

Actuals Unaudited

Organization



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue	(\$4,503,921)	(\$267,804)	(\$4,771,725)	(\$5,432,477)	(\$4,573,539)	(\$198,186)	4.33%
Deferred Revenue	(\$180,750)		(\$180,750)	(\$180,750)	(\$180,750)		
Other Property Tax Revenue	(\$143,746)		(\$143,746)	(\$148,938)	(\$94,034)	(\$49,712)	52.87%
Grants	(\$2,117,355)	(\$285,000)	(\$2,402,355)	(\$2,096,743)	(\$2,124,210)	(\$278,145)	13.09%
Donations	(\$700)	(\$41,000)	(\$41,700)	(\$34,509)	(\$1,350)	(\$40,350)	2,988.89%
Total Revenue	(\$6,946,472)	(\$593,804)	(\$7,540,276)	(\$7,893,417)	(\$6,973,883)	(\$566,393)	8.12%
Salary, Wages & Benefits	\$10,625,783	\$89,258	\$10,715,041	\$9,718,624	\$10,080,475	\$634,566	6.30%
Materials & Supplies	\$2,644,965	\$327,723	\$2,972,688	\$3,041,369	\$2,611,423	\$361,265	13.83%
Contracted Services	\$3,293,952	\$543,538	\$3,837,490	\$3,295,982	\$3,153,675	\$683,815	21.68%
Rents & Financials	\$65,425	\$26,500	\$91,925	\$72,028	\$59,225	\$32,700	55.21%
Total Expense	\$16,630,125	\$987,019	\$17,617,144	\$16,128,003	\$15,904,798	\$1,712,346	10.77%
Long Term Debt	\$1,079,540		\$1,079,540	\$1,095,342	\$1,101,046	(\$21,506)	(1.95%)
Total Debt	\$1,079,540		\$1,079,540	\$1,095,342	\$1,101,046	(\$21,506)	(1.95%)
Operating Reserve Transfer	\$197,220	(\$179,178)	\$18,042	\$796,524	\$340,895	(\$322,853)	(94.71%)
Capital Fund Reserve Transfer	\$2,165	(\$84,819)	(\$82,654)	\$9,984	(\$21,886)	(\$60,768)	277.66%
Total Reserve Transfer	\$199,385	(\$263,997)	(\$64,612)	\$806,508	\$319,009	(\$383,621)	(120.25%)
Internal Allocations	\$82		\$82	(\$39,003)		\$82	
Net Levy	\$10,962,660	\$129,218	\$11,091,878	\$10,097,433	\$10,350,970	\$740,908	7.16%
2 Capital Fund							
Revenue				(\$13,421)	(\$17,000)	\$17,000	(100.00%)
Deferred Revenue	(\$746,078)		(\$746,078)	(\$1,058,190)	(\$816,832)	\$70,754	(8.66%)
Grants	(\$274,765)		(\$274,765)	(\$536,524)	(\$166,109)	(\$108,656)	65.41%
Donations							
Total Revenue	(\$1,020,843)		(\$1,020,843)	(\$1,608,135)	(\$999,941)	(\$20,902)	2.09%
Salary, Wages & Benefits				\$16,451			
Total Expense				\$16,451			
Total Debt							
Capital Reserve Transfer	(\$1,106,555)		(\$1,106,555)	\$152,749	(\$996,324)	(\$110,231)	11.06%
Total Reserve Transfer	(\$1,106,555)		(\$1,106,555)	\$152,749	(\$996,324)	(\$110,231)	11.06%
Internal Allocations				\$39,003			
Capital Expenses	\$5,339,594		\$5,339,594	\$4,796,000	\$5,138,795	\$200,799	3.91%
Net Levy	\$3,212,196		\$3,212,196	\$3,396,068	\$3,142,530	\$69,666	2.22%
Total Organization	\$14,174,856	\$129,218	\$14,304,074	\$13,493,501	\$13,493,500	\$810,574	6.01%

Actuals Unaudited

Corporate Services



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue	(\$1,318,527)		(\$1,318,527)	(\$1,508,511)	(\$1,321,977)	\$3,450	(0.26%)
Other Property Tax Revenue	(\$20,284)		(\$20,284)	(\$23,049)	\$29,428	(\$49,712)	(168.93%)
Grants	(\$1,819,700)		(\$1,819,700)	(\$1,816,100)	(\$1,816,100)	(\$3,600)	0.20%
Donations				(\$2,005)			
Total Revenue	(\$3,158,511)		(\$3,158,511)	(\$3,349,665)	(\$3,108,649)	(\$49,862)	1.60%
Salary, Wages & Benefits	\$1,973,165		\$1,973,165	\$1,820,878	\$1,857,086	\$116,079	6.25%
Materials & Supplies	\$122,360	\$6,550	\$128,910	\$82,372	\$105,442	\$23,468	22.26%
Contracted Services	\$1,149,204	\$118,538	\$1,267,742	\$928,555	\$949,762	\$317,980	33.48%
Rents & Financials	\$15,000	\$6,500	\$21,500	\$14,718	\$6,000	\$15,500	258.33%
Total Expense	\$3,259,729	\$131,588	\$3,391,317	\$2,846,523	\$2,918,290	\$473,027	16.21%
Long Term Debt	\$171,945		\$171,945	\$166,239	\$171,945		
Total Debt	\$171,945		\$171,945	\$166,239	\$171,945		
Operating Reserve Transfer	\$343,955	(\$24,050)	\$319,905	\$516,889	\$421,556	(\$101,651)	(24.11%)
Capital Fund Reserve Transfer	\$20,000	(\$80,000)	(\$60,000)		\$20,000	(\$80,000)	(400.00%)
Total Reserve Transfer	\$363,955	(\$104,050)	\$259,905	\$516,889	\$441,556	(\$181,651)	(41.14%)
Internal Allocations	(\$187,903)		(\$187,903)	(\$134,926)	(\$132,998)	(\$54,905)	41.28%
Net Levy	\$449,215	\$27,538	\$476,753	\$45,060	\$290,144	\$186,609	64.32%
2 Capital Fund							
Deferred Revenue	(\$1)		(\$1)			(\$1)	
Total Revenue	(\$1)		(\$1)			(\$1)	
Total Expense							
Total Debt							
Capital Reserve Transfer	(\$46,905)		(\$46,905)	(\$28,386)	(\$82,270)	\$35,365	(42.99%)
Total Reserve Transfer	(\$46,905)		(\$46,905)	(\$28,386)	(\$82,270)	\$35,365	(42.99%)
Capital Expenses	\$96,906		\$96,906	\$101,140	\$154,904	(\$57,998)	(37.44%)
Net Levy	\$50,000		\$50,000	\$72,754	\$72,634	(\$22,634)	(31.16%)
Total Corporate Services	\$499,215	\$27,538	\$526,753	\$117,814	\$362,778	\$163,975	45.20%

Actuals Unaudited

Corporate Services Other



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-31115 Occupation Permit				(\$1,100)			
4-60020 Sale of Land				(\$30,000)			
Total Revenue				(\$31,100)			
Total Revenue				(\$31,100)			
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$151,062		\$151,062	\$1,747		\$151,062	
Total Salary, Wages & Benefits	\$151,062		\$151,062	\$1,747		\$151,062	
Materials & Supplies							
5-21800 Meals & Accommodations	\$2,000		\$2,000	\$1,049		\$2,000	
5-21950 Mileage	\$1,000		\$1,000	\$527		\$1,000	
5-22250 Office Supplies	\$200		\$200	\$279		\$200	
5-23100 Telephone - Cellular	\$240		\$240	\$328		\$240	
Total Materials & Supplies	\$3,440		\$3,440	\$2,183		\$3,440	
Contracted Services							
5-31350 Legal Fees				\$4,881			
5-31600 Professional Fees				\$1,526			
Total Contracted Services				\$6,407			
Rents & Financials							
5-55300 Lease - Premise		\$6,500	\$6,500			\$6,500	
Total Rents & Financials		\$6,500	\$6,500			\$6,500	
Total Expense	\$154,502	\$6,500	\$161,002	\$10,337		\$161,002	
Total Debt							
Operating Reserve Transfer							
6-20076 Reserve Transfer - Public Access to Wate				\$1,100			
6-21065 Reserve Transfer - Working Capital				\$23,593			
Total Operating Reserve Transfer				\$24,693			
Total Reserve Transfer				\$24,693			
Net Levy	\$154,502	\$6,500	\$161,002	\$3,930		\$161,002	
Total Corporate Services Other	\$154,502	\$6,500	\$161,002	\$3,930		\$161,002	

Actuals Unaudited

Customer Service - Civic



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-40435 Merchandise Revenue	(\$1,000)		(\$1,000)			(\$1,000)	
Total Revenue	(\$1,000)		(\$1,000)			(\$1,000)	
Total Revenue	(\$1,000)		(\$1,000)			(\$1,000)	
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$37,844		\$37,844	\$35,609	\$37,380	\$464	1.24%
Total Salary, Wages & Benefits	\$37,844		\$37,844	\$35,609	\$37,380	\$464	1.24%
Materials & Supplies							
5-21925 Merchandise	\$1,000		\$1,000			\$1,000	
5-22250 Office Supplies	\$1,500		\$1,500	\$298	\$1,500		
Total Materials & Supplies	\$2,500		\$2,500	\$298	\$1,500	\$1,000	66.67%
Total Expense	\$40,344		\$40,344	\$35,907	\$38,880	\$1,464	3.77%
Total Debt							
Total Reserve Transfer							
Internal Allocations							
5-45000 Internal labour charged/recovered	(\$3,789)		(\$3,789)	(\$3,738)	(\$3,738)	(\$51)	1.36%
Total Internal Allocations	(\$3,789)		(\$3,789)	(\$3,738)	(\$3,738)	(\$51)	1.36%
Net Levy	\$35,555		\$35,555	\$32,169	\$35,142	\$413	1.18%
Total Customer Service - Civic	\$35,555		\$35,555	\$32,169	\$35,142	\$413	1.18%



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-40620 Recovery				(\$53,491)			
Total Revenue				(\$53,491)			
Total Revenue				(\$53,491)			
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$179,680		\$179,680	\$165,092	\$171,209	\$8,471	4.95%
Total Salary, Wages & Benefits	\$179,680		\$179,680	\$165,092	\$171,209	\$8,471	4.95%
Materials & Supplies							
5-20700 Courier				\$4			
5-21800 Meals & Accommodations	\$3,500		\$3,500	\$2,908	\$4,706	(\$1,206)	(25.63%)
5-21950 Mileage	\$1,000		\$1,000	\$760	\$1,000		
5-22250 Office Supplies	\$400		\$400	\$510	\$400		
5-22550 Publications	\$160		\$160	\$144	\$160		
5-23100 Telephone - Cellular	\$660		\$660	\$578	\$800	(\$140)	(17.50%)
Total Materials & Supplies	\$5,720		\$5,720	\$4,904	\$7,066	(\$1,346)	(19.05%)
Contracted Services							
5-30500 Consulting Fees	\$44,740	(\$15,000)	\$29,740	\$14,212	\$47,000	(\$17,260)	(36.72%)
5-30525 Contractors				\$1,615			
5-31350 Legal Fees	\$60,000		\$60,000	\$130,797	\$60,000		
Total Contracted Services	\$104,740	(\$15,000)	\$89,740	\$146,624	\$107,000	(\$17,260)	(16.13%)
Total Expense	\$290,140	(\$15,000)	\$275,140	\$316,620	\$285,275	(\$10,135)	(3.55%)
Total Debt							
Operating Reserve Transfer							
6-21015 Reserve Transfer - Development Services				(\$2,770)			
6-21075 Reserve Transfer - SWB Benefits				(\$1,073)			
Total Operating Reserve Transfer				(\$3,843)			
Total Reserve Transfer				(\$3,843)			
Internal Allocations							
5-45000 Internal labour charged/recovered	(\$4,344)		(\$4,344)	(\$4,134)	(\$4,134)	(\$210)	5.08%
Total Internal Allocations	(\$4,344)		(\$4,344)	(\$4,134)	(\$4,134)	(\$210)	5.08%
Net Levy	\$285,796	(\$15,000)	\$270,796	\$255,152	\$281,141	(\$10,345)	(3.68%)
Total Office of the CAO	\$285,796	(\$15,000)	\$270,796	\$255,152	\$281,141	(\$10,345)	(3.68%)

Actuals Unaudited

Information Technology



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$258,094		\$258,094	\$265,693	\$268,387	(\$10,293)	(3.84%)
Total Salary, Wages & Benefits	\$258,094		\$258,094	\$265,693	\$268,387	(\$10,293)	(3.84%)
Materials & Supplies							
5-20700 Courier	\$35		\$35	\$8	\$35		
5-21800 Meals & Accommodations	\$715		\$715	\$867	\$715		
5-21950 Mileage	\$327		\$327	\$58	\$327		
5-22000 Minor Hardware	\$1,250		\$1,250	\$1,675	\$1,250		
5-22050 Minor Software	\$1,250		\$1,250	\$2,366	\$3,000	(\$1,750)	(58.33%)
5-22175 Network Cabling	\$250		\$250	\$47	\$250		
5-22250 Office Supplies	\$100		\$100	\$144	\$75	\$25	33.33%
5-22375 Printer Supplies	\$3,500		\$3,500	\$2,350	\$3,500		
5-22550 Publications	\$250		\$250	\$118		\$250	
5-23100 Telephone - Cellular	\$1,560		\$1,560	\$2,168	\$1,858	(\$298)	(16.04%)
5-23105 Telephone - Landline	\$11,042		\$11,042	\$10,064	\$10,502	\$540	5.14%
Total Materials & Supplies	\$20,279		\$20,279	\$19,865	\$21,512	(\$1,233)	(5.73%)
Contracted Services							
5-30500 Consulting Fees	\$5,000		\$5,000	\$2,512	\$4,000	\$1,000	25.00%
5-30600 Copying Expenses	\$3,800		\$3,800	\$2,111	\$4,500	(\$700)	(15.56%)
5-30955 Fibre Optics Fees	\$20,952		\$20,952	\$22,590	\$22,580	(\$1,628)	(7.21%)
5-31025 Hardware Maint & Support	\$6,435		\$6,435	\$1,799	\$2,235	\$4,200	187.92%
5-31300 Internet	\$6,302		\$6,302	\$6,705	\$6,612	(\$310)	(4.69%)
5-31625 Service Contracts	\$3,124		\$3,124	\$2,807	\$4,590	(\$1,466)	(31.94%)
5-31655 Software Maint & Support	\$78,175		\$78,175	\$67,675	\$74,310	\$3,865	5.20%
5-31900 Website	\$3,970		\$3,970	\$3,638	\$3,970		
Total Contracted Services	\$127,758		\$127,758	\$109,837	\$122,797	\$4,961	4.04%
Total Expense	\$406,131		\$406,131	\$395,395	\$412,696	(\$6,565)	(1.59%)
Total Debt							
Total Reserve Transfer							
Internal Allocations							
4-86000 Int. Labour Reallocation	(\$36,000)		(\$36,000)	(\$36,000)	(\$36,000)		
5-45000 Internal labour charged/recovered	(\$7,883)		(\$7,883)	(\$8,189)	(\$8,359)	\$476	(5.69%)
Total Internal Allocations	(\$43,883)		(\$43,883)	(\$44,189)	(\$44,359)	\$476	(1.07%)
Net Levy	\$362,248		\$362,248	\$351,206	\$368,337	(\$6,089)	(1.65%)
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer							
9-20045 Reserve Transfer - IT Capital Replacemen	(\$33,905)		(\$33,905)	\$10,947	(\$27,547)	(\$6,358)	23.08%
9-20050 Reserve Transfer - Invest In Ontario				(\$8,073)	(\$5,800)	\$5,800	(100.00%)
Total Capital Reserve Transfer	(\$33,905)		(\$33,905)	\$2,874	(\$33,347)	(\$558)	1.67%
Total Reserve Transfer	(\$33,905)		(\$33,905)	\$2,874	(\$33,347)	(\$558)	1.67%

Actuals Unaudited

Information Technology



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
Capital Expenses							
8-21750 Materials & Supplies	\$78,905		\$78,905	\$41,924	\$78,347	\$558	0.71%
8-22050 Software				\$18,629	\$18,307	(\$18,307)	(100.00%)
Total Capital Expenses	\$78,905		\$78,905	\$60,553	\$96,654	(\$17,749)	(18.36%)
Net Levy	\$45,000		\$45,000	\$63,427	\$63,307	(\$18,307)	(28.92%)
Total Information Technology	\$407,248		\$407,248	\$414,633	\$431,644	(\$24,396)	(5.65%)

Actuals Unaudited

Marketing



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue							
4-40040 Advertising	(\$24,000)		(\$24,000)	(\$25,998)	(\$24,000)		
Total Revenue	(\$24,000)		(\$24,000)	(\$25,998)	(\$24,000)		
Total Revenue	(\$24,000)		(\$24,000)	(\$25,998)	(\$24,000)		
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$173,759		\$173,759	\$184,141	\$182,666	(\$8,907)	(4.88%)
Total Salary, Wages & Benefits	\$173,759		\$173,759	\$184,141	\$182,666	(\$8,907)	(4.88%)
Materials & Supplies							
5-20700 Courier							
5-21800 Meals & Accommodations	\$800		\$800	\$438		\$800	
5-21950 Mileage	\$450		\$450		\$450		
5-22050 Minor Software	\$2,800		\$2,800	\$2,861	\$2,800		
5-22250 Office Supplies	\$2,900		\$2,900	\$37		\$2,900	
5-22450 Promotion/Special Events	\$3,800		\$3,800	\$1,755	\$3,800		
5-22875 Signage	\$3,200		\$3,200	\$2,213	\$3,200		
5-23100 Telephone - Cellular	\$420		\$420	\$409	\$670	(\$250)	(37.31%)
Total Materials & Supplies	\$14,370		\$14,370	\$7,713	\$10,920	\$3,450	31.59%
Contracted Services							
5-30600 Copying Expenses	\$28,299		\$28,299	\$27,839	\$30,299	(\$2,000)	(6.60%)
5-30631 Digital Marketing	\$20,076		\$20,076	\$14,156	\$10,400	\$9,676	93.04%
5-31425 Newspaper - Advertising	\$16,940		\$16,940	\$17,588	\$19,616	(\$2,676)	(13.64%)
5-31615 Radio - Advertising	\$18,940		\$18,940	\$17,340	\$16,940	\$2,000	11.81%
5-31655 Software Maint & Support	\$5,076	\$3,832	\$8,908			\$8,908	
5-31900 Website		\$100,000	\$100,000			\$100,000	
5-32150 Design	\$2,890		\$2,890	\$583	\$2,890		
5-32575 Publications	\$14,000		\$14,000	\$16,961	\$21,000	(\$7,000)	(33.33%)
5-32875 Signage Rental	\$3,300		\$3,300	\$3,391	\$3,300		
5-32880 Distribution	\$1,000		\$1,000	\$3,291	\$1,000		
Total Contracted Services	\$110,521	\$103,832	\$214,353	\$101,149	\$105,445	\$108,908	103.28%
Total Expense	\$298,650	\$103,832	\$402,482	\$293,003	\$299,031	\$103,451	34.60%
Total Debt							
Operating Reserve Transfer							
6-21045 Reserve Transfer - Corp Information		(\$45,000)	(\$45,000)			(\$45,000)	
6-21062 Reserve Transfer - Leisure Guide				\$3,288			
Total Operating Reserve Transfer		(\$45,000)	(\$45,000)	\$3,288		(\$45,000)	
Capital Fund Reserve Transfer							
6-20020 Reserve Transfer - Town Capital Recpmt		(\$50,000)	(\$50,000)			(\$50,000)	
Total Capital Fund Reserve Transfer		(\$50,000)	(\$50,000)			(\$50,000)	
Total Reserve Transfer		(\$95,000)	(\$95,000)	\$3,288		(\$95,000)	
Net Levy	\$274,650	\$8,832	\$283,482	\$270,293	\$275,031	\$8,451	3.07%
Total Marketing	\$274,650	\$8,832	\$283,482	\$270,293	\$275,031	\$8,451	3.07%

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Corporate Information



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue							
4-40310 GIS Map Revenue	(\$500)		(\$500)	(\$318)	(\$500)		
Total Revenue	(\$500)		(\$500)	(\$318)	(\$500)		
Total Revenue	(\$500)		(\$500)	(\$318)	(\$500)		
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$101,523		\$101,523	\$113,294	\$111,362	(\$9,839)	(8.84%)
Total Salary, Wages & Benefits	\$101,523		\$101,523	\$113,294	\$111,362	(\$9,839)	(8.84%)
Materials & Supplies							
5-20530 Compensation	\$1,000		\$1,000	\$725	\$1,000		
5-21800 Meals & Accommodations	\$400		\$400	\$436	\$400		
5-21950 Mileage	\$300		\$300	\$331	\$300		
5-22250 Office Supplies	\$1,750		\$1,750	\$1,755	\$1,750		
Total Materials & Supplies	\$3,450		\$3,450	\$3,247	\$3,450		
Contracted Services							
5-30500 Consulting Fees	\$8,000		\$8,000	\$500	\$5,000	\$3,000	60.00%
5-31655 Software Maint & Support	\$7,083		\$7,083	\$12,444	\$12,159	(\$5,076)	(41.75%)
Total Contracted Services	\$15,083		\$15,083	\$12,944	\$17,159	(\$2,076)	(12.10%)
Total Expense	\$120,056		\$120,056	\$129,485	\$131,971	(\$11,915)	(9.03%)
Total Debt							
Operating Reserve Transfer							
6-21045 Reserve Transfer - Corp Information	\$2,000		\$2,000	\$5,000	\$5,000	(\$3,000)	(60.00%)
Total Operating Reserve Transfer	\$2,000		\$2,000	\$5,000	\$5,000	(\$3,000)	(60.00%)
Total Reserve Transfer	\$2,000		\$2,000	\$5,000	\$5,000	(\$3,000)	(60.00%)
Internal Allocations							
5-45000 Internal labour charged/recovered	(\$4,065)		(\$4,065)	(\$4,454)	(\$4,454)	\$389	(8.73%)
Total Internal Allocations	(\$4,065)		(\$4,065)	(\$4,454)	(\$4,454)	\$389	(8.73%)
Net Levy	\$117,491		\$117,491	\$129,713	\$132,017	(\$14,526)	(11.00%)
Total Corporate Information	\$117,491		\$117,491	\$129,713	\$132,017	(\$14,526)	(11.00%)

Actuals Unaudited

Clerks



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue	(\$30,327)		(\$30,327)	(\$32,783)	(\$30,327)		
Total Revenue	(\$30,327)		(\$30,327)	(\$32,783)	(\$30,327)		
Salary, Wages & Benefits	\$561,744		\$561,744	\$530,944	\$560,884	\$860	0.15%
Materials & Supplies	\$61,080	\$6,550	\$67,630	\$31,017	\$49,823	\$17,807	35.74%
Contracted Services	\$107,099	\$18,106	\$125,205	\$13,360	\$13,783	\$111,422	808.40%
Total Expense	\$729,923	\$24,656	\$754,579	\$575,321	\$624,490	\$130,089	20.83%
Total Debt							
Operating Reserve Transfer	(\$73,386)	(\$9,050)	(\$82,436)	\$55,000	\$35,000	(\$117,436)	(335.53%)
Capital Fund Reserve Transfer	\$20,000		\$20,000		\$20,000		
Total Reserve Transfer	(\$53,386)	(\$9,050)	(\$62,436)	\$55,000	\$55,000	(\$117,436)	(213.52%)
Net Levy	\$646,210	\$15,606	\$661,816	\$597,538	\$649,163	\$12,653	1.95%
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer	(\$13,000)		(\$13,000)	(\$35,587)	(\$53,250)	\$40,250	(75.59%)
Total Reserve Transfer	(\$13,000)		(\$13,000)	(\$35,587)	(\$53,250)	\$40,250	(75.59%)
Capital Expenses	\$18,000		\$18,000	\$40,587	\$58,250	(\$40,250)	(69.10%)
Net Levy	\$5,000		\$5,000	\$5,000	\$5,000		
Total Clerks	\$651,210	\$15,606	\$666,816	\$602,538	\$654,163	\$12,653	1.93%

Actuals Unaudited

Governance



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue							
4-20050 Federal- HST/GST Recovery	(\$6,452)		(\$6,452)	(\$7,426)	(\$6,452)		
4-22010 Municipal - District				(\$1,893)			
Total Revenue	(\$6,452)		(\$6,452)	(\$9,319)	(\$6,452)		
Total Revenue	(\$6,452)		(\$6,452)	(\$9,319)	(\$6,452)		
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$456,682		\$456,682	\$430,544	\$441,269	\$15,413	3.49%
Total Salary, Wages & Benefits	\$456,682		\$456,682	\$430,544	\$441,269	\$15,413	3.49%
Materials & Supplies							
5-20050 Committee	\$500		\$500	\$252	\$500		
5-20850 Discretionary	\$22,000	(\$2,000)	\$20,000	\$9,178	\$22,000	(\$2,000)	(9.09%)
5-21850 Meeting Supplies	\$2,250		\$2,250	\$1,833	\$1,500	\$750	50.00%
5-22000 Minor Hardware	\$1,200		\$1,200	\$684	\$3,400	(\$2,200)	(64.71%)
5-22060 Minor Acquisitions	\$1,875		\$1,875	\$1,875	\$1,875		
5-22250 Office Supplies	\$1,045		\$1,045	\$451	\$1,045		
5-22400 Professional Development	\$1,200		\$1,200		\$1,200		
5-22450 Promotion/Special Events	\$1,750		\$1,750	\$1,750	\$1,750		
Total Materials & Supplies	\$31,820	(\$2,000)	\$29,820	\$16,023	\$33,270	(\$3,450)	(10.37%)
Contracted Services							
5-30500 Consulting Fees	\$2,260		\$2,260			\$2,260	
5-31625 Service Contracts		\$6,106	\$6,106	\$3,053	\$3,000	\$3,106	103.53%
5-31655 Software Maint & Support		\$9,500	\$9,500	\$8,548	\$9,500		
Total Contracted Services	\$2,260	\$15,606	\$17,866	\$11,601	\$12,500	\$5,366	42.93%
Total Expense	\$490,762	\$13,606	\$504,368	\$458,168	\$487,039	\$17,329	3.56%
Total Debt							
Operating Reserve Transfer							
6-20030 Reserve Transfer - CC Expansion				\$20,000			
Total Operating Reserve Transfer				\$20,000			
Capital Fund Reserve Transfer							
6-20063 Reserve Transfer - Munic. Council Chambe	\$20,000		\$20,000		\$20,000		
Total Capital Fund Reserve Transfer	\$20,000		\$20,000		\$20,000		
Total Reserve Transfer	\$20,000		\$20,000	\$20,000	\$20,000		
Net Levy	\$504,310	\$13,606	\$517,916	\$468,849	\$500,587	\$17,329	3.46%
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer							
9-20063 Reserve Transfer - Munic. Council Chambe	(\$13,000)		(\$13,000)	(\$35,587)	(\$53,250)	\$40,250	(75.59%)
Total Capital Reserve Transfer	(\$13,000)		(\$13,000)	(\$35,587)	(\$53,250)	\$40,250	(75.59%)
Total Reserve Transfer	(\$13,000)		(\$13,000)	(\$35,587)	(\$53,250)	\$40,250	(75.59%)
Capital Expenses							
8-21750 Materials & Supplies	\$18,000		\$18,000	\$40,587	\$43,250	(\$25,250)	(58.38%)
8-30525 Contractors					\$15,000	(\$15,000)	(100.00%)

Actuals Unaudited

Governance



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
Total Capital Expenses	\$18,000		\$18,000	\$40,587	\$58,250	(\$40,250)	(69.10%)
Net Levy	\$5,000		\$5,000	\$5,000	\$5,000		
Total Governance	\$509,310	\$13,606	\$522,916	\$473,849	\$505,587	\$17,329	3.43%

Actuals Unaudited

Records Management



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$72,236		\$72,236			\$72,236	
Total Salary, Wages & Benefits	\$72,236		\$72,236			\$72,236	
Materials & Supplies							
5-21800 Meals & Accommodations	\$750		\$750			\$750	
5-21950 Mileage	\$1,200		\$1,200			\$1,200	
5-22550 Publications	\$150		\$150			\$150	
5-22600 Records Management Supplies	\$3,000		\$3,000			\$3,000	
Total Materials & Supplies	\$5,100		\$5,100			\$5,100	
Contracted Services							
5-30500 Consulting Fees	\$350		\$350			\$350	
5-30525 Contractors	\$20,000		\$20,000			\$20,000	
5-31625 Service Contracts	\$600		\$600			\$600	
Total Contracted Services	\$20,950		\$20,950			\$20,950	
Total Expense	\$98,286		\$98,286			\$98,286	
Total Debt							
Operating Reserve Transfer							
6-21070 Reserve Transfer - Records Management	\$10,000		\$10,000			\$10,000	
Total Operating Reserve Transfer	\$10,000		\$10,000			\$10,000	
Total Reserve Transfer	\$10,000		\$10,000			\$10,000	
Net Levy	\$108,286		\$108,286			\$108,286	
Total Records Management	\$108,286		\$108,286			\$108,286	

