



## Organization

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>1 Operating Fund</b>							
Revenue	(\$6,467,973)	<b>(\$7,308,566)</b>	(\$840,593)	13.00%	<b>(\$7,545,691)</b>	(\$237,125)	3.24%
Deferred Revenue	(\$291,092)	<b>(\$295,117)</b>	(\$4,025)	1.38%	<b>(\$157,617)</b>	\$137,500	(46.59%)
Other Property Tax Revenue	(\$2,037,447)	<b>(\$2,051,720)</b>	(\$14,273)	0.70%	<b>(\$2,061,850)</b>	(\$10,130)	0.49%
Grants	(\$2,253,382)	<b>(\$2,341,827)</b>	(\$88,445)	3.92%	<b>(\$2,316,950)</b>	\$24,877	(1.06%)
Donations	(\$1,700)	<b>(\$9,000)</b>	(\$7,300)	429.41%	<b>(\$9,000)</b>		
Other Income	(\$996,400)	<b>(\$1,555,000)</b>	(\$558,600)	56.06%	<b>(\$1,565,000)</b>	(\$10,000)	0.64%
<b>Total Revenue</b>	<b>(\$12,047,994)</b>	<b>(\$13,561,230)</b>	<b>(\$1,513,236)</b>	<b>12.56%</b>	<b>(\$13,656,108)</b>	<b>(\$94,878)</b>	<b>0.70%</b>
Salary, Wages & Benefits	\$17,063,005	<b>\$18,082,963</b>	\$1,019,958	5.98%	<b>\$19,017,674</b>	\$934,711	5.17%
Materials & Supplies	\$4,071,447	<b>\$4,556,426</b>	\$484,979	11.91%	<b>\$4,057,704</b>	(\$498,722)	(10.95%)
Contracted Services	\$5,610,218	<b>\$6,346,015</b>	\$735,797	13.12%	<b>\$6,795,882</b>	\$449,867	7.09%
Rents & Financials	\$142,339	<b>\$112,764</b>	(\$29,575)	(20.78%)	<b>\$105,868</b>	(\$6,896)	(6.12%)
<b>Total Expense</b>	<b>\$26,887,009</b>	<b>\$29,098,168</b>	<b>\$2,211,159</b>	<b>8.22%</b>	<b>\$29,977,128</b>	<b>\$878,960</b>	<b>3.02%</b>
Long Term Debt	\$834,673	\$786,990	(\$47,683)	(5.71%)	\$716,814	(\$70,176)	(8.92%)
<b>Total Debt</b>	<b>\$834,673</b>	<b>\$786,990</b>	<b>(\$47,683)</b>	<b>(5.71%)</b>	<b>\$716,814</b>	<b>(\$70,176)</b>	<b>(8.92%)</b>
Reserve Contributions	\$3,157,601	<b>\$1,856,604</b>	(\$1,300,997)	(41.20%)	<b>\$1,747,009</b>	(\$109,595)	(5.90%)
Transfers from Reserves	(\$3,750,770)	<b>(\$2,347,332)</b>	\$1,403,438	(37.42%)	<b>(\$2,089,042)</b>	\$258,290	(11.00%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$593,169)</b>	<b>(\$490,728)</b>	<b>\$102,441</b>	<b>(17.27%)</b>	<b>(\$342,033)</b>	<b>\$148,695</b>	<b>(30.30%)</b>
<b>Internal Allocations</b>							



## Organization

	2024 Final Budget	2025 Final Total	Budget Change (\$)	Budget Change (%)	2026 Final Total	Budget Change (\$)	Budget Change (%)
<b>Net Levy</b>	<b>\$15,080,519</b>	<b>\$15,833,200</b>	<b>\$752,681</b>	<b>4.99%</b>	<b>\$16,695,801</b>	<b>\$862,601</b>	<b>5.45%</b>
2 Capital Fund							
Deferred Revenue	(\$2,141,121)	(\$1,636,292)	\$504,829	(23.58%)	(\$1,236,292)	\$400,000	(24.45%)
Grants	(\$1,505,500)	(\$1,305,907)	\$199,593	(13.26%)	(\$621,407)	\$684,500	(52.42%)
Donations		(\$115,000)	(\$115,000)		(\$86,500)	\$28,500	(24.78%)
Other Income							
<b>Total Revenue</b>	<b>(\$3,646,621)</b>	<b>(\$3,057,199)</b>	<b>\$589,422</b>	<b>(16.16%)</b>	<b>(\$1,944,199)</b>	<b>\$1,113,000</b>	<b>(36.41%)</b>
<b>Total Expense</b>							
<b>Total Debt</b>							
Reserve Contributions	\$6,820,845	\$7,732,701	\$911,856	13.37%	\$8,269,921	\$537,220	6.95%
Transfers from Reserves	(\$10,239,163)	(\$8,833,741)	\$1,405,422	(13.73%)	(\$6,163,241)	\$2,670,500	(30.23%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$3,418,318)</b>	<b>(\$1,101,040)</b>	<b>\$2,317,278</b>	<b>(67.79%)</b>	<b>\$2,106,680</b>	<b>\$3,207,720</b>	<b>(291.34%)</b>
<b>Capital Expenses</b>	<b>\$13,975,859</b>	<b>\$11,974,440</b>	<b>(\$2,001,419)</b>	<b>(14.32%)</b>	<b>\$8,462,440</b>	<b>(\$3,512,000)</b>	<b>(29.33%)</b>
<b>Net Levy</b>	<b>\$6,910,920</b>	<b>\$7,816,201</b>	<b>\$905,281</b>	<b>13.10%</b>	<b>\$8,624,921</b>	<b>\$808,720</b>	<b>10.35%</b>
<b>Total Organization</b>	<b>\$21,991,439</b>	<b>\$23,649,401</b>	<b>\$1,657,962</b>	<b>7.54%</b>	<b>\$25,320,722</b>	<b>\$1,671,321</b>	<b>7.07%</b>



## Corporate Wide

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
Grants	(\$1,933,500)	(\$2,042,900)	(\$109,400)	5.66%	(\$2,042,900)		
<b>Total Revenue</b>	<b>(\$1,933,500)</b>	<b>(\$2,042,900)</b>	<b>(\$109,400)</b>	<b>5.66%</b>	<b>(\$2,042,900)</b>		
<b>Total Expense</b>							
<b>Total Debt</b>							
Reserve Contributions		\$109,400	\$109,400		\$109,400		
<b>Total Reserve Contributions (Transfers)</b>		<b>\$109,400</b>	<b>\$109,400</b>		<b>\$109,400</b>		
<b>Net Levy</b>	<b>(\$1,933,500)</b>	<b>(\$1,933,500)</b>			<b>(\$1,933,500)</b>		
<b>Total Corporate Wide</b>	<b>(\$1,933,500)</b>	<b>(\$1,933,500)</b>			<b>(\$1,933,500)</b>		

# Corporate Management



	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>1 Operating Fund</b>							
Revenue		(\$54)	(\$54)		(\$54)		
<b>Total Revenue</b>		<b>(\$54)</b>	<b>(\$54)</b>		<b>(\$54)</b>		
Salary, Wages & Benefits	\$1,711,907	\$1,769,924	\$58,017	3.39%	\$1,789,814	\$19,890	1.12%
Materials & Supplies	\$144,806	\$143,401	(\$1,405)	(0.97%)	\$144,028	\$627	0.44%
Contracted Services	\$230,440	\$166,772	(\$63,668)	(27.63%)	\$187,863	\$21,091	12.65%
<b>Total Expense</b>	<b>\$2,087,153</b>	<b>\$2,080,097</b>	<b>(\$7,056)</b>	<b>(0.34%)</b>	<b>\$2,121,705</b>	<b>\$41,608</b>	<b>2.00%</b>
<b>Total Debt</b>							
Reserve Contributions	\$45,000	\$45,000			\$45,000		
Transfers from Reserves	(\$153,726)	(\$63,973)	\$89,753	(58.39%)		\$63,973	(100.00%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$108,726)</b>	<b>(\$18,973)</b>	<b>\$89,753</b>	<b>(82.55%)</b>	<b>\$45,000</b>	<b>\$63,973</b>	<b>(337.18%)</b>
<b>Internal Allocations</b>	<b>(\$42,929)</b>	<b>(\$42,844)</b>	<b>\$85</b>	<b>(0.20%)</b>	<b>(\$41,927)</b>	<b>\$917</b>	<b>(2.14%)</b>
<b>Net Levy</b>	<b>\$1,935,498</b>	<b>\$2,018,226</b>	<b>\$82,728</b>	<b>4.27%</b>	<b>\$2,124,724</b>	<b>\$106,498</b>	<b>5.28%</b>
<b>2 Capital Fund</b>							
<b>Total Revenue</b>							
<b>Total Expense</b>							

