		(501,500)		

**Capital Projects**  
**Q1 Forecast Update**  
 Roads and Sidewalks



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
<b>Total 340-16 Bridge 10 - Ceramic Mine</b>	501,500		(501,500)		
340-22 Bridge 13 - Centre Street					
2025 Carry Forward: OSIM Bridge Maintenance Design- Centre St North		22,000	22,000	In process	End of Q2
OSIM Bridge Maintenance - Centre St North	400,000		(400,000)		
<b>Total 340-22 Bridge 13 - Centre Street</b>	400,000	22,000	(378,000)		
380-06 Operations - Tools & Equipment					
Hot Water Diesel Pressure Washer	6,000	6,000			
Water Pump	2,500	2,500			
<b>Total 380-06 Operations - Tools &amp; Equipment</b>	8,500	8,500			
<b>Parks &amp; Cemeteries</b>					
706-99 Parks - Turf Equipment					
Stihl Brush Cutter	2,000	2,000		To be ordered	Spring
<b>Total 706-99 Parks - Turf Equipment</b>	2,000	2,000			
<b>Fleet</b>					
140-46 Fleet - 1101- Loader					
Replace FLEET1101 - John Deere Loader 624J	408,000	408,000		Ordered	Expected completion Q2
<b>Total 140-46 Fleet - 1101- Loader</b>	408,000	408,000			
140-48 Fleet - 1201- Plow/Sander/Dump					
2025 Carry Forward: Replace FLEET1201		450,000	450,000	Delivered in March 2026	Expected completion in Q2 (deficiencies still being addressed)
<b>Total 140-48 Fleet - 1201- Plow/Sander/Dump</b>		450,000	450,000		
140-50 Fleet - 1301 - Plow/Sander/Dump					
2025 Carry Forward: Replace FLEET1301		450,000	450,000	Delivered in March 2026	Expected completion in Q2 (deficiencies still being addressed)
<b>Total 140-50 Fleet - 1301 - Plow/Sander/Dump</b>		450,000	450,000		

**Capital Projects**  
**Q1 Forecast Update**  
 Roads and Sidewalks



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
140-57 Fleet - 8901 - Welding Trailer					
Replace FLEET8901-T J Welding Trailer - Yellow	40,000	40,000		In progress	Expected completion Q3
<b>Total 140-57 Fleet - 8901 - Welding Trailer</b>	<b>40,000</b>	<b>40,000</b>			
140-61 Fleet - 1605 - Sidewalk Plow					
Replace FLEET1605 Sidewalk Machine - Yellow	244,500	244,500		Delivered in Dec 2025	Complete
<b>Total 140-61 Fleet - 1605 - Sidewalk Plow</b>	<b>244,500</b>	<b>244,500</b>			
<b>Fire &amp; Emergency Services</b>					
201-29 Fleet - 1303 - Emerg Response Vehicle1 -					
Replace FLEET1303 U3 Dodge ram 1500 RTR - Red	120,000		(120,000)		
<b>Total 201-29 Fleet - 1303 - Emerg Response V</b>	<b>120,000</b>		<b>(120,000)</b>		
201-30 Fleet - 1410 - Emerg Response Vehicle2 -					
2025 Carry Forward: Replace FLEET1410		120,000	120,000	In progress	Expected delivery Q3
<b>Total 201-30 Fleet - 1410 - Emerg Response V</b>		<b>120,000</b>	<b>120,000</b>		
<b>Total Roads and Sidewalks</b>	<b>8,333,500</b>	<b>8,787,847</b>	<b>454,347</b>		

**Capital Projects**  
**Q1 Forecast Update**  
 Transit



	2026 Final Budget	2026 Q1 Forecast	2026 Forecasted Budget Difference	Procurement Update	Completion Update
<b>Transit</b>					
303-12 Transit - New bus #1					
	203,316	203,316		Approvals have been received, and the Town can proceed with the bus purchase. Staff continue to work toward completion of Phase 1 implementation of the transit system.	Expect project to be completed in 2026.
<b>Total 303-12 Transit - New bus #1</b>	203,316	203,316			
303-13 Transit - New bus #2					
	203,316	203,316		Approvals have been received, and the Town can proceed with the bus purchase. Staff continue to work toward completion of Phase 1 implementation of the transit system.	Expect project to be completed in 2026.
<b>Total 303-13 Transit - New bus #2</b>	203,316	203,316			
<b>Total Transit</b>	<b>406,632</b>	<b>406,632</b>			