Actuals Unaudited

Election



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$13,170		\$13,170			\$13,170	
5-10010 Salaries & Wages - PT					\$13,769	(\$13,769)	(100.00%)
Total Salary, Wages & Benefits	\$13,170		\$13,170		\$13,769	(\$599)	(4.35%)
Materials & Supplies							
5-20700 Courier	\$100		\$100			\$100	
5-21800 Meals & Accommodations	\$800		\$800			\$800	
5-21850 Meeting Supplies	\$1,500		\$1,500			\$1,500	
5-21950 Mileage	\$1,000		\$1,000	\$123		\$1,000	
5-22000 Minor Hardware	\$1,600		\$1,600			\$1,600	
5-22250 Office Supplies	\$1,000		\$1,000			\$1,000	
5-22400 Professional Development	\$4,600	\$3,100	\$7,700	\$763		\$7,700	
5-22450 Promotion/Special Events		\$5,450	\$5,450			\$5,450	
5-22550 Publications	\$250		\$250			\$250	
5-23100 Telephone - Cellular	\$600		\$600			\$600	
5-23105 Telephone - Landline	\$250		\$250			\$250	
Total Materials & Supplies	\$11,700	\$8,550	\$20,250	\$886		\$20,250	
Contracted Services							
5-30500 Consulting Fees	\$1,200	\$2,500	\$3,700			\$3,700	
5-30600 Copying Expenses	\$1,300		\$1,300			\$1,300	
5-31300 Internet	\$250		\$250			\$250	
5-31350 Legal Fees	\$2,068		\$2,068	\$481		\$2,068	
5-31425 Newspaper - Advertising	\$12,320		\$12,320	\$280		\$12,320	
5-31550 Postage Meter	\$17,637		\$17,637			\$17,637	
5-31615 Radio - Advertising	\$2,000		\$2,000			\$2,000	
5-31625 Service Contracts	\$46,741		\$46,741			\$46,741	
Total Contracted Services	\$83,516	\$2,500	\$86,016	\$761		\$86,016	
Total Expense	\$108,386	\$11,050	\$119,436	\$1,647	\$13,769	\$105,667	767.43%
Total Debt							
Operating Reserve Transfer							
6-21025 Reserve Transfer - Election	(\$83,386)	(\$9,050)	(\$92,436)	\$25,000	\$25,000	(\$117,436)	(469.74%)
Total Operating Reserve Transfer	(\$83,386)	(\$9,050)	(\$92,436)	\$25,000	\$25,000	(\$117,436)	(469.74%)
Total Reserve Transfer	(\$83,386)	(\$9,050)	(\$92,436)	\$25,000	\$25,000	(\$117,436)	(469.74%)
Net Levy	\$25,000	\$2,000	\$27,000	\$26,647	\$38,769	(\$11,769)	(30.36%)
Total Election	\$25,000	\$2,000	\$27,000	\$26,647	\$38,769	(\$11,769)	(30.36%)

Actuals Unaudited

Legislative Services



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-30025 Burial Permits	(\$4,000)		(\$4,000)	(\$4,740)	(\$4,000)		
4-31090 Licences - Marriage	(\$19,575)		(\$19,575)	(\$18,125)	(\$19,575)		
4-40145 Commission							
4-40293 Freedom of Information	(\$250)		(\$250)	(\$316)	(\$250)		
4-40440 Miscellaneous Revenue	(\$50)		(\$50)	(\$283)	(\$50)		
Total Revenue	(\$23,875)		(\$23,875)	(\$23,464)	(\$23,875)		
Total Revenue	(\$23,875)		(\$23,875)	(\$23,464)	(\$23,875)		
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$19,656		\$19,656	\$100,400	\$105,846	(\$86,190)	(81.43%)
Total Salary, Wages & Benefits	\$19,656		\$19,656	\$100,400	\$105,846	(\$86,190)	(81.43%)
Materials & Supplies							
5-20700 Courier	\$250		\$250	\$216	\$250		
5-21750 Materials & Supplies	\$6,480		\$6,480	\$6,480	\$6,480		
5-21800 Meals & Accommodations	\$2,470		\$2,470	\$916	\$2,010	\$460	22.89%
5-21850 Meeting Supplies	\$100		\$100	\$35	\$100		
5-21950 Mileage	\$900		\$900	\$1,918	\$2,798	(\$1,898)	(67.83%)
5-22250 Office Supplies	\$1,350		\$1,350	\$966	\$920	\$430	46.74%
5-22550 Publications	\$70		\$70	\$210	\$445	(\$375)	(84.27%)
5-22600 Records Management Supplies				\$2,731	\$3,000	(\$3,000)	(100.00%)
5-23100 Telephone - Cellular	\$840		\$840	\$636	\$550	\$290	52.73%
Total Materials & Supplies	\$12,460		\$12,460	\$14,108	\$16,553	(\$4,093)	(24.73%)
Contracted Services							
5-30500 Consulting Fees	\$373		\$373	\$641	\$723	(\$350)	(48.41%)
5-31625 Service Contracts				\$357	\$560	(\$560)	(100.00%)
Total Contracted Services	\$373		\$373	\$998	\$1,283	(\$910)	(70.93%)
Total Expense	\$32,489		\$32,489	\$115,506	\$123,682	(\$91,193)	(73.73%)
Total Debt							
Operating Reserve Transfer							
6-21070 Reserve Transfer - Records Management				\$10,000	\$10,000	(\$10,000)	(100.00%)
Total Operating Reserve Transfer				\$10,000	\$10,000	(\$10,000)	(100.00%)
Total Reserve Transfer				\$10,000	\$10,000	(\$10,000)	(100.00%)
Net Levy	\$8,614		\$8,614	\$102,042	\$109,807	(\$101,193)	(92.16%)
Total Legislative Services	\$8,614		\$8,614	\$102,042	\$109,807	(\$101,193)	(92.16%)

Actuals Unaudited

Treasury



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue	(\$1,262,700)		(\$1,262,700)	(\$1,364,821)	(\$1,267,150)	\$4,450	(0.35%)
Other Property Tax Revenue	(\$20,284)		(\$20,284)	(\$23,049)	\$29,428	(\$49,712)	(168.93%)
Grants	(\$1,819,700)		(\$1,819,700)	(\$1,816,100)	(\$1,816,100)	(\$3,600)	0.20%
Donations				(\$2,005)			
Total Revenue	(\$3,102,684)		(\$3,102,684)	(\$3,205,975)	(\$3,053,822)	(\$48,862)	1.60%
Salary, Wages & Benefits	\$509,459		\$509,459	\$524,358	\$525,198	(\$15,739)	(3.00%)
Materials & Supplies	\$11,521		\$11,521	\$13,145	\$11,171	\$350	3.13%
Contracted Services	\$684,003	\$11,600	\$695,603	\$538,234	\$583,578	\$112,025	19.20%
Rents & Financials	\$15,000		\$15,000	\$14,718	\$6,000	\$9,000	150.00%
Total Expense	\$1,219,983	\$11,600	\$1,231,583	\$1,090,455	\$1,125,947	\$105,636	9.38%
Long Term Debt	\$171,945		\$171,945	\$166,239	\$171,945		
Total Debt	\$171,945		\$171,945	\$166,239	\$171,945		
Operating Reserve Transfer	\$415,341	\$30,000	\$445,341	\$432,751	\$381,556	\$63,785	16.72%
Capital Fund Reserve Transfer		(\$30,000)	(\$30,000)			(\$30,000)	
Total Reserve Transfer	\$415,341	(\$30,000)	\$415,341	\$432,751	\$381,556	\$33,785	8.85%
Internal Allocations	(\$131,822)		(\$131,822)	(\$78,411)	(\$76,313)	(\$55,509)	72.74%
Net Levy	(\$1,427,237)	\$11,600	(\$1,415,637)	(\$1,594,941)	(\$1,450,687)	\$35,050	(2.42%)
2 Capital Fund							
Deferred Revenue	(\$1)		(\$1)			(\$1)	
Total Revenue	(\$1)		(\$1)			(\$1)	
Total Expense							
Total Debt							
Capital Reserve Transfer				\$4,327	\$4,327	(\$4,327)	(100.00%)
Total Reserve Transfer				\$4,327	\$4,327	(\$4,327)	(100.00%)
Capital Expenses	\$1		\$1			\$1	
Net Levy				\$4,327	\$4,327	(\$4,327)	(100.00%)
Total Treasury	(\$1,427,237)	\$11,600	(\$1,415,637)	(\$1,590,614)	(\$1,446,360)	\$30,723	(2.12%)

Actuals Unaudited

Insurance



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue							
4-40010 Administration Revenue	(\$1,200)		(\$1,200)	(\$1,416)	(\$1,200)		
Total Revenue	(\$1,200)		(\$1,200)	(\$1,416)	(\$1,200)		
Total Revenue	(\$1,200)		(\$1,200)	(\$1,416)	(\$1,200)		
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$54,175		\$54,175	\$53,453	\$53,473	\$702	1.31%
Total Salary, Wages & Benefits	\$54,175		\$54,175	\$53,453	\$53,473	\$702	1.31%
Materials & Supplies							
5-20700 Courier				\$8			
5-21800 Meals & Accommodations	\$600		\$600	\$659	\$600		
5-21950 Mileage	\$350		\$350	\$460	\$350		
Total Materials & Supplies	\$950		\$950	\$1,127	\$950		
Contracted Services							
5-31200 Insurance - Deductible - Liability	\$75,000		\$75,000	\$40,370	\$75,000		
5-31210 Insurance - Deductible - Property	\$15,000		\$15,000	\$5,000	\$15,000		
5-31215 Deductible - Auto	\$5,000		\$5,000		\$5,000		
5-31250 Insurance - Premium	\$526,533	\$11,600	\$538,133	\$434,068	\$426,108	\$112,025	26.29%
Total Contracted Services	\$621,533	\$11,600	\$633,133	\$479,438	\$521,108	\$112,025	21.50%
Total Expense	\$676,658	\$11,600	\$688,258	\$534,018	\$575,531	\$112,727	19.59%
Total Debt							
Operating Reserve Transfer							
6-21055 Reserve Transfer - Insurance				\$35,000	\$35,000	(\$35,000)	(100.00%)
Total Operating Reserve Transfer				\$35,000	\$35,000	(\$35,000)	(100.00%)
Total Reserve Transfer				\$35,000	\$35,000	(\$35,000)	(100.00%)
Internal Allocations							
5-45000 Internal labour charged/recovered	(\$2,711)		(\$2,711)			(\$2,711)	
5-45500 Internal Insurance Charged/recovered	(\$119,995)		(\$119,995)	(\$67,021)	(\$65,057)	(\$54,938)	84.45%
Total Internal Allocations	(\$122,706)		(\$122,706)	(\$67,021)	(\$65,057)	(\$57,649)	88.61%
Net Levy	\$552,752	\$11,600	\$564,352	\$500,581	\$544,274	\$20,078	3.69%
Total Insurance	\$552,752	\$11,600	\$564,352	\$500,581	\$544,274	\$20,078	3.69%

Actuals Unaudited

Finance



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-20050 Federal- HST/GST Recovery				(\$632)			
4-40145 Commission	(\$500)		(\$500)	(\$318)	(\$500)		
4-40440 Miscellaneous Revenue	(\$4,500)		(\$4,500)	(\$42,268)	(\$4,500)		
4-40620 Recovery				(\$76,391)			
4-40690 Service Charges	(\$5,000)		(\$5,000)	(\$5,842)	(\$5,000)		
4-40770 Tax Certificate Fees	(\$38,000)		(\$38,000)	(\$43,704)	(\$38,000)		
4-40775 Tax Notice Fees	(\$20,000)		(\$20,000)	(\$16,445)	(\$20,000)		
4-40777 Mortgage Processing Fee	(\$17,500)		(\$17,500)	(\$16,765)	(\$17,500)		
4-70020 Tax Penalties	(\$700,000)		(\$700,000)	(\$688,765)	(\$750,000)	\$50,000	(6.67%)
4-70030 Interest	(\$52,000)		(\$52,000)	(\$81,604)	(\$50,000)	(\$2,000)	4.00%
4-70040 Investment Income				(\$10,276)			
4-71000 Dividend Income	(\$424,000)		(\$424,000)	(\$380,395)	(\$380,450)	(\$43,550)	11.45%
Total Revenue	(\$1,261,500)		(\$1,261,500)	(\$1,363,405)	(\$1,265,950)	\$4,450	(0.35%)
Other Property Tax Revenue							
4-17000 PIL Levy				(\$60,378)			
4-17070 Huntsville Hospital PIL				(\$6,750)			
4-17080 PIL - Railways Levy	(\$6,700)		(\$6,700)		(\$6,700)		
4-18000 Huntsville Tax Write Off	\$110,000		\$110,000	\$173,028	\$140,000	(\$30,000)	(21.43%)
4-18005 Huntsville Properties (Taxes to UT & ED)				\$2,984			
4-18090 Tax Write Off - Charities	\$2,400		\$2,400	\$10,337	\$2,400		
4-19000 General Levy - Supplementary	(\$125,984)		(\$125,984)	(\$142,270)	(\$106,272)	(\$19,712)	18.55%
Total Other Property Tax Revenue	(\$20,284)		(\$20,284)	(\$23,049)	\$29,428	(\$49,712)	(168.93%)
Grants							
4-21050 Ontario Municipal Partners Fund	(\$1,819,700)		(\$1,819,700)	(\$1,816,100)	(\$1,816,100)	(\$3,600)	0.20%
Total Grants	(\$1,819,700)		(\$1,819,700)	(\$1,816,100)	(\$1,816,100)	(\$3,600)	0.20%
Donations							
4-50010 Donations - Individual & Corporate				(\$2,005)			
Total Donations				(\$2,005)			
Total Revenue	(\$3,101,484)		(\$3,101,484)	(\$3,204,559)	(\$3,052,622)	(\$48,862)	1.60%
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$455,284		\$455,284	\$470,905	\$471,725	(\$16,441)	(3.49%)
Total Salary, Wages & Benefits	\$455,284		\$455,284	\$470,905	\$471,725	(\$16,441)	(3.49%)
Materials & Supplies							
5-20375 Cash Short (Over)				\$78			
5-20450 Clothing & Safety Supplies				\$243			
5-20700 Courier	\$50		\$50	\$70	\$50		
5-21800 Meals & Accommodations	\$2,500		\$2,500	\$3,076	\$2,500		
5-21950 Mileage	\$2,000		\$2,000	\$2,303	\$1,400	\$600	42.86%
5-22250 Office Supplies	\$5,016		\$5,016	\$5,183	\$5,016		
5-22550 Publications	\$465		\$465	\$429	\$465		
5-23100 Telephone - Cellular	\$540		\$540	\$636	\$790	(\$250)	(31.65%)
Total Materials & Supplies	\$10,571		\$10,571	\$12,018	\$10,221	\$350	3.42%
Contracted Services							
5-30100 Accounting/Audit Fees	\$20,000		\$20,000	\$12,399	\$20,000		
5-30500 Consulting Fees				\$458			
5-30950 Fee Rebates - Affordable Housing	\$7,470		\$7,470	\$9,592	\$7,470		
5-31550 Postage Meter	\$10,000		\$10,000	\$8,139	\$10,000		
5-31625 Service Contracts				\$627			
5-31800 Tax Notices	\$25,000		\$25,000	\$27,581	\$25,000		
Total Contracted Services	\$62,470		\$62,470	\$58,796	\$62,470		
Rents & Financials							
5-56000 Bank Charges	\$15,000		\$15,000	\$14,697	\$6,000	\$9,000	150.00%
5-57000 Interest & Penalties				\$31			
5-58000 Foreign Exchange Gain/Loss				(\$10)			

Actuals Unaudited

Finance



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
Total Rents & Financials	\$15,000		\$15,000	\$14,718	\$6,000	\$9,000	150.00%
Total Expense	\$543,325		\$543,325	\$556,437	\$550,416	(\$7,091)	(1.29%)
Long Term Debt							
5-50000 Debenture - Interest	\$64,798		\$64,798	\$64,563	\$70,269	(\$5,471)	(7.79%)
5-50001 Debenture - Payments	\$107,147		\$107,147	\$101,676	\$101,676	\$5,471	5.38%
Total Long Term Debt	\$171,945		\$171,945	\$166,239	\$171,945		
Total Debt	\$171,945		\$171,945	\$166,239	\$171,945		
Operating Reserve Transfer							
6-20008 RSRV xFr Affordable Housing		\$30,000	\$30,000			\$30,000	
6-21013 Reserve Transfer - Community Health Care				\$2,000			
6-21065 Reserve Transfer - Working Capital	\$415,341		\$415,341	\$346,501	\$346,556	\$68,785	19.85%
6-21075 Reserve Transfer - SWB Benefits				\$49,250			
Total Operating Reserve Transfer	\$415,341	\$30,000	\$445,341	\$397,751	\$346,556	\$98,785	28.50%
Capital Fund Reserve Transfer							
6-20020 Reserve Transfer - Town Capital Recpmt		(\$30,000)	(\$30,000)			(\$30,000)	
Total Capital Fund Reserve Transfer		(\$30,000)	(\$30,000)			(\$30,000)	
Total Reserve Transfer	\$415,341		\$415,341	\$397,751	\$346,556	\$68,785	19.85%
Internal Allocations							
5-45000 Internal labour charged/recovered	(\$9,116)		(\$9,116)	(\$11,390)	(\$11,256)	\$2,140	(19.01%)
Total Internal Allocations	(\$9,116)		(\$9,116)	(\$11,390)	(\$11,256)	\$2,140	(19.01%)
Net Levy	(\$1,979,989)		(\$1,979,989)	(\$2,095,522)	(\$1,994,961)	\$14,972	(0.75%)
2 Capital Fund							
Deferred Revenue							
7-91000 Deferred Gas Tax Recognized	(\$1)		(\$1)			(\$1)	
Total Deferred Revenue	(\$1)		(\$1)			(\$1)	
Total Revenue	(\$1)		(\$1)			(\$1)	
Total Expense							
Total Debt							
Capital Reserve Transfer							
9-20000 xFr to Capital Reserve							
9-21065 Reserve Transfer - Working Capital				\$4,327	\$4,327	(\$4,327)	(100.00%)
Total Capital Reserve Transfer				\$4,327	\$4,327	(\$4,327)	(100.00%)
Total Reserve Transfer				\$4,327	\$4,327	(\$4,327)	(100.00%)
Capital Expenses							
8-30500 Consulting Fees	\$1		\$1			\$1	
Total Capital Expenses	\$1		\$1			\$1	
Net Levy				\$4,327	\$4,327	(\$4,327)	(100.00%)
Total Finance	(\$1,979,989)		(\$1,979,989)	(\$2,091,195)	(\$1,990,634)	\$10,645	(0.53%)

Actuals Unaudited

Community Services



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue	(\$1,646,015)	(\$265,100)	(\$1,911,115)	(\$1,880,256)	(\$1,758,853)	(\$152,262)	8.66%
Deferred Revenue	(\$142,090)		(\$142,090)	(\$142,090)	(\$142,090)		
Grants	(\$66,232)	(\$285,000)	(\$351,232)	(\$89,682)	(\$76,232)	(\$275,000)	360.74%
Donations	(\$700)	(\$41,000)	(\$41,700)	(\$5,808)	(\$1,350)	(\$40,350)	2,988.89%
Total Revenue	(\$1,855,037)	(\$591,100)	(\$2,446,137)	(\$2,117,836)	(\$1,978,525)	(\$467,612)	23.63%
Salary, Wages & Benefits	\$2,660,274	\$81,735	\$2,742,009	\$2,486,053	\$2,600,165	\$141,844	5.46%
Materials & Supplies	\$823,806	\$271,765	\$1,095,571	\$884,597	\$932,735	\$162,836	17.46%
Contracted Services	\$396,242	\$248,500	\$644,742	\$397,279	\$516,492	\$128,250	24.83%
Rents & Financials	\$37,625	\$20,000	\$57,625	\$41,780	\$37,625	\$20,000	53.16%
Total Expense	\$3,917,947	\$622,000	\$4,539,947	\$3,809,709	\$4,087,017	\$452,930	11.08%
Long Term Debt	\$473,983		\$473,983	\$486,016	\$486,015	(\$12,032)	(2.48%)
Total Debt	\$473,983		\$473,983	\$486,016	\$486,015	(\$12,032)	(2.48%)
Operating Reserve Transfer	(\$10,575)		(\$10,575)	\$4,723	(\$1,349)	(\$9,226)	683.91%
Capital Fund Reserve Transfer	\$34,065		\$34,065	\$36,975	\$32,082	\$1,983	6.18%
Total Reserve Transfer	\$23,490		\$23,490	\$41,698	\$30,733	(\$7,243)	(23.57%)
Internal Allocations	(\$5,652)		(\$5,652)	(\$4,207)	(\$5,175)	(\$477)	9.22%
Net Levy	\$2,554,731	\$30,900	\$2,585,631	\$2,215,380	\$2,620,065	(\$34,434)	(1.31%)
2 Capital Fund							
Deferred Revenue	(\$34,409)		(\$34,409)	(\$51,775)	(\$60,000)	\$25,591	(42.65%)
Grants	(\$24,861)		(\$24,861)	(\$6,120)		(\$24,861)	
Donations							
Total Revenue	(\$59,270)		(\$59,270)	(\$57,895)	(\$60,000)	\$730	(1.22%)
Total Expense							
Total Debt							
Capital Reserve Transfer	\$40,186		\$40,186	\$71,969	\$25,544	\$14,642	57.32%
Total Reserve Transfer	\$40,186		\$40,186	\$71,969	\$25,544	\$14,642	57.32%
Capital Expenses	\$292,158		\$292,158	\$261,349	\$307,530	(\$15,372)	(5.00%)
Net Levy	\$273,074		\$273,074	\$275,423	\$273,074		
Total Community Services	\$2,827,805	\$30,900	\$2,858,705	\$2,490,803	\$2,893,139	(\$34,434)	(1.19%)

Actuals Unaudited

Community Policing



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-22010 Municipal - District	(\$4,600)		(\$4,600)	(\$4,390)	(\$4,600)		
Total Revenue	(\$4,600)		(\$4,600)	(\$4,390)	(\$4,600)		
Total Revenue	(\$4,600)		(\$4,600)	(\$4,390)	(\$4,600)		
Materials & Supplies							
5-22650 Recovery of Utilities	\$1,252		\$1,252		\$1,252		
5-23105 Telephone - Landline	\$390		\$390	\$470	\$390		
Total Materials & Supplies	\$1,642		\$1,642	\$470	\$1,642		
Contracted Services							
5-31300 Internet	\$708		\$708	\$733	\$708		
5-31625 Service Contracts	\$1,700		\$1,700	\$943	\$1,700		
Total Contracted Services	\$2,408		\$2,408	\$1,676	\$2,408		
Total Expense	\$4,050		\$4,050	\$2,146	\$4,050		
Total Debt							
Total Reserve Transfer							
Internal Allocations							
5-85000 Int. Facilities Rental				\$83			
Total Internal Allocations				\$83			
Net Levy	(\$550)		(\$550)	(\$2,161)	(\$550)		
Total Community Policing	(\$550)		(\$550)	(\$2,161)	(\$550)		

Actuals Unaudited

Arts, Culture & Heritage



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue	(\$127,700)		(\$127,700)	(\$140,287)	(\$118,750)	(\$8,950)	7.54%
Grants	(\$24,232)		(\$24,232)	(\$31,643)	(\$34,232)	\$10,000	(29.21%)
Donations	(\$500)		(\$500)	(\$5,331)	(\$1,000)	\$500	(50.00%)
Total Revenue	(\$152,432)		(\$152,432)	(\$177,261)	(\$153,982)	\$1,550	(1.01%)
Salary, Wages & Benefits	\$384,348		\$384,348	\$336,849	\$346,473	\$37,875	10.93%
Materials & Supplies	\$87,728	\$2,000	\$89,728	\$80,526	\$101,956	(\$12,228)	(11.99%)
Contracted Services	\$21,522		\$21,522	\$72,459	\$22,522	(\$1,000)	(4.44%)
Rents & Financials	\$1,500		\$1,500	\$3,168	\$1,500		
Total Expense	\$495,098	\$2,000	\$497,098	\$493,002	\$472,451	\$24,647	5.22%
Total Debt							
Operating Reserve Transfer				(\$48,059)			
Total Reserve Transfer				(\$48,059)			
Internal Allocations				(\$50)			
Net Levy	\$342,666	\$2,000	\$344,666	\$267,632	\$318,469	\$26,197	8.23%
2 Capital Fund							
Donations							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer	\$1,841		\$1,841	(\$5,204)	(\$3,659)	\$5,500	(150.31%)
Total Reserve Transfer	\$1,841		\$1,841	(\$5,204)	(\$3,659)	\$5,500	(150.31%)
Capital Expenses	\$7,500		\$7,500	\$14,545	\$13,000	(\$5,500)	(42.31%)
Net Levy	\$9,341		\$9,341	\$9,341	\$9,341		
Total Arts, Culture & Heritage	\$352,007	\$2,000	\$354,007	\$276,973	\$327,810	\$26,197	7.99%

Actuals Unaudited

Arts Culture & Heritage - Other



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-40145 Commission				(\$2,655)			
4-40440 Miscellaneous Revenue				(\$4,019)			
Total Revenue				(\$6,674)			
Grants							
4-20000 Federal Grant					(\$10,000)	\$10,000	(100.00%)
Total Grants					(\$10,000)	\$10,000	(100.00%)
Total Revenue				(\$6,674)	(\$10,000)	\$10,000	(100.00%)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$74,154		\$74,154	\$73,781	\$73,184	\$970	1.33%
Total Salary, Wages & Benefits	\$74,154		\$74,154	\$73,781	\$73,184	\$970	1.33%
Materials & Supplies							
5-20875 Displays & Exhibits	\$9,250		\$9,250	\$8,553	\$9,250		
5-21750 Materials & Supplies	\$3,700		\$3,700	\$3,986	\$8,700	(\$5,000)	(57.47%)
5-21800 Meals & Accommodations	\$1,140		\$1,140	\$908	\$1,140		
5-21850 Meeting Supplies	\$300		\$300	\$300	\$300		
5-21950 Mileage	\$1,165		\$1,165	\$1,367	\$1,165		
5-22250 Office Supplies	\$250		\$250	\$69	\$250		
5-22450 Promotion/Special Events		\$2,000	\$2,000		\$10,000	(\$8,000)	(80.00%)
5-23100 Telephone - Cellular	\$351		\$351	\$534	\$601	(\$250)	(41.60%)
Total Materials & Supplies	\$16,156	\$2,000	\$18,156	\$15,717	\$31,406	(\$13,250)	(42.19%)
Total Expense	\$90,310	\$2,000	\$92,310	\$89,498	\$104,590	(\$12,280)	(11.74%)
Total Debt							
Operating Reserve Transfer							
6-21030 Reserve Transfer - Public Art Acq.Fund				\$6,673			
Total Operating Reserve Transfer				\$6,673			
Total Reserve Transfer				\$6,673			
Net Levy	\$90,310	\$2,000	\$92,310	\$89,497	\$94,590	(\$2,280)	(2.41%)
Total Arts Culture & Heritage - Other	\$90,310	\$2,000	\$92,310	\$89,497	\$94,590	(\$2,280)	(2.41%)

Actuals Unaudited

Muskoka Heritage Place



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue							
4-40020 Admission	(\$90,000)		(\$90,000)	(\$95,660)	(\$80,000)	(\$10,000)	12.50%
4-40210 Education	(\$11,000)		(\$11,000)	(\$9,797)	(\$12,600)	\$1,600	(12.70%)
4-40290 Food & Beverage Revenue	(\$2,000)		(\$2,000)	(\$1,703)	(\$1,500)	(\$500)	33.33%
4-40430 Memberships	(\$250)		(\$250)	(\$218)	(\$200)	(\$50)	25.00%
4-40435 Merchandise Revenue	(\$10,500)		(\$10,500)	(\$9,396)	(\$10,500)		
4-40440 Miscellaneous Revenue	(\$7,000)		(\$7,000)	(\$7,038)	(\$7,000)		
4-40730 Special Events	(\$6,950)		(\$6,950)	(\$9,801)	(\$6,950)		
Total Revenue	(\$127,700)		(\$127,700)	(\$133,613)	(\$118,750)	(\$8,950)	7.54%
Grants							
4-21000 Provincial Grant				(\$7,411)			
4-21040 Provincial Grant - Museum Operating	(\$24,232)		(\$24,232)	(\$24,232)	(\$24,232)		
Total Grants	(\$24,232)		(\$24,232)	(\$31,643)	(\$24,232)		
Donations							
4-50010 Donations - Individual & Corporate	(\$500)		(\$500)	(\$331)	(\$1,000)	\$500	(50.00%)
4-50040 Donations - Friends of MHP				(\$5,000)			
Total Donations	(\$500)		(\$500)	(\$5,331)	(\$1,000)	\$500	(50.00%)
Total Revenue	(\$152,432)		(\$152,432)	(\$170,587)	(\$143,982)	(\$8,450)	5.87%
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$192,979		\$192,979	\$167,924	\$168,289	\$24,690	14.67%
5-10010 Salaries & Wages - PT	\$117,215		\$117,215	\$95,144	\$105,000	\$12,215	11.63%
Total Salary, Wages & Benefits	\$310,194		\$310,194	\$263,068	\$273,289	\$36,905	13.50%
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$8,430		\$8,430	\$13,694	\$8,430		
5-20375 Cash Short (Over)				(\$30)			
5-20450 Clothing & Safety Supplies	\$1,000		\$1,000	\$682	\$1,000		
5-20475 Costumes	\$200		\$200	\$30	\$200		
5-20700 Courier	\$50		\$50	\$40	\$50		
5-20775 Curatorial Supplies	\$800		\$800	\$611	\$800		
5-20875 Displays & Exhibits	\$5,000		\$5,000	\$2,844	\$3,000	\$2,000	66.67%
5-21000 Equipment Repairs & Maintenance	\$568		\$568	\$488	\$568		
5-21100 Fleet R&M M&S	\$20		\$20	\$5	\$20		
5-21125 Food & Beverage	\$1,350		\$1,350	\$933	\$1,000	\$350	35.00%
5-21200 Fuel (Gas, diesel)	\$556		\$556	\$603	\$556		
5-21500 Hydro	\$6,500		\$6,500	\$6,391	\$6,500		
5-21625 Licencing Fee	\$120		\$120	\$120	\$98	\$22	22.45%
5-21750 Materials & Supplies	\$7,150		\$7,150	\$6,125	\$6,150	\$1,000	16.26%
5-21800 Meals & Accommodations	\$960		\$960	\$846	\$960		
5-21925 Merchandise	\$6,000		\$6,000	\$4,654	\$4,850	\$1,150	23.71%
5-21950 Mileage	\$168		\$168		\$168		
5-22150 Natural Gas	\$800		\$800	\$781	\$800		
5-22250 Office Supplies	\$500		\$500	\$558	\$500		
5-22275 Private Events				\$300			
5-22450 Promotion/Special Events	\$2,800		\$2,800	\$2,498	\$2,800		
5-22475 Propane	\$5,000		\$5,000	\$3,150	\$5,000		
5-22480 Property - R&M Materials & Supply	\$3,500		\$3,500	\$2,719	\$3,500		
5-22580 Railway - Repairs & Maintenance	\$15,500		\$15,500	\$13,364	\$19,000	(\$3,500)	(18.42%)
5-22850 Sewer	\$600		\$600	\$542	\$600		
5-23100 Telephone - Cellular	\$700		\$700	\$145	\$700		
5-23105 Telephone - Landline	\$1,600		\$1,600	\$1,265	\$1,600		
5-23175 Volunteer/Staff Appreciation	\$500		\$500	\$399	\$500		
5-23250 Water	\$1,200		\$1,200	\$1,052	\$1,200		
Total Materials & Supplies	\$71,572		\$71,572	\$64,809	\$70,550	\$1,022	1.45%
Contracted Services							
5-30500 Consulting Fees				\$52,464			