## Corporate Management



	2024	2025	Budget Change	Budget Change	2026	Budget Change	Budget Change
	Final	Final			Final		
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>Total Debt</b>							
Reserve Contributions	\$5,100	\$5,610	\$510	10.00%	\$6,171	\$561	10.00%
Transfers from Reserves	(\$10,000)	(\$10,000)				\$10,000	(100.00%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$4,900)</b>	<b>(\$4,390)</b>	<b>\$510</b>	<b>(10.41%)</b>	<b>\$6,171</b>	<b>\$10,561</b>	<b>(240.57%)</b>
<b>Capital Expenses</b>	<b>\$10,000</b>	<b>\$10,000</b>				<b>(\$10,000)</b>	<b>(100.00%)</b>
<b>Net Levy</b>	<b>\$5,100</b>	<b>\$5,610</b>	<b>\$510</b>	<b>10.00%</b>	<b>\$6,171</b>	<b>\$561</b>	<b>10.00%</b>
<b>Total Corporate Management</b>	<b>\$1,940,598</b>	<b>\$2,023,836</b>	<b>\$83,238</b>	<b>4.29%</b>	<b>\$2,130,895</b>	<b>\$107,059</b>	<b>5.29%</b>

CAO Office



	2024	2025	Budget Change	Budget Change	2026	Budget Change	Budget Change
	Final	Final			Final		
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
<b>Total Revenue</b>							
Salary, Wages & Benefits	\$355,500	\$252,214	(\$103,286)	(29.05%)	\$267,082	\$14,868	5.89%
Materials & Supplies	\$13,534	\$15,491	\$1,957	14.46%	\$15,491		
Contracted Services	\$125,000	\$70,000	(\$55,000)	(44.00%)	\$75,000	\$5,000	7.14%
<b>Total Expense</b>	<b>\$494,034</b>	<b>\$337,705</b>	<b>(\$156,329)</b>	<b>(31.64%)</b>	<b>\$357,573</b>	<b>\$19,868</b>	<b>5.88%</b>
<b>Total Debt</b>							
Transfers from Reserves	(\$129,000)		\$129,000	(100.00%)			
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$129,000)</b>		<b>\$129,000</b>	<b>(100.00%)</b>			
<b>Internal Allocations</b>	<b>(\$13,553)</b>	<b>(\$14,167)</b>	<b>(\$614)</b>	<b>4.53%</b>	<b>(\$13,882)</b>	<b>\$285</b>	<b>(2.01%)</b>
<b>Net Levy</b>	<b>\$351,481</b>	<b>\$323,538</b>	<b>(\$27,943)</b>	<b>(7.95%)</b>	<b>\$343,691</b>	<b>\$20,153</b>	<b>6.23%</b>
<b>Total CAO Office</b>	<b>\$351,481</b>	<b>\$323,538</b>	<b>(\$27,943)</b>	<b>(7.95%)</b>	<b>\$343,691</b>	<b>\$20,153</b>	<b>6.23%</b>



## Human Resources

	2024	2025	Budget Change		2026	Budget Change	
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
Revenue							
<b>Total Revenue</b>							
Salary, Wages & Benefits	\$431,355	<b>\$433,346</b>	\$1,991	0.46%	<b>\$456,927</b>	\$23,581	5.44%
Materials & Supplies	\$74,221	<b>\$69,671</b>	(\$4,550)	(6.13%)	<b>\$75,127</b>	\$5,456	7.83%
Contracted Services	\$5,350	<b>\$5,000</b>	(\$350)	(6.54%)	<b>\$5,000</b>		
<b>Total Expense</b>	<b>\$510,926</b>	<b>\$508,017</b>	<b>(\$2,909)</b>	<b>(0.57%)</b>	<b>\$537,054</b>	<b>\$29,037</b>	<b>5.72%</b>
<b>Total Debt</b>							
Transfers from Reserves	(\$24,726)		\$24,726	(100.00%)			
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$24,726)</b>		<b>\$24,726</b>	<b>(100.00%)</b>			
<b>Internal Allocations</b>	<b>(\$29,376)</b>	<b>(\$28,677)</b>	<b>\$699</b>	<b>(2.38%)</b>	<b>(\$28,045)</b>	<b>\$632</b>	<b>(2.20%)</b>
<b>Net Levy</b>	<b>\$456,824</b>	<b>\$479,340</b>	<b>\$22,516</b>	<b>4.93%</b>	<b>\$509,009</b>	<b>\$29,669</b>	<b>6.19%</b>
<b>Total Human Resources</b>	<b>\$456,824</b>	<b>\$479,340</b>	<b>\$22,516</b>	<b>4.93%</b>	<b>\$509,009</b>	<b>\$29,669</b>	<b>6.19%</b>

**Council**



	2024	2025	Budget Change	Budget Change	2026	Budget Change	Budget Change
	Final	Final			Final		
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
Revenue							
<b>Total Revenue</b>							
Salary, Wages & Benefits	\$309,142	\$365,157	\$56,015	18.12%	\$374,838	\$9,681	2.65%
Materials & Supplies	\$25,875	\$25,875			\$25,875		
<b>Total Expense</b>	<b>\$335,017</b>	<b>\$391,032</b>	<b>\$56,015</b>	<b>16.72%</b>	<b>\$400,713</b>	<b>\$9,681</b>	<b>2.48%</b>
<b>Total Debt</b>							
<b>Total Reserve Contributions (Transfers)</b>							
<b>Net Levy</b>	<b>\$335,017</b>	<b>\$391,032</b>	<b>\$56,015</b>	<b>16.72%</b>	<b>\$400,713</b>	<b>\$9,681</b>	<b>2.48%</b>
<b>Total Council</b>	<b>\$335,017</b>	<b>\$391,032</b>	<b>\$56,015</b>	<b>16.72%</b>	<b>\$400,713</b>	<b>\$9,681</b>	<b>2.48%</b>



Corporate & Community Strategy



	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
Revenue		(\$54)	(\$54)		(\$54)		
<b>Total Revenue</b>		<b>(\$54)</b>	<b>(\$54)</b>		<b>(\$54)</b>		
Salary, Wages & Benefits	\$615,910	\$719,207	\$103,297	16.77%	\$690,967	(\$28,240)	(3.93%)
Materials & Supplies	\$31,176	\$32,364	\$1,188	3.81%	\$27,535	(\$4,829)	(14.92%)
Contracted Services	\$100,090	\$91,772	(\$8,318)	(8.31%)	\$107,863	\$16,091	17.53%
<b>Total Expense</b>	<b>\$747,176</b>	<b>\$843,343</b>	<b>\$96,167</b>	<b>12.87%</b>	<b>\$826,365</b>	<b>(\$16,978)</b>	<b>(2.01%)</b>
<b>Total Debt</b>							
Reserve Contributions	\$45,000	\$45,000			\$45,000		
Transfers from Reserves		(\$63,973)	(\$63,973)			\$63,973	(100.00%)
<b>Total Reserve Contributions (Transfers)</b>	<b>\$45,000</b>	<b>(\$18,973)</b>	<b>(\$63,973)</b>	<b>(142.16%)</b>	<b>\$45,000</b>	<b>\$63,973</b>	<b>(337.18%)</b>
<b>Net Levy</b>	<b>\$792,176</b>	<b>\$824,316</b>	<b>\$32,140</b>	<b>4.06%</b>	<b>\$871,311</b>	<b>\$46,995</b>	<b>5.70%</b>
2 Capital Fund							
<b>Total Revenue</b>							
<b>Total Expense</b>							

**Corporate & Community Strategy**



	2024	2025	Budget Change		2026	Budget Change	
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>Total Debt</b>							
Reserve Contributions	\$5,100	\$5,610	\$510	10.00%	\$6,171	\$561	10.00%
Transfers from Reserves	(\$10,000)	(\$10,000)				\$10,000	(100.00%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$4,900)</b>	<b>(\$4,390)</b>	<b>\$510</b>	<b>(10.41%)</b>	<b>\$6,171</b>	<b>\$10,561</b>	<b>(240.57%)</b>
<b>Capital Expenses</b>	<b>\$10,000</b>	<b>\$10,000</b>				<b>(\$10,000)</b>	<b>(100.00%)</b>
<b>Net Levy</b>	<b>\$5,100</b>	<b>\$5,610</b>	<b>\$510</b>	<b>10.00%</b>	<b>\$6,171</b>	<b>\$561</b>	<b>10.00%</b>
<b>Total Corporate &amp; Community Strategy</b>	<b>\$797,276</b>	<b>\$829,926</b>	<b>\$32,650</b>	<b>4.10%</b>	<b>\$877,482</b>	<b>\$47,556</b>	<b>5.73%</b>

Corporate & Community Strategy - Directors Office



	2024	2025	Budget Change		2026	Budget Change	
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
<b>Total Revenue</b>							
Salary, Wages & Benefits	\$178,732	<b>\$185,727</b>	\$6,995	3.91%	<b>\$195,815</b>	\$10,088	5.43%
Materials & Supplies	\$3,400	<b>\$3,400</b>			<b>\$3,400</b>		
<b>Total Expense</b>	<b>\$182,132</b>	<b>\$189,127</b>	<b>\$6,995</b>	<b>3.84%</b>	<b>\$199,215</b>	<b>\$10,088</b>	<b>5.33%</b>
<b>Total Debt</b>							
<b>Total Reserve Contributions (Transfers)</b>							
<b>Net Levy</b>	<b>\$182,132</b>	<b>\$189,127</b>	<b>\$6,995</b>	<b>3.84%</b>	<b>\$199,215</b>	<b>\$10,088</b>	<b>5.33%</b>
<b>Total Corporate &amp; Community Strategy - Direct</b>	<b>\$182,132</b>	<b>\$189,127</b>	<b>\$6,995</b>	<b>3.84%</b>	<b>\$199,215</b>	<b>\$10,088</b>	<b>5.33%</b>

# Economic Development & Events



	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
Revenue		<b>(\$54)</b>	<b>(\$54)</b>		<b>(\$54)</b>		
<b>Total Revenue</b>		<b>(\$54)</b>	<b>(\$54)</b>		<b>(\$54)</b>		
Salary, Wages & Benefits	\$117,485	<b>\$122,256</b>	\$4,771	4.06%	<b>\$128,989</b>	\$6,733	5.51%
Materials & Supplies	\$6,071	<b>\$6,071</b>			<b>\$6,086</b>	\$15	0.25%
Contracted Services	\$11,919	<b>\$3,051</b>	(\$8,868)	(74.40%)	<b>\$3,051</b>		
<b>Total Expense</b>	<b>\$135,475</b>	<b>\$131,378</b>	<b>(\$4,097)</b>	<b>(3.02%)</b>	<b>\$138,126</b>	<b>\$6,748</b>	<b>5.14%</b>
<b>Total Debt</b>							
<b>Total Reserve Contributions (Transfers)</b>							
<b>Net Levy</b>	<b>\$135,475</b>	<b>\$131,324</b>	<b>(\$4,151)</b>	<b>(3.06%)</b>	<b>\$138,072</b>	<b>\$6,748</b>	<b>5.14%</b>
2 Capital Fund							
<b>Total Revenue</b>							
<b>Total Expense</b>							
<b>Total Debt</b>							

**Economic Development & Events**



	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
Reserve Contributions	\$5,100	\$5,610	\$510	10.00%	\$6,171	\$561	10.00%
Transfers from Reserves	(\$10,000)	(\$10,000)				\$10,000	(100.00%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$4,900)</b>	<b>(\$4,390)</b>	<b>\$510</b>	<b>(10.41%)</b>	<b>\$6,171</b>	<b>\$10,561</b>	<b>(240.57%)</b>
<b>Capital Expenses</b>	<b>\$10,000</b>	<b>\$10,000</b>				<b>(\$10,000)</b>	<b>(100.00%)</b>
<b>Net Levy</b>	<b>\$5,100</b>	<b>\$5,610</b>	<b>\$510</b>	<b>10.00%</b>	<b>\$6,171</b>	<b>\$561</b>	<b>10.00%</b>
<b>Total Economic Development &amp; Events</b>	<b>\$140,575</b>	<b>\$136,934</b>	<b>(\$3,641)</b>	<b>(2.59%)</b>	<b>\$144,243</b>	<b>\$7,309</b>	<b>5.34%</b>



## Marketing & Communications

	2024	2025	Budget Change	Budget Change	2026	Budget Change	Budget Change
	Final	Final			Final		
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
<b>Total Revenue</b>							
Salary, Wages & Benefits	\$319,693	<b>\$411,224</b>	\$91,531	28.63%	<b>\$366,163</b>	(\$45,061)	(10.96%)
Materials & Supplies	\$21,705	<b>\$22,893</b>	\$1,188	5.47%	<b>\$18,049</b>	(\$4,844)	(21.16%)
Contracted Services	\$88,171	<b>\$88,721</b>	\$550	0.62%	<b>\$104,812</b>	\$16,091	18.14%
<b>Total Expense</b>	<b>\$429,569</b>	<b>\$522,838</b>	<b>\$93,269</b>	<b>21.71%</b>	<b>\$489,024</b>	<b>(\$33,814)</b>	<b>(6.47%)</b>
<b>Total Debt</b>							
Reserve Contributions	\$45,000	<b>\$45,000</b>			<b>\$45,000</b>		
Transfers from Reserves		<b>(\$63,973)</b>	(\$63,973)			\$63,973	(100.00%)
<b>Total Reserve Contributions (Transfers)</b>	<b>\$45,000</b>	<b>(\$18,973)</b>	<b>(\$63,973)</b>	<b>(142.16%)</b>	<b>\$45,000</b>	<b>\$63,973</b>	<b>(337.18%)</b>
<b>Net Levy</b>	<b>\$474,569</b>	<b>\$503,865</b>	<b>\$29,296</b>	<b>6.17%</b>	<b>\$534,024</b>	<b>\$30,159</b>	<b>5.99%</b>
<b>Total Marketing &amp; Communications</b>	<b>\$474,569</b>	<b>\$503,865</b>	<b>\$29,296</b>	<b>6.17%</b>	<b>\$534,024</b>	<b>\$30,159</b>	<b>5.99%</b>

**Library**



	2024	2025	Budget Change		2026	Budget Change	
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>1 Operating Fund</b>							
Revenue	(\$35,100)	<b>(\$25,400)</b>	\$9,700	(27.64%)	<b>(\$25,400)</b>		
Deferred Revenue		<b>(\$25,000)</b>	(\$25,000)			\$25,000	(100.00%)
Grants	(\$42,738)	<b>(\$42,738)</b>			<b>(\$42,738)</b>		
Donations		<b>(\$7,000)</b>	(\$7,000)		<b>(\$7,000)</b>		
<b>Total Revenue</b>	<b>(\$77,838)</b>	<b>(\$100,138)</b>	<b>(\$22,300)</b>	<b>28.65%</b>	<b>(\$75,138)</b>	<b>\$25,000</b>	<b>(24.97%)</b>
Salary, Wages & Benefits	\$876,522	<b>\$922,869</b>	\$46,347	5.29%	<b>\$974,145</b>	\$51,276	5.56%
Materials & Supplies	\$95,073	<b>\$106,225</b>	\$11,152	11.73%	<b>\$111,258</b>	\$5,033	4.74%
Contracted Services	\$98,515	<b>\$159,709</b>	\$61,194	62.12%	<b>\$96,464</b>	(\$63,245)	(39.60%)
Rents & Financials	\$2,050	<b>\$2,050</b>			<b>\$2,050</b>		
<b>Total Expense</b>	<b>\$1,072,160</b>	<b>\$1,190,853</b>	<b>\$118,693</b>	<b>11.07%</b>	<b>\$1,183,917</b>	<b>(\$6,936)</b>	<b>(0.58%)</b>
<b>Total Debt</b>							
Transfers from Reserves		<b>(\$45,000)</b>	(\$45,000)			\$45,000	(100.00%)
<b>Total Reserve Contributions (Transfers)</b>		<b>(\$45,000)</b>	<b>(\$45,000)</b>			<b>\$45,000</b>	<b>(100.00%)</b>
<b>Internal Allocations</b>	<b>\$41,906</b>	<b>\$43,163</b>	<b>\$1,257</b>	<b>3.00%</b>	<b>\$44,458</b>	<b>\$1,295</b>	<b>3.00%</b>
<b>Net Levy</b>	<b>\$1,036,228</b>	<b>\$1,088,878</b>	<b>\$52,650</b>	<b>5.08%</b>	<b>\$1,153,237</b>	<b>\$64,359</b>	<b>5.91%</b>
<b>2 Capital Fund</b>							

# Library



	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
Deferred Revenue	(\$5,678)	(\$6,000)	(\$322)	5.67%	(\$6,000)		
Grants		(\$40,000)	(\$40,000)			\$40,000	(100.00%)
Donations							
Other Income							
<b>Total Revenue</b>	<b>(\$5,678)</b>	<b>(\$46,000)</b>	<b>(\$40,322)</b>	<b>710.14%</b>	<b>(\$6,000)</b>	<b>\$40,000</b>	<b>(86.96%)</b>
<b>Total Expense</b>							
<b>Total Debt</b>							
Reserve Contributions	\$84,700	\$89,645	\$4,945	5.84%	\$95,085	\$5,440	6.07%
Transfers from Reserves	(\$51,459)	(\$36,000)	\$15,459	(30.04%)		\$36,000	(100.00%)
<b>Total Reserve Contributions (Transfers)</b>	<b>\$33,241</b>	<b>\$53,645</b>	<b>\$20,404</b>	<b>61.38%</b>	<b>\$95,085</b>	<b>\$41,440</b>	<b>77.25%</b>
<b>Capital Expenses</b>	<b>\$147,212</b>	<b>\$165,500</b>	<b>\$18,288</b>	<b>12.42%</b>	<b>\$89,500</b>	<b>(\$76,000)</b>	<b>(45.92%)</b>
<b>Net Levy</b>	<b>\$174,775</b>	<b>\$173,145</b>	<b>(\$1,630)</b>	<b>(0.93%)</b>	<b>\$178,585</b>	<b>\$5,440</b>	<b>3.14%</b>
<b>Total Library</b>	<b>\$1,211,003</b>	<b>\$1,262,023</b>	<b>\$51,020</b>	<b>4.21%</b>	<b>\$1,331,822</b>	<b>\$69,799</b>	<b>5.53%</b>