Actuals Unaudited

Muskoka Heritage Place



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
5-30525 Contractors	\$17,520		\$17,520	\$16,387	\$18,520	(\$1,000)	(5.40%)
5-30600 Copying Expenses	\$432		\$432	\$392	\$432		
5-30683 Snow Removal	\$450		\$450		\$450		
5-31610 Property - R&M Contracted Services	\$3,120		\$3,120	\$3,216	\$3,120		
Total Contracted Services	\$21,522		\$21,522	\$72,459	\$22,522	(\$1,000)	(4.44%)
Rents & Financials							
5-56000 Bank Charges	\$1,500		\$1,500	\$3,168	\$1,500		
Total Rents & Financials	\$1,500		\$1,500	\$3,168	\$1,500		
Total Expense	\$404,788		\$404,788	\$403,504	\$367,861	\$36,927	10.04%
Total Debt							
Operating Reserve Transfer							
6-21014 Reserve Transfer - Cultural Strategy				(\$54,732)			
Total Operating Reserve Transfer				(\$54,732)			
Total Reserve Transfer				(\$54,732)			
Internal Allocations							
5-43000 Int. Recovery of Equip				(\$50)			
Total Internal Allocations				(\$50)			
Net Levy	\$252,356		\$252,356	\$178,135	\$223,879	\$28,477	12.72%
2 Capital Fund							
Donations							
7-50010 Donations - Individual & Corporate							
Total Donations							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer							
9-20060 Reserve Transfer - MHP Capital	\$1,841		\$1,841	(\$5,204)	(\$3,659)	\$5,500	(150.31%)
9-40000 xFr from Capital Reserve							
Total Capital Reserve Transfer	\$1,841		\$1,841	(\$5,204)	(\$3,659)	\$5,500	(150.31%)
Total Reserve Transfer	\$1,841		\$1,841	(\$5,204)	(\$3,659)	\$5,500	(150.31%)
Capital Expenses							
8-21750 Materials & Supplies	\$7,500		\$7,500			\$7,500	
8-30525 Contractors				\$14,545	\$13,000	(\$13,000)	(100.00%)
Total Capital Expenses	\$7,500		\$7,500	\$14,545	\$13,000	(\$5,500)	(42.31%)
Net Levy	\$9,341		\$9,341	\$9,341	\$9,341		
Total Muskoka Heritage Place	\$261,697		\$261,697	\$187,476	\$233,220	\$28,477	12.21%

Actuals Unaudited

Facilities



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue	(\$7,550)		(\$7,550)	(\$69,044)	(\$8,050)	\$500	(6.21%)
Deferred Revenue	(\$142,090)		(\$142,090)	(\$142,090)	(\$142,090)		
Donations	(\$200)		(\$200)	(\$237)	(\$350)	\$150	(42.86%)
Total Revenue	(\$149,840)		(\$149,840)	(\$211,371)	(\$150,490)	\$650	(0.43%)
Salary, Wages & Benefits	\$894,245		\$894,245	\$842,084	\$891,307	\$2,938	0.33%
Materials & Supplies	\$627,641		\$627,641	\$701,152	\$722,228	(\$94,587)	(13.10%)
Contracted Services	\$336,350		\$336,350	\$306,511	\$451,050	(\$114,700)	(25.43%)
Rents & Financials	\$8,400		\$8,400	\$8,548	\$8,400		
Total Expense	\$1,866,636		\$1,866,636	\$1,858,295	\$2,072,985	(\$206,349)	(9.95%)
Long Term Debt	\$429,578		\$429,578	\$441,611	\$441,610	(\$12,032)	(2.72%)
Total Debt	\$429,578		\$429,578	\$441,611	\$441,610	(\$12,032)	(2.72%)
Operating Reserve Transfer	(\$10,575)		(\$10,575)	\$52,782	(\$1,349)	(\$9,226)	683.91%
Capital Fund Reserve Transfer	\$5,000		\$5,000	\$5,121	\$5,000		
Total Reserve Transfer	(\$5,575)		(\$5,575)	\$57,903	\$3,651	(\$9,226)	(252.70%)
Internal Allocations	(\$99,884)		(\$99,884)	(\$97,664)	(\$99,407)	(\$477)	0.48%
Net Levy	\$2,040,915		\$2,040,915	\$2,048,774	\$2,268,349	(\$227,434)	(10.03%)
2 Capital Fund							
Deferred Revenue	(\$34,409)		(\$34,409)	(\$51,775)	(\$60,000)	\$25,591	(42.65%)
Grants	(\$24,861)		(\$24,861)	(\$6,120)		(\$24,861)	
Total Revenue	(\$59,270)		(\$59,270)	(\$57,895)	(\$60,000)	\$730	(1.22%)
Total Expense							
Total Debt							
Capital Reserve Transfer	\$10,885		\$10,885	\$166,402	\$134,005	(\$123,120)	(91.88%)
Total Reserve Transfer	\$10,885		\$10,885	\$166,402	\$134,005	(\$123,120)	(91.88%)
Capital Expenses	\$261,120		\$261,120	\$106,717	\$138,730	\$122,390	88.22%
Net Levy	\$212,735		\$212,735	\$215,224	\$212,735		
Total Facilities	\$2,253,650		\$2,253,650	\$2,263,998	\$2,481,084	(\$227,434)	(9.17%)

Actuals Unaudited

Waterloo Summit Centre for the Environment



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$31,009		\$31,009	\$58,221	\$87,740	(\$56,731)	(64.66%)
5-10010 Salaries & Wages - PT				\$607			
Total Salary, Wages & Benefits	\$31,009		\$31,009	\$58,828	\$87,740	(\$56,731)	(64.66%)
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$300		\$300	\$1,129	\$1,200	(\$900)	(75.00%)
5-20750 Custodial Supplies	\$750		\$750	\$1,558	\$3,000	(\$2,250)	(75.00%)
5-21480 HVAC & Furnace - R&M Materials & Supply	\$375		\$375	\$640	\$1,500	(\$1,125)	(75.00%)
5-21500 Hydro	\$10,500		\$10,500	\$38,706	\$42,000	(\$31,500)	(75.00%)
5-22150 Natural Gas	\$3,500		\$3,500	\$13,970	\$14,000	(\$10,500)	(75.00%)
5-22850 Sewer	\$2,500		\$2,500	\$10,512	\$10,000	(\$7,500)	(75.00%)
5-23100 Telephone - Cellular	\$15		\$15	\$61	\$60	(\$45)	(75.00%)
5-23105 Telephone - Landline	\$108		\$108	\$419	\$432	(\$324)	(75.00%)
5-23250 Water	\$2,250		\$2,250	\$9,714	\$9,000	(\$6,750)	(75.00%)
Total Materials & Supplies	\$20,298		\$20,298	\$76,709	\$81,192	(\$60,894)	(75.00%)
Contracted Services							
5-30150 Alarm Monitoring	\$4,000		\$4,000	\$3,400	\$4,000		
5-30250 Building R & M Contracted Services	\$1,500		\$1,500	\$9,282	\$13,000	(\$11,500)	(88.46%)
5-30525 Contractors				\$3,690	\$10,000	(\$10,000)	(100.00%)
5-30645 Mat Contracts	\$500		\$500		\$500		
5-30750 Elevator Repairs & Maintenance	\$6,000		\$6,000	\$5,013	\$6,000		
5-31000 Garbage Collection	\$875		\$875	\$2,896	\$3,500	(\$2,625)	(75.00%)
5-31100 HVAC Repair & Maintenance	\$4,225		\$4,225	\$12,095	\$16,900	(\$12,675)	(75.00%)
5-31150 Hydrant Rental				\$250			
5-31360 Linen Services	\$2,400		\$2,400	\$11,821	\$9,600	(\$7,200)	(75.00%)
5-31625 Service Contracts				\$11,081	\$11,000	(\$11,000)	(100.00%)
Total Contracted Services	\$19,500		\$19,500	\$59,528	\$74,500	(\$55,000)	(73.83%)
Total Expense	\$70,807		\$70,807	\$195,065	\$243,432	(\$172,625)	(70.91%)
Total Debt							
Total Reserve Transfer							
Net Levy	\$70,807		\$70,807	\$195,065	\$243,432	(\$172,625)	(70.91%)
Total Waterloo Summit Centre for the Environment	\$70,807		\$70,807	\$195,065	\$243,432	(\$172,625)	(70.91%)

Actuals Unaudited

Civic Centre Facilities



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-40620 Recovery				(\$119)			
Total Revenue				(\$119)			
Total Revenue				(\$119)			
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$192,674		\$192,674	\$56,810	\$126,680	\$65,994	52.10%
5-10010 Salaries & Wages - PT	\$12,896		\$12,896	\$28,752	\$36,015	(\$23,119)	(64.19%)
Total Salary, Wages & Benefits	\$205,570		\$205,570	\$85,562	\$162,695	\$42,875	26.35%
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$5,000		\$5,000	\$4,099	\$5,000		
5-20750 Custodial Supplies	\$4,000		\$4,000	\$3,946	\$4,000		
5-21000 Equipment Repairs & Maintenance	\$500		\$500	\$333	\$500		
5-21480 HVAC & Furnace - R&M Materials & Supply	\$3,000		\$3,000	\$332	\$3,000		
5-21500 Hydro	\$67,200		\$67,200	\$76,650	\$67,200		
5-22150 Natural Gas	\$15,500		\$15,500	\$17,252	\$15,500		
5-22850 Sewer	\$2,600		\$2,600	\$1,356	\$2,600		
5-22900 Small Tools & Equipment	\$200		\$200		\$200		
5-23100 Telephone - Cellular	\$84		\$84	\$280	\$400	(\$316)	(79.00%)
5-23250 Water	\$2,400		\$2,400	\$1,749	\$2,400		
Total Materials & Supplies	\$100,484		\$100,484	\$105,997	\$100,800	(\$316)	(0.31%)
Contracted Services							
5-30150 Alarm Monitoring	\$4,000		\$4,000	\$3,923	\$4,000		
5-30250 Building R & M Contracted Services	\$5,000		\$5,000	\$9,047	\$5,000		
5-30350 Clock Operations	\$7,500		\$7,500	\$7,542	\$7,500		
5-30740 Electrician Services	\$3,000		\$3,000			\$3,000	
5-30750 Elevator Repairs & Maintenance	\$10,000		\$10,000	\$7,293	\$10,000		
5-31000 Garbage Collection	\$4,000		\$4,000	\$4,669	\$4,000		
5-31100 HVAC Repair & Maintenance	\$15,000		\$15,000	\$14,081	\$15,000		
5-31150 Hydrant Rental				\$252			
5-31500 Plumbing Services	\$2,000		\$2,000			\$2,000	
5-31610 Property - R&M Contracted Services				\$169			
5-31625 Service Contracts	\$6,000		\$6,000	\$1,879	\$11,000	(\$5,000)	(45.45%)
Total Contracted Services	\$56,500		\$56,500	\$48,855	\$56,500		
Total Expense	\$362,554		\$362,554	\$240,414	\$319,995	\$42,559	13.30%
Long Term Debt							
5-50000 Debenture - Interest	\$12,823		\$12,823	\$14,641	\$14,641	(\$1,818)	(12.42%)
5-50001 Debenture - Payments	\$29,764		\$29,764	\$29,764	\$29,764		
Total Long Term Debt	\$42,587		\$42,587	\$44,405	\$44,405	(\$1,818)	(4.09%)
Total Debt	\$42,587		\$42,587	\$44,405	\$44,405	(\$1,818)	(4.09%)
Capital Fund Reserve Transfer							
6-20067 Reserve Transfer - Facilities				\$121			
Total Capital Fund Reserve Transfer				\$121			
Total Reserve Transfer				\$121			
Internal Allocations							
5-40100 Allocation of Civic Centre	(\$99,884)		(\$99,884)	(\$98,104)	(\$99,407)	(\$477)	0.48%
Total Internal Allocations	(\$99,884)		(\$99,884)	(\$98,104)	(\$99,407)	(\$477)	0.48%
Net Levy	\$305,257		\$305,257	\$186,717	\$264,993	\$40,264	15.19%

2 Capital Fund

Actuals Unaudited

Civic Centre Facilities



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer							
9-20000 xFr to Capital Reserve							
9-20067 Reserve Transfer - Facilities	(\$25,000)		(\$25,000)	(\$10,376)	(\$30,730)	\$5,730	(18.65%)
Total Capital Reserve Transfer	(\$25,000)		(\$25,000)	(\$10,376)	(\$30,730)	\$5,730	(18.65%)
Total Reserve Transfer	(\$25,000)		(\$25,000)	(\$10,376)	(\$30,730)	\$5,730	(18.65%)
Capital Expenses							
8-21750 Materials & Supplies				\$10,376	\$11,200	(\$11,200)	(100.00%)
8-30525 Contractors	\$25,000		\$25,000		\$19,530	\$5,470	28.01%
Total Capital Expenses	\$25,000		\$25,000	\$10,376	\$30,730	(\$5,730)	(18.65%)
Net Levy							
Total Civic Centre Facilities	\$305,257		\$305,257	\$186,717	\$264,993	\$40,264	15.19%

Actuals Unaudited

Canada Summit Centre Facilities



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue							
4-40620 Recovery				(\$18)			
4-40730 Special Events				(\$892)			
Total Revenue				(\$910)			
Deferred Revenue							
4-90025 DC's Recognized - Indoor Recreation	(\$142,090)		(\$142,090)	(\$142,090)	(\$142,090)		
Total Deferred Revenue	(\$142,090)		(\$142,090)	(\$142,090)	(\$142,090)		
Total Revenue	(\$142,090)		(\$142,090)	(\$143,000)	(\$142,090)		
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$477,476		\$477,476	\$586,386	\$506,707	(\$29,231)	(5.77%)
5-10010 Salaries & Wages - PT	\$63,795		\$63,795	\$69,017	\$53,795	\$10,000	18.59%
Total Salary, Wages & Benefits	\$541,271		\$541,271	\$655,403	\$560,502	(\$19,231)	(3.43%)
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$12,000		\$12,000	\$14,012	\$10,000	\$2,000	20.00%
5-20380 Chemicals	\$10,000		\$10,000	\$10,286	\$12,000	(\$2,000)	(16.67%)
5-20450 Clothing & Safety Supplies	\$2,500		\$2,500	\$3,814	\$4,300	(\$1,800)	(41.86%)
5-20700 Courier				\$56			
5-20750 Custodial Supplies	\$17,000		\$17,000	\$14,081	\$17,000		
5-21100 Fleet R&M M&S	\$1,391		\$1,391	\$1,071	\$1,391		
5-21200 Fuel (Gas, diesel)	\$2,635		\$2,635	\$1,255	\$2,635		
5-21480 HVAC & Furnace - R&M Materials & Supply	\$6,250		\$6,250	\$4,430	\$6,250		
5-21500 Hydro	\$240,000		\$240,000	\$262,023	\$262,000	(\$22,000)	(8.40%)
5-21625 Licencing Fee	\$125		\$125	\$120	\$125		
5-21800 Meals & Accommodations	\$3,200		\$3,200	\$1,010	\$1,600	\$1,600	100.00%
5-22150 Natural Gas	\$90,000		\$90,000	\$91,810	\$100,000	(\$10,000)	(10.00%)
5-22250 Office Supplies				\$52			
5-22850 Sewer	\$45,000		\$45,000	\$39,996	\$45,000		
5-23100 Telephone - Cellular	\$1,140		\$1,140	\$1,093	\$900	\$240	26.67%
5-23250 Water	\$35,000		\$35,000	\$32,239	\$35,000		
Total Materials & Supplies	\$466,241		\$466,241	\$477,348	\$498,201	(\$31,960)	(6.42%)
Contracted Services							
5-30150 Alarm Monitoring	\$6,000		\$6,000	\$5,725	\$6,000		
5-30500 Consulting Fees					\$10,000	(\$10,000)	(100.00%)
5-30525 Contractors	\$43,000		\$43,000	\$46,773	\$116,800	(\$73,800)	(63.18%)
5-30635 Fleet Maint - C.S.				\$1,123			
5-30740 Electrician Services	\$9,000		\$9,000			\$9,000	
5-30750 Elevator Repairs & Maintenance	\$18,000		\$18,000	\$17,827	\$18,000		
5-30850 Equipment Repairs & Maintenance	\$6,000		\$6,000	\$1,211	\$6,000		
5-31000 Garbage Collection	\$12,000		\$12,000	\$14,228	\$12,000		
5-31100 HVAC Repair & Maintenance	\$25,000		\$25,000	\$27,662	\$25,000		
5-31150 Hydrant Rental	\$2,100		\$2,100	\$500	\$2,100		
5-31175 Ice Plant - Maintenance	\$53,800		\$53,800	\$31,836	\$30,000	\$23,800	79.33%
5-31400 Maintenance Contracts	\$45,000		\$45,000	\$25,579	\$59,000	(\$14,000)	(23.73%)
5-31500 Plumbing Services	\$5,000		\$5,000			\$5,000	
5-31625 Service Contracts	\$10,000		\$10,000	\$9,963	\$10,000		
Total Contracted Services	\$234,900		\$234,900	\$182,427	\$294,900	(\$60,000)	(20.35%)
Total Expense	\$1,242,412		\$1,242,412	\$1,315,178	\$1,353,603	(\$111,191)	(8.21%)
Long Term Debt							
5-50000 Debenture - Interest	\$139,361		\$139,361	\$149,576	\$149,575	(\$10,214)	(6.83%)
5-50001 Debenture - Payments	\$247,630		\$247,630	\$247,630	\$247,630		
Total Long Term Debt	\$386,991		\$386,991	\$397,206	\$397,205	(\$10,214)	(2.57%)
Total Debt	\$386,991		\$386,991	\$397,206	\$397,205	(\$10,214)	(2.57%)
Total Reserve Transfer							

Actuals Unaudited

Canada Summit Centre Facilities



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
Internal Allocations							
5-42000 Int. Equip Costs				\$440			
Total Internal Allocations				\$440			
Net Levy	\$1,487,313		\$1,487,313	\$1,569,824	\$1,608,718	(\$121,405)	(7.55%)
2 Capital Fund							
Deferred Revenue							
7-91000 Deferred Gas Tax Recognized	(\$34,409)		(\$34,409)	(\$51,775)	(\$60,000)	\$25,591	(42.65%)
Total Deferred Revenue	(\$34,409)		(\$34,409)	(\$51,775)	(\$60,000)	\$25,591	(42.65%)
Grants							
7-21000 Provincial Grants	(\$24,861)		(\$24,861)	(\$6,120)		(\$24,861)	
Total Grants	(\$24,861)		(\$24,861)	(\$6,120)		(\$24,861)	
Total Revenue	(\$59,270)		(\$59,270)	(\$57,895)	(\$60,000)	\$730	(1.22%)
Total Expense							
Total Debt							
Capital Reserve Transfer							
9-20067 Reserve Transfer - Facilities	\$212,735		\$212,735	\$200,168	\$197,735	\$15,000	7.59%
Total Capital Reserve Transfer	\$212,735		\$212,735	\$200,168	\$197,735	\$15,000	7.59%
Total Reserve Transfer	\$212,735		\$212,735	\$200,168	\$197,735	\$15,000	7.59%
Capital Expenses							
8-21750 Materials & Supplies				\$12,567	\$15,000	(\$15,000)	(100.00%)
8-22060 Minor Acquisition				\$2,490			
8-30500 Consulting Fees	\$2,500		\$2,500			\$2,500	
8-30525 Contractors	\$56,770		\$56,770	\$57,895	\$60,000	(\$3,230)	(5.38%)
Total Capital Expenses	\$59,270		\$59,270	\$72,952	\$75,000	(\$15,730)	(20.97%)
Net Levy	\$212,735		\$212,735	\$215,225	\$212,735		
Total Canada Summit Centre Facilities	\$1,700,048		\$1,700,048	\$1,785,049	\$1,821,453	(\$121,405)	(6.67%)

Actuals Unaudited

Real Estate Other



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$6,494		\$6,494	\$5,606	\$7,472	(\$978)	(13.09%)
5-10010 Salaries & Wages - PT				\$929	\$617	(\$617)	(100.00%)
Total Salary, Wages & Benefits	\$6,494		\$6,494	\$6,535	\$8,089	(\$1,595)	(19.72%)
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000		\$175	\$825	471.43%
5-20750 Custodial Supplies	\$400		\$400	\$611	\$600	(\$200)	(33.33%)
5-21500 Hydro				\$5,611	\$2,000	(\$2,000)	(100.00%)
5-22150 Natural Gas				\$913	\$1,000	(\$1,000)	(100.00%)
5-22850 Sewer	\$67		\$67	\$238	\$279	(\$212)	(75.99%)
5-23250 Water	\$526		\$526	\$966	\$406	\$120	29.56%
Total Materials & Supplies	\$1,993		\$1,993	\$8,339	\$4,460	(\$2,467)	(55.31%)
Contracted Services							
5-30250 Building R & M Contracted Services	\$1,000		\$1,000	\$178	\$2,000	(\$1,000)	(50.00%)
5-30525 Contractors	\$1,000		\$1,000			\$1,000	
5-31000 Garbage Collection				\$331	\$430	(\$430)	(100.00%)
Total Contracted Services	\$2,000		\$2,000	\$509	\$2,430	(\$430)	(17.70%)
Rents & Financials							
5-55300 Lease - Premise	\$8,400		\$8,400	\$8,548	\$8,400		
Total Rents & Financials	\$8,400		\$8,400	\$8,548	\$8,400		
Total Expense	\$18,887		\$18,887	\$23,931	\$23,379	(\$4,492)	(19.21%)
Total Debt							
Operating Reserve Transfer							
6-21072 Reserve Transfer - River Mill Washroom	(\$8,400)		(\$8,400)	(\$8,548)		(\$8,400)	
Total Operating Reserve Transfer	(\$8,400)		(\$8,400)	(\$8,548)		(\$8,400)	
Total Reserve Transfer	(\$8,400)		(\$8,400)	(\$8,548)		(\$8,400)	
Net Levy	\$10,487		\$10,487	\$15,383	\$23,379	(\$12,892)	(55.14%)
Total Real Estate Other	\$10,487		\$10,487	\$15,383	\$23,379	(\$12,892)	(55.14%)

Actuals Unaudited

MHP Facilities



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT				\$46			
5-10010 Salaries & Wages - PT	\$2,736		\$2,736	\$1,613	\$2,672	\$64	2.40%
Total Salary, Wages & Benefits	\$2,736		\$2,736	\$1,659	\$2,672	\$64	2.40%
Total Expense	\$2,736		\$2,736	\$1,659	\$2,672	\$64	2.40%
Total Debt							
Total Reserve Transfer							
Net Levy	\$2,736		\$2,736	\$1,659	\$2,672	\$64	2.40%
Total MHP Facilities	\$2,736		\$2,736	\$1,659	\$2,672	\$64	2.40%

Actuals Unaudited

Community Halls



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue	(\$7,550)		(\$7,550)	(\$68,015)	(\$8,050)	\$500	(6.21%)
Donations	(\$200)		(\$200)	(\$237)	(\$350)	\$150	(42.86%)
Total Revenue	(\$7,750)		(\$7,750)	(\$68,252)	(\$8,400)	\$650	(7.74%)
Salary, Wages & Benefits	\$107,165		\$107,165	\$34,097	\$69,609	\$37,556	53.95%
Materials & Supplies	\$38,625		\$38,625	\$32,759	\$37,575	\$1,050	2.79%
Contracted Services	\$23,450		\$23,450	\$15,192	\$22,720	\$730	3.21%
Total Expense	\$169,240		\$169,240	\$82,048	\$129,904	\$39,336	30.28%
Total Debt							
Operating Reserve Transfer	(\$2,175)		(\$2,175)	\$61,330	(\$1,349)	(\$826)	61.23%
Capital Fund Reserve Transfer	\$5,000		\$5,000	\$5,000	\$5,000		
Total Reserve Transfer	\$2,825		\$2,825	\$66,330	\$3,651	(\$826)	(22.62%)
Net Levy	\$164,315		\$164,315	\$80,126	\$125,155	\$39,160	31.29%
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer	(\$176,850)		(\$176,850)	(\$23,390)	(\$33,000)	(\$143,850)	435.91%
Total Reserve Transfer	(\$176,850)		(\$176,850)	(\$23,390)	(\$33,000)	(\$143,850)	435.91%
Capital Expenses	\$176,850		\$176,850	\$23,389	\$33,000	\$143,850	435.91%
Net Levy				(\$1)			
Total Community Halls	\$164,315		\$164,315	\$80,125	\$125,155	\$39,160	31.29%

Actuals Unaudited

Stephenson Hall



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-70030 Interest				(\$283)			
Total Revenue				(\$283)			
Total Revenue				(\$283)			
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$31,422		\$31,422	\$6,344	\$17,847	\$13,575	76.06%
5-10010 Salaries & Wages - PT	\$10,224		\$10,224	\$6,365	\$11,007	(\$783)	(7.11%)
Total Salary, Wages & Benefits	\$41,646		\$41,646	\$12,709	\$28,854	\$12,792	44.33%
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$500		\$500	\$96	\$500		
5-20750 Custodial Supplies	\$500		\$500	\$183	\$500		
5-21480 HVAC & Furnace - R&M Materials & Supply	\$250		\$250	\$425	\$250		
5-21500 Hydro	\$7,000		\$7,000	\$5,610	\$7,000		
5-22475 Propane	\$5,000		\$5,000	\$3,010	\$5,000		
5-23105 Telephone - Landline	\$675		\$675	\$621	\$675		
5-23250 Water	\$1,750		\$1,750	\$1,139	\$1,750		
Total Materials & Supplies	\$15,675		\$15,675	\$11,084	\$15,675		
Contracted Services							
5-30150 Alarm Monitoring	\$1,330		\$1,330	\$1,330	\$1,000	\$330	33.00%
5-30250 Building R & M Contracted Services	\$1,500		\$1,500	\$1,404	\$1,500		
Total Contracted Services	\$2,830		\$2,830	\$2,734	\$2,500	\$330	13.20%
Total Expense	\$60,151		\$60,151	\$26,527	\$47,029	\$13,122	27.90%
Total Debt							
Total Reserve Transfer							
Net Levy	\$60,151		\$60,151	\$26,244	\$47,029	\$13,122	27.90%
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer							
9-20067 Reserve Transfer - Facilities	(\$154,550)		(\$154,550)		(\$10,000)	(\$144,550)	1,445.50%
Total Capital Reserve Transfer	(\$154,550)		(\$154,550)		(\$10,000)	(\$144,550)	1,445.50%
Total Reserve Transfer	(\$154,550)		(\$154,550)		(\$10,000)	(\$144,550)	1,445.50%
Capital Expenses							
8-21750 Materials & Supplies	\$14,600		\$14,600			\$14,600	
8-30525 Contractors	\$139,950		\$139,950		\$10,000	\$129,950	1,299.50%
Total Capital Expenses	\$154,550		\$154,550		\$10,000	\$144,550	1,445.50%
Net Levy							
Total Stephenson Hall	\$60,151		\$60,151	\$26,244	\$47,029	\$13,122	27.90%

Actuals Unaudited

Port Sydney Hall



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Donations							
4-50010 Donations - Individual & Corporate				(\$50)			
Total Donations				(\$50)			
Total Revenue				(\$50)			
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$31,422		\$31,422	\$7,642	\$17,847	\$13,575	76.06%
5-10010 Salaries & Wages - PT	\$10,224		\$10,224	\$8,431	\$8,785	\$1,439	16.38%
Total Salary, Wages & Benefits	\$41,646		\$41,646	\$16,073	\$26,632	\$15,014	56.38%
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$1,500		\$1,500	\$1,669	\$500	\$1,000	200.00%
5-20750 Custodial Supplies	\$800		\$800	\$808	\$800		
5-21480 HVAC & Furnace - R&M Materials & Supply	\$500		\$500		\$500		
5-21500 Hydro	\$3,500		\$3,500	\$2,277	\$3,500		
5-22150 Natural Gas	\$3,000		\$3,000	\$2,816	\$3,000		
5-23105 Telephone - Landline	\$650		\$650	\$579	\$650		
5-23250 Water	\$3,000		\$3,000	\$1,409	\$3,000		
Total Materials & Supplies	\$12,950		\$12,950	\$9,558	\$11,950	\$1,000	8.37%
Contracted Services							
5-30150 Alarm Monitoring	\$1,000		\$1,000	\$753	\$1,000		
5-30250 Building R & M Contracted Services	\$1,900		\$1,900	\$2,782	\$2,000	(\$100)	(5.00%)
5-30525 Contractors				\$560			
5-30645 Mat Contracts				\$406			
5-31000 Garbage Collection	\$1,500		\$1,500	\$1,767	\$1,500		
5-31500 Plumbing Services	\$700		\$700			\$700	
Total Contracted Services	\$5,100		\$5,100	\$6,268	\$4,500	\$600	13.33%
Total Expense	\$59,696		\$59,696	\$31,899	\$43,082	\$16,614	38.56%
Total Debt							
Operating Reserve Transfer							
6-21090 Reserve Transfer - Port Sydney Parks & R				\$50			
Total Operating Reserve Transfer				\$50			
Total Reserve Transfer				\$50			
Net Levy	\$59,696		\$59,696	\$31,899	\$43,082	\$16,614	38.56%
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer							
9-20067 Reserve Transfer - Facilities	(\$3,500)		(\$3,500)	(\$9,135)	(\$5,000)	\$1,500	(30.00%)
Total Capital Reserve Transfer	(\$3,500)		(\$3,500)	(\$9,135)	(\$5,000)	\$1,500	(30.00%)
Total Reserve Transfer	(\$3,500)		(\$3,500)	(\$9,135)	(\$5,000)	\$1,500	(30.00%)
Capital Expenses							
8-21750 Materials & Supplies				\$7,671			
8-30525 Contractors	\$3,500		\$3,500	\$1,463	\$5,000	(\$1,500)	(30.00%)
Total Capital Expenses	\$3,500		\$3,500	\$9,134	\$5,000	(\$1,500)	(30.00%)

Actuals Unaudited

Port Sydney Hall



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
Net Levy				(\$1)			
Total Port Sydney Hall	\$59,696		\$59,696	\$31,898	\$43,082	\$16,614	38.56%

Actuals Unaudited

Brunel Hall



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-30090 Lease				(\$1,854)			
4-40440 Miscellaneous Revenue				(\$2,554)			
4-60040 Sale of Building				(\$55,698)			
Total Revenue				(\$60,106)			
Total Revenue				(\$60,106)			
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT				\$401			
Total Salary, Wages & Benefits				\$401			
Materials & Supplies							
5-21500 Hydro				\$725			
5-22475 Propane				\$760			
5-23250 Water				\$519			
Total Materials & Supplies				\$2,004			
Contracted Services							
5-31350 Legal Fees				\$1,500			
Total Contracted Services				\$1,500			
Total Expense				\$3,905			
Total Debt							
Operating Reserve Transfer							
6-21083 Reserve Transfer - Brunel Community				\$55,698			
Total Operating Reserve Transfer				\$55,698			
Total Reserve Transfer				\$55,698			
Net Levy				(\$503)			
Total Brunel Hall				(\$503)			

Actuals Unaudited

Chaffey Hall



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Total Revenue							
Materials & Supplies							
5-21500 Hydro				\$796			
5-22150 Natural Gas				\$713			
5-22850 Sewer				\$43			
5-23250 Water				\$199			
Total Materials & Supplies				\$1,751			
Contracted Services							
5-30150 Alarm Monitoring				\$707			
5-30550 Contributions/Grants to Others	\$11,320		\$11,320	\$3,767	\$11,320		
Total Contracted Services	\$11,320		\$11,320	\$4,474	\$11,320		
Total Expense	\$11,320		\$11,320	\$6,225	\$11,320		
Total Debt							
Capital Fund Reserve Transfer							
6-20067 Reserve Transfer - Facilities	\$5,000		\$5,000	\$5,000	\$5,000		
Total Capital Fund Reserve Transfer	\$5,000		\$5,000	\$5,000	\$5,000		
Total Reserve Transfer	\$5,000		\$5,000	\$5,000	\$5,000		
Net Levy	\$16,320		\$16,320	\$11,225	\$16,320		
Total Chaffey Hall	\$16,320		\$16,320	\$11,225	\$16,320		

Actuals Unaudited

Aspdin Hall



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue	(\$7,550)		(\$7,550)	(\$7,626)	(\$8,050)	\$500	(6.21%)
Donations	(\$200)		(\$200)	(\$187)	(\$350)	\$150	(42.86%)
Total Revenue	(\$7,750)		(\$7,750)	(\$7,813)	(\$8,400)	\$650	(7.74%)
Salary, Wages & Benefits	\$23,873		\$23,873	\$4,914	\$14,123	\$9,750	69.04%
Materials & Supplies	\$10,000		\$10,000	\$8,362	\$9,950	\$50	0.50%
Contracted Services	\$4,200		\$4,200	\$216	\$4,400	(\$200)	(4.55%)
Total Expense	\$38,073		\$38,073	\$13,492	\$28,473	\$9,600	33.72%
Total Debt							
Operating Reserve Transfer	(\$2,175)		(\$2,175)	\$5,582	(\$1,349)	(\$826)	61.23%
Total Reserve Transfer	(\$2,175)		(\$2,175)	\$5,582	(\$1,349)	(\$826)	61.23%
Net Levy	\$28,148		\$28,148	\$11,261	\$18,724	\$9,424	50.33%
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer	(\$18,800)		(\$18,800)	(\$14,255)	(\$18,000)	(\$800)	4.44%
Total Reserve Transfer	(\$18,800)		(\$18,800)	(\$14,255)	(\$18,000)	(\$800)	4.44%
Capital Expenses	\$18,800		\$18,800	\$14,255	\$18,000	\$800	4.44%
Net Levy							
Total Aspdin Hall	\$28,148		\$28,148	\$11,261	\$18,724	\$9,424	50.33%

Actuals Unaudited

Aspdin Hall



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$20,348		\$20,348	\$3,953	\$11,424	\$8,924	78.12%
5-10010 Salaries & Wages - PT				\$479			
Total Salary, Wages & Benefits	\$20,348		\$20,348	\$4,432	\$11,424	\$8,924	78.12%
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000	\$397	\$1,000		
5-20750 Custodial Supplies				\$349			
5-21500 Hydro	\$1,600		\$1,600	\$1,258	\$1,600		
5-22475 Propane	\$2,500		\$2,500	\$3,691	\$2,000	\$500	25.00%
5-23250 Water	\$1,000		\$1,000	\$920	\$1,000		
Total Materials & Supplies	\$6,100		\$6,100	\$6,615	\$5,600	\$500	8.93%
Contracted Services							
5-30150 Alarm Monitoring				\$216			
5-30645 Mat Contracts	\$1,700		\$1,700		\$1,700		
Total Contracted Services	\$1,700		\$1,700	\$216	\$1,700		
Total Expense	\$28,148		\$28,148	\$11,263	\$18,724	\$9,424	50.33%
Total Debt							
Total Reserve Transfer							
Net Levy	\$28,148		\$28,148	\$11,263	\$18,724	\$9,424	50.33%
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer							
9-20067 Reserve Transfer - Facilities	(\$18,800)		(\$18,800)	(\$14,255)	(\$18,000)	(\$800)	4.44%
Total Capital Reserve Transfer	(\$18,800)		(\$18,800)	(\$14,255)	(\$18,000)	(\$800)	4.44%
Total Reserve Transfer	(\$18,800)		(\$18,800)	(\$14,255)	(\$18,000)	(\$800)	4.44%
Capital Expenses							
8-30525 Contractors	\$18,800		\$18,800	\$14,255	\$18,000	\$800	4.44%
Total Capital Expenses	\$18,800		\$18,800	\$14,255	\$18,000	\$800	4.44%
Net Levy							
Total Aspdin Hall	\$28,148		\$28,148	\$11,263	\$18,724	\$9,424	50.33%

Actuals Unaudited

Aspdin Hall Committee



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-40430 Memberships	(\$50)		(\$50)	(\$18)	(\$50)		
4-40650 Rental	(\$4,000)		(\$4,000)	(\$5,160)	(\$4,000)		
4-40730 Special Events	(\$3,500)		(\$3,500)	(\$2,448)	(\$4,000)	\$500	(12.50%)
Total Revenue	(\$7,550)		(\$7,550)	(\$7,626)	(\$8,050)	\$500	(6.21%)
Donations							
4-50010 Donations - Individual & Corporate	(\$200)		(\$200)	(\$187)	(\$350)	\$150	(42.86%)
Total Donations	(\$200)		(\$200)	(\$187)	(\$350)	\$150	(42.86%)
Total Revenue	(\$7,750)		(\$7,750)	(\$7,813)	(\$8,400)	\$650	(7.74%)
Salary, Wages & Benefits							
5-10010 Salaries & Wages - PT	\$3,525		\$3,525	\$482	\$2,699	\$826	30.60%
Total Salary, Wages & Benefits	\$3,525		\$3,525	\$482	\$2,699	\$826	30.60%
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000	\$184	\$1,000		
5-20750 Custodial Supplies	\$100		\$100	\$56		\$100	
5-21750 Materials & Supplies	\$500		\$500	\$511	\$800	(\$300)	(37.50%)
5-22060 Minor Acquisitions	\$1,000		\$1,000	\$418	\$800	\$200	25.00%
5-22250 Office Supplies	\$250		\$250	\$123	\$300	(\$50)	(16.67%)
5-22450 Promotion/Special Events	\$800		\$800	\$294	\$1,200	(\$400)	(33.33%)
5-23105 Telephone - Landline	\$250		\$250	\$161	\$250		
Total Materials & Supplies	\$3,900		\$3,900	\$1,747	\$4,350	(\$450)	(10.34%)
Contracted Services							
5-30550 Contributions/Grants to Others	\$500		\$500		\$500		
5-30700 Donations	\$2,000		\$2,000		\$2,200	(\$200)	(9.09%)
Total Contracted Services	\$2,500		\$2,500		\$2,700	(\$200)	(7.41%)
Total Expense	\$9,925		\$9,925	\$2,229	\$9,749	\$176	1.81%
Total Debt							
Operating Reserve Transfer							
6-21087 Reserve Transfer - Aspdin Community	(\$2,175)		(\$2,175)	\$5,582	(\$1,349)	(\$826)	61.23%
Total Operating Reserve Transfer	(\$2,175)		(\$2,175)	\$5,582	(\$1,349)	(\$826)	61.23%
Total Reserve Transfer	(\$2,175)		(\$2,175)	\$5,582	(\$1,349)	(\$826)	61.23%
Net Levy							
				(\$2)			
Total Aspdin Hall Committee							
				(\$2)			

Actuals Unaudited

Sales & Customer Service



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue	(\$751,714)	(\$257,000)	(\$1,008,714)	(\$888,065)	(\$881,407)	(\$127,307)	14.44%
Grants		(\$285,000)	(\$285,000)			(\$285,000)	
Donations		(\$41,000)	(\$41,000)			(\$41,000)	
Total Revenue	(\$751,714)	(\$583,000)	(\$1,334,714)	(\$888,065)	(\$881,407)	(\$453,307)	51.43%
Salary, Wages & Benefits	\$477,393	\$74,735	\$552,128	\$458,374	\$475,226	\$76,902	16.18%
Materials & Supplies	\$22,539	\$269,765	\$292,304	\$18,356	\$24,249	\$268,055	1,105.43%
Contracted Services	\$24,782	\$248,500	\$273,282	\$9,603	\$29,832	\$243,450	816.07%
Rents & Financials	\$15,000	\$20,000	\$35,000	\$15,566	\$15,000	\$20,000	133.33%
Total Expense	\$539,714	\$613,000	\$1,152,714	\$501,899	\$544,307	\$608,407	111.78%
Total Debt							
Capital Fund Reserve Transfer	\$19,075		\$19,075	\$19,351	\$18,964	\$111	0.59%
Total Reserve Transfer	\$19,075		\$19,075	\$19,351	\$18,964	\$111	0.59%
Internal Allocations							
				(\$1,308)			
Net Levy	(\$192,925)	\$30,000	(\$162,925)	(\$368,123)	(\$318,136)	\$155,211	(48.79%)
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer	\$19,230		\$19,230	(\$63,898)	(\$90,530)	\$109,760	(121.24%)
Total Reserve Transfer	\$19,230		\$19,230	(\$63,898)	(\$90,530)	\$109,760	(121.24%)
Capital Expenses	\$2,000		\$2,000	\$84,988	\$111,760	(\$109,760)	(98.21%)
Net Levy	\$21,230		\$21,230	\$21,090	\$21,230		
Total Sales & Customer Service	(\$171,695)	\$30,000	(\$141,695)	(\$347,033)	(\$296,906)	\$155,211	(52.28%)

Actuals Unaudited

Waterloo Summit Centre for the Environment Rentals



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-30090 Lease				(\$34,163)	(\$73,974)	\$73,974	(100.00%)
4-40325 Guest Room Rental	(\$6,500)		(\$6,500)	(\$110,720)	(\$50,000)	\$43,500	(87.00%)
4-40440 Miscellaneous Revenue				(\$984)			
4-40650 Rental	(\$6,800)		(\$6,800)	(\$58,143)	(\$17,000)	\$10,200	(60.00%)
Total Revenue	(\$13,300)		(\$13,300)	(\$204,010)	(\$140,974)	\$127,674	(90.57%)
Total Revenue	(\$13,300)		(\$13,300)	(\$204,010)	(\$140,974)	\$127,674	(90.57%)
Contracted Services							
5-31300 Internet	\$200		\$200	\$600	\$750	(\$550)	(73.33%)
Total Contracted Services	\$200		\$200	\$600	\$750	(\$550)	(73.33%)
Total Expense	\$200		\$200	\$600	\$750	(\$550)	(73.33%)
Total Debt							
Total Reserve Transfer							
Internal Allocations							
4-85000 Int. Facility Rental				(\$600)			
Total Internal Allocations				(\$600)			
Net Levy	(\$13,100)		(\$13,100)	(\$204,010)	(\$140,224)	\$127,124	(90.66%)
Total Waterloo Summit Centre for the Environment Rentals	(\$13,100)		(\$13,100)	(\$204,010)	(\$140,224)	\$127,124	(90.66%)

Actuals Unaudited

Canada Summit Centre - Arena



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-40040 Advertising	(\$15,646)		(\$15,646)	(\$15,378)	(\$14,933)	(\$713)	4.77%
4-40280 Floor - Minor Lacrosse	(\$19,495)		(\$19,495)	(\$19,495)	(\$18,636)	(\$859)	4.61%
4-40288 Floor - Other	(\$2,304)		(\$2,304)	(\$1,776)	(\$2,304)		
4-40340 Ice - Minor Hockey	(\$186,886)		(\$186,886)	(\$150,222)	(\$184,859)	(\$2,027)	1.10%
4-40350 Ice - Other	(\$143,614)		(\$143,614)	(\$128,009)	(\$140,798)	(\$2,816)	2.00%
4-40400 Junior Hockey	(\$13,444)		(\$13,444)	(\$14,888)	(\$14,136)	\$692	(4.90%)
4-40410 Lacrosse - Junior	(\$4,925)		(\$4,925)	(\$4,925)	(\$5,924)	\$999	(16.86%)
4-40440 Miscellaneous Revenue				(\$6,242)			
4-40600 Skating	(\$48,064)		(\$48,064)	(\$44,287)	(\$47,121)	(\$943)	2.00%
4-40651 Rental Surcharge	(\$37,990)		(\$37,990)	(\$32,286)	(\$37,990)		
4-40750 Sponsorships				(\$968)			
Total Revenue	(\$472,368)		(\$472,368)	(\$418,476)	(\$466,701)	(\$5,667)	1.21%
Total Revenue	(\$472,368)		(\$472,368)	(\$418,476)	(\$466,701)	(\$5,667)	1.21%
Total Expense							
Total Debt							
Total Reserve Transfer							
Net Levy	(\$472,368)		(\$472,368)	(\$418,476)	(\$466,701)	(\$5,667)	1.21%
Total Canada Summit Centre - Arena	(\$472,368)		(\$472,368)	(\$418,476)	(\$466,701)	(\$5,667)	1.21%

Actuals Unaudited

Canada Summit Centre - Other



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-30090 Lease	(\$93,760)		(\$93,760)	(\$96,602)	(\$97,779)	\$4,019	(4.11%)
4-40112 Cancellation Fee				(\$45)			
4-40290 Food & Beverage Revenue				(\$2,512)	(\$250)	\$250	(100.00%)
4-40440 Miscellaneous Revenue				(\$66)			
4-40650 Rental	(\$7,590)		(\$7,590)	(\$4,342)	(\$7,421)	(\$169)	2.28%
Total Revenue	(\$101,350)		(\$101,350)	(\$103,567)	(\$105,450)	\$4,100	(3.89%)
Total Revenue	(\$101,350)		(\$101,350)	(\$103,567)	(\$105,450)	\$4,100	(3.89%)
Materials & Supplies							
5-21125 Food & Beverage					\$100	(\$100)	(100.00%)
5-21800 Meals & Accommodations	\$750		\$750	\$210	\$750		
5-21950 Mileage	\$804		\$804	\$334	\$804		
5-22450 Promotion/Special Events	\$4,795		\$4,795	\$4,350	\$4,795		
5-23100 Telephone - Cellular	\$360		\$360	\$430	\$420	(\$60)	(14.29%)
Total Materials & Supplies	\$6,709		\$6,709	\$5,324	\$6,869	(\$160)	(2.33%)
Total Expense	\$6,709		\$6,709	\$5,324	\$6,869	(\$160)	(2.33%)
Total Debt							
Total Reserve Transfer							
Net Levy	(\$94,641)		(\$94,641)	(\$98,243)	(\$98,581)	\$3,940	(4.00%)
Total Canada Summit Centre - Other	(\$94,641)		(\$94,641)	(\$98,243)	(\$98,581)	\$3,940	(4.00%)

Actuals Unaudited

Canada Summit Centre - ALC



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-30090 Lease	(\$4,050)		(\$4,050)			(\$4,050)	
4-40112 Cancellation Fee				(\$1,268)			
4-40650 Rental	(\$50,000)	(\$7,000)	(\$57,000)	(\$47,336)	(\$48,621)	(\$8,379)	17.23%
Total Revenue	(\$54,050)	(\$7,000)	(\$61,050)	(\$48,604)	(\$48,621)	(\$12,429)	25.56%
Total Revenue	(\$54,050)	(\$7,000)	(\$61,050)	(\$48,604)	(\$48,621)	(\$12,429)	25.56%
Total Expense							
Total Debt							
Total Reserve Transfer							
Internal Allocations							
4-85000 Int. Facility Rental				(\$83)			
Total Internal Allocations				(\$83)			
Net Levy	(\$54,050)	(\$7,000)	(\$61,050)	(\$48,687)	(\$48,621)	(\$12,429)	25.56%
Total Canada Summit Centre - ALC	(\$54,050)	(\$7,000)	(\$61,050)	(\$48,687)	(\$48,621)	(\$12,429)	25.56%

Actuals Unaudited

Outdoor Facility Use



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-30040 Dock Lease - Public	(\$17,846)		(\$17,846)	(\$14,587)	(\$13,804)	(\$4,042)	29.28%
4-30090 Lease	(\$3,000)		(\$3,000)	(\$3,000)	(\$3,000)		
4-31130 Parks Permits	(\$11,305)		(\$11,305)	(\$7,522)	(\$6,895)	(\$4,410)	63.96%
4-40040 Advertising	(\$1,000)		(\$1,000)	(\$5,226)	(\$1,067)	\$67	(6.28%)
4-40240 Facilities Rental - Soccer	(\$22,870)		(\$22,870)	(\$17,458)	(\$22,870)		
4-40250 Facilities Rental - Ball	(\$28,398)		(\$28,398)	(\$33,248)	(\$32,528)	\$4,130	(12.70%)
4-40255 Facility Rental - Other	(\$2,145)		(\$2,145)	(\$3,271)	(\$1,991)	(\$154)	7.73%
4-40412 Lacrosse - Minor Field	(\$2,611)		(\$2,611)	(\$1,893)	(\$2,611)		
4-40650 Rental	(\$5,335)		(\$5,335)	(\$5,230)	(\$4,845)	(\$490)	10.11%
Total Revenue	(\$94,510)		(\$94,510)	(\$91,435)	(\$89,611)	(\$4,899)	5.47%
Total Revenue	(\$94,510)		(\$94,510)	(\$91,435)	(\$89,611)	(\$4,899)	5.47%
Total Expense							
Total Debt							
Capital Fund Reserve Transfer							
6-20072 Reserve Transfer - Parks	\$11,804		\$11,804	\$13,574	\$11,804		
6-20080 RSRV xFr - Pitmans Bay	\$5,160		\$5,160	\$3,923	\$5,160		
Total Capital Fund Reserve Transfer	\$16,964		\$16,964	\$17,497	\$16,964		
Total Reserve Transfer	\$16,964		\$16,964	\$17,497	\$16,964		
Internal Allocations							
4-85525 Internal Permits & Fees				(\$600)			
Total Internal Allocations				(\$600)			
Net Levy	(\$77,546)		(\$77,546)	(\$74,538)	(\$72,647)	(\$4,899)	6.74%
Total Outdoor Facility Use	(\$77,546)		(\$77,546)	(\$74,538)	(\$72,647)	(\$4,899)	6.74%

Actuals Unaudited

Customer Services - Canada Summit Centre



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-40040 Advertising	(\$2,111)		(\$2,111)	(\$1,854)	(\$2,000)	(\$111)	5.55%
4-40062 Application Fee				(\$494)			
4-40715 Socan Fee Revenue	(\$550)		(\$550)	(\$1,160)	(\$550)		
Total Revenue	(\$2,661)		(\$2,661)	(\$3,508)	(\$2,550)	(\$111)	4.35%
Grants							
4-21000 Provincial Grant		(\$75,000)	(\$75,000)			(\$75,000)	
Total Grants		(\$75,000)	(\$75,000)			(\$75,000)	
Total Revenue	(\$2,661)	(\$75,000)	(\$77,661)	(\$3,508)	(\$2,550)	(\$75,111)	2,945.53%
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$423,134	\$7,000	\$430,134	\$381,260	\$389,638	\$40,496	10.39%
5-10010 Salaries & Wages - PT	\$54,259		\$54,259	\$77,114	\$85,588	(\$31,329)	(36.60%)
Total Salary, Wages & Benefits	\$477,393	\$7,000	\$484,393	\$458,374	\$475,226	\$9,167	1.93%
Materials & Supplies							
5-20375 Cash Short (Over)				(\$453)			
5-20450 Clothing & Safety Supplies	\$1,000		\$1,000	\$615	\$1,000		
5-20700 Courier	\$100		\$100	\$68	\$100		
5-21750 Materials & Supplies	\$1,000		\$1,000		\$1,000		
5-21800 Meals & Accommodations	\$2,000		\$2,000	\$1,027	\$2,000		
5-21950 Mileage	\$2,000		\$2,000	\$1,056	\$2,000		
5-22250 Office Supplies	\$4,650		\$4,650	\$4,977	\$5,050	(\$400)	(7.92%)
5-23000 Socan Fees	\$550		\$550	\$1,094	\$550		
5-23100 Telephone - Cellular	\$420		\$420	\$611	\$670	(\$250)	(37.31%)
5-23105 Telephone - Landline	\$4,110		\$4,110	\$4,037	\$5,010	(\$900)	(17.96%)
Total Materials & Supplies	\$15,830		\$15,830	\$13,032	\$17,380	(\$1,550)	(8.92%)
Contracted Services							
5-30500 Consulting Fees		\$75,000	\$75,000			\$75,000	
5-30600 Copying Expenses				\$2,319			
5-31625 Service Contracts	\$4,080		\$4,080	\$1,015	\$4,080		
5-31655 Software Maint & Support	\$20,502		\$20,502	\$5,669	\$25,002	(\$4,500)	(18.00%)
Total Contracted Services	\$24,582	\$75,000	\$99,582	\$9,003	\$29,082	\$70,500	242.42%
Rents & Financials							
5-56000 Bank Charges	\$9,000		\$9,000	\$11,597	\$9,000		
5-56100 Service Fee - Class	\$6,000		\$6,000	\$3,969	\$6,000		
Total Rents & Financials	\$15,000		\$15,000	\$15,566	\$15,000		
Total Expense	\$532,805	\$82,000	\$614,805	\$495,975	\$536,688	\$78,117	14.56%
Total Debt							
Capital Fund Reserve Transfer							
6-20010 RSRV xfr Audio Visual	\$2,111		\$2,111	\$1,854	\$2,000	\$111	5.55%
Total Capital Fund Reserve Transfer	\$2,111		\$2,111	\$1,854	\$2,000	\$111	5.55%
Total Reserve Transfer	\$2,111		\$2,111	\$1,854	\$2,000	\$111	5.55%
Internal Allocations							
4-85525 Internal Permits & Fees				(\$25)			
Total Internal Allocations				(\$25)			
Net Levy	\$532,255	\$7,000	\$539,255	\$494,296	\$536,138	\$3,117	0.58%
2 Capital Fund							
Total Revenue							

Actuals Unaudited

Customer Services - Canada Summit Centre



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
Total Expense							
Total Debt							
Capital Reserve Transfer							
9-20078 Reserve Transfer - Recreation & Leisure	\$19,230		\$19,230	(\$63,898)	(\$90,530)	\$109,760	(121.24%)
Total Capital Reserve Transfer	\$19,230		\$19,230	(\$63,898)	(\$90,530)	\$109,760	(121.24%)
Total Reserve Transfer	\$19,230		\$19,230	(\$63,898)	(\$90,530)	\$109,760	(121.24%)
Capital Expenses							
8-21750 Materials & Supplies	\$2,000		\$2,000	\$6,480	\$20,000	(\$18,000)	(90.00%)
8-22050 Software				\$78,508	\$91,760	(\$91,760)	(100.00%)
Total Capital Expenses	\$2,000		\$2,000	\$84,988	\$111,760	(\$109,760)	(98.21%)
Net Levy	\$21,230		\$21,230	\$21,090	\$21,230		
Total Customer Services - Canada Summit Centre	\$553,485	\$7,000	\$560,485	\$515,386	\$557,368	\$3,117	0.56%

Actuals Unaudited

Hall Sales



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue	(\$13,475)		(\$13,475)	(\$18,465)	(\$27,500)	\$14,025	(51.00%)
Total Revenue	(\$13,475)		(\$13,475)	(\$18,465)	(\$27,500)	\$14,025	(51.00%)
Total Expense							
Total Debt							
Total Reserve Transfer							
Net Levy	(\$13,475)		(\$13,475)	(\$18,465)	(\$27,500)	\$14,025	(51.00%)
Total Hall Sales	(\$13,475)		(\$13,475)	(\$18,465)	(\$27,500)	\$14,025	(51.00%)

Actuals Unaudited

Stephenson Sales



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-40650 Rental	(\$4,025)		(\$4,025)	(\$7,344)	(\$10,000)	\$5,975	(59.75%)
Total Revenue	(\$4,025)		(\$4,025)	(\$7,344)	(\$10,000)	\$5,975	(59.75%)
Total Revenue	(\$4,025)		(\$4,025)	(\$7,344)	(\$10,000)	\$5,975	(59.75%)
Total Expense							
Total Debt							
Total Reserve Transfer							
Net Levy							
	(\$4,025)		(\$4,025)	(\$7,344)	(\$10,000)	\$5,975	(59.75%)
Total Stephenson Sales	(\$4,025)		(\$4,025)	(\$7,344)	(\$10,000)	\$5,975	(59.75%)

Actuals Unaudited

Port Sydney Sales



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-40650 Rental	(\$9,450)		(\$9,450)	(\$11,121)	(\$17,500)	\$8,050	(46.00%)
Total Revenue	(\$9,450)		(\$9,450)	(\$11,121)	(\$17,500)	\$8,050	(46.00%)
Total Revenue	(\$9,450)		(\$9,450)	(\$11,121)	(\$17,500)	\$8,050	(46.00%)
Total Expense							
Total Debt							
Total Reserve Transfer							
Net Levy	(\$9,450)		(\$9,450)	(\$11,121)	(\$17,500)	\$8,050	(46.00%)
Total Port Sydney Sales	(\$9,450)		(\$9,450)	(\$11,121)	(\$17,500)	\$8,050	(46.00%)

Actuals Unaudited

Winter Games 55+



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-40435 Merchandise Revenue		(\$5,000)	(\$5,000)			(\$5,000)	
4-40440 Miscellaneous Revenue		(\$30,000)	(\$30,000)			(\$30,000)	
4-40640 Registration Fees		(\$165,000)	(\$165,000)			(\$165,000)	
4-40750 Sponsorships		(\$50,000)	(\$50,000)			(\$50,000)	
Total Revenue		(\$250,000)	(\$250,000)			(\$250,000)	
Grants							
4-21000 Provincial Grant		(\$210,000)	(\$210,000)			(\$210,000)	
Total Grants		(\$210,000)	(\$210,000)			(\$210,000)	
Donations							
4-50010 Donations - Individual & Corporate		(\$41,000)	(\$41,000)			(\$41,000)	
Total Donations		(\$41,000)	(\$41,000)			(\$41,000)	
Total Revenue		(\$501,000)	(\$501,000)			(\$501,000)	
Salary, Wages & Benefits							
5-10010 Salaries & Wages - PT		\$67,735	\$67,735			\$67,735	
Total Salary, Wages & Benefits		\$67,735	\$67,735			\$67,735	
Materials & Supplies							
5-21125 Food & Beverage		\$85,000	\$85,000			\$85,000	
5-21750 Materials & Supplies		\$10,000	\$10,000			\$10,000	
5-22250 Office Supplies		\$28,000	\$28,000			\$28,000	
5-22450 Promotion/Special Events		\$62,265	\$62,265			\$62,265	
5-23110 Transportation		\$72,500	\$72,500			\$72,500	
5-23175 Volunteer/Staff Appreciation		\$12,000	\$12,000			\$12,000	
Total Materials & Supplies		\$269,765	\$269,765			\$269,765	
Contracted Services							
5-30685 Sponsorship		\$5,000	\$5,000			\$5,000	
5-31250 Insurance - Premium		\$7,500	\$7,500			\$7,500	
5-31600 Professional Fees		\$10,000	\$10,000			\$10,000	
5-31622 Security Services		\$1,000	\$1,000			\$1,000	
5-35010 Accomodation		\$150,000	\$150,000			\$150,000	
Total Contracted Services		\$173,500	\$173,500			\$173,500	
Rents & Financials							
5-55200 Lease - Other Equipment		\$5,000	\$5,000			\$5,000	
5-55300 Lease - Premise		\$15,000	\$15,000			\$15,000	
Total Rents & Financials		\$20,000	\$20,000			\$20,000	
Total Expense		\$531,000	\$531,000			\$531,000	
Total Debt							
Total Reserve Transfer							
Net Levy		\$30,000	\$30,000			\$30,000	
Total Winter Games 55+		\$30,000	\$30,000			\$30,000	