# Operations



	2024 Final Budget	2025 Final Total	Budget Change (\$)	Budget Change (%)	2026 Final Total	Budget Change (\$)	Budget Change (%)
1 Operating Fund							
Revenue	(\$493,578)	(\$518,130)	(\$24,552)	4.97%	(\$521,685)	(\$3,555)	0.69%
Deferred Revenue	(\$31,194)	(\$97,593)	(\$66,399)	212.86%	(\$35,093)	\$62,500	(64.04%)
Grants	(\$123,922)	(\$111,030)	\$12,892	(10.40%)	(\$111,030)		
Other Income	(\$2,500)	(\$4,500)	(\$2,000)	80.00%	(\$2,500)	\$2,000	(44.44%)
<b>Total Revenue</b>	<b>(\$651,194)</b>	<b>(\$731,253)</b>	<b>(\$80,059)</b>	<b>12.29%</b>	<b>(\$670,308)</b>	<b>\$60,945</b>	<b>(8.33%)</b>
Salary, Wages & Benefits	\$4,401,859	\$4,573,127	\$171,268	3.89%	\$4,880,095	\$306,968	6.71%
Materials & Supplies	\$1,871,154	\$1,951,541	\$80,387	4.30%	\$1,997,677	\$46,136	2.36%
Contracted Services	\$1,213,719	\$1,370,327	\$156,608	12.90%	\$1,292,762	(\$77,565)	(5.66%)
Rents & Financials	\$7,706	\$7,706			\$7,106	(\$600)	(7.79%)
<b>Total Expense</b>	<b>\$7,494,438</b>	<b>\$7,902,701</b>	<b>\$408,263</b>	<b>5.45%</b>	<b>\$8,177,640</b>	<b>\$274,939</b>	<b>3.48%</b>
Long Term Debt	\$300,693	\$263,907	(\$36,786)	(12.23%)	\$218,779	(\$45,128)	(17.10%)
<b>Total Debt</b>	<b>\$300,693</b>	<b>\$263,907</b>	<b>(\$36,786)</b>	<b>(12.23%)</b>	<b>\$218,779</b>	<b>(\$45,128)</b>	<b>(17.10%)</b>
Reserve Contributions	\$16,425	\$16,425			\$16,425		
Transfers from Reserves	(\$220,950)	(\$191,490)	\$29,460	(13.33%)	(\$103,900)	\$87,590	(45.74%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$204,525)</b>	<b>(\$175,065)</b>	<b>\$29,460</b>	<b>(14.40%)</b>	<b>(\$87,475)</b>	<b>\$87,590</b>	<b>(50.03%)</b>
<b>Internal Allocations</b>	<b>(\$35,910)</b>	<b>(\$35,910)</b>			<b>(\$35,910)</b>		
<b>Net Levy</b>	<b>\$6,903,502</b>	<b>\$7,224,380</b>	<b>\$320,878</b>	<b>4.65%</b>	<b>\$7,602,726</b>	<b>\$378,346</b>	<b>5.24%</b>



## Operations

	2024	2025	Budget Change		2026	Budget Change	
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>2 Capital Fund</b>							
Deferred Revenue	(\$1,721,908)	<b>(\$1,630,292)</b>	\$91,616	(5.32%)	<b>(\$1,230,292)</b>	\$400,000	(24.54%)
Grants	(\$1,271,420)	<b>(\$621,407)</b>	\$650,013	(51.12%)	<b>(\$621,407)</b>		
Donations		<b>(\$35,000)</b>	(\$35,000)		<b>(\$6,500)</b>	\$28,500	(81.43%)
Other Income							
<b>Total Revenue</b>	<b>(\$2,993,328)</b>	<b>(\$2,286,699)</b>	<b>\$706,629</b>	<b>(23.61%)</b>	<b>(\$1,858,199)</b>	<b>\$428,500</b>	<b>(18.74%)</b>
<b>Total Expense</b>							
<b>Total Debt</b>							
Reserve Contributions	\$5,849,145	<b>\$6,667,356</b>	\$818,211	13.99%	<b>\$7,101,566</b>	\$434,210	6.51%
Transfers from Reserves	(\$8,126,637)	<b>(\$7,141,091)</b>	\$985,546	(12.13%)	<b>(\$5,268,301)</b>	\$1,872,790	(26.23%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$2,277,492)</b>	<b>(\$473,735)</b>	<b>\$1,803,757</b>	<b>(79.20%)</b>	<b>\$1,833,265</b>	<b>\$2,307,000</b>	<b>(486.98%)</b>
<b>Capital Expenses</b>	<b>\$11,119,965</b>	<b>\$9,427,790</b>	<b>(\$1,692,175)</b>	<b>(15.22%)</b>	<b>\$7,398,000</b>	<b>(\$2,029,790)</b>	<b>(21.53%)</b>
<b>Net Levy</b>	<b>\$5,849,145</b>	<b>\$6,667,356</b>	<b>\$818,211</b>	<b>13.99%</b>	<b>\$7,373,066</b>	<b>\$705,710</b>	<b>10.58%</b>
<b>Total Operations</b>	<b>\$12,752,647</b>	<b>\$13,891,736</b>	<b>\$1,139,089</b>	<b>8.93%</b>	<b>\$14,975,792</b>	<b>\$1,084,056</b>	<b>7.80%</b>



**OPS - Directors Office**

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
<b>Total Revenue</b>							
Salary, Wages & Benefits	\$262,790	<b>\$273,184</b>	\$10,394	3.96%	<b>\$288,018</b>	\$14,834	5.43%
Materials & Supplies	\$6,300	<b>\$7,480</b>	\$1,180	18.73%	<b>\$7,480</b>		
<b>Total Expense</b>	<b>\$269,090</b>	<b>\$280,664</b>	<b>\$11,574</b>	<b>4.30%</b>	<b>\$295,498</b>	<b>\$14,834</b>	<b>5.29%</b>
<b>Total Debt</b>							
<b>Total Reserve Contributions (Transfers)</b>							
<b>Net Levy</b>	<b>\$269,090</b>	<b>\$280,664</b>	<b>\$11,574</b>	<b>4.30%</b>	<b>\$295,498</b>	<b>\$14,834</b>	<b>5.29%</b>
<b>Total OPS - Directors Office</b>	<b>\$269,090</b>	<b>\$280,664</b>	<b>\$11,574</b>	<b>4.30%</b>	<b>\$295,498</b>	<b>\$14,834</b>	<b>5.29%</b>



## Roads

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>1 Operating Fund</b>							
Revenue	(\$288,153)	<b>(\$283,505)</b>	\$4,648	(1.61%)	<b>(\$283,330)</b>	\$175	(0.06%)
Deferred Revenue	(\$31,194)	<b>(\$35,093)</b>	(\$3,899)	12.50%	<b>(\$35,093)</b>		
<b>Total Revenue</b>	<b>(\$319,347)</b>	<b>(\$318,598)</b>	<b>\$749</b>	<b>(0.23%)</b>	<b>(\$318,423)</b>	<b>\$175</b>	<b>(0.05%)</b>
Salary, Wages & Benefits	\$2,509,833	<b>\$2,385,875</b>	(\$123,958)	(4.94%)	<b>\$2,582,173</b>	\$196,298	8.23%
Materials & Supplies	\$693,940	<b>\$765,840</b>	\$71,900	10.36%	<b>\$781,782</b>	\$15,942	2.08%
Contracted Services	\$459,404	<b>\$380,400</b>	(\$79,004)	(17.20%)	<b>\$425,750</b>	\$45,350	11.92%
Rents & Financials	\$6,706	<b>\$6,706</b>			<b>\$6,106</b>	(\$600)	(8.95%)
<b>Total Expense</b>	<b>\$3,669,883</b>	<b>\$3,538,821</b>	<b>(\$131,062)</b>	<b>(3.57%)</b>	<b>\$3,795,811</b>	<b>\$256,990</b>	<b>7.26%</b>
Long Term Debt	\$247,465	\$212,668	(\$34,797)	(14.06%)	\$171,922	(\$40,746)	(19.16%)
<b>Total Debt</b>	<b>\$247,465</b>	<b>\$212,668</b>	<b>(\$34,797)</b>	<b>(14.06%)</b>	<b>\$171,922</b>	<b>(\$40,746)</b>	<b>(19.16%)</b>
Transfers from Reserves	(\$170,000)	<b>(\$100,000)</b>	\$70,000	(41.18%)	<b>(\$100,000)</b>		
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$170,000)</b>	<b>(\$100,000)</b>	<b>\$70,000</b>	<b>(41.18%)</b>	<b>(\$100,000)</b>		
<b>Internal Allocations</b>	<b>\$1,438,360</b>	<b>\$1,438,360</b>			<b>\$1,438,360</b>		
<b>Net Levy</b>	<b>\$4,866,361</b>	<b>\$4,771,251</b>	<b>(\$95,110)</b>	<b>(1.95%)</b>	<b>\$4,987,670</b>	<b>\$216,419</b>	<b>4.54%</b>
<b>2 Capital Fund</b>							
Deferred Revenue	(\$1,612,427)	<b>(\$1,525,792)</b>	\$86,635	(5.37%)	<b>(\$1,155,792)</b>	\$370,000	(24.25%)



## Roads

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
Grants	(\$1,271,420)	(\$621,407)	\$650,013	(51.12%)	(\$621,407)		
Other Income							
<b>Total Revenue</b>	<b>(\$2,883,847)</b>	<b>(\$2,147,199)</b>	<b>\$736,648</b>	<b>(25.54%)</b>	<b>(\$1,777,199)</b>	<b>\$370,000</b>	<b>(17.23%)</b>
<b>Total Expense</b>							
<b>Total Debt</b>							
Reserve Contributions	\$4,541,250	\$5,228,671	\$687,421	15.14%	\$5,763,513	\$534,842	10.23%
Transfers from Reserves	(\$4,745,918)	(\$4,374,591)	\$371,327	(7.82%)	(\$4,733,301)	(\$358,710)	8.20%
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$204,668)</b>	<b>\$854,080</b>	<b>\$1,058,748</b>	<b>(517.30%)</b>	<b>\$1,030,212</b>	<b>\$176,132</b>	<b>20.62%</b>
<b>Capital Expenses</b>	<b>\$7,629,765</b>	<b>\$6,521,790</b>	<b>(\$1,107,975)</b>	<b>(14.52%)</b>	<b>\$6,510,500</b>	<b>(\$11,290)</b>	<b>(0.17%)</b>
<b>Net Levy</b>	<b>\$4,541,250</b>	<b>\$5,228,671</b>	<b>\$687,421</b>	<b>15.14%</b>	<b>\$5,763,513</b>	<b>\$534,842</b>	<b>10.23%</b>
<b>Total Roads</b>	<b>\$9,407,611</b>	<b>\$9,999,922</b>	<b>\$592,311</b>	<b>6.30%</b>	<b>\$10,751,183</b>	<b>\$751,261</b>	<b>7.51%</b>



## Transit

	2024	2025	Budget Change		2026	Budget Change	
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
Revenue	(\$22,000)	<b>(\$27,000)</b>	(\$5,000)	22.73%	<b>(\$27,000)</b>		
Grants	(\$123,922)	<b>(\$111,030)</b>	\$12,892	(10.40%)	<b>(\$111,030)</b>		
<b>Total Revenue</b>	<b>(\$145,922)</b>	<b>(\$138,030)</b>	<b>\$7,892</b>	<b>(5.41%)</b>	<b>(\$138,030)</b>		
Materials & Supplies	\$690	<b>\$740</b>	\$50	7.25%	<b>\$840</b>	\$100	13.51%
Contracted Services	\$316,677	<b>\$357,504</b>	\$40,827	12.89%	<b>\$339,254</b>	(\$18,250)	(5.10%)
<b>Total Expense</b>	<b>\$317,367</b>	<b>\$358,244</b>	<b>\$40,877</b>	<b>12.88%</b>	<b>\$340,094</b>	<b>(\$18,150)</b>	<b>(5.07%)</b>
<b>Total Debt</b>							
Transfers from Reserves		<b>(\$25,000)</b>	(\$25,000)			\$25,000	(100.00%)
<b>Total Reserve Contributions (Transfers)</b>		<b>(\$25,000)</b>	<b>(\$25,000)</b>			<b>\$25,000</b>	<b>(100.00%)</b>
<b>Net Levy</b>	<b>\$171,445</b>	<b>\$195,214</b>	<b>\$23,769</b>	<b>13.86%</b>	<b>\$202,064</b>	<b>\$6,850</b>	<b>3.51%</b>
<b>Total Transit</b>	<b>\$171,445</b>	<b>\$195,214</b>	<b>\$23,769</b>	<b>13.86%</b>	<b>\$202,064</b>	<b>\$6,850</b>	<b>3.51%</b>



## Cemeteries

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>1 Operating Fund</b>							
Revenue	(\$150,550)	<b>(\$154,750)</b>	(\$4,200)	2.79%	<b>(\$155,980)</b>	(\$1,230)	0.79%
Other Income	(\$2,500)	<b>(\$4,500)</b>	(\$2,000)	80.00%	<b>(\$2,500)</b>	\$2,000	(44.44%)
<b>Total Revenue</b>	<b>(\$153,050)</b>	<b>(\$159,250)</b>	<b>(\$6,200)</b>	<b>4.05%</b>	<b>(\$158,480)</b>	<b>\$770</b>	<b>(0.48%)</b>
Salary, Wages & Benefits	\$273,379	<b>\$328,926</b>	\$55,547	20.32%	<b>\$342,344</b>	\$13,418	4.08%
Materials & Supplies	\$42,363	<b>\$50,687</b>	\$8,324	19.65%	<b>\$52,552</b>	\$1,865	3.68%
Contracted Services	\$15,053	<b>\$9,913</b>	(\$5,140)	(34.15%)	<b>\$9,928</b>	\$15	0.15%
<b>Total Expense</b>	<b>\$330,795</b>	<b>\$389,526</b>	<b>\$58,731</b>	<b>17.75%</b>	<b>\$404,824</b>	<b>\$15,298</b>	<b>3.93%</b>
<b>Total Debt</b>							
Transfers from Reserves							
<b>Total Reserve Contributions (Transfers)</b>							
<b>Internal Allocations</b>							
<b>Net Levy</b>	<b>\$177,745</b>	<b>\$230,276</b>	<b>\$52,531</b>	<b>29.55%</b>	<b>\$246,344</b>	<b>\$16,068</b>	<b>6.98%</b>
<b>2 Capital Fund</b>							
Donations							
Other Income							
<b>Total Revenue</b>							



## Cemeteries

	2024	2025	Budget Change	Budget Change	2026	Budget Change	Budget Change
	Final	Final			Final		
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>Total Expense</b>							
<b>Total Debt</b>							
Reserve Contributions	\$18,500	<b>\$20,350</b>	\$1,850	10.00%	<b>\$22,385</b>	\$2,035	10.00%
Transfers from Reserves	(\$192,000)	<b>(\$93,500)</b>	\$98,500	(51.30%)	<b>(\$20,000)</b>	\$73,500	(78.61%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$173,500)</b>	<b>(\$73,150)</b>	<b>\$100,350</b>	<b>(57.84%)</b>	<b>\$2,385</b>	<b>\$75,535</b>	<b>(103.26%)</b>
<b>Capital Expenses</b>	<b>\$192,000</b>	<b>\$93,500</b>	<b>(\$98,500)</b>	<b>(51.30%)</b>	<b>\$20,000</b>	<b>(\$73,500)</b>	<b>(78.61%)</b>
<b>Net Levy</b>	<b>\$18,500</b>	<b>\$20,350</b>	<b>\$1,850</b>	<b>10.00%</b>	<b>\$22,385</b>	<b>\$2,035</b>	<b>10.00%</b>
<b>Total Cemeteries</b>	<b>\$196,245</b>	<b>\$250,626</b>	<b>\$54,381</b>	<b>27.71%</b>	<b>\$268,729</b>	<b>\$18,103</b>	<b>7.22%</b>





## Parks and Trails

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>1 Operating Fund</b>							
Revenue	(\$32,875)	<b>(\$32,875)</b>			<b>(\$35,375)</b>	(\$2,500)	7.60%
Deferred Revenue		<b>(\$62,500)</b>	(\$62,500)			\$62,500	(100.00%)
<b>Total Revenue</b>	<b>(\$32,875)</b>	<b>(\$95,375)</b>	<b>(\$62,500)</b>	<b>190.11%</b>	<b>(\$35,375)</b>	<b>\$60,000</b>	<b>(62.91%)</b>
Salary, Wages & Benefits	\$996,592	<b>\$1,158,140</b>	\$161,548	16.21%	<b>\$1,225,874</b>	\$67,734	5.85%
Materials & Supplies	\$279,429	<b>\$314,454</b>	\$35,025	12.53%	<b>\$314,543</b>	\$89	0.03%
Contracted Services	\$222,110	<b>\$387,380</b>	\$165,270	74.41%	<b>\$267,755</b>	(\$119,625)	(30.88%)
Rents & Financials	\$1,000	<b>\$1,000</b>			<b>\$1,000</b>		
<b>Total Expense</b>	<b>\$1,499,131</b>	<b>\$1,860,974</b>	<b>\$361,843</b>	<b>24.14%</b>	<b>\$1,809,172</b>	<b>(\$51,802)</b>	<b>(2.78%)</b>
Long Term Debt	\$53,228	\$51,239	(\$1,989)	(3.74%)	\$46,857	(\$4,382)	(8.55%)
<b>Total Debt</b>	<b>\$53,228</b>	<b>\$51,239</b>	<b>(\$1,989)</b>	<b>(3.74%)</b>	<b>\$46,857</b>	<b>(\$4,382)</b>	<b>(8.55%)</b>
Transfers from Reserves	(\$2,950)	<b>(\$66,490)</b>	(\$63,540)	2,153.90%	<b>(\$3,900)</b>	\$62,590	(94.13%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$2,950)</b>	<b>(\$66,490)</b>	<b>(\$63,540)</b>	<b>2,153.90%</b>	<b>(\$3,900)</b>	<b>\$62,590</b>	<b>(94.13%)</b>
<b>Internal Allocations</b>	<b>\$4,640</b>	<b>\$4,640</b>			<b>\$4,640</b>		
<b>Net Levy</b>	<b>\$1,521,174</b>	<b>\$1,754,988</b>	<b>\$233,814</b>	<b>15.37%</b>	<b>\$1,821,394</b>	<b>\$66,406</b>	<b>3.78%</b>
<b>2 Capital Fund</b>							
Deferred Revenue	(\$109,481)	<b>(\$104,500)</b>	\$4,981	(4.55%)	<b>(\$74,500)</b>	\$30,000	(28.71%)