Actuals Unaudited

Recreation and Leisure Services



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue	(\$543,097)	(\$1,100)	(\$544,197)	(\$544,114)	(\$534,529)	(\$9,668)	1.81%
Grants	(\$42,000)		(\$42,000)	(\$58,039)	(\$42,000)		
Donations				(\$240)			
Total Revenue	(\$585,097)	(\$1,100)	(\$586,197)	(\$602,393)	(\$576,529)	(\$9,668)	1.68%
Salary, Wages & Benefits	\$694,855		\$694,855	\$630,831	\$670,230	\$24,625	3.67%
Materials & Supplies	\$59,161		\$59,161	\$59,490	\$56,765	\$2,396	4.22%
Contracted Services	\$8,480		\$8,480	\$4,435	\$7,980	\$500	6.27%
Total Expense	\$762,496		\$762,496	\$694,756	\$734,975	\$27,521	3.74%
Total Debt							
Total Reserve Transfer							
Net Levy	\$177,399	(\$1,100)	\$176,299	\$92,363	\$158,446	\$17,853	11.27%
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer	(\$4,098)		(\$4,098)	(\$2,394)	(\$5,560)	\$1,462	(26.29%)
Total Reserve Transfer	(\$4,098)		(\$4,098)	(\$2,394)	(\$5,560)	\$1,462	(26.29%)
Capital Expenses	\$4,098		\$4,098	\$2,394	\$5,560	(\$1,462)	(26.29%)
Net Levy							
Total Recreation and Leisure Services	\$177,399	(\$1,100)	\$176,299	\$92,363	\$158,446	\$17,853	11.27%

Actuals Unaudited

Leisure Programs



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue							
4-40112 Cancellation Fee				(\$876)			
4-40430 Memberships		(\$1,100)	(\$1,100)			(\$1,100)	
4-40440 Miscellaneous Revenue	(\$1,650)		(\$1,650)	(\$1,843)	(\$1,650)		
4-40600 Skating	(\$27,500)		(\$27,500)	(\$28,456)	(\$27,500)		
4-40620 Recovery				(\$1,200)			
4-40640 Registration Fees	(\$169,277)		(\$169,277)	(\$170,280)	(\$159,528)	(\$9,749)	6.11%
4-40730 Special Events				(\$56)			
Total Revenue	(\$198,427)	(\$1,100)	(\$199,527)	(\$202,711)	(\$188,678)	(\$10,849)	5.75%
Grants							
4-23000 Community Grant				(\$5,000)			
Total Grants				(\$5,000)			
Donations							
4-50010 Donations - Individual & Corporate				(\$229)			
Total Donations				(\$229)			
Total Revenue	(\$198,427)	(\$1,100)	(\$199,527)	(\$207,940)	(\$188,678)	(\$10,849)	5.75%
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$52,967		\$52,967	\$53,461	\$52,275	\$692	1.32%
5-10010 Salaries & Wages - PT	\$162,904		\$162,904	\$153,561	\$154,136	\$8,768	5.69%
Total Salary, Wages & Benefits	\$215,871		\$215,871	\$207,022	\$206,411	\$9,460	4.58%
Materials & Supplies							
5-20925 Educational Supplies	\$2,000		\$2,000	\$1,376	\$2,000		
5-21750 Materials & Supplies	\$12,000		\$12,000	\$10,953	\$12,000		
5-21800 Meals & Accommodations	\$450		\$450		\$450		
5-21950 Mileage	\$450		\$450	\$229	\$450		
5-23000 Socan Fees	\$800		\$800	\$582	\$800		
5-23100 Telephone - Cellular	\$3,646		\$3,646	\$1,294	\$1,300	\$2,346	180.46%
5-23165 Trip Costs	\$2,700		\$2,700	\$1,383	\$2,700		
5-23175 Volunteer/Staff Appreciation	\$1,000		\$1,000	\$943	\$1,000		
Total Materials & Supplies	\$23,046		\$23,046	\$16,760	\$20,700	\$2,346	11.33%
Contracted Services							
5-30525 Contractors	\$7,930		\$7,930	\$4,435	\$7,930		
5-31875 Washroom Rentals	\$250		\$250		(\$250)	\$500	(200.00%)
Total Contracted Services	\$8,180		\$8,180	\$4,435	\$7,680	\$500	6.51%
Total Expense	\$247,097		\$247,097	\$228,217	\$234,791	\$12,306	5.24%
Total Debt							
Total Reserve Transfer							
Net Levy	\$48,670	(\$1,100)	\$47,570	\$20,277	\$46,113	\$1,457	3.16%
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer							
9-20078 Reserve Transfer - Recreation & Leisure	(\$4,098)		(\$4,098)	(\$2,394)	(\$5,560)	\$1,462	(26.29%)
Total Capital Reserve Transfer	(\$4,098)		(\$4,098)	(\$2,394)	(\$5,560)	\$1,462	(26.29%)

Actuals Unaudited

Leisure Programs



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
Total Reserve Transfer	(\$4,098)		(\$4,098)	(\$2,394)	(\$5,560)	\$1,462	(26.29%)
Capital Expenses							
8-21750 Materials & Supplies	\$4,098		\$4,098	\$2,394	\$5,560	(\$1,462)	(26.29%)
Total Capital Expenses	\$4,098		\$4,098	\$2,394	\$5,560	(\$1,462)	(26.29%)
Net Levy							
Total Leisure Programs	\$48,670	(\$1,100)	\$47,570	\$20,277	\$46,113	\$1,457	3.16%

Actuals Unaudited

Elderly Person Centre - CSC



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-40290 Food & Beverage Revenue	(\$4,540)		(\$4,540)	(\$4,622)	(\$4,540)		
4-40440 Miscellaneous Revenue				(\$1,003)			
4-40640 Registration Fees	(\$15,419)		(\$15,419)	(\$13,732)	(\$16,600)	\$1,181	(7.11%)
Total Revenue	(\$19,959)		(\$19,959)	(\$19,357)	(\$21,140)	\$1,181	(5.59%)
Grants							
4-21000 Provincial Grant	(\$42,000)		(\$42,000)	(\$53,039)	(\$42,000)		
Total Grants	(\$42,000)		(\$42,000)	(\$53,039)	(\$42,000)		
Total Revenue	(\$61,959)		(\$61,959)	(\$72,396)	(\$63,140)	\$1,181	(1.87%)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$52,967		\$52,967	\$48,565	\$52,275	\$692	1.32%
5-10010 Salaries & Wages - PT	\$24,007		\$24,007	\$9,885	\$18,074	\$5,933	32.83%
Total Salary, Wages & Benefits	\$76,974		\$76,974	\$58,450	\$70,349	\$6,625	9.42%
Materials & Supplies							
5-21125 Food & Beverage	\$3,525		\$3,525	\$4,635	\$3,525		
5-21750 Materials & Supplies	\$1,500		\$1,500	\$1,375	\$1,500		
5-21800 Meals & Accommodations	\$700		\$700	\$697	\$700		
5-21950 Mileage	\$500		\$500		\$500		
5-22060 Minor Acquisitions				\$9,964			
Total Materials & Supplies	\$6,225		\$6,225	\$16,671	\$6,225		
Total Expense	\$83,199		\$83,199	\$75,121	\$76,574	\$6,625	8.65%
Total Debt							
Total Reserve Transfer							
Net Levy	\$21,240		\$21,240	\$2,725	\$13,434	\$7,806	58.11%
Total Elderly Person Centre - CSC	\$21,240		\$21,240	\$2,725	\$13,434	\$7,806	58.11%

Actuals Unaudited

Aquatics



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue							
4-40090 Board of Education	(\$3,500)		(\$3,500)	(\$3,306)	(\$4,500)	\$1,000	(22.22%)
4-40112 Cancellation Fee				(\$240)			
4-40360 Instructional Courses	(\$225,372)		(\$225,372)	(\$220,385)	(\$220,500)	(\$4,872)	2.21%
4-40415 Locker Revenue	(\$2,500)		(\$2,500)	(\$2,349)	(\$2,500)		
4-40430 Memberships	(\$25,500)		(\$25,500)	(\$34,874)	(\$25,500)		
4-40435 Merchandise Revenue	(\$3,500)		(\$3,500)	(\$2,169)	(\$3,500)		
4-40490 Non-Resident Fee				(\$64)			
4-40610 Public Swimming	(\$42,000)		(\$42,000)	(\$38,534)	(\$42,000)		
4-40630 Pool Rental	(\$20,049)		(\$20,049)	(\$15,347)	(\$25,697)	\$5,648	(21.98%)
4-40651 Rental Surcharge	(\$2,290)		(\$2,290)	(\$4,246)	(\$514)	(\$1,776)	345.53%
4-40730 Special Events				(\$532)			
Total Revenue	(\$324,711)		(\$324,711)	(\$322,046)	(\$324,711)		
Donations							
4-50010 Donations - Individual & Corporate				(\$11)			
Total Donations				(\$11)			
Total Revenue	(\$324,711)		(\$324,711)	(\$322,057)	(\$324,711)		
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$78,709		\$78,709	\$78,493	\$81,854	(\$3,145)	(3.84%)
5-10010 Salaries & Wages - PT	\$323,301		\$323,301	\$286,866	\$311,616	\$11,685	3.75%
Total Salary, Wages & Benefits	\$402,010		\$402,010	\$365,359	\$393,470	\$8,540	2.17%
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$2,000		\$2,000	\$2,044	\$2,000		
5-20925 Educational Supplies	\$2,000		\$2,000	\$2,445	\$2,000		
5-21750 Materials & Supplies	\$20,000		\$20,000	\$16,947	\$20,000		
5-21800 Meals & Accommodations	\$820		\$820	\$743	\$820		
5-21925 Merchandise	\$2,000		\$2,000	\$1,411	\$2,000		
5-21950 Mileage	\$620		\$620		\$620		
5-22900 Small Tools & Equipment	\$2,000		\$2,000	\$2,257	\$2,000		
5-23100 Telephone - Cellular	\$450		\$450	\$212	\$400	\$50	12.50%
Total Materials & Supplies	\$29,890		\$29,890	\$26,059	\$29,840	\$50	0.17%
Contracted Services							
5-30850 Equipment Repairs & Maintenance	\$300		\$300		\$300		
Total Contracted Services	\$300		\$300		\$300		
Total Expense	\$432,200		\$432,200	\$391,418	\$423,610	\$8,590	2.03%
Total Debt							
Total Reserve Transfer							
Net Levy	\$107,489		\$107,489	\$69,361	\$98,899	\$8,590	8.69%
Total Aquatics	\$107,489		\$107,489	\$69,361	\$98,899	\$8,590	8.69%

Actuals Unaudited

Theatre & EPC



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue	(\$211,354)	(\$7,000)	(\$218,354)	(\$234,356)	(\$211,517)	(\$6,837)	3.23%
Total Revenue	(\$211,354)	(\$7,000)	(\$218,354)	(\$234,356)	(\$211,517)	(\$6,837)	3.23%
Salary, Wages & Benefits	\$209,433	\$7,000	\$216,433	\$217,915	\$216,929	(\$496)	(0.23%)
Materials & Supplies	\$25,095		\$25,095	\$24,603	\$25,895	(\$800)	(3.09%)
Contracted Services	\$2,700		\$2,700	\$2,595	\$2,700		
Rents & Financials	\$12,725		\$12,725	\$14,498	\$12,725		
Total Expense	\$249,953	\$7,000	\$256,953	\$259,611	\$258,249	(\$1,296)	(0.50%)
Long Term Debt	\$44,405		\$44,405	\$44,405	\$44,405		
Total Debt	\$44,405		\$44,405	\$44,405	\$44,405		
Capital Fund Reserve Transfer	\$9,990		\$9,990	\$12,503	\$8,118	\$1,872	23.06%
Total Reserve Transfer	\$9,990		\$9,990	\$12,503	\$8,118	\$1,872	23.06%
Internal Allocations	\$94,232		\$94,232	\$94,732	\$94,232		
Net Levy	\$187,226		\$187,226	\$176,895	\$193,487	(\$6,261)	(3.24%)
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer	\$12,328		\$12,328	(\$22,937)	(\$8,712)	\$21,040	(241.51%)
Total Reserve Transfer	\$12,328		\$12,328	(\$22,937)	(\$8,712)	\$21,040	(241.51%)
Capital Expenses	\$17,440		\$17,440	\$52,705	\$38,480	(\$21,040)	(54.68%)
Net Levy	\$29,768		\$29,768	\$29,768	\$29,768		
Total Theatre & EPC	\$216,994		\$216,994	\$206,663	\$223,255	(\$6,261)	(2.80%)

Actuals Unaudited

Algonquin Theatre



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue							
4-30090 Lease	(\$4,000)		(\$4,000)	(\$3,600)	(\$3,375)	(\$625)	18.52%
4-40040 Advertising	(\$5,647)		(\$5,647)	(\$4,117)	(\$5,157)	(\$490)	9.50%
4-40110 Box Office Fees	(\$5,382)		(\$5,382)	(\$4,869)	(\$4,649)	(\$733)	15.77%
4-40115 Capital Improvement Fund - Theatre	(\$9,990)		(\$9,990)	(\$12,203)	(\$8,118)	(\$1,872)	23.06%
4-40170 Custodial Recovery	(\$1,300)		(\$1,300)	(\$1,217)	(\$1,500)	\$200	(13.33%)
4-40172 Credit Card Service Fee	(\$15,756)		(\$15,756)	(\$18,131)	(\$14,000)	(\$1,756)	12.54%
4-40220 Equipment Rental	(\$2,949)		(\$2,949)	(\$3,287)	(\$2,500)	(\$449)	17.96%
4-40230 Ex Ticket/Mailer Fees				(\$20)	(\$50)	\$50	(100.00%)
4-40290 Food & Beverage Revenue	(\$20,250)		(\$20,250)	(\$22,742)	(\$17,250)	(\$3,000)	17.39%
4-40295 Front of House	(\$13,458)		(\$13,458)	(\$10,735)	(\$12,540)	(\$918)	7.32%
4-40322 Gratuities					(\$1,500)	\$1,500	(100.00%)
4-40435 Merchandise Revenue	(\$1,500)		(\$1,500)	(\$1,372)	(\$1,950)	\$450	(23.08%)
4-40540 Hall Rental	(\$5,738)		(\$5,738)	(\$7,558)	(\$5,625)	(\$113)	2.01%
4-40620 Recovery	(\$43,082)		(\$43,082)	(\$48,080)	(\$41,006)	(\$2,076)	5.06%
4-40640 Registration Fees				(\$1,610)	(\$5,250)	\$5,250	(100.00%)
4-40650 Rental	(\$38,865)	(\$7,000)	(\$45,865)	(\$44,091)	(\$52,649)	\$6,784	(12.89%)
4-40675 Seat Sponsorship				(\$300)			
4-40715 Socan Fee Revenue	(\$4,000)		(\$4,000)	(\$5,249)	(\$3,500)	(\$500)	14.29%
4-40750 Sponsorships	(\$5,500)		(\$5,500)	(\$2,500)	(\$1,500)	(\$4,000)	266.67%
4-40780 Ticket Sales				(\$1,575)			
4-40790 Ticket Commission	(\$12,000)		(\$12,000)	(\$13,107)	(\$10,000)	(\$2,000)	20.00%
4-40792 Ticket Handling Fee	(\$19,235)		(\$19,235)	(\$25,391)	(\$15,096)	(\$4,139)	27.42%
Total Revenue	(\$208,652)	(\$7,000)	(\$215,652)	(\$231,754)	(\$207,215)	(\$8,437)	4.07%
Total Revenue	(\$208,652)	(\$7,000)	(\$215,652)	(\$231,754)	(\$207,215)	(\$8,437)	4.07%
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$180,057	\$7,000	\$187,057	\$147,803	\$145,501	\$41,556	28.56%
5-10010 Salaries & Wages - PT	\$29,376		\$29,376	\$70,112	\$67,335	(\$37,959)	(56.37%)
Total Salary, Wages & Benefits	\$209,433	\$7,000	\$216,433	\$217,915	\$212,836	\$3,597	1.69%
Materials & Supplies							
5-20375 Cash Short (Over)				(\$13)			
5-20450 Clothing & Safety Supplies	\$500		\$500	\$514	\$500		
5-20700 Courier	\$100		\$100	\$31	\$100		
5-21000 Equipment Repairs & Maintenance	\$4,000		\$4,000	\$1,765	\$5,000	(\$1,000)	(20.00%)
5-21125 Food & Beverage	\$10,000		\$10,000	\$11,839	\$8,200	\$1,800	21.95%
5-21750 Materials & Supplies	\$4,400		\$4,400	\$5,148	\$4,400		
5-21800 Meals & Accommodations	\$840		\$840	\$717	\$840		
5-21950 Mileage	\$345		\$345		\$345		
5-22250 Office Supplies	\$250		\$250	\$63	\$250		
5-23000 Socan Fees	\$4,000		\$4,000	\$3,092	\$3,500	\$500	14.29%
5-23100 Telephone - Cellular	\$660		\$660	\$812	\$1,260	(\$600)	(47.62%)
5-23175 Volunteer/Staff Appreciation				\$635	\$1,500	(\$1,500)	(100.00%)
Total Materials & Supplies	\$25,095		\$25,095	\$24,603	\$25,895	(\$800)	(3.09%)
Contracted Services							
5-31655 Software Maint & Support	\$2,700		\$2,700	\$2,595	\$2,700		
Total Contracted Services	\$2,700		\$2,700	\$2,595	\$2,700		
Rents & Financials							
5-56000 Bank Charges	\$12,725		\$12,725	\$14,498	\$12,725		
Total Rents & Financials	\$12,725		\$12,725	\$14,498	\$12,725		
Total Expense	\$249,953	\$7,000	\$256,953	\$259,611	\$254,156	\$2,797	1.10%
Long Term Debt							
5-50000 Debenture - Interest	\$12,823		\$12,823	\$14,641	\$14,641	(\$1,818)	(12.42%)
5-50001 Debenture - Payments	\$31,582		\$31,582	\$29,764	\$29,764	\$1,818	6.11%
Total Long Term Debt	\$44,405		\$44,405	\$44,405	\$44,405		

Actuals Unaudited

Algonquin Theatre



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
Total Debt	\$44,405		\$44,405	\$44,405	\$44,405		
Capital Fund Reserve Transfer							
6-20015 Reseve Transfer - Theatre capital	\$9,990		\$9,990	\$12,503	\$8,118	\$1,872	23.06%
Total Capital Fund Reserve Transfer	\$9,990		\$9,990	\$12,503	\$8,118	\$1,872	23.06%
Total Reserve Transfer	\$9,990		\$9,990	\$12,503	\$8,118	\$1,872	23.06%
Internal Allocations							
5-40100 Allocation of Civic Centre	\$84,719		\$84,719	\$84,719	\$84,719		
5-85000 Int. Facilities Rental	(\$300)		(\$300)		(\$300)		
5-85500 Internal Food&Bev Charged	(\$200)		(\$200)		(\$200)		
Total Internal Allocations	\$84,219		\$84,219	\$84,719	\$84,219		
Net Levy	\$179,915		\$179,915	\$169,484	\$183,683	(\$3,768)	(2.05%)
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer							
9-20015 Reserve Transfer - Theatre Capital	\$12,328		\$12,328	(\$22,937)	(\$8,712)	\$21,040	(241.51%)
Total Capital Reserve Transfer	\$12,328		\$12,328	(\$22,937)	(\$8,712)	\$21,040	(241.51%)
Total Reserve Transfer	\$12,328		\$12,328	(\$22,937)	(\$8,712)	\$21,040	(241.51%)
Capital Expenses							
8-21750 Materials & Supplies	\$17,440		\$17,440	\$41,502	\$38,480	(\$21,040)	(54.68%)
8-30525 Contractors				\$11,203			
Total Capital Expenses	\$17,440		\$17,440	\$52,705	\$38,480	(\$21,040)	(54.68%)
Net Levy	\$29,768		\$29,768	\$29,768	\$29,768		
Total Algonquin Theatre	\$209,683		\$209,683	\$199,252	\$213,451	(\$3,768)	(1.77%)

Actuals Unaudited

Elderly Person Centre - Civic



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-30090 Lease	(\$2)		(\$2)	(\$2)	(\$2)		
4-40540 Hall Rental					(\$2,000)	\$2,000	(100.00%)
4-40620 Recovery	(\$2,700)		(\$2,700)	(\$2,600)	(\$2,300)	(\$400)	17.39%
Total Revenue	(\$2,702)		(\$2,702)	(\$2,602)	(\$4,302)	\$1,600	(37.19%)
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT					\$4,093	(\$4,093)	(100.00%)
Total Salary, Wages & Benefits					\$4,093	(\$4,093)	(100.00%)
Total Expense					\$4,093	(\$4,093)	(100.00%)
Total Debt							
Total Reserve Transfer							
Internal Allocations							
5-40100 Allocation of Civic Centre	\$10,013		\$10,013	\$10,013	\$10,013		
Total Internal Allocations	\$10,013		\$10,013	\$10,013	\$10,013		
Net Levy							
	\$7,311		\$7,311	\$7,411	\$9,804	(\$2,493)	(25.43%)
Total Elderly Person Centre - Civic	\$7,311		\$7,311	\$7,411	\$9,804	(\$2,493)	(25.43%)

Actuals Unaudited

Development Services



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue	(\$1,006,110)	(\$2,704)	(\$1,008,814)	(\$1,425,938)	(\$924,801)	(\$84,013)	9.08%
Grants	(\$73,489)		(\$73,489)	(\$34,743)	(\$73,930)	\$441	(0.60%)
Total Revenue	(\$1,079,599)	(\$2,704)	(\$1,082,303)	(\$1,460,681)	(\$998,731)	(\$83,572)	8.37%
Salary, Wages & Benefits	\$1,338,496	\$7,523	\$1,346,019	\$1,169,769	\$1,260,738	\$85,281	6.76%
Materials & Supplies	\$58,150	\$49,808	\$107,958	\$84,616	\$101,465	\$6,493	6.40%
Contracted Services	\$264,969	\$56,000	\$320,969	\$185,841	\$203,444	\$117,525	57.77%
Total Expense	\$1,661,615	\$113,331	\$1,774,946	\$1,440,226	\$1,565,647	\$209,299	13.37%
Total Debt							
Operating Reserve Transfer	(\$133,660)	(\$60,128)	(\$193,788)	\$334,670	(\$76,812)	(\$116,976)	152.29%
Capital Fund Reserve Transfer	\$48,550	(\$4,819)	\$43,731	\$35,898	\$36,482	\$7,249	19.87%
Total Reserve Transfer	(\$85,110)	(\$64,947)	(\$150,057)	\$370,568	(\$40,330)	(\$109,727)	272.07%
Internal Allocations	\$177,534		\$177,534	\$117,440	\$122,653	\$54,881	44.74%
Net Levy	\$674,440	\$45,680	\$720,120	\$467,553	\$649,239	\$70,881	10.92%
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer	(\$96,600)		(\$96,600)	\$8,400	\$8,400	(\$105,000)	(1,250.00%)
Total Reserve Transfer	(\$96,600)		(\$96,600)	\$8,400	\$8,400	(\$105,000)	(1,250.00%)
Capital Expenses	\$105,000		\$105,000			\$105,000	
Net Levy	\$8,400		\$8,400	\$8,400	\$8,400		
Total Development Services	\$682,840	\$45,680	\$728,520	\$475,953	\$657,639	\$70,881	10.78%

Actuals Unaudited

Bylaw



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue							
4-30050 Licence - Dog Annual	(\$1,500)		(\$1,500)	(\$1,496)	(\$1,870)	\$370	(19.79%)
4-30051 Licence - Dog Lifetime	(\$1,980)		(\$1,980)	(\$2,203)	(\$1,650)	(\$330)	20.00%
4-30105 Licence - Blanket Raffle					(\$200)	\$200	(100.00%)
4-30110 Licence - Raffle	(\$1,000)		(\$1,000)	(\$1,358)	(\$1,000)		
4-31010 Licence - Refreshment Vehicle	(\$2,100)		(\$2,100)	(\$3,600)	(\$2,400)	\$300	(12.50%)
4-31040 Licence - Breakopen Tickets	(\$750)		(\$750)	(\$1,297)	(\$1,500)	\$750	(50.00%)
4-31060 Licence - Media Bingo	(\$4,725)		(\$4,725)	(\$4,725)	(\$2,750)	(\$1,975)	71.82%
4-32010 Taxi Licences - Brokers	(\$1,000)		(\$1,000)	(\$1,000)	(\$1,000)		
4-32020 Taxi Licences - Drivers	(\$1,000)		(\$1,000)	(\$850)	(\$1,000)		
4-32040 Taxi Licences - Owners	(\$5,000)		(\$5,000)	(\$5,000)	(\$5,000)		
4-40010 Administration Revenue				(\$324)			
4-40260 Fines	(\$2,500)	(\$704)	(\$3,204)	(\$8,878)	(\$2,750)	(\$454)	16.51%
4-40440 Miscellaneous Revenue		(\$2,000)	(\$2,000)	(\$2,854)	(\$2,000)		
Total Revenue	(\$21,555)	(\$2,704)	(\$24,259)	(\$33,585)	(\$23,120)	(\$1,139)	4.93%
Total Revenue	(\$21,555)	(\$2,704)	(\$24,259)	(\$33,585)	(\$23,120)	(\$1,139)	4.93%
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$192,466		\$192,466	\$200,726	\$201,486	(\$9,020)	(4.48%)
5-10010 Salaries & Wages - PT	\$79,143	\$7,523	\$86,666	\$65,480	\$83,146	\$3,520	4.23%
Total Salary, Wages & Benefits	\$271,609	\$7,523	\$279,132	\$266,206	\$284,632	(\$5,500)	(1.93%)
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$2,000		\$2,000	\$1,842	\$2,000		
5-20700 Courier				\$12			
5-21100 Fleet R&M M&S	\$900		\$900	\$1,029	\$2,900	(\$2,000)	(68.97%)
5-21200 Fuel (Gas, diesel)	\$2,800		\$2,800	\$2,450	\$2,800		
5-21625 Licencing Fee	\$240		\$240	\$240	\$240		
5-21750 Materials & Supplies	\$2,000		\$2,000	\$2,005	\$1,500	\$500	33.33%
5-21800 Meals & Accommodations	\$1,500		\$1,500	\$823	\$1,500		
5-21950 Mileage				\$284			
5-22050 Minor Software					\$2,035	(\$2,035)	(100.00%)
5-22250 Office Supplies	\$150		\$150	\$70	\$150		
5-22550 Publications	\$150		\$150	\$139	\$150		
5-23100 Telephone - Cellular	\$940		\$940	\$494	\$480	\$460	95.83%
Total Materials & Supplies	\$10,680		\$10,680	\$9,388	\$13,755	(\$3,075)	(22.36%)
Contracted Services							
5-30525 Contractors	\$1,000		\$1,000	\$817	\$1,000		
5-30635 Fleet Maint - C.S.	\$480		\$480	\$592	\$480		
5-31625 Service Contracts	\$13,550		\$13,550	\$13,511	\$13,300	\$250	1.88%
5-31860 Veterinary Fees	\$500		\$500		\$1,000	(\$500)	(50.00%)
Total Contracted Services	\$15,530		\$15,530	\$14,920	\$15,780	(\$250)	(1.58%)
Total Expense	\$297,819	\$7,523	\$305,342	\$290,514	\$314,167	(\$8,825)	(2.81%)
Total Debt							
Capital Fund Reserve Transfer							
6-20074 Reserve Transfer - Parking Equipment		(\$4,819)	(\$4,819)		(\$3,668)	(\$1,151)	31.38%
6-20091 Reserve Transfer - Bylaw Fleet	\$8,400		\$8,400			\$8,400	
Total Capital Fund Reserve Transfer	\$8,400	(\$4,819)	\$3,581		(\$3,668)	\$7,249	(197.63%)
Total Reserve Transfer	\$8,400	(\$4,819)	\$3,581		(\$3,668)	\$7,249	(197.63%)
Internal Allocations							
5-43000 Int. Recovery of Equip				(\$35)			
Total Internal Allocations				(\$35)			

Actuals Unaudited

Bylaw



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
Net Levy	\$284,664		\$284,664	\$256,894	\$287,379	(\$2,715)	(0.94%)
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer							
9-20091 Reserve Transfer - By-law Fleet	(\$21,600)		(\$21,600)	\$8,400	\$8,400	(\$30,000)	(357.14%)
Total Capital Reserve Transfer	(\$21,600)		(\$21,600)	\$8,400	\$8,400	(\$30,000)	(357.14%)
Total Reserve Transfer	(\$21,600)		(\$21,600)	\$8,400	\$8,400	(\$30,000)	(357.14%)
Capital Expenses							
8-21750 Materials & Supplies	\$30,000		\$30,000			\$30,000	
Total Capital Expenses	\$30,000		\$30,000			\$30,000	
Net Levy	\$8,400		\$8,400	\$8,400	\$8,400		
Total Bylaw	\$293,064		\$293,064	\$265,294	\$295,779	(\$2,715)	(0.92%)