## Parks and Trails

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
Donations		<b>(\$35,000)</b>	(\$35,000)		<b>(\$6,500)</b>	\$28,500	(81.43%)
Other Income							
<b>Total Revenue</b>	<b>(\$109,481)</b>	<b>(\$139,500)</b>	<b>(\$30,019)</b>	<b>27.42%</b>	<b>(\$81,000)</b>	<b>\$58,500</b>	<b>(41.94%)</b>
<b>Total Expense</b>							
<b>Total Debt</b>							
Reserve Contributions	\$548,500	<b>\$603,350</b>	\$54,850	10.00%	<b>\$663,685</b>	\$60,335	10.00%
Transfers from Reserves	(\$1,332,219)	<b>(\$1,053,000)</b>	\$279,219	(20.96%)	<b>(\$58,500)</b>	\$994,500	(94.44%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$783,719)</b>	<b>(\$449,650)</b>	<b>\$334,069</b>	<b>(42.63%)</b>	<b>\$605,185</b>	<b>\$1,054,835</b>	<b>(234.59%)</b>
<b>Capital Expenses</b>	<b>\$1,441,700</b>	<b>\$1,192,500</b>	<b>(\$249,200)</b>	<b>(17.29%)</b>	<b>\$166,500</b>	<b>(\$1,026,000)</b>	<b>(86.04%)</b>
<b>Net Levy</b>	<b>\$548,500</b>	<b>\$603,350</b>	<b>\$54,850</b>	<b>10.00%</b>	<b>\$690,685</b>	<b>\$87,335</b>	<b>14.48%</b>
<b>Total Parks and Trails</b>	<b>\$2,069,674</b>	<b>\$2,358,338</b>	<b>\$288,664</b>	<b>13.95%</b>	<b>\$2,512,079</b>	<b>\$153,741</b>	<b>6.52%</b>



## Fleet

	2024 Final Budget	2025 Final Total	Budget Change (\$)	Budget Change (%)	2026 Final Total	Budget Change (\$)	Budget Change (%)
1 Operating Fund							
Revenue		(\$20,000)	(\$20,000)		(\$20,000)		
<b>Total Revenue</b>		(\$20,000)	(\$20,000)		(\$20,000)		
Salary, Wages & Benefits	\$359,265	\$427,002	\$67,737	18.85%	\$441,686	\$14,684	3.44%
Materials & Supplies	\$814,470	\$775,840	(\$38,630)	(4.74%)	\$805,330	\$29,490	3.80%
Contracted Services	\$166,575	\$197,550	\$30,975	18.60%	\$209,175	\$11,625	5.88%
Rents & Financials							
<b>Total Expense</b>	<b>\$1,340,310</b>	<b>\$1,400,392</b>	<b>\$60,082</b>	<b>4.48%</b>	<b>\$1,456,191</b>	<b>\$55,799</b>	<b>3.98%</b>
<b>Total Debt</b>							
Reserve Contributions	\$16,425	\$16,425			\$16,425		
Transfers from Reserves	(\$48,000)		\$48,000	(100.00%)			
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$31,575)</b>	<b>\$16,425</b>	<b>\$48,000</b>	<b>(152.02%)</b>	<b>\$16,425</b>		
<b>Internal Allocations</b>	<b>(\$1,478,910)</b>	<b>(\$1,478,910)</b>			<b>(\$1,478,910)</b>		
<b>Net Levy</b>	<b>(\$170,175)</b>	<b>(\$82,093)</b>	<b>\$88,082</b>	<b>(51.76%)</b>	<b>(\$26,294)</b>	<b>\$55,799</b>	<b>(67.97%)</b>
2 Capital Fund							
Other Income							
<b>Total Revenue</b>							



## Fleet

	2024	2025	Budget Change		2026	Budget Change	
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>Total Expense</b>							
<b>Total Debt</b>							
Reserve Contributions	\$740,895	<b>\$814,985</b>	\$74,090	10.00%	<b>\$651,983</b>	(\$163,002)	(20.00%)
Transfers from Reserves	(\$1,830,000)	<b>(\$1,610,000)</b>	\$220,000	(12.02%)	<b>(\$448,000)</b>	\$1,162,000	(72.17%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$1,089,105)</b>	<b>(\$795,015)</b>	<b>\$294,090</b>	<b>(27.00%)</b>	<b>\$203,983</b>	<b>\$998,998</b>	<b>(125.66%)</b>
<b>Capital Expenses</b>	<b>\$1,830,000</b>	<b>\$1,610,000</b>	<b>(\$220,000)</b>	<b>(12.02%)</b>	<b>\$692,500</b>	<b>(\$917,500)</b>	<b>(56.99%)</b>
<b>Net Levy</b>	<b>\$740,895</b>	<b>\$814,985</b>	<b>\$74,090</b>	<b>10.00%</b>	<b>\$896,483</b>	<b>\$81,498</b>	<b>10.00%</b>
<b>Total Fleet</b>	<b>\$570,720</b>	<b>\$732,892</b>	<b>\$162,172</b>	<b>28.42%</b>	<b>\$870,189</b>	<b>\$137,297</b>	<b>18.73%</b>



## Operations Facility

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
<b>Total Revenue</b>							
Materials & Supplies	\$33,962	<b>\$36,500</b>	\$2,538	7.47%	<b>\$35,150</b>	(\$1,350)	(3.70%)
Contracted Services	\$33,900	<b>\$37,580</b>	\$3,680	10.86%	<b>\$40,900</b>	\$3,320	8.83%
<b>Total Expense</b>	<b>\$67,862</b>	<b>\$74,080</b>	<b>\$6,218</b>	<b>9.16%</b>	<b>\$76,050</b>	<b>\$1,970</b>	<b>2.66%</b>
<b>Total Debt</b>							
<b>Total Reserve Contributions (Transfers)</b>							
<b>Net Levy</b>	<b>\$67,862</b>	<b>\$74,080</b>	<b>\$6,218</b>	<b>9.16%</b>	<b>\$76,050</b>	<b>\$1,970</b>	<b>2.66%</b>
2 Capital Fund							
<b>Total Revenue</b>							
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfers from Reserves	(\$26,500)	<b>(\$10,000)</b>	\$16,500	(62.26%)	<b>(\$8,500)</b>	\$1,500	(15.00%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$26,500)</b>	<b>(\$10,000)</b>	<b>\$16,500</b>	<b>(62.26%)</b>	<b>(\$8,500)</b>	<b>\$1,500</b>	<b>(15.00%)</b>

**Operations Facility**



	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>Capital Expenses</b>	<b>\$26,500</b>	<b>\$10,000</b>	<b>(\$16,500)</b>	<b>(62.26%)</b>	<b>\$8,500</b>	<b>(\$1,500)</b>	<b>(15.00%)</b>
<b>Net Levy</b>							
<b>Total Operations Facility</b>	<b>\$67,862</b>	<b>\$74,080</b>	<b>\$6,218</b>	<b>9.16%</b>	<b>\$76,050</b>	<b>\$1,970</b>	<b>2.66%</b>



## Fire

	2024 Final Budget	2025 Final Total	Budget Change (\$)	Budget Change (%)	2026 Final Total	Budget Change (\$)	Budget Change (%)
<b>1 Operating Fund</b>							
Revenue	(\$402,172)	(\$727,528)	(\$325,356)	80.90%	(\$752,864)	(\$25,336)	3.48%
Grants							
Donations							
<b>Total Revenue</b>	<b>(\$402,172)</b>	<b>(\$727,528)</b>	<b>(\$325,356)</b>	<b>80.90%</b>	<b>(\$752,864)</b>	<b>(\$25,336)</b>	<b>3.48%</b>
Salary, Wages & Benefits	\$1,129,498	\$1,217,554	\$88,056	7.80%	\$1,266,636	\$49,082	4.03%
Materials & Supplies	\$237,390	\$220,124	(\$17,266)	(7.27%)	\$228,104	\$7,980	3.63%
Contracted Services	\$183,020	\$244,716	\$61,696	33.71%	\$264,860	\$20,144	8.23%
<b>Total Expense</b>	<b>\$1,549,908</b>	<b>\$1,682,394</b>	<b>\$132,486</b>	<b>8.55%</b>	<b>\$1,759,600</b>	<b>\$77,206</b>	<b>4.59%</b>
Long Term Debt	\$59,714	\$59,737	\$23	0.04%	\$59,738	\$1	
<b>Total Debt</b>	<b>\$59,714</b>	<b>\$59,737</b>	<b>\$23</b>	<b>0.04%</b>	<b>\$59,738</b>	<b>\$1</b>	
Reserve Contributions	\$430	\$15,113	\$14,683	3,414.65%	\$14,473	(\$640)	(4.23%)
Transfers from Reserves							
<b>Total Reserve Contributions (Transfers)</b>	<b>\$430</b>	<b>\$15,113</b>	<b>\$14,683</b>	<b>3,414.65%</b>	<b>\$14,473</b>	<b>(\$640)</b>	<b>(4.23%)</b>
<b>Internal Allocations</b>							
<b>Net Levy</b>	<b>\$1,207,880</b>	<b>\$1,029,716</b>	<b>(\$178,164)</b>	<b>(14.75%)</b>	<b>\$1,080,947</b>	<b>\$51,231</b>	<b>4.98%</b>