Actuals Unaudited

Building



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue							
4-30020 Building Permit	(\$522,000)		(\$522,000)	(\$828,633)	(\$482,000)	(\$40,000)	8.30%
4-30023 Building Permit - File Maintenance	(\$1,200)		(\$1,200)	(\$1,570)	(\$1,200)		
4-31160 Septic System Permits	(\$45,000)		(\$45,000)	(\$58,500)	(\$40,000)	(\$5,000)	12.50%
4-40355 Inspection Fee - Special	(\$4,200)		(\$4,200)	(\$3,538)	(\$4,200)		
4-40440 Miscellaneous Revenue	(\$500)		(\$500)	(\$337)	(\$500)		
4-40541 Permit Fee - Pool	(\$500)		(\$500)	(\$375)	(\$500)		
4-40542 Permit Fee - Revision	(\$1,000)		(\$1,000)	(\$4,300)	(\$1,000)		
4-40620 Recovery	(\$10,000)		(\$10,000)	(\$1,346)	(\$10,000)		
4-40700 Sign Fees	(\$1,000)		(\$1,000)	(\$3,268)	(\$1,000)		
Total Revenue	(\$585,400)		(\$585,400)	(\$901,867)	(\$540,400)	(\$45,000)	8.33%
Total Revenue	(\$585,400)		(\$585,400)	(\$901,867)	(\$540,400)	(\$45,000)	8.33%
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$452,356		\$452,356	\$425,735	\$455,989	(\$3,633)	(0.80%)
Total Salary, Wages & Benefits	\$452,356		\$452,356	\$425,735	\$455,989	(\$3,633)	(0.80%)
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$2,000	\$250	\$2,250	\$1,263	\$2,000	\$250	12.50%
5-20550 Conferences/Trade Shows				\$5,000	\$5,000	(\$5,000)	(100.00%)
5-20700 Courier	\$50		\$50	\$4	\$50		
5-20940 Employee Allowance				\$68			
5-21100 Fleet R&M M&S	\$2,500		\$2,500	\$367	\$2,500		
5-21200 Fuel (Gas, diesel)	\$5,000	\$1,500	\$6,500	\$4,029	\$5,000	\$1,500	30.00%
5-21625 Licencing Fee	\$230	\$115	\$345	\$240	\$230	\$115	50.00%
5-21800 Meals & Accommodations	\$3,500		\$3,500	\$2,888	\$3,500		
5-21850 Meeting Supplies	\$500		\$500	\$754	\$500		
5-21950 Mileage	\$670		\$670	\$1,092	\$670		
5-22250 Office Supplies	\$1,700	\$20,800	\$22,500	\$2,721	\$1,700	\$20,800	1,223.53%
5-22450 Promotion/Special Events		\$500	\$500			\$500	
5-22550 Publications	\$1,500		\$1,500	\$675	\$1,500		
5-23100 Telephone - Cellular	\$1,600	\$963	\$2,563	\$2,253	\$1,000	\$1,563	156.30%
Total Materials & Supplies	\$19,250	\$24,128	\$43,378	\$21,354	\$23,650	\$19,728	83.42%
Contracted Services							
5-30525 Contractors	\$10,000		\$10,000	\$1,346	\$10,000		
5-30635 Fleet Maint - C.S.	\$2,000		\$2,000	\$771	\$2,000		
5-30950 Fee Rebates - Affordable Housing	\$50,000		\$50,000	\$7,398		\$50,000	
5-31350 Legal Fees		\$10,000	\$10,000	\$13,374		\$10,000	
5-31625 Service Contracts	\$4,520	\$20,000	\$24,520	\$4,070	\$4,520	\$20,000	442.48%
Total Contracted Services	\$66,520	\$30,000	\$96,520	\$26,959	\$16,520	\$80,000	484.26%
Total Expense	\$538,126	\$54,128	\$592,254	\$474,048	\$496,159	\$96,095	19.37%
Total Debt							
Operating Reserve Transfer							
6-21020 Reserve Transfer - Building	(\$138,660)	(\$54,128)	(\$192,788)	\$316,259	(\$86,812)	(\$105,976)	122.08%
Total Operating Reserve Transfer	(\$138,660)	(\$54,128)	(\$192,788)	\$316,259	(\$86,812)	(\$105,976)	122.08%
Capital Fund Reserve Transfer							
6-20090 Reserve Transfer - Fleet	\$8,400		\$8,400	\$8,400	\$8,400		
Total Capital Fund Reserve Transfer	\$8,400		\$8,400	\$8,400	\$8,400		
Total Reserve Transfer	(\$130,260)	(\$54,128)	(\$184,388)	\$324,659	(\$78,412)	(\$105,976)	135.15%
Internal Allocations							
5-40100 Allocation of Civic Centre	\$5,152		\$5,152	\$3,372	\$4,675	\$477	10.20%
5-45000 Internal labour charged/recovered	\$39,200		\$39,200	\$40,432	\$40,467	(\$1,267)	(3.13%)
5-45100 Internal Charge/Recovery - TCM	\$13,187		\$13,187	\$6,650	\$12,454	\$733	5.89%
5-45500 Internal Insurance Charged/recovered	\$119,995		\$119,995	\$67,021	\$65,057	\$54,938	84.45%

Actuals Unaudited

Building



	2018		2018	2017	2017		2018	
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	
Total Internal Allocations	\$177,534		\$177,534	\$117,475	\$122,653	\$54,881	44.74%	
Net Levy				\$14,315				
2 Capital Fund								
Total Revenue								
Total Expense								
Total Debt								
Capital Reserve Transfer								
9-20093 Reserve Transfer - Building Fleet	(\$75,000)		(\$75,000)			(\$75,000)		
Total Capital Reserve Transfer	(\$75,000)		(\$75,000)			(\$75,000)		
Total Reserve Transfer	(\$75,000)		(\$75,000)			(\$75,000)		
Capital Expenses								
8-21750 Materials & Supplies	\$75,000		\$75,000			\$75,000		
Total Capital Expenses	\$75,000		\$75,000			\$75,000		
Net Levy								
Total Building				\$14,315				

Actuals Unaudited

Planning



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-30030 Consent Fees	(\$81,875)		(\$81,875)	(\$87,498)	(\$72,690)	(\$9,185)	12.64%
4-31110 Lot Suitability	(\$5,750)		(\$5,750)	(\$7,035)	(\$5,625)	(\$125)	2.22%
4-31125 Official Plan Ammendments	(\$1,875)		(\$1,875)	(\$1,850)	(\$1,850)	(\$25)	1.35%
4-31190 Subdivision Fees	(\$6,070)		(\$6,070)	(\$3,930)	(\$5,950)	(\$120)	2.02%
4-40010 Administration Revenue				(\$225)			
4-40050 Agreement Compliance	(\$2,310)		(\$2,310)	(\$1,950)	(\$3,250)	\$940	(28.92%)
4-40155 Compliance Fees - Building & Septic	(\$32,200)		(\$32,200)	(\$37,070)	(\$33,800)	\$1,600	(4.73%)
4-40440 Miscellaneous Revenue				(\$4,212)			
4-40445 Minor Variance Fee	(\$58,500)		(\$58,500)	(\$61,927)	(\$56,406)	(\$2,094)	3.71%
4-40620 Recovery					(\$2,500)	\$2,500	(100.00%)
4-40665 Rezoning Fee	(\$70,300)		(\$70,300)	(\$89,171)	(\$65,625)	(\$4,675)	7.12%
4-40670 Road Closing	(\$9,600)		(\$9,600)	(\$18,800)	(\$4,700)	(\$4,900)	104.26%
4-40710 Site Plan Agreements	(\$97,125)		(\$97,125)	(\$148,320)	(\$75,335)	(\$21,790)	28.92%
Total Revenue	(\$365,605)		(\$365,605)	(\$461,988)	(\$327,731)	(\$37,874)	11.56%
Total Revenue	(\$365,605)		(\$365,605)	(\$461,988)	(\$327,731)	(\$37,874)	11.56%
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$393,104		\$393,104	\$376,276	\$404,333	(\$11,229)	(2.78%)
Total Salary, Wages & Benefits	\$393,104		\$393,104	\$376,276	\$404,333	(\$11,229)	(2.78%)
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$375		\$375	\$169	\$375		
5-20700 Courier	\$200		\$200	\$52	\$200		
5-21800 Meals & Accommodations	\$3,000		\$3,000	\$2,028	\$3,000		
5-21950 Mileage	\$1,800		\$1,800	\$1,727	\$1,800		
5-22060 Minor Acquisitions				\$2,127			
5-22250 Office Supplies	\$750		\$750	\$324	\$750		
5-22550 Publications	\$1,000		\$1,000	\$445	\$1,000		
5-23100 Telephone - Cellular	\$660	\$680	\$1,340	\$559		\$1,340	
Total Materials & Supplies	\$7,785	\$680	\$8,465	\$7,431	\$7,125	\$1,340	18.81%
Contracted Services							
5-30500 Consulting Fees	\$30,000		\$30,000	\$23,462	\$30,000		
5-30950 Fee Rebates - Affordable Housing	\$6,275		\$6,275	\$11,456		\$6,275	
5-31350 Legal Fees	\$5,000		\$5,000			\$5,000	
5-31425 Newspaper - Advertising	\$8,500		\$8,500	\$7,114	\$8,500		
Total Contracted Services	\$49,775		\$49,775	\$42,032	\$38,500	\$11,275	29.29%
Total Expense	\$450,664	\$680	\$451,344	\$425,739	\$449,958	\$1,386	0.31%
Total Debt							
Operating Reserve Transfer							
6-21015 Reserve Transfer - Development Services	\$5,000		\$5,000	\$20,538	\$10,000	(\$5,000)	(50.00%)
6-21075 Reserve Transfer - SWB Benefits				(\$2,127)			
Total Operating Reserve Transfer	\$5,000		\$5,000	\$18,411	\$10,000	(\$5,000)	(50.00%)
Total Reserve Transfer	\$5,000		\$5,000	\$18,411	\$10,000	(\$5,000)	(50.00%)
Net Levy	\$90,059	\$680	\$90,739	(\$17,838)	\$132,227	(\$41,488)	(31.38%)
Total Planning	\$90,059	\$680	\$90,739	(\$17,838)	\$132,227	(\$41,488)	(31.38%)

Actuals Unaudited

Solar Energy Project



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-73000 Power Generation	(\$33,550)		(\$33,550)	(\$27,498)	(\$33,550)		
Total Revenue	(\$33,550)		(\$33,550)	(\$27,498)	(\$33,550)		
Total Revenue	(\$33,550)		(\$33,550)	(\$27,498)	(\$33,550)		
Materials & Supplies							
5-21000 Equipment Repairs & Maintenance	\$1,800		\$1,800		\$1,800		
Total Materials & Supplies	\$1,800		\$1,800		\$1,800		
Total Expense	\$1,800		\$1,800		\$1,800		
Total Debt							
Capital Fund Reserve Transfer							
6-20085 Reserve Transfer - Public Works Capital	\$31,750		\$31,750	\$27,498	\$31,750		
Total Capital Fund Reserve Transfer	\$31,750		\$31,750	\$27,498	\$31,750		
Total Reserve Transfer	\$31,750		\$31,750	\$27,498	\$31,750		
Net Levy							
Total Solar Energy Project							

Actuals Unaudited

Economic Development & Events



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue				(\$1,000)			
Grants	(\$73,489)		(\$73,489)	(\$34,743)	(\$73,930)	\$441	(0.60%)
Total Revenue	(\$73,489)		(\$73,489)	(\$35,743)	(\$73,930)	\$441	(0.60%)
Salary, Wages & Benefits	\$155,896		\$155,896	\$102,931	\$115,784	\$40,112	34.64%
Materials & Supplies	\$16,135	\$25,000	\$41,135	\$45,367	\$52,635	(\$11,500)	(21.85%)
Contracted Services	\$133,144	\$26,000	\$159,144	\$101,930	\$132,644	\$26,500	19.98%
Total Expense	\$305,175	\$51,000	\$356,175	\$250,228	\$301,063	\$55,112	18.31%
Total Debt							
Operating Reserve Transfer		(\$6,000)	(\$6,000)			(\$6,000)	
Total Reserve Transfer		(\$6,000)	(\$6,000)			(\$6,000)	
Net Levy	\$231,686	\$45,000	\$276,686	\$214,485	\$227,133	\$49,553	21.82%
Total Economic Development & Events	\$231,686	\$45,000	\$276,686	\$214,485	\$227,133	\$49,553	21.82%

Actuals Unaudited

Economic Development



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$121,149		\$121,149	\$78,841	\$81,854	\$39,295	48.01%
Total Salary, Wages & Benefits	\$121,149		\$121,149	\$78,841	\$81,854	\$39,295	48.01%
Materials & Supplies							
5-21750 Materials & Supplies	\$2,750		\$2,750	\$980	\$2,750		
5-21800 Meals & Accommodations	\$2,300		\$2,300	\$1,658	\$2,800	(\$500)	(17.86%)
5-21950 Mileage	\$1,500		\$1,500	\$406	\$1,500		
5-22450 Promotion/Special Events				\$7,123	\$10,000	(\$10,000)	(100.00%)
5-22875 Signage	\$160		\$160	\$308	\$160		
5-23100 Telephone - Cellular	\$425		\$425	\$651	\$425		
Total Materials & Supplies	\$7,135		\$7,135	\$11,126	\$17,635	(\$10,500)	(59.54%)
Contracted Services							
5-30500 Consulting Fees	\$6,544	\$26,000	\$32,544		\$2,544	\$30,000	1,179.25%
5-30550 Contributions/Grants to Others	\$91,600		\$91,600	\$83,744	\$95,100	(\$3,500)	(3.68%)
5-30551 Contributions/GTO - Small Comm. Grant	\$5,000		\$5,000	\$4,000	\$5,000		
Total Contracted Services	\$103,144	\$26,000	\$129,144	\$87,744	\$102,644	\$26,500	25.82%
Total Expense	\$231,428	\$26,000	\$257,428	\$177,711	\$202,133	\$55,295	27.36%
Total Debt							
Operating Reserve Transfer							
6-21015 Reserve Transfer - Development Services		(\$6,000)	(\$6,000)			(\$6,000)	
Total Operating Reserve Transfer		(\$6,000)	(\$6,000)			(\$6,000)	
Total Reserve Transfer		(\$6,000)	(\$6,000)			(\$6,000)	
Net Levy	\$231,428	\$20,000	\$251,428	\$177,711	\$202,133	\$49,295	24.39%
Total Economic Development	\$231,428	\$20,000	\$251,428	\$177,711	\$202,133	\$49,295	24.39%

Actuals Unaudited

Volunteer Muskoka Grant



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Grants							
4-21000 Provincial Grant	(\$73,489)		(\$73,489)	(\$34,743)	(\$73,930)	\$441	(0.60%)
Total Grants	(\$73,489)		(\$73,489)	(\$34,743)	(\$73,930)	\$441	(0.60%)
Total Revenue	(\$73,489)		(\$73,489)	(\$34,743)	(\$73,930)	\$441	(0.60%)
Salary, Wages & Benefits							
5-10010 Salaries & Wages - PT	\$34,747		\$34,747	\$24,090	\$33,930	\$817	2.41%
Total Salary, Wages & Benefits	\$34,747		\$34,747	\$24,090	\$33,930	\$817	2.41%
Materials & Supplies							
5-22050 Minor Software	\$3,000		\$3,000	\$234	\$3,000		
5-22750 Room/Facility Rental	\$6,000		\$6,000	\$1,233	\$4,000	\$2,000	50.00%
5-23175 Volunteer/Staff Appreciation					\$3,000	(\$3,000)	(100.00%)
Total Materials & Supplies	\$9,000		\$9,000	\$1,467	\$10,000	(\$1,000)	(10.00%)
Contracted Services							
5-30500 Consulting Fees	\$30,000		\$30,000	\$9,186	\$30,000		
Total Contracted Services	\$30,000		\$30,000	\$9,186	\$30,000		
Total Expense	\$73,747		\$73,747	\$34,743	\$73,930	(\$183)	(0.25%)
Total Debt							
Total Reserve Transfer							
Net Levy	\$258		\$258			\$258	
Total Volunteer Muskoka Grant	\$258		\$258			\$258	

Actuals Unaudited

Iron Man



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-40750 Sponsorships				(\$1,000)			
Total Revenue				(\$1,000)			
Total Revenue				(\$1,000)			
Materials & Supplies							
5-21200 Fuel (Gas, diesel)				\$54			
5-21625 Licencing Fee		\$25,000	\$25,000	\$25,000	\$25,000		
5-22450 Promotion/Special Events				\$242			
5-23110 Transportation				\$7,478			
Total Materials & Supplies		\$25,000	\$25,000	\$32,774	\$25,000		
Total Expense		\$25,000	\$25,000	\$32,774	\$25,000		
Total Debt							
Total Reserve Transfer							
Net Levy		\$25,000	\$25,000	\$31,774	\$25,000		
Total Iron Man		\$25,000	\$25,000	\$31,774	\$25,000		

Actuals Unaudited

Sustainability



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$65,531		\$65,531	(\$1,379)		\$65,531	
Total Salary, Wages & Benefits	\$65,531		\$65,531	(\$1,379)		\$65,531	
Materials & Supplies							
5-21750 Materials & Supplies	\$2,500		\$2,500	\$1,076	\$2,500		
Total Materials & Supplies	\$2,500		\$2,500	\$1,076	\$2,500		
Total Expense	\$68,031		\$68,031	(\$303)	\$2,500	\$65,531	2,621.24%
Total Debt							
Total Reserve Transfer							
Net Levy	\$68,031		\$68,031	(\$303)	\$2,500	\$65,531	2,621.24%
Total Sustainability	\$68,031		\$68,031	(\$303)	\$2,500	\$65,531	2,621.24%

Actuals Unaudited

Operations and Protective Services



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue	(\$468,824)		(\$468,824)	(\$510,439)	(\$512,008)	\$43,184	(8.43%)
Deferred Revenue	(\$38,660)		(\$38,660)	(\$38,660)	(\$38,660)		
Grants	(\$114,976)		(\$114,976)	(\$104,260)	(\$114,976)		
Donations				(\$8,750)			
Total Revenue	(\$622,460)		(\$622,460)	(\$662,109)	(\$665,644)	\$43,184	(6.49%)
Salary, Wages & Benefits	\$3,718,309		\$3,718,309	\$3,287,140	\$3,393,006	\$325,303	9.59%
Materials & Supplies	\$1,347,929	\$4,000	\$1,351,929	\$1,645,156	\$1,203,638	\$148,291	12.32%
Contracted Services	\$1,350,661	\$26,100	\$1,376,761	\$1,645,154	\$1,354,339	\$22,422	1.66%
Rents & Financials	\$6,000		\$6,000	\$6,168	\$6,300	(\$300)	(4.76%)
Total Expense	\$6,422,899	\$30,100	\$6,452,999	\$6,583,618	\$5,957,283	\$495,716	8.32%
Long Term Debt	\$433,612		\$433,612	\$443,087	\$443,086	(\$9,474)	(2.14%)
Total Debt	\$433,612		\$433,612	\$443,087	\$443,086	(\$9,474)	(2.14%)
Operating Reserve Transfer	(\$2,500)	(\$20,000)	(\$22,500)	(\$2,778)	(\$2,500)	(\$20,000)	800.00%
Capital Fund Reserve Transfer	(\$100,450)		(\$100,450)	(\$103,100)	(\$110,450)	\$10,000	(9.05%)
Total Reserve Transfer	(\$102,950)	(\$20,000)	(\$122,950)	(\$105,878)	(\$112,950)	(\$10,000)	8.85%
Internal Allocations				(\$38,758)			
Net Levy	\$6,131,101	\$10,100	\$6,141,201	\$6,219,960	\$5,621,775	\$519,426	9.24%
2 Capital Fund							
Deferred Revenue	(\$706,952)		(\$706,952)	(\$1,001,115)	(\$751,532)	\$44,580	(5.93%)
Grants	(\$249,904)		(\$249,904)	(\$513,181)	(\$149,109)	(\$100,795)	67.60%
Total Revenue	(\$956,856)		(\$956,856)	(\$1,514,296)	(\$900,641)	(\$56,215)	6.24%
Salary, Wages & Benefits				\$16,451			
Total Expense				\$16,451			
Total Debt							
Capital Reserve Transfer	(\$1,003,739)		(\$1,003,739)	\$186,465	(\$833,091)	(\$170,648)	20.48%
Total Reserve Transfer	(\$1,003,739)		(\$1,003,739)	\$186,465	(\$833,091)	(\$170,648)	20.48%
Internal Allocations					\$39,003		
Capital Expenses	\$4,644,317		\$4,644,317	\$4,126,163	\$4,336,454	\$307,863	7.10%
Net Levy	\$2,683,722		\$2,683,722	\$2,853,786	\$2,602,722	\$81,000	3.11%
Total Operations and Protective Services	\$8,814,823	\$10,100	\$8,824,923	\$9,073,746	\$8,224,497	\$600,426	7.30%

Actuals Unaudited

Roads and Fleet



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue	(\$79,600)		(\$79,600)	(\$105,308)	(\$72,700)	(\$6,900)	9.49%
Deferred Revenue	(\$38,660)		(\$38,660)	(\$38,660)	(\$38,660)		
Total Revenue	(\$118,260)		(\$118,260)	(\$143,968)	(\$111,360)	(\$6,900)	6.20%
Salary, Wages & Benefits	\$2,146,851		\$2,146,851	\$1,917,757	\$1,902,842	\$244,009	12.82%
Materials & Supplies	\$920,714		\$920,714	\$1,227,946	\$780,164	\$140,550	18.02%
Contracted Services	\$881,250	\$5,000	\$886,250	\$1,174,778	\$884,666	\$1,584	0.18%
Rents & Financials	\$6,000		\$6,000	\$6,116	\$6,300	(\$300)	(4.76%)
Total Expense	\$3,954,815	\$5,000	\$3,959,815	\$4,326,597	\$3,573,972	\$385,843	10.80%
Long Term Debt	\$306,013		\$306,013	\$313,699	\$313,699	(\$7,686)	(2.45%)
Total Debt	\$306,013		\$306,013	\$313,699	\$313,699	(\$7,686)	(2.45%)
Capital Fund Reserve Transfer	(\$100,000)		(\$100,000)	(\$100,000)	(\$100,000)		
Total Reserve Transfer	(\$100,000)		(\$100,000)	(\$100,000)	(\$100,000)		
Internal Allocations				(\$39,156)			
Net Levy	\$4,042,568	\$5,000	\$4,047,568	\$4,357,172	\$3,676,311	\$371,257	10.10%
2 Capital Fund							
Deferred Revenue	(\$706,952)		(\$706,952)	(\$785,807)	(\$679,363)	(\$27,589)	4.06%
Grants	(\$249,904)		(\$249,904)	(\$350,083)	(\$149,109)	(\$100,795)	67.60%
Total Revenue	(\$956,856)		(\$956,856)	(\$1,135,890)	(\$828,472)	(\$128,384)	15.50%
Salary, Wages & Benefits				\$16,451			
Total Expense				\$16,451			
Total Debt							
Capital Reserve Transfer	(\$1,195,519)		(\$1,195,519)	\$117,279	\$5,299	(\$1,200,818)	(22,661.22%)
Total Reserve Transfer	(\$1,195,519)		(\$1,195,519)	\$117,279	\$5,299	(\$1,200,818)	(22,661.22%)
Internal Allocations				\$39,003			
Capital Expenses	\$4,265,250		\$4,265,250	\$3,246,096	\$2,855,048	\$1,410,202	49.39%
Net Levy	\$2,112,875		\$2,112,875	\$2,282,939	\$2,031,875	\$81,000	3.99%
Total Roads and Fleet	\$6,155,443	\$5,000	\$6,160,443	\$6,640,111	\$5,708,186	\$452,257	7.92%

Actuals Unaudited

Fleet



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$297,239		\$297,239	\$181,483	\$238,771	\$58,468	24.49%
Total Salary, Wages & Benefits	\$297,239		\$297,239	\$181,483	\$238,771	\$58,468	24.49%
Materials & Supplies							
5-21100 Fleet R&M M&S	\$133,000		\$133,000	\$203,124	\$100,150	\$32,850	32.80%
5-21200 Fuel (Gas, diesel)	\$150,000		\$150,000	\$174,074	\$149,900	\$100	0.07%
5-21555 Inventory - Adjustment				\$4,312			
5-21625 Licencing Fee	\$25,000		\$25,000	\$24,380	\$26,000	(\$1,000)	(3.85%)
5-21750 Materials & Supplies	\$45,000		\$45,000	\$52,476	\$7,500	\$37,500	500.00%
5-21800 Meals & Accommodations	\$2,000		\$2,000			\$2,000	
5-22075 Monitoring	\$15,864		\$15,864			\$15,864	
5-22475 Propane				\$478			
Total Materials & Supplies	\$370,864		\$370,864	\$458,844	\$283,550	\$87,314	30.79%
Contracted Services							
5-30525 Contractors				\$1,749	\$1,000	(\$1,000)	(100.00%)
5-30635 Fleet Maint - C.S.	\$122,000		\$122,000	\$120,637	\$75,800	\$46,200	60.95%
5-31625 Service Contracts	\$9,450		\$9,450	\$13,508		\$9,450	
Total Contracted Services	\$131,450		\$131,450	\$135,894	\$76,800	\$54,650	71.16%
Total Expense	\$799,553		\$799,553	\$776,221	\$599,121	\$200,432	33.45%
Total Debt							
Total Reserve Transfer							
Internal Allocations							
5-42000 Int. Equip Costs				\$1,000			
5-43000 Int. Recovery of Equip	(\$993,665)		(\$993,665)	(\$1,831,435)	(\$1,423,064)	\$429,399	(30.17%)
Total Internal Allocations	(\$993,665)		(\$993,665)	(\$1,830,435)	(\$1,423,064)	\$429,399	(30.17%)
Net Levy	(\$194,112)		(\$194,112)	(\$1,054,214)	(\$823,943)	\$629,831	(76.44%)
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer							
9-20090 Reserve Transfer - Fleet	(\$579,500)		(\$579,500)	\$137,301	\$157,500	(\$737,000)	(467.94%)
Total Capital Reserve Transfer	(\$579,500)		(\$579,500)	\$137,301	\$157,500	(\$737,000)	(467.94%)
Total Reserve Transfer	(\$579,500)		(\$579,500)	\$137,301	\$157,500	(\$737,000)	(467.94%)
Capital Expenses							
8-21750 Materials & Supplies	\$787,000		\$787,000	\$20,199		\$787,000	
Total Capital Expenses	\$787,000		\$787,000	\$20,199		\$787,000	
Net Levy	\$207,500		\$207,500	\$157,500	\$157,500	\$50,000	31.75%
Total Fleet	\$13,388		\$13,388	(\$896,714)	(\$666,443)	\$679,831	(102.01%)

Actuals Unaudited

Roadways



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue							
4-30046 Easements				(\$271)			
4-31115 Occupation Permit				(\$1,802)			
4-32050 Unassumed Road Allowance Improvmt Agmt				(\$475)			
4-40060 Aggregate Resources	(\$60,000)		(\$60,000)	(\$59,318)	(\$57,000)	(\$3,000)	5.26%
4-40440 Miscellaneous Revenue	(\$9,000)		(\$9,000)	(\$16,653)	(\$9,600)	\$600	(6.25%)
4-40620 Recovery				(\$12,349)			
4-40670 Road Closing	(\$100)		(\$100)		(\$100)		
4-40700 Sign Fees				(\$48)			
Total Revenue	(\$69,100)		(\$69,100)	(\$90,916)	(\$66,700)	(\$2,400)	3.60%
Deferred Revenue							
4-90005 DC's Recognized - Roads and Related	(\$38,660)		(\$38,660)	(\$38,660)	(\$38,660)		
Total Deferred Revenue	(\$38,660)		(\$38,660)	(\$38,660)	(\$38,660)		
Total Revenue	(\$107,760)		(\$107,760)	(\$129,576)	(\$105,360)	(\$2,400)	2.28%
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$1,132,323		\$1,132,323	\$1,033,507	\$946,388	\$185,935	19.65%
5-10010 Salaries & Wages - PT	\$3,166		\$3,166	\$19,475		\$3,166	
5-12000 Insurance - Recovery				(\$3,152)			
Total Salary, Wages & Benefits	\$1,135,489		\$1,135,489	\$1,049,830	\$946,388	\$189,101	19.98%
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$4,800		\$4,800	\$1,662	\$2,000	\$2,800	140.00%
5-20450 Clothing & Safety Supplies	\$10,000		\$10,000	\$9,921	\$6,200	\$3,800	61.29%
5-20525 Comm Equip - R&M Materials & Supply	\$2,000		\$2,000	\$2,217	\$2,000		
5-20700 Courier	\$150		\$150	\$85	\$300	(\$150)	(50.00%)
5-20750 Custodial Supplies	\$1,000		\$1,000	\$229	\$1,000		
5-20940 Employee Allowance				\$554			
5-21500 Hydro	\$23,000		\$23,000	\$23,047	\$23,000		
5-21750 Materials & Supplies	\$126,200		\$126,200	\$189,443	\$142,000	(\$15,800)	(11.13%)
5-21800 Meals & Accommodations	\$4,000		\$4,000	\$3,067	\$6,000	(\$2,000)	(33.33%)
5-21850 Meeting Supplies				\$174			
5-21950 Mileage				\$332	\$1,000	(\$1,000)	(100.00%)
5-22075 Monitoring				\$20,814	\$15,864	(\$15,864)	(100.00%)
5-22150 Natural Gas	\$8,000		\$8,000	\$9,388	\$8,000		
5-22250 Office Supplies	\$2,000		\$2,000	\$1,206	\$2,500	(\$500)	(20.00%)
5-22550 Publications	\$200		\$200	\$200	\$200		
5-22900 Small Tools & Equipment	\$4,000		\$4,000	\$9,203	\$4,000		
5-23100 Telephone - Cellular	\$2,900		\$2,900	\$3,201	\$3,200	(\$300)	(9.38%)
5-23105 Telephone - Landline	\$2,000		\$2,000	\$1,817	\$2,000		
5-23250 Water	\$900		\$900	\$1,286	\$200	\$700	350.00%
Total Materials & Supplies	\$191,150		\$191,150	\$277,646	\$219,464	(\$28,314)	(12.90%)
Contracted Services							
5-30250 Building R & M Contracted Services	\$4,500		\$4,500	\$2,210	\$4,500		
5-30500 Consulting Fees	\$55,000	\$5,000	\$60,000	\$27,404	\$60,000		
5-30525 Contractors	\$254,500		\$254,500	\$242,159	\$252,100	\$2,400	0.95%
5-30600 Copying Expenses				\$145			
5-30621 Custodial Contracts	\$5,000		\$5,000	\$6,360	\$5,000		
5-30630 Equipment Repairs & Maintenance				\$4,394			
5-31000 Garbage Collection	\$2,000		\$2,000	\$4,581	\$2,000		
5-31150 Hydrant Rental				\$1,272	\$580	(\$580)	(100.00%)
5-31610 Property - R&M Contracted Services	\$300		\$300	\$12,838	\$300		
5-31625 Service Contracts	\$7,000		\$7,000	\$1,833	\$19,850	(\$12,850)	(64.74%)
Total Contracted Services	\$328,300	\$5,000	\$333,300	\$303,196	\$344,330	(\$11,030)	(3.20%)
Rents & Financials							
5-55200 Lease - Other Equipment					\$300	(\$300)	(100.00%)
5-55300 Lease - Premise	\$6,000		\$6,000	\$6,106	\$6,000		

Actuals Unaudited

Roadways



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
5-57000 Interest & Penalties				\$10			
Total Rents & Financials	\$6,000		\$6,000	\$6,116	\$6,300	(\$300)	(4.76%)
Total Expense	\$1,660,939	\$5,000	\$1,665,939	\$1,636,788	\$1,516,482	\$149,457	9.86%
Long Term Debt							
5-50000 Debenture - Interest	\$96,046		\$96,046	\$103,450	\$103,450	(\$7,404)	(7.16%)
5-50001 Debenture - Payments	\$195,598		\$195,598	\$195,598	\$195,598		
Total Long Term Debt	\$291,644		\$291,644	\$299,048	\$299,048	(\$7,404)	(2.48%)
Total Debt	\$291,644		\$291,644	\$299,048	\$299,048	(\$7,404)	(2.48%)
Total Reserve Transfer							
Internal Allocations							
5-42000 Int. Equip Costs	\$357,161		\$357,161	\$498,492	\$659,423	(\$302,262)	(45.84%)
Total Internal Allocations	\$357,161		\$357,161	\$498,492	\$659,423	(\$302,262)	(45.84%)
Net Levy	\$2,201,984	\$5,000	\$2,206,984	\$2,304,752	\$2,369,593	(\$162,609)	(6.86%)
Total Roadways	\$2,201,984	\$5,000	\$2,206,984	\$2,304,752	\$2,369,593	(\$162,609)	(6.86%)

Actuals Unaudited

Winter Control



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue							
4-31170 Snow Removal Fees				(\$1,552)			
Total Revenue				(\$1,552)			
Total Revenue				(\$1,552)			
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$426,561		\$426,561	\$439,472	\$385,530	\$41,031	10.64%
Total Salary, Wages & Benefits	\$426,561		\$426,561	\$439,472	\$385,530	\$41,031	10.64%
Materials & Supplies							
5-21555 Inventory - Adjustment				(\$102,645)			
5-21750 Materials & Supplies	\$227,100		\$227,100	\$401,631	\$169,150	\$57,950	34.26%
Total Materials & Supplies	\$227,100		\$227,100	\$298,986	\$169,150	\$57,950	34.26%
Contracted Services							
5-30525 Contractors	\$307,700		\$307,700	\$607,610	\$350,536	(\$42,836)	(12.22%)
Total Contracted Services	\$307,700		\$307,700	\$607,610	\$350,536	(\$42,836)	(12.22%)
Total Expense	\$961,361		\$961,361	\$1,346,068	\$905,216	\$56,145	6.20%
Total Debt							
Total Reserve Transfer							
Internal Allocations							
5-42000 Int. Equip Costs	\$489,410		\$489,410	\$1,033,905	\$564,857	(\$75,447)	(13.36%)
Total Internal Allocations	\$489,410		\$489,410	\$1,033,905	\$564,857	(\$75,447)	(13.36%)
Net Levy	\$1,450,771		\$1,450,771	\$2,378,421	\$1,470,073	(\$19,302)	(1.31%)
Total Winter Control	\$1,450,771		\$1,450,771	\$2,378,421	\$1,470,073	(\$19,302)	(1.31%)

Actuals Unaudited

Storm Management



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue							
4-40215 Entrance Permit	(\$10,500)		(\$10,500)	(\$12,840)	(\$6,000)	(\$4,500)	75.00%
Total Revenue	(\$10,500)		(\$10,500)	(\$12,840)	(\$6,000)	(\$4,500)	75.00%
Total Revenue	(\$10,500)		(\$10,500)	(\$12,840)	(\$6,000)	(\$4,500)	75.00%
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$187,299		\$187,299	\$148,576	\$220,639	(\$33,340)	(15.11%)
Total Salary, Wages & Benefits	\$187,299		\$187,299	\$148,576	\$220,639	(\$33,340)	(15.11%)
Materials & Supplies							
5-21555 Inventory - Adjustment				\$68,617			
5-21750 Materials & Supplies	\$51,600		\$51,600	\$47,623	\$28,000	\$23,600	84.29%
Total Materials & Supplies	\$51,600		\$51,600	\$116,240	\$28,000	\$23,600	84.29%
Contracted Services							
5-30525 Contractors	\$90,800		\$90,800	\$107,417	\$90,000	\$800	0.89%
Total Contracted Services	\$90,800		\$90,800	\$107,417	\$90,000	\$800	0.89%
Total Expense	\$329,699		\$329,699	\$372,233	\$338,639	(\$8,940)	(2.64%)
Long Term Debt							
5-50000 Debenture - Interest	\$2,181		\$2,181	\$2,463	\$2,463	(\$282)	(11.45%)
5-50001 Debenture - Payments	\$12,188		\$12,188	\$12,188	\$12,188		
Total Long Term Debt	\$14,369		\$14,369	\$14,651	\$14,651	(\$282)	(1.92%)
Total Debt	\$14,369		\$14,369	\$14,651	\$14,651	(\$282)	(1.92%)
Total Reserve Transfer							
Internal Allocations							
5-42000 Int. Equip Costs	\$147,094		\$147,094	\$258,882	\$198,784	(\$51,690)	(26.00%)
Total Internal Allocations	\$147,094		\$147,094	\$258,882	\$198,784	(\$51,690)	(26.00%)
Net Levy	\$480,662		\$480,662	\$632,926	\$546,074	(\$65,412)	(11.98%)
Total Storm Management	\$480,662		\$480,662	\$632,926	\$546,074	(\$65,412)	(11.98%)

Actuals Unaudited

Street Lighting



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$5,763		\$5,763	\$5,254	\$18,249	(\$12,486)	(68.42%)
Total Salary, Wages & Benefits	\$5,763		\$5,763	\$5,254	\$18,249	(\$12,486)	(68.42%)
Materials & Supplies							
5-21500 Hydro	\$80,000		\$80,000	\$76,230	\$80,000		
Total Materials & Supplies	\$80,000		\$80,000	\$76,230	\$80,000		
Contracted Services							
5-30525 Contractors	\$9,000		\$9,000	\$6,840	\$9,000		
5-30850 Equipment Repairs & Maintenance	\$14,000		\$14,000	\$13,821	\$14,000		
Total Contracted Services	\$23,000		\$23,000	\$20,661	\$23,000		
Total Expense	\$108,763		\$108,763	\$102,145	\$121,249	(\$12,486)	(10.30%)
Total Debt							
Total Reserve Transfer							
Net Levy	\$108,763		\$108,763	\$102,145	\$121,249	(\$12,486)	(10.30%)
Total Street Lighting	\$108,763		\$108,763	\$102,145	\$121,249	(\$12,486)	(10.30%)

Actuals Unaudited

Roads Capital Projects



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Total Revenue	<hr/>						
Salary, Wages & Benefits	<hr/>						
5-10000 Salaries & Wages - FT	\$94,500		\$94,500	\$93,142	\$93,265	\$1,235	1.32%
Total Salary, Wages & Benefits	\$94,500		\$94,500	\$93,142	\$93,265	\$1,235	1.32%
Total Expense	\$94,500		\$94,500	\$93,142	\$93,265	\$1,235	1.32%
Total Debt	<hr/>						
Capital Fund Reserve Transfer	<hr/>						
6-20085 Reserve Transfer - Public Works Capital	(\$100,000)		(\$100,000)	(\$100,000)	(\$100,000)		
Total Capital Fund Reserve Transfer	(\$100,000)		(\$100,000)	(\$100,000)	(\$100,000)		
Total Reserve Transfer	(\$100,000)		(\$100,000)	(\$100,000)	(\$100,000)		
Net Levy	(\$5,500)		(\$5,500)	(\$6,858)	(\$6,735)	\$1,235	(18.34%)
2 Capital Fund							
Deferred Revenue	<hr/>						
7-90005 DC's Recognized - Roads and Related	(\$100,000)		(\$100,000)		(\$100,000)		
7-91000 Deferred Gas Tax Recognized	(\$606,952)		(\$606,952)	(\$785,807)	(\$579,363)	(\$27,589)	4.76%
Total Deferred Revenue	(\$706,952)		(\$706,952)	(\$785,807)	(\$679,363)	(\$27,589)	4.06%
Grants	<hr/>						
7-20000 Federal Grants				(\$160,302)			
7-21000 Provincial Grants	(\$249,904)		(\$249,904)	(\$172,594)	(\$149,109)	(\$100,795)	67.60%
7-22000 Municipal Grants				(\$17,187)			
Total Grants	(\$249,904)		(\$249,904)	(\$350,083)	(\$149,109)	(\$100,795)	67.60%
Total Revenue	(\$956,856)		(\$956,856)	(\$1,135,890)	(\$828,472)	(\$128,384)	15.50%
Salary, Wages & Benefits	<hr/>						
8-10000 SWB Capital - FT				\$3,539			
Total Salary, Wages & Benefits				\$3,539			
Total Expense				\$3,539			
Total Debt	<hr/>						
Capital Reserve Transfer	<hr/>						
9-20085 Reserve Transfer - Public Works Capital	(\$506,019)		(\$506,019)	\$427,413	\$5,799	(\$511,818)	(8,825.97%)
9-20090 Reserve Transfer - Fleet	(\$110,000)		(\$110,000)			(\$110,000)	
9-21065 Reserve Transfer - Working Capital				(\$158,000)	(\$158,000)	\$158,000	(100.00%)
Total Capital Reserve Transfer	(\$616,019)		(\$616,019)	\$269,413	(\$152,201)	(\$463,818)	304.74%
Total Reserve Transfer	(\$616,019)		(\$616,019)	\$269,413	(\$152,201)	(\$463,818)	304.74%
Internal Allocations	<hr/>						
8-42000 Internal Equipment Charge				\$12,760			
Total Internal Allocations				\$12,760			
Capital Expenses	<hr/>						
8-21750 Materials & Supplies				\$28,908			
8-30500 Consulting Fees	\$85,000		\$85,000	\$51,351	\$10,000	\$75,000	750.00%
8-30525 Contractors	\$3,393,250		\$3,393,250	\$2,855,983	\$2,845,048	\$548,202	19.27%
Total Capital Expenses	\$3,478,250		\$3,478,250	\$2,936,242	\$2,855,048	\$623,202	21.83%
Net Levy	\$1,905,375		\$1,905,375	\$2,086,064	\$1,874,375	\$31,000	1.65%

Actuals Unaudited

Roads Capital Projects



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
Total Roads Capital Projects	\$1,899,875		\$1,899,875	\$2,079,206	\$1,867,640	\$32,235	1.73%

Actuals Unaudited

Weather Events Roads



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
2 Capital Fund							
Total Revenue							
Salary, Wages & Benefits							
8-10000 SWB Capital - FT				\$12,912			
Total Salary, Wages & Benefits				\$12,912			
Total Expense				\$12,912			
Total Debt							
Capital Reserve Transfer							
9-20085 Reserve Transfer - Public Works Capital				(\$289,435)			
Total Capital Reserve Transfer				(\$289,435)			
Total Reserve Transfer				(\$289,435)			
Internal Allocations							
8-42000 Internal Equipment Charge				\$26,243			
Total Internal Allocations				\$26,243			
Capital Expenses							
8-21750 Materials & Supplies				\$34,642			
8-30525 Contractors				\$255,013			
Total Capital Expenses				\$289,655			
Net Levy				\$39,375			
Total Weather Events Roads				\$39,375			

Actuals Unaudited

Transit



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue							
4-40440 Miscellaneous Revenue	(\$31,000)		(\$31,000)	(\$34,698)	(\$29,500)	(\$1,500)	5.08%
Total Revenue	(\$31,000)		(\$31,000)	(\$34,698)	(\$29,500)	(\$1,500)	5.08%
Grants							
4-21000 Provincial Grant	(\$114,976)		(\$114,976)	(\$104,260)	(\$114,976)		
Total Grants	(\$114,976)		(\$114,976)	(\$104,260)	(\$114,976)		
Total Revenue	(\$145,976)		(\$145,976)	(\$138,958)	(\$144,476)	(\$1,500)	1.04%
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$10,500		\$10,500	\$14,640	\$16,644	(\$6,144)	(36.91%)
Total Salary, Wages & Benefits	\$10,500		\$10,500	\$14,640	\$16,644	(\$6,144)	(36.91%)
Materials & Supplies							
5-21750 Materials & Supplies	\$450		\$450	\$971	\$450		
5-22000 Minor Hardware				\$11,721	\$9,000	(\$9,000)	(100.00%)
5-23100 Telephone - Cellular	\$350		\$350	\$301	\$636	(\$286)	(44.97%)
Total Materials & Supplies	\$800		\$800	\$12,993	\$10,086	(\$9,286)	(92.07%)
Contracted Services							
5-30500 Consulting Fees		\$20,000	\$20,000			\$20,000	
5-31625 Service Contracts	\$159,554		\$159,554	\$140,602	\$147,739	\$11,815	8.00%
5-31630 Service Contracts-Specialized	\$100,590		\$100,590	\$102,042	\$102,392	(\$1,802)	(1.76%)
Total Contracted Services	\$260,144	\$20,000	\$280,144	\$242,644	\$250,131	\$30,013	12.00%
Total Expense	\$271,444	\$20,000	\$291,444	\$270,277	\$276,861	\$14,583	5.27%
Total Debt							
Operating Reserve Transfer							
6-21032 Reserve Transfer - Transit		(\$20,000)	(\$20,000)			(\$20,000)	
Total Operating Reserve Transfer		(\$20,000)	(\$20,000)			(\$20,000)	
Total Reserve Transfer		(\$20,000)	(\$20,000)			(\$20,000)	
Net Levy	\$125,468		\$125,468	\$131,319	\$132,385	(\$6,917)	(5.22%)
Total Transit	\$125,468		\$125,468	\$131,319	\$132,385	(\$6,917)	(5.22%)

Actuals Unaudited

Parks & Cemeteries



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Revenue	(\$118,247)		(\$118,247)	(\$126,768)	(\$129,902)	\$11,655	(8.97%)
Donations				(\$1,800)			
Total Revenue	(\$118,247)		(\$118,247)	(\$128,568)	(\$129,902)	\$11,655	(8.97%)
Salary, Wages & Benefits	\$655,224		\$655,224	\$594,671	\$589,853	\$65,371	11.08%
Materials & Supplies	\$229,686	\$4,000	\$233,686	\$225,199	\$221,406	\$12,280	5.55%
Contracted Services	\$131,550	\$1,100	\$132,650	\$141,640	\$152,200	(\$19,550)	(12.84%)
Rents & Financials				\$52			
Total Expense	\$1,016,460	\$5,100	\$1,021,560	\$961,562	\$963,459	\$8,101	6.03%
Long Term Debt	\$67,723		\$67,723	\$69,511	\$69,510	(\$1,787)	(2.57%)
Total Debt	\$67,723		\$67,723	\$69,511	\$69,510	(\$1,787)	(2.57%)
Operating Reserve Transfer	(\$2,500)		(\$2,500)	(\$3,028)	(\$2,500)		
Capital Fund Reserve Transfer	(\$450)		(\$450)	(\$3,100)	(\$10,450)	\$10,000	(95.69%)
Total Reserve Transfer	(\$2,950)		(\$2,950)	(\$6,128)	(\$12,950)	\$10,000	(77.22%)
Internal Allocations				(\$202)			
Net Levy	\$962,986	\$5,100	\$968,086	\$896,175	\$890,117	\$77,969	8.76%
2 Capital Fund							
Deferred Revenue				(\$215,308)	(\$72,169)	\$72,169	(100.00%)
Grants				(\$163,098)			
Total Revenue				(\$378,406)	(\$72,169)	\$72,169	(100.00%)
Total Expense							
Total Debt							
Capital Reserve Transfer	\$59,325		\$59,325	(\$21,674)	(\$959,894)	\$1,019,219	(106.18%)
Total Reserve Transfer	\$59,325		\$59,325	(\$21,674)	(\$959,894)	\$1,019,219	(106.18%)
Capital Expenses	\$238,200		\$238,200	\$697,605	\$1,329,588	(\$1,091,388)	(82.08%)
Net Levy	\$297,525		\$297,525	\$297,525	\$297,525		
Total Parks & Cemeteries	\$1,260,511	\$5,100	\$1,265,611	\$1,193,700	\$1,187,642	\$77,969	6.57%

Actuals Unaudited

Cemeteries



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue							
4-40160 Cornerstone Revenue	(\$5,500)		(\$5,500)	(\$6,500)	(\$5,500)		
4-40320 Grass & Device Revenue	(\$4,550)		(\$4,550)	(\$4,900)	(\$4,550)		
4-40380 Interment - Grave	(\$32,600)		(\$32,600)	(\$28,700)	(\$32,600)		
4-40390 Interment - Cremation	(\$14,100)		(\$14,100)	(\$19,650)	(\$14,100)		
4-40440 Miscellaneous Revenue				\$100			
4-40485 Niche - Columbarium	(\$14,500)		(\$14,500)	(\$11,220)	(\$14,500)		
4-40487 Niche - Second Open/Close	(\$150)		(\$150)		(\$150)		
4-40555 Plaque - Bronze Wreath	(\$3,750)		(\$3,750)	(\$3,150)	(\$3,750)		
4-40560 Plot - Single Adult	(\$7,200)		(\$7,200)	(\$7,680)	(\$7,200)		
4-40561 Plot - Double Adult	(\$7,680)		(\$7,680)	(\$8,640)	(\$7,680)		
4-40563 Plot - Single Cremation	(\$720)		(\$720)	(\$1,180)	(\$720)		
4-40802 Vault Transfer Fee	(\$1,200)		(\$1,200)	(\$300)	(\$1,200)		
4-40810 Weekend Surcharge	(\$3,600)		(\$3,600)	(\$2,925)	(\$3,600)		
4-40820 Winter Vault	(\$6,000)		(\$6,000)	(\$4,400)	(\$6,000)		
4-70030 Interest	(\$2,345)		(\$2,345)	(\$2,840)	(\$14,000)	\$11,655	(83.25%)
4-70040 Investment Income				(\$5,873)			
Total Revenue	(\$103,895)		(\$103,895)	(\$107,858)	(\$115,550)	\$11,655	(10.09%)
Donations							
4-50010 Donations - Individual & Corporate				(\$600)			
Total Donations				(\$600)			
Total Revenue	(\$103,895)		(\$103,895)	(\$108,458)	(\$115,550)	\$11,655	(10.09%)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$158,439		\$158,439	\$129,550	\$119,653	\$38,786	32.42%
5-10010 Salaries & Wages - PT	\$19,801		\$19,801	\$32,608	\$33,245	(\$13,444)	(40.44%)
Total Salary, Wages & Benefits	\$178,240		\$178,240	\$162,158	\$152,898	\$25,342	16.57%
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$900		\$900	\$1,154	\$900		
5-20500 Columbarium Supplies	\$1,200		\$1,200	\$638	\$2,600	(\$1,400)	(53.85%)
5-20600 Cornerstone	\$2,625		\$2,625	\$1,881	\$2,625		
5-21100 Fleet R&M M&S	\$1,271		\$1,271	\$6,844	\$1,871	(\$600)	(32.07%)
5-21200 Fuel (Gas, diesel)	\$4,000		\$4,000	\$4,718	\$4,280	(\$280)	(6.54%)
5-21300 Grave Maintenance	\$3,000		\$3,000	\$2,887	\$3,000		
5-21500 Hydro	\$1,800		\$1,800	\$3,607	\$1,200	\$600	50.00%
5-21625 Licencing Fee	\$1,430		\$1,430	\$1,748	\$1,200	\$230	19.17%
5-21800 Meals & Accommodations	\$800		\$800		\$800		
5-22250 Office Supplies	\$1,000		\$1,000	\$645	\$1,000		
5-22480 Property - R&M Materials & Supply	\$3,000		\$3,000	\$3,950	\$3,000		
5-22850 Sewer	\$700		\$700	\$358		\$700	
5-22900 Small Tools & Equipment	\$4,600		\$4,600	\$4,668	\$4,600		
5-23100 Telephone - Cellular	\$1,102		\$1,102	\$938	\$1,102		
5-23250 Water	\$1,700		\$1,700	\$1,607	\$1,700		
Total Materials & Supplies	\$29,128		\$29,128	\$35,643	\$29,878	(\$750)	(2.51%)
Contracted Services							
5-30100 Accounting/Audit Fees	\$1,000		\$1,000	\$1,000	\$1,000		
5-30525 Contractors	\$7,100		\$7,100	\$4,615	\$13,500	(\$6,400)	(47.41%)
5-30635 Fleet Maint - C.S.				\$200			
5-31000 Garbage Collection	\$200		\$200	\$222	\$200		
5-31610 Property - R&M Contracted Services	\$8,000		\$8,000	\$6,574	\$8,000		
5-31655 Software Maint & Support	\$2,000		\$2,000	\$1,987	\$2,000		
Total Contracted Services	\$18,300		\$18,300	\$14,598	\$24,700	(\$6,400)	(25.91%)
Total Expense	\$225,668		\$225,668	\$212,399	\$207,476	\$18,192	8.77%
Total Debt							

Actuals Unaudited

Cemeteries



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
Total Reserve Transfer							
Internal Allocations							
5-43000 Int. Recovery of Equip				(\$132)			
Total Internal Allocations				(\$132)			
Net Levy	\$121,773		\$121,773	\$103,809	\$91,926	\$29,847	32.47%
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer							
9-20070 Reserve Transfer - Cemetery	\$4,000		\$4,000	(\$199,481)	(\$204,219)	\$208,219	(101.96%)
9-20090 Reserve Transfer - Fleet	(\$12,000)		(\$12,000)			(\$12,000)	
Total Capital Reserve Transfer	(\$8,000)		(\$8,000)	(\$199,481)	(\$204,219)	\$196,219	(96.08%)
Total Reserve Transfer	(\$8,000)		(\$8,000)	(\$199,481)	(\$204,219)	\$196,219	(96.08%)
Capital Expenses							
8-21750 Materials & Supplies	\$12,000		\$12,000			\$12,000	
8-30525 Contractors	\$8,000		\$8,000	\$211,481	\$216,219	(\$208,219)	(96.30%)
Total Capital Expenses	\$20,000		\$20,000	\$211,481	\$216,219	(\$196,219)	(90.75%)
Net Levy	\$12,000		\$12,000	\$12,000	\$12,000		
Total Cemeteries	\$133,773		\$133,773	\$115,809	\$103,926	\$29,847	28.72%

Actuals Unaudited

Parks and Trails



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue							
4-30040 Dock Lease - Public	(\$6,000)		(\$6,000)	(\$6,600)	(\$6,000)		
4-40418 Locks Permits	(\$7,952)		(\$7,952)	(\$8,630)	(\$7,952)		
4-40440 Miscellaneous Revenue				(\$3,500)			
4-40793 Tree Planting Revenue	(\$400)		(\$400)	(\$180)	(\$400)		
Total Revenue	(\$14,352)		(\$14,352)	(\$18,910)	(\$14,352)		
Donations							
4-50010 Donations - Individual & Corporate				(\$1,200)			
Total Donations				(\$1,200)			
Total Revenue	(\$14,352)		(\$14,352)	(\$20,110)	(\$14,352)		
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$244,983		\$244,983	\$255,519	\$228,160	\$16,823	7.37%
5-10010 Salaries & Wages - PT	\$232,001		\$232,001	\$176,994	\$208,795	\$23,206	11.11%
Total Salary, Wages & Benefits	\$476,984		\$476,984	\$432,513	\$436,955	\$40,029	9.16%
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$3,500		\$3,500	\$2,455	\$2,500	\$1,000	40.00%
5-20750 Custodial Supplies	\$2,800		\$2,800	\$2,063	\$2,800		
5-20855 Dock - Repairs & Maintenance	\$4,200		\$4,200	\$4,695	\$4,200		
5-20940 Employee Allowance				\$12			
5-21000 Equipment Repairs & Maintenance	\$6,000		\$6,000	\$5,846	\$6,000		
5-21100 Fleet R&M M&S	\$3,000		\$3,000	\$5,377	\$3,000		
5-21105 Flag Maintenance	\$3,000		\$3,000	\$2,808	\$3,000		
5-21200 Fuel (Gas, diesel)	\$18,953		\$18,953	\$18,186	\$18,953		
5-21477 Horticulture/Beautification	\$20,000		\$20,000	\$15,311	\$20,000		
5-21500 Hydro	\$18,000		\$18,000	\$17,912	\$18,000		
5-21625 Licencing Fee	\$955		\$955	\$955	\$675	\$280	41.48%
5-21750 Materials & Supplies				\$58			
5-21800 Meals & Accommodations	\$1,080		\$1,080	\$881	\$1,080		
5-22250 Office Supplies	\$300		\$300	\$203	\$300		
5-22475 Propane	\$5,750		\$5,750	\$4,885	\$5,750		
5-22480 Property - R&M Materials & Supply	\$84,750		\$84,750	\$84,696	\$77,500	\$7,250	9.35%
5-22850 Sewer	\$500		\$500	\$642	\$500		
5-22875 Signage		\$4,000	\$4,000			\$4,000	
5-23100 Telephone - Cellular	\$2,570		\$2,570	\$1,928	\$2,070	\$500	24.15%
5-23105 Telephone - Landline	\$900		\$900	\$846	\$900		
5-23150 Travel Allowance				\$881			
5-23155 Tree Maintenance	\$4,000		\$4,000	\$5,403	\$4,000		
5-23250 Water	\$20,300		\$20,300	\$13,513	\$20,300		
Total Materials & Supplies	\$200,558	\$4,000	\$204,558	\$189,556	\$191,528	\$13,030	6.80%
Contracted Services							
5-30525 Contractors		\$1,100	\$1,100	\$168	\$10,000	(\$8,900)	(89.00%)
5-30630 Equipment Repairs & Maintenance					\$1,000	(\$1,000)	(100.00%)
5-30635 Fleet Maint - C.S.	\$4,600		\$4,600	\$8,271	\$3,600	\$1,000	27.78%
5-31000 Garbage Collection	\$34,200		\$34,200	\$40,703	\$34,200		
5-31150 Hydrant Rental				\$254			
5-31400 Maintenance Contracts	\$63,500		\$63,500	\$66,900	\$65,000	(\$1,500)	(2.31%)
5-31610 Property - R&M Contracted Services	\$450		\$450	\$1,466	\$3,200	(\$2,750)	(85.94%)
5-31875 Washroom Rentals	\$10,500		\$10,500	\$9,280	\$10,500		
Total Contracted Services	\$113,250	\$1,100	\$114,350	\$127,042	\$127,500	(\$13,150)	(10.31%)
Rents & Financials							
5-57000 Interest & Penalties				\$52			
Total Rents & Financials				\$52			
Total Expense	\$790,792	\$5,100	\$795,892	\$749,163	\$755,983	\$39,909	5.28%
Long Term Debt							

Actuals Unaudited

Parks and Trails



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
5-50000 Debenture - Interest	\$24,388		\$24,388	\$26,176	\$26,175	(\$1,787)	(6.83%)
5-50001 Debenture - Payments	\$43,335		\$43,335	\$43,335	\$43,335		
Total Long Term Debt	\$67,723		\$67,723	\$69,511	\$69,510	(\$1,787)	(2.57%)
Total Debt	\$67,723		\$67,723	\$69,511	\$69,510	(\$1,787)	(2.57%)
Operating Reserve Transfer							
6-21010 Reserve Transfer - Brunel Locks Park	(\$2,500)		(\$2,500)	(\$3,028)	(\$2,500)		
Total Operating Reserve Transfer	(\$2,500)		(\$2,500)	(\$3,028)	(\$2,500)		
Capital Fund Reserve Transfer							
6-20072 Reserve Transfer - Parks					(\$10,000)	\$10,000	(100.00%)
6-20080 RSRV xFr - Pitmans Bay	(\$450)		(\$450)	(\$3,100)	(\$450)		
Total Capital Fund Reserve Transfer	(\$450)		(\$450)	(\$3,100)	(\$10,450)	\$10,000	(95.69%)
Total Reserve Transfer	(\$2,950)		(\$2,950)	(\$6,128)	(\$12,950)	\$10,000	(77.22%)
Internal Allocations							
5-43000 Int. Recovery of Equip				(\$70)			
Total Internal Allocations				(\$70)			
Net Levy	\$841,213	\$5,100	\$846,313	\$792,366	\$798,191	\$48,122	6.03%
2 Capital Fund							
Deferred Revenue							
7-90020 DC's Recognized - Outdoor Recreation				(\$34,619)	(\$34,619)	\$34,619	(100.00%)
7-92000 Deferred Parkland Fee Recognized				(\$180,689)	(\$37,550)	\$37,550	(100.00%)
Total Deferred Revenue				(\$215,308)	(\$72,169)	\$72,169	(100.00%)
Grants							
7-21000 Provincial Grants				(\$163,098)			
Total Grants				(\$163,098)			
Total Revenue				(\$378,406)	(\$72,169)	\$72,169	(100.00%)
Total Expense							
Total Debt							
Capital Reserve Transfer							
9-20072 Reserve Transfer - Parks	\$172,325		\$172,325	\$177,807	(\$755,675)	\$928,000	(122.80%)
9-20090 Reserve Transfer - Fleet	(\$105,000)		(\$105,000)			(\$105,000)	
Total Capital Reserve Transfer	\$67,325		\$67,325	\$177,807	(\$755,675)	\$823,000	(108.91%)
Total Reserve Transfer	\$67,325		\$67,325	\$177,807	(\$755,675)	\$823,000	(108.91%)
Capital Expenses							
8-21750 Materials & Supplies	\$105,000		\$105,000	\$20		\$105,000	
8-30500 Consulting Fees				\$52,080	\$50,000	(\$50,000)	(100.00%)
8-30525 Contractors	\$113,200		\$113,200	\$425,434	\$1,055,869	(\$942,669)	(89.28%)
8-31350 Legal				\$1,268			
8-31600 Professional Fees				\$7,322	\$7,500	(\$7,500)	(100.00%)
Total Capital Expenses	\$218,200		\$218,200	\$486,124	\$1,113,369	(\$895,169)	(80.40%)
Net Levy	\$285,525		\$285,525	\$285,525	\$285,525		
Total Parks and Trails	\$1,126,738	\$5,100	\$1,131,838	\$1,077,891	\$1,083,716	\$48,122	4.44%