## 2 Capital Fund



**Fire**

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
Deferred Revenue	(\$105,719)		\$105,719	(100.00%)			
Other Income							
<b>Total Revenue</b>	<b>(\$105,719)</b>		<b>\$105,719</b>	<b>(100.00%)</b>			
<b>Total Expense</b>							
<b>Total Debt</b>							
Reserve Contributions	\$331,100	\$364,210	\$33,110	10.00%	\$400,631	\$36,421	10.00%
Transfers from Reserves	(\$1,319,022)	(\$340,500)	\$978,522	(74.19%)	(\$201,500)	\$139,000	(40.82%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$987,922)</b>	<b>\$23,710</b>	<b>\$1,011,632</b>	<b>(102.40%)</b>	<b>\$199,131</b>	<b>\$175,421</b>	<b>739.86%</b>
<b>Capital Expenses</b>	<b>\$1,424,741</b>	<b>\$340,500</b>	<b>(\$1,084,241)</b>	<b>(76.10%)</b>	<b>\$201,500</b>	<b>(\$139,000)</b>	<b>(40.82%)</b>
<b>Net Levy</b>	<b>\$331,100</b>	<b>\$364,210</b>	<b>\$33,110</b>	<b>10.00%</b>	<b>\$400,631</b>	<b>\$36,421</b>	<b>10.00%</b>
<b>Total Fire</b>	<b>\$1,538,980</b>	<b>\$1,393,926</b>	<b>(\$145,054)</b>	<b>(9.43%)</b>	<b>\$1,481,578</b>	<b>\$87,652</b>	<b>6.29%</b>



# Fire & Emergency Services



	2024 Final Budget	2025 Final Total	Budget Change (\$)	Budget Change (%)	2026 Final Total	Budget Change (\$)	Budget Change (%)
<b>1 Operating Fund</b>							
Revenue	(\$373,969)	(\$680,428)	(\$306,459)	81.95%	(\$705,764)	(\$25,336)	3.72%
Grants							
Donations							
<b>Total Revenue</b>	<b>(\$373,969)</b>	<b>(\$680,428)</b>	<b>(\$306,459)</b>	<b>81.95%</b>	<b>(\$705,764)</b>	<b>(\$25,336)</b>	<b>3.72%</b>
Salary, Wages & Benefits	\$1,125,297	\$1,212,184	\$86,887	7.72%	\$1,260,976	\$48,792	4.03%
Materials & Supplies	\$215,968	\$202,661	(\$13,307)	(6.16%)	\$210,641	\$7,980	3.94%
Contracted Services	\$180,870	\$235,562	\$54,692	30.24%	\$255,356	\$19,794	8.40%
<b>Total Expense</b>	<b>\$1,522,135</b>	<b>\$1,650,407</b>	<b>\$128,272</b>	<b>8.43%</b>	<b>\$1,726,973</b>	<b>\$76,566</b>	<b>4.64%</b>
Long Term Debt	\$59,714	\$59,737	\$23	0.04%	\$59,738	\$1	
<b>Total Debt</b>	<b>\$59,714</b>	<b>\$59,737</b>	<b>\$23</b>	<b>0.04%</b>	<b>\$59,738</b>	<b>\$1</b>	
Transfers from Reserves							
<b>Total Reserve Contributions (Transfers)</b>							
<b>Net Levy</b>	<b>\$1,207,880</b>	<b>\$1,029,716</b>	<b>(\$178,164)</b>	<b>(14.75%)</b>	<b>\$1,080,947</b>	<b>\$51,231</b>	<b>4.98%</b>
<b>2 Capital Fund</b>							
Deferred Revenue	(\$105,719)		\$105,719	(100.00%)			
Other Income							

# Fire & Emergency Services



	2024	2025	Budget Change		2026	Budget Change	
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>Total Revenue</b>	<b>(\$105,719)</b>		<b>\$105,719</b>	<b>(100.00%)</b>			
<b>Total Expense</b>							
<b>Total Debt</b>							
Reserve Contributions	\$331,100	<b>\$364,210</b>	\$33,110	10.00%	<b>\$400,631</b>	\$36,421	10.00%
Transfers from Reserves	(\$1,319,022)	<b>(\$340,500)</b>	\$978,522	(74.19%)	<b>(\$201,500)</b>	\$139,000	(40.82%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$987,922)</b>	<b>\$23,710</b>	<b>\$1,011,632</b>	<b>(102.40%)</b>	<b>\$199,131</b>	<b>\$175,421</b>	<b>739.86%</b>
<b>Capital Expenses</b>	<b>\$1,424,741</b>	<b>\$340,500</b>	<b>(\$1,084,241)</b>	<b>(76.10%)</b>	<b>\$201,500</b>	<b>(\$139,000)</b>	<b>(40.82%)</b>
<b>Net Levy</b>	<b>\$331,100</b>	<b>\$364,210</b>	<b>\$33,110</b>	<b>10.00%</b>	<b>\$400,631</b>	<b>\$36,421</b>	<b>10.00%</b>
<b>Total Fire &amp; Emergency Services</b>	<b>\$1,538,980</b>	<b>\$1,393,926</b>	<b>(\$145,054)</b>	<b>(9.43%)</b>	<b>\$1,481,578</b>	<b>\$87,652</b>	<b>6.29%</b>



## Training Facility

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
Revenue	(\$28,203)	(\$47,100)	(\$18,897)	67.00%	(\$47,100)		
<b>Total Revenue</b>	<b>(\$28,203)</b>	<b>(\$47,100)</b>	<b>(\$18,897)</b>	<b>67.00%</b>	<b>(\$47,100)</b>		
Salary, Wages & Benefits	\$4,201	\$5,370	\$1,169	27.83%	\$5,660	\$290	5.40%
Materials & Supplies	\$21,422	\$17,463	(\$3,959)	(18.48%)	\$17,463		
Contracted Services	\$2,150	\$9,154	\$7,004	325.77%	\$9,504	\$350	3.82%
<b>Total Expense</b>	<b>\$27,773</b>	<b>\$31,987</b>	<b>\$4,214</b>	<b>15.17%</b>	<b>\$32,627</b>	<b>\$640</b>	<b>2.00%</b>
<b>Total Debt</b>							
Reserve Contributions	\$430	\$15,113	\$14,683	3,414.65%	\$14,473	(\$640)	(4.23%)
Transfers from Reserves							
<b>Total Reserve Contributions (Transfers)</b>	<b>\$430</b>	<b>\$15,113</b>	<b>\$14,683</b>	<b>3,414.65%</b>	<b>\$14,473</b>	<b>(\$640)</b>	<b>(4.23%)</b>
<b>Internal Allocations</b>							
<b>Net Levy</b>							
<b>Total Training Facility</b>							

## Community Services



	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>1 Operating Fund</b>							
Revenue	(\$2,078,580)	<b>(\$2,243,529)</b>	(\$164,949)	7.94%	<b>(\$2,325,347)</b>	(\$81,818)	3.65%
Deferred Revenue	(\$123,898)	<b>(\$122,524)</b>	\$1,374	(1.11%)	<b>(\$122,524)</b>		
Grants	(\$97,222)	<b>(\$100,159)</b>	(\$2,937)	3.02%	<b>(\$74,232)</b>	\$25,927	(25.89%)
Donations	(\$1,700)	<b>(\$2,000)</b>	(\$300)	17.65%	<b>(\$2,000)</b>		
Other Income	(\$27,000)	<b>(\$27,000)</b>			<b>(\$27,000)</b>		
<b>Total Revenue</b>	<b>(\$2,328,400)</b>	<b>(\$2,495,212)</b>	<b>(\$166,812)</b>	<b>7.16%</b>	<b>(\$2,551,103)</b>	<b>(\$55,891)</b>	<b>2.24%</b>
Salary, Wages & Benefits	\$3,994,839	<b>\$4,243,418</b>	\$248,579	6.22%	<b>\$4,476,857</b>	\$233,439	5.50%
Materials & Supplies	\$937,264	<b>\$1,020,746</b>	\$83,482	8.91%	<b>\$1,063,074</b>	\$42,328	4.15%
Contracted Services	\$718,168	<b>\$711,194</b>	(\$6,974)	(0.97%)	<b>\$703,583</b>	(\$7,611)	(1.07%)
Rents & Financials	\$57,433	<b>\$58,658</b>	\$1,225	2.13%	<b>\$60,110</b>	\$1,452	2.48%
<b>Total Expense</b>	<b>\$5,707,704</b>	<b>\$6,034,016</b>	<b>\$326,312</b>	<b>5.72%</b>	<b>\$6,303,624</b>	<b>\$269,608</b>	<b>4.47%</b>
Long Term Debt	\$304,166	\$292,800	(\$11,366)	(3.74%)	\$267,751	(\$25,049)	(8.55%)
<b>Total Debt</b>	<b>\$304,166</b>	<b>\$292,800</b>	<b>(\$11,366)</b>	<b>(3.74%)</b>	<b>\$267,751</b>	<b>(\$25,049)</b>	<b>(8.55%)</b>
Reserve Contributions	\$73,992	<b>\$76,929</b>	\$2,937	3.97%	<b>\$78,993</b>	\$2,064	2.68%
Transfers from Reserves	(\$55,316)	<b>(\$30,316)</b>	\$25,000	(45.19%)	<b>(\$5,316)</b>	\$25,000	(82.46%)
<b>Total Reserve Contributions (Transfers)</b>	<b>\$18,676</b>	<b>\$46,613</b>	<b>\$27,937</b>	<b>149.59%</b>	<b>\$73,677</b>	<b>\$27,064</b>	<b>58.06%</b>
<b>Internal Allocations</b>	<b>(\$23,310)</b>	<b>(\$37,406)</b>	<b>(\$14,096)</b>	<b>60.47%</b>	<b>(\$38,744)</b>	<b>(\$1,338)</b>	<b>3.58%</b>
<b>Net Levy</b>	<b>\$3,678,836</b>	<b>\$3,840,811</b>	<b>\$161,975</b>	<b>4.40%</b>	<b>\$4,055,205</b>	<b>\$214,394</b>	<b>5.58%</b>