Actuals Unaudited

Fire & Emergency Services



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue	(\$239,977)		(\$239,977)	(\$243,665)	(\$279,906)	\$39,929	(14.27%)
Donations				(\$6,950)			
Total Revenue	(\$239,977)		(\$239,977)	(\$250,615)	(\$279,906)	\$39,929	(14.27%)
Salary, Wages & Benefits	\$905,734		\$905,734	\$760,072	\$883,667	\$22,067	2.50%
Materials & Supplies	\$196,729		\$196,729	\$179,018	\$191,982	\$4,747	2.47%
Contracted Services	\$77,717		\$77,717	\$86,092	\$67,342	\$10,375	15.41%
Total Expense	\$1,180,180		\$1,180,180	\$1,025,182	\$1,142,991	\$37,189	3.25%
Long Term Debt	\$59,876		\$59,876	\$59,877	\$59,877	(\$1)	
Total Debt	\$59,876		\$59,876	\$59,877	\$59,877	(\$1)	
Operating Reserve Transfer				\$250			
Total Reserve Transfer				\$250			
Internal Allocations				\$600			
Net Levy	\$1,000,079		\$1,000,079	\$835,294	\$922,962	\$77,117	8.36%
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer	\$132,455		\$132,455	\$90,860	\$121,504	\$10,951	9.01%
Total Reserve Transfer	\$132,455		\$132,455	\$90,860	\$121,504	\$10,951	9.01%
Capital Expenses	\$140,867		\$140,867	\$182,462	\$151,818	(\$10,951)	(7.21%)
Net Levy	\$273,322		\$273,322	\$273,322	\$273,322		
Total Fire & Emergency Services	\$1,273,401		\$1,273,401	\$1,108,616	\$1,196,284	\$77,117	6.45%

Actuals Unaudited

Emergency Planning



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$32,848		\$32,848	\$32,386	\$32,422	\$426	1.31%
Total Salary, Wages & Benefits	\$32,848		\$32,848	\$32,386	\$32,422	\$426	1.31%
Materials & Supplies							
5-21750 Materials & Supplies	\$4,500		\$4,500	\$24	\$4,500		
5-21800 Meals & Accommodations	\$768		\$768		\$768		
Total Materials & Supplies	\$5,268		\$5,268	\$24	\$5,268		
Total Expense	\$38,116		\$38,116	\$32,410	\$37,690	\$426	1.13%
Total Debt							
Total Reserve Transfer							
Net Levy	\$38,116		\$38,116	\$32,410	\$37,690	\$426	1.13%
Total Emergency Planning	\$38,116		\$38,116	\$32,410	\$37,690	\$426	1.13%

Actuals Unaudited

Fire



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue							
4-20050 Federal- HST/GST Recovery	(\$5,628)		(\$5,628)	(\$5,635)	(\$5,628)		
4-21060 Prov - Fire Call Revenue	(\$7,000)		(\$7,000)	(\$6,892)	(\$5,000)	(\$2,000)	40.00%
4-22010 Municipal - District	(\$10,000)		(\$10,000)	(\$12,150)	(\$10,000)		
4-22030 Municipal - Lake of Bays	(\$176,201)		(\$176,201)	(\$167,826)	(\$218,730)	\$42,529	(19.44%)
4-30090 Lease	(\$4,200)		(\$4,200)	(\$5,400)	(\$4,200)		
4-40365 Insurance Recovery	(\$25,000)		(\$25,000)	(\$18,238)	(\$25,000)		
4-40440 Miscellaneous Revenue	(\$5,600)		(\$5,600)	(\$18,245)	(\$5,600)		
4-40450 MNR Fire	(\$6,348)		(\$6,348)	(\$6,129)	(\$5,748)	(\$600)	10.44%
4-40640 Registration Fees				(\$3,150)			
Total Revenue	(\$239,977)		(\$239,977)	(\$243,665)	(\$279,906)	\$39,929	(14.27%)
Donations							
4-50010 Donations - Individual & Corporate				(\$6,950)			
Total Donations				(\$6,950)			
Total Revenue	(\$239,977)		(\$239,977)	(\$250,615)	(\$279,906)	\$39,929	(14.27%)
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$592,837		\$592,837	\$475,827	\$581,523	\$11,314	1.95%
5-10010 Salaries & Wages - PT	\$280,049		\$280,049	\$251,859	\$269,722	\$10,327	3.83%
Total Salary, Wages & Benefits	\$872,886		\$872,886	\$727,686	\$851,245	\$21,641	2.54%
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$10,000		\$10,000	\$8,272	\$10,000		
5-20450 Clothing & Safety Supplies	\$17,000		\$17,000	\$19,372	\$15,000	\$2,000	13.33%
5-20525 Comm Equip - R&M Materials & Supply	\$5,300		\$5,300	\$2,027	\$5,300		
5-20700 Courier	\$350		\$350	\$497	\$350		
5-20750 Custodial Supplies	\$2,000		\$2,000	\$896	\$2,000		
5-20925 Educational Supplies	\$12,000		\$12,000	\$8,072	\$7,450	\$4,550	61.07%
5-21000 Equipment Repairs & Maintenance	\$9,000		\$9,000	\$8,616	\$9,000		
5-21050 Fire Prevention	\$8,000		\$8,000	\$4,189	\$8,000		
5-21100 Fleet R&M M&S	\$42,000		\$42,000	\$38,509	\$42,000		
5-21200 Fuel (Gas, diesel)	\$19,000		\$19,000	\$19,555	\$20,403	(\$1,403)	(6.88%)
5-21500 Hydro	\$14,175		\$14,175	\$12,872	\$14,175		
5-21750 Materials & Supplies				\$3,411			
5-21800 Meals & Accommodations	\$6,350		\$6,350	\$6,073	\$6,350		
5-21950 Mileage				\$46			
5-22060 Minor Acquisitions				\$1,983			
5-22150 Natural Gas	\$6,400		\$6,400	\$8,166	\$6,400		
5-22250 Office Supplies	\$4,250		\$4,250	\$1,933	\$4,250		
5-22585 Radio Tower R&M	\$3,000		\$3,000	\$2,254	\$3,000		
5-22850 Sewer	\$770		\$770	\$530	\$770		
5-22900 Small Tools & Equipment				\$720			
5-22955 Specialized Equipment	\$10,000		\$10,000	\$12,155	\$10,000		
5-23100 Telephone - Cellular	\$3,100		\$3,100	\$3,315	\$3,500	(\$400)	(11.43%)
5-23105 Telephone - Landline	\$2,000		\$2,000	\$2,358	\$2,000		
5-23175 Volunteer/Staff Appreciation	\$6,000		\$6,000	\$5,313	\$6,000		
5-23180 Health & Wellness Program	\$10,000		\$10,000	\$7,273	\$10,000		
5-23250 Water	\$766		\$766	\$587	\$766		
Total Materials & Supplies	\$191,461		\$191,461	\$178,994	\$186,714	\$4,747	2.54%
Contracted Services							
5-30100 Accounting/Audit Fees	\$2,550		\$2,550	\$2,544	\$2,550		
5-30250 Building R & M Contracted Services				\$2,845			
5-30500 Consulting Fees				\$5,000			
5-30600 Copying Expenses				\$551			
5-30683 Snow Removal				\$5,695	\$3,000	(\$3,000)	(100.00%)
5-31000 Garbage Collection	\$1,000		\$1,000	\$534	\$1,000		
5-31150 Hydrant Rental	\$34,535		\$34,535	\$28,779	\$22,680	\$11,855	52.27%

Actuals Unaudited

Fire



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
5-31625 Service Contracts	\$39,632		\$39,632	\$37,661	\$38,112	\$1,520	3.99%
5-31655 Software Maint & Support				\$2,483			
Total Contracted Services	\$77,717		\$77,717	\$86,092	\$67,342	\$10,375	15.41%
Total Expense	\$1,142,064		\$1,142,064	\$992,772	\$1,105,301	\$36,763	3.33%
Long Term Debt							
5-50000 Debenture - Interest	\$23,689		\$23,689	\$25,511	\$25,511	(\$1,822)	(7.14%)
5-50001 Debenture - Payments	\$36,187		\$36,187	\$34,366	\$34,366	\$1,821	5.30%
Total Long Term Debt	\$59,876		\$59,876	\$59,877	\$59,877	(\$1)	
Total Debt	\$59,876		\$59,876	\$59,877	\$59,877	(\$1)	
Operating Reserve Transfer							
6-21060 Reserve Transfer - Fire Station #1				\$150			
6-21061 Reserve Transfer - Fire Station #3				\$100			
Total Operating Reserve Transfer				\$250			
Total Reserve Transfer				\$250			
Internal Allocations							
5-85000 Int. Facilities Rental				\$600			
Total Internal Allocations				\$600			
Net Levy	\$961,963		\$961,963	\$802,884	\$885,272	\$76,691	8.66%
2 Capital Fund							
Total Revenue							
Total Expense							
Total Debt							
Capital Reserve Transfer							
9-20040 Reserve Transfer - Fire Equipment	\$132,455		\$132,455	\$90,860	\$121,504	\$10,951	9.01%
Total Capital Reserve Transfer	\$132,455		\$132,455	\$90,860	\$121,504	\$10,951	9.01%
Total Reserve Transfer	\$132,455		\$132,455	\$90,860	\$121,504	\$10,951	9.01%
Capital Expenses							
8-21750 Materials & Supplies	\$55,867		\$55,867	\$182,462	\$111,818	(\$55,951)	(50.04%)
8-30525 Contractors	\$85,000		\$85,000	\$40,000	\$40,000	\$45,000	112.50%
Total Capital Expenses	\$140,867		\$140,867	\$182,462	\$151,818	(\$10,951)	(7.21%)
Net Levy	\$273,322		\$273,322	\$273,322	\$273,322		
Total Fire	\$1,235,285		\$1,235,285	\$1,076,206	\$1,158,594	\$76,691	6.62%

Actuals Unaudited

Human Resources



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Total Revenue							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$236,061		\$236,061	\$281,933	\$279,431	(\$43,370)	(15.52%)
Total Salary, Wages & Benefits	\$236,061		\$236,061	\$281,933	\$279,431	(\$43,370)	(15.52%)
Materials & Supplies							
5-10650 Neer Surcharge - WSIB				(\$83)			
5-20550 Conferences/Trade Shows	\$18,511		\$18,511	\$19,892	\$18,511		
5-20700 Courier	\$20		\$20	\$4	\$30	(\$10)	(33.33%)
5-21350 Health & Safety Committee	\$4,400	(\$4,400)		\$1,809	\$4,400	(\$4,400)	(100.00%)
5-21650 Long Service Awards	\$1,000		\$1,000	\$632	\$1,000		
5-21800 Meals & Accommodations	\$1,800		\$1,800	\$27	\$2,500	(\$700)	(28.00%)
5-21850 Meeting Supplies				\$22			
5-21900 Memberships	\$38,249		\$38,249	\$36,061	\$33,000	\$5,249	15.91%
5-21950 Mileage	\$1,000		\$1,000	\$210	\$1,500	(\$500)	(33.33%)
5-22050 Minor Software	\$4,000		\$4,000	\$4,020	\$4,000		
5-22250 Office Supplies	\$500		\$500	\$116	\$500		
5-22400 Professional Development	\$53,430		\$53,430	\$53,787	\$53,430		
5-22550 Publications	\$500		\$500	\$981	\$1,000	(\$500)	(50.00%)
5-22700 Retirement Recognition	\$750		\$750	\$434	\$750		
5-23100 Telephone - Cellular	\$312		\$312	\$447	\$562	(\$250)	(44.48%)
5-23180 Health & Wellness Program	\$3,500		\$3,500	\$1,532	\$3,500		
5-23185 WSIB - Neer Surcharge	\$27,888		\$27,888		\$2,000	\$25,888	1,294.40%
5-23275 Website Advertising	\$4,000		\$4,000	\$3,918	\$4,000		
Total Materials & Supplies	\$159,860	(\$4,400)	\$155,460	\$123,809	\$130,683	\$24,777	18.96%
Contracted Services							
5-30500 Consulting Fees	\$19,000	\$94,400	\$113,400	\$22,922	\$19,000	\$94,400	496.84%
Total Contracted Services	\$19,000	\$94,400	\$113,400	\$22,922	\$19,000	\$94,400	496.84%
Rents & Financials							
5-57000 Interest & Penalties				\$1			
Total Rents & Financials				\$1			
Total Expense	\$414,921	\$90,000	\$504,921	\$428,665	\$429,114	\$75,807	17.67%
Total Debt							
Operating Reserve Transfer							
6-21075 Reserve Transfer - SWB Benefits		(\$75,000)	(\$75,000)	(\$25,615)		(\$75,000)	
Total Operating Reserve Transfer		(\$75,000)	(\$75,000)	(\$25,615)		(\$75,000)	
Total Reserve Transfer		(\$75,000)	(\$75,000)	(\$25,615)		(\$75,000)	
Internal Allocations							
5-45000 Internal labour charged/recovered	(\$7,210)		(\$7,210)	(\$8,527)	(\$8,526)	\$1,316	(15.44%)
5-45100 Interna Charge/Recovery - TCM	(\$13,187)		(\$13,187)	(\$6,650)	(\$12,454)	(\$733)	5.89%
Total Internal Allocations	(\$20,397)		(\$20,397)	(\$15,177)	(\$20,980)	\$583	(2.78%)
Net Levy	\$394,524	\$15,000	\$409,524	\$387,873	\$408,134	\$1,390	0.34%
Total Human Resources	\$394,524	\$15,000	\$409,524	\$387,873	\$408,134	\$1,390	0.34%

Actuals Unaudited

Library



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue							
4-20050 Federal- HST/GST Recovery				(\$5,270)			
4-40015 Adult Programs	(\$1,500)		(\$1,500)	(\$2,416)	(\$1,500)		
4-40125 Children & Youth Programs	(\$1,500)		(\$1,500)	(\$2,361)	(\$1,500)		
4-40200 Dues & Fees	(\$250)		(\$250)	(\$145)	(\$500)	\$250	(50.00%)
4-40220 Equipment Rental				(\$173)			
4-40225 Exam Invigilation	(\$1,500)		(\$1,500)	(\$1,320)	(\$2,000)	\$500	(25.00%)
4-40260 Fines	(\$12,000)		(\$12,000)	(\$12,147)	(\$12,000)		
4-40435 Merchandise Revenue	(\$3,500)		(\$3,500)	(\$2,230)	(\$2,000)	(\$1,500)	75.00%
4-40440 Miscellaneous Revenue	(\$1,200)		(\$1,200)	(\$3,386)	(\$1,200)		
4-40490 Non-Resident Fee	(\$2,400)		(\$2,400)	(\$2,500)	(\$2,000)	(\$400)	20.00%
4-40545 Photocopies	(\$6,000)		(\$6,000)	(\$6,604)	(\$5,000)	(\$1,000)	20.00%
4-40650 Rental	(\$9,000)		(\$9,000)	(\$9,282)	(\$7,000)	(\$2,000)	28.57%
Total Revenue	(\$38,850)		(\$38,850)	(\$47,834)	(\$34,700)	(\$4,150)	11.96%
Grants							
4-21000 Provincial Grant	(\$37,463)		(\$37,463)	(\$37,463)	(\$37,463)		
4-21020 Provincial Grant- Pay Equity Subsidy	(\$3,475)		(\$3,475)	(\$3,475)	(\$3,475)		
4-21021 Provincial Grant - Connectivity	(\$2,020)		(\$2,020)	(\$2,020)	(\$2,034)	\$14	(0.69%)
Total Grants	(\$42,958)		(\$42,958)	(\$42,958)	(\$42,972)	\$14	(0.03%)
Donations							
4-50010 Donations - Individual & Corporate				(\$9,621)			
4-50030 Donations - Service Groups				(\$8,325)			
Total Donations				(\$17,946)			
Total Revenue	(\$81,808)		(\$81,808)	(\$108,738)	(\$77,672)	(\$4,136)	5.32%
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$349,065		\$349,065	\$393,286	\$414,704	(\$65,639)	(15.83%)
5-10010 Salaries & Wages - PT	\$294,656		\$294,656	\$224,216	\$219,683	\$74,973	34.13%
Total Salary, Wages & Benefits	\$643,721		\$643,721	\$617,502	\$634,387	\$9,334	1.47%
Materials & Supplies							
5-20125 Adult Programs	\$1,500		\$1,500	\$3,097	\$1,500		
5-20300 Board Expenses	\$3,000		\$3,000	\$3,922	\$3,000		
5-20350 Building R&M Materials & Supply	\$1,150		\$1,150	\$1,673	\$2,000	(\$850)	(42.50%)
5-20375 Cash Short (Over)				(\$1,026)			
5-20425 Childrens Programs	\$1,500		\$1,500	\$3,980	\$1,500		
5-20700 Courier	\$100		\$100	\$108	\$300	(\$200)	(66.67%)
5-20750 Custodial Supplies	\$1,000		\$1,000	\$736	\$500	\$500	100.00%
5-21480 HVAC & Furnace - R&M Materials & Supply				\$2,005	\$2,500	(\$2,500)	(100.00%)
5-21500 Hydro	\$16,300		\$16,300	\$13,259	\$20,000	(\$3,700)	(18.50%)
5-21558 Inter-Library Loan				\$356			
5-21750 Materials & Supplies	\$3,000		\$3,000	\$13,280	\$5,000	(\$2,000)	(40.00%)
5-21800 Meals & Accommodations	\$4,000		\$4,000	\$1,864	\$4,000		
5-21900 Memberships	\$1,500		\$1,500	\$1,616	\$2,000	(\$500)	(25.00%)
5-21925 Merchandise	\$1,500		\$1,500	\$2,153	\$1,500		
5-21950 Mileage	\$2,000		\$2,000	\$2,104	\$1,500	\$500	33.33%
5-22000 Minor Hardware	\$1,000		\$1,000	\$922	\$500	\$500	100.00%
5-22050 Minor Software	\$1,000		\$1,000	\$1,146	\$500	\$500	100.00%
5-22060 Minor Acquisitions	\$3,000		\$3,000	\$3,835	\$3,000		
5-22150 Natural Gas	\$6,700		\$6,700	\$8,483	\$7,200	(\$500)	(6.94%)
5-22250 Office Supplies	\$1,500		\$1,500	\$1,347	\$2,000	(\$500)	(25.00%)
5-22350 Processing - In-House	\$2,000		\$2,000	\$1,048		\$2,000	
5-22375 Printer Supplies	\$2,000		\$2,000	\$359	\$1,000	\$1,000	100.00%
5-22400 Professional Development	\$3,500		\$3,500	\$3,147	\$3,500		
5-22450 Promotion/Special Events				\$2,972	\$3,000	(\$3,000)	(100.00%)
5-22850 Sewer	\$2,210		\$2,210	\$975	\$2,210		
5-23100 Telephone - Cellular	\$700		\$700	\$643	\$700		

Actuals Unaudited

Library



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
5-23105 Telephone - Landline	\$2,000		\$2,000	\$1,758	\$3,250	(\$1,250)	(38.46%)
5-23250 Water	\$2,100		\$2,100	\$1,115	\$2,100		
Total Materials & Supplies	\$64,260		\$64,260	\$76,877	\$74,260	(\$10,000)	(13.47%)
Contracted Services							
5-30100 Accounting/Audit Fees	\$1,526		\$1,526	\$1,526	\$1,500	\$26	1.73%
5-30250 Building R & M Contracted Services	\$6,000		\$6,000	\$12,068	\$6,000		
5-30600 Copying Expenses	\$2,500		\$2,500	\$2,924	\$3,600	(\$1,100)	(30.56%)
5-30621 Custodial Contracts	\$26,650		\$26,650	\$25,000	\$24,410	\$2,240	9.18%
5-30631 Digital Marketing	\$3,000		\$3,000			\$3,000	
5-30645 Mat Contracts	\$3,000		\$3,000	\$1,755	\$3,000		
5-30654 Periodicals	\$8,000		\$8,000	\$8,199	\$8,000		
5-30655 Processing Fee - Contract	\$14,000		\$14,000	\$13,687	\$16,000	(\$2,000)	(12.50%)
5-30683 Snow Removal	\$10,500		\$10,500	\$12,806	\$9,600	\$900	9.38%
5-31025 Hardware Maint & Support	\$5,500		\$5,500	\$5,500	\$5,500		
5-31100 HVAC Repair & Maintenance	\$2,500		\$2,500			\$2,500	
5-31300 Internet	\$6,000		\$6,000	\$3,346	\$2,028	\$3,972	195.86%
5-31350 Legal Fees				\$162			
5-31622 Security Services	\$2,000		\$2,000	\$712	\$2,500	(\$500)	(20.00%)
5-31625 Service Contracts					\$1,000	(\$1,000)	(100.00%)
5-31655 Software Maint & Support	\$3,500		\$3,500	\$7,592	\$7,000	(\$3,500)	(50.00%)
Total Contracted Services	\$94,676		\$94,676	\$95,277	\$90,138	\$4,538	5.03%
Rents & Financials							
5-55200 Lease - Other Equipment				\$2,758	\$3,000	(\$3,000)	(100.00%)
5-55300 Lease - Premise	\$700		\$700	\$665	\$700		
5-56000 Bank Charges	\$1,100		\$1,100	\$1,054	\$800	\$300	37.50%
Total Rents & Financials	\$1,800		\$1,800	\$4,477	\$4,500	(\$2,700)	(60.00%)
Total Expense	\$804,457		\$804,457	\$794,133	\$803,285	\$1,172	0.15%
Total Debt							
Capital Fund Reserve Transfer							
6-20055 Reserve Transfer - Library				\$26,616			
6-20056 Reserve Transfer - Library Comm Donation				\$8,325			
6-20057 Reserve Transfer - Library Build Mtn & R				\$5,270			
Total Capital Fund Reserve Transfer				\$40,211			
Total Reserve Transfer				\$40,211			
Internal Allocations							
5-86000 Int. Labour Reallocation	\$36,000		\$36,000	\$36,000	\$36,000		
Total Internal Allocations	\$36,000		\$36,000	\$36,000	\$36,000		
Net Levy	\$758,649		\$758,649	\$761,606	\$761,613	(\$2,964)	(0.39%)
2 Capital Fund							
Revenue							
7-50050 Donations - Friends				(\$13,421)	(\$17,000)	\$17,000	(100.00%)
Total Revenue				(\$13,421)	(\$17,000)	\$17,000	(100.00%)
Deferred Revenue							
7-90030 DC's Recognized - Library	(\$4,716)		(\$4,716)	(\$5,300)	(\$5,300)	\$584	(11.02%)
Total Deferred Revenue	(\$4,716)		(\$4,716)	(\$5,300)	(\$5,300)	\$584	(11.02%)
Grants							
7-20000 Federal Grants				(\$13,218)	(\$17,000)	\$17,000	(100.00%)
7-21075 Building Capacity - Provincial				(\$4,005)			
Total Grants				(\$17,223)	(\$17,000)	\$17,000	(100.00%)
Total Revenue	(\$4,716)		(\$4,716)	(\$35,944)	(\$39,300)	\$34,584	(88.00%)

Actuals Unaudited

Library



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
Total Expense	<hr/>						
Total Debt	<hr/>						
Capital Reserve Transfer							
9-20000 xFr to Capital Reserve							
9-20055 Reserve Transfer - Library	(\$36,000)		(\$36,000)	(\$9,370)	(\$6,000)	(\$30,000)	500.00%
9-20057 Reserve Transfer - Library Build Mtn & R	\$35,000		\$35,000	(\$79,105)	(\$87,910)	\$122,910	(139.81%)
9-20058 Reserve Transfer - Library IT Cap & Web	(\$18,997)		(\$18,997)	(\$6,084)	(\$23,997)	\$5,000	(20.84%)
9-20059 Reserve Transfer - Library Renovation	\$20,500		\$20,500	\$8,860	\$3,000	\$17,500	583.33%
Total Capital Reserve Transfer	\$503		\$503	(\$85,699)	(\$114,907)	\$115,410	(100.44%)
Total Reserve Transfer	\$503		\$503	(\$85,699)	(\$114,907)	\$115,410	(100.44%)
Capital Expenses	<hr/>						
8-21750 Materials & Supplies	\$171,213		\$171,213	\$149,964	\$160,497	\$10,716	6.68%
8-30500 Consulting Fees	\$30,000		\$30,000	\$15,010	\$8,600	\$21,400	248.84%
8-30525 Contractors				\$142,374	\$170,810	(\$170,810)	(100.00%)
Total Capital Expenses	\$201,213		\$201,213	\$307,348	\$339,907	(\$138,694)	(40.80%)
Net Levy	\$197,000		\$197,000	\$185,705	\$185,700	\$11,300	6.09%
Total Library	\$955,649		\$955,649	\$947,311	\$947,313	\$8,336	0.88%

Actuals Unaudited

BIA



	2018 Final Budget Status Quo	2018 Final Budget New Initiative	2018 Final Budget Total Budget	2017 Actuals Year	2017 Final Budget	2018 Budget Change (2017/16) \$	2018 Budget Change (2017/16) %
1 Operating Fund							
Revenue							
4-40190 Downtown Dollar Revenue				(\$4,590)			
4-40420 Marketing Fund	(\$3,095)		(\$3,095)	(\$7,520)	(\$200)	(\$2,895)	1,447.50%
4-40590 Promotion	(\$5,000)		(\$5,000)	(\$9,403)	(\$1,000)	(\$4,000)	400.00%
4-40780 Ticket Sales	(\$17,500)		(\$17,500)	(\$37,986)	(\$20,000)	\$2,500	(12.50%)
Total Revenue	(\$25,595)		(\$25,595)	(\$59,499)	(\$21,200)	(\$4,395)	20.73%
Other Property Tax Revenue							
4-11050 BIA - Levy	(\$123,462)		(\$123,462)	(\$126,885)	(\$123,462)		
4-18060 BIA Write Off				\$1,524			
4-19080 BIA Levy - Supplementary				(\$528)			
Total Other Property Tax Revenue	(\$123,462)		(\$123,462)	(\$125,889)	(\$123,462)		
Grants							
4-23000 Community Grant				(\$9,000)			
Total Grants				(\$9,000)			
Total Revenue	(\$149,057)		(\$149,057)	(\$194,388)	(\$144,662)	(\$4,395)	3.04%
Salary, Wages & Benefits							
5-10010 Salaries & Wages - PT	\$55,757		\$55,757	\$55,349	\$55,662	\$95	0.17%
Total Salary, Wages & Benefits	\$55,757		\$55,757	\$55,349	\$55,662	\$95	0.17%
Materials & Supplies							
5-20150 Advertising/Design	\$1,500		\$1,500	\$2,109	\$1,500		
5-20300 Board Expenses	\$1,200		\$1,200	\$1,407	\$800	\$400	50.00%
5-20910 Downtown Dollar Expenses				\$4,590			
5-21750 Materials & Supplies	\$9,000		\$9,000	\$35,544	\$800	\$8,200	1,025.00%
5-21850 Meeting Supplies	\$1,000		\$1,000	\$613	\$1,000		
5-21900 Memberships	\$1,000		\$1,000	\$390	\$1,200	(\$200)	(16.67%)
5-21925 Merchandise	\$2,500		\$2,500	\$2,000	\$2,000	\$500	25.00%
5-21950 Mileage	\$200		\$200	\$200	\$200		
5-22060 Minor Acquisitions				\$28,571			
5-22100 Mural Expenses	\$2,000		\$2,000	\$16,804	\$5,000	(\$3,000)	(60.00%)
5-22250 Office Supplies	\$2,000		\$2,000	\$2,459	\$2,000		
5-22400 Professional Development	\$2,000		\$2,000	\$1,763	\$2,000		
5-22450 Promotion/Special Events	\$45,000		\$45,000	\$49,112	\$45,500	(\$500)	(1.10%)
5-23100 Telephone - Cellular	\$600		\$600	\$600	\$600		
5-23105 Telephone - Landline	\$600		\$600	\$580	\$600		
Total Materials & Supplies	\$68,600		\$68,600	\$143,942	\$63,200	\$5,400	8.54%
Contracted Services							
5-30100 Accounting/Audit Fees	\$500		\$500	\$509	\$500		
5-30550 Contributions/Grants to Others	\$6,500		\$6,500	\$7,000	\$2,000	\$4,500	225.00%
5-30600 Copying Expenses	\$1,200		\$1,200	\$1,229	\$500	\$700	140.00%
5-30685 Sponsorship	\$1,500		\$1,500	\$1,864	\$2,500	(\$1,000)	(40.00%)
5-30850 Equipment Repairs & Maintenance	\$3,000		\$3,000	\$1,677	\$5,500	(\$2,500)	(45.45%)
5-31300 Internet	\$500		\$500	\$618	\$500		
5-31610 Property - R&M Contracted Services	\$4,000		\$4,000	\$4,576	\$5,000	(\$1,000)	(20.00%)
5-31900 Website	\$2,000		\$2,000	\$3,481	\$4,000	(\$2,000)	(50.00%)
Total Contracted Services	\$19,200		\$19,200	\$20,954	\$20,500	(\$1,300)	(6.34%)
Rents & Financials							
5-55300 Lease - Premise	\$5,000		\$5,000	\$4,884	\$4,800	\$200	4.17%
Total Rents & Financials	\$5,000		\$5,000	\$4,884	\$4,800	\$200	4.17%
Total Expense	\$148,557		\$148,557	\$225,129	\$144,162	\$4,395	3.05%
Total Debt							
Operating Reserve Transfer							
6-21000 Reserve Transfer - BIA Downtown Enhancem				(\$31,365)			
Total Operating Reserve Transfer				(\$31,365)			

Actuals Unaudited

BIA



	2018	2018	2018	2017	2017	2018	2018
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %
Total Reserve Transfer				(\$31,365)			
Internal Allocations							
5-85000 Int. Facilities Rental	\$300		\$300		\$300		
5-85500 Internal Food&Bev Charged	\$200		\$200		\$200		
5-85525 Internal Permits & Fees				\$625			
Total Internal Allocations	\$500		\$500	\$625	\$500		
Net Levy				\$1			
Total BIA				\$1			