## Community Services

	2024	2025	Budget Change	Budget Change	2026	Budget Change	Budget Change
	Final	Final			Final		
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
2 Capital Fund							
Deferred Revenue	(\$307,816)		\$307,816	(100.00%)			
Grants	(\$234,080)	(\$644,500)	(\$410,420)	175.33%		\$644,500	(100.00%)
Donations		(\$80,000)	(\$80,000)		(\$80,000)		
<b>Total Revenue</b>	<b>(\$541,896)</b>	<b>(\$724,500)</b>	<b>(\$182,604)</b>	<b>33.70%</b>	<b>(\$80,000)</b>	<b>\$644,500</b>	<b>(88.96%)</b>
<b>Total Expense</b>							
<b>Total Debt</b>							
Reserve Contributions	\$470,100	\$517,110	\$47,010	10.00%	\$568,821	\$51,711	10.00%
Transfers from Reserves	(\$469,245)	(\$1,054,600)	(\$585,355)	124.74%	(\$603,940)	\$450,660	(42.73%)
<b>Total Reserve Contributions (Transfers)</b>	<b>\$855</b>	<b>(\$537,490)</b>	<b>(\$538,345)</b>	<b>(62,964.33%)</b>	<b>(\$35,119)</b>	<b>\$502,371</b>	<b>(93.47%)</b>
<b>Capital Expenses</b>	<b>\$1,011,141</b>	<b>\$1,779,100</b>	<b>\$767,959</b>	<b>75.95%</b>	<b>\$683,940</b>	<b>(\$1,095,160)</b>	<b>(61.56%)</b>
<b>Net Levy</b>	<b>\$470,100</b>	<b>\$517,110</b>	<b>\$47,010</b>	<b>10.00%</b>	<b>\$568,821</b>	<b>\$51,711</b>	<b>10.00%</b>
<b>Total Community Services</b>	<b>\$4,148,936</b>	<b>\$4,357,921</b>	<b>\$208,985</b>	<b>5.04%</b>	<b>\$4,624,026</b>	<b>\$266,105</b>	<b>6.11%</b>



**Community Services - Directors Office**

	2024	2025	Budget Change		2026	Budget Change	
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
<b>Total Revenue</b>							
Salary, Wages & Benefits	\$178,732	<b>\$185,727</b>	\$6,995	3.91%	<b>\$195,815</b>	\$10,088	5.43%
Materials & Supplies	\$3,320	<b>\$5,120</b>	\$1,800	54.22%	<b>\$5,120</b>		
<b>Total Expense</b>	<b>\$182,052</b>	<b>\$190,847</b>	<b>\$8,795</b>	<b>4.83%</b>	<b>\$200,935</b>	<b>\$10,088</b>	<b>5.29%</b>
<b>Total Debt</b>							
<b>Total Reserve Contributions (Transfers)</b>							
<b>Net Levy</b>	<b>\$182,052</b>	<b>\$190,847</b>	<b>\$8,795</b>	<b>4.83%</b>	<b>\$200,935</b>	<b>\$10,088</b>	<b>5.29%</b>
<b>Total Community Services - Directors Office</b>	<b>\$182,052</b>	<b>\$190,847</b>	<b>\$8,795</b>	<b>4.83%</b>	<b>\$200,935</b>	<b>\$10,088</b>	<b>5.29%</b>

Recreation, Culture and Heritage



	2024	2025	Budget Change		2026	Budget Change	
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
Revenue	(\$8,000)	(\$8,000)			(\$8,000)		
Grants	(\$14,000)		\$14,000	(100.00%)			
<b>Total Revenue</b>	<b>(\$22,000)</b>	<b>(\$8,000)</b>	<b>\$14,000</b>	<b>(63.64%)</b>	<b>(\$8,000)</b>		
Materials & Supplies	\$18,075	\$15,075	(\$3,000)	(16.60%)	\$15,075		
Contracted Services	\$84,500	\$59,500	(\$25,000)	(29.59%)	\$34,500	(\$25,000)	(42.02%)
<b>Total Expense</b>	<b>\$102,575</b>	<b>\$74,575</b>	<b>(\$28,000)</b>	<b>(27.30%)</b>	<b>\$49,575</b>	<b>(\$25,000)</b>	<b>(33.52%)</b>
<b>Total Debt</b>							
Reserve Contributions	\$3,000	\$3,000			\$3,000		
Transfers from Reserves	(\$50,600)	(\$25,600)	\$25,000	(49.41%)	(\$600)	\$25,000	(97.66%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$47,600)</b>	<b>(\$22,600)</b>	<b>\$25,000</b>	<b>(52.52%)</b>	<b>\$2,400</b>	<b>\$25,000</b>	<b>(110.62%)</b>
<b>Net Levy</b>	<b>\$32,975</b>	<b>\$43,975</b>	<b>\$11,000</b>	<b>33.36%</b>	<b>\$43,975</b>		
<b>Total Recreation, Culture and Heritage</b>	<b>\$32,975</b>	<b>\$43,975</b>	<b>\$11,000</b>	<b>33.36%</b>	<b>\$43,975</b>		

# Muskoka Heritage Place



	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>1 Operating Fund</b>							
Revenue	(\$206,734)	(\$215,590)	(\$8,856)	4.28%	(\$221,140)	(\$5,550)	2.57%
Grants	(\$24,232)	(\$24,232)			(\$24,232)		
Donations	(\$1,500)	(\$1,500)			(\$1,500)		
<b>Total Revenue</b>	<b>(\$232,466)</b>	<b>(\$241,322)</b>	<b>(\$8,856)</b>	<b>3.81%</b>	<b>(\$246,872)</b>	<b>(\$5,550)</b>	<b>2.30%</b>
Salary, Wages & Benefits	\$444,212	\$492,694	\$48,482	10.91%	\$521,110	\$28,416	5.77%
Materials & Supplies	\$91,851	\$88,548	(\$3,303)	(3.60%)	\$104,335	\$15,787	17.83%
Contracted Services	\$24,461	\$27,132	\$2,671	10.92%	\$27,737	\$605	2.23%
Rents & Financials	\$3,600	\$3,600			\$3,600		
<b>Total Expense</b>	<b>\$564,124</b>	<b>\$611,974</b>	<b>\$47,850</b>	<b>8.48%</b>	<b>\$656,782</b>	<b>\$44,808</b>	<b>7.32%</b>
<b>Total Debt</b>							
Reserve Contributions							
<b>Total Reserve Contributions (Transfers)</b>							
<b>Net Levy</b>	<b>\$331,658</b>	<b>\$370,652</b>	<b>\$38,994</b>	<b>11.76%</b>	<b>\$409,910</b>	<b>\$39,258</b>	<b>10.59%</b>
<b>2 Capital Fund</b>							
Grants	(\$234,080)	(\$42,000)	\$192,080	(82.06%)		\$42,000	(100.00%)
Donations		(\$80,000)	(\$80,000)		(\$80,000)		



**Muskoka Heritage Place**



	2024	2025	Budget Change		2026	Budget Change	
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>Total Revenue</b>	<b>(\$234,080)</b>	<b>(\$122,000)</b>	<b>\$112,080</b>	<b>(47.88%)</b>	<b>(\$80,000)</b>	<b>\$42,000</b>	<b>(34.43%)</b>
<b>Total Expense</b>							
<b>Total Debt</b>							
Reserve Contributions	\$31,000	<b>\$34,100</b>	\$3,100	10.00%	<b>\$37,510</b>	\$3,410	10.00%
Transfers from Reserves	(\$202,920)	<b>(\$143,500)</b>	\$59,420	(29.28%)		\$143,500	(100.00%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$171,920)</b>	<b>(\$109,400)</b>	<b>\$62,520</b>	<b>(36.37%)</b>	<b>\$37,510</b>	<b>\$146,910</b>	<b>(134.29%)</b>
<b>Capital Expenses</b>	<b>\$437,000</b>	<b>\$265,500</b>	<b>(\$171,500)</b>	<b>(39.24%)</b>	<b>\$80,000</b>	<b>(\$185,500)</b>	<b>(69.87%)</b>
<b>Net Levy</b>	<b>\$31,000</b>	<b>\$34,100</b>	<b>\$3,100</b>	<b>10.00%</b>	<b>\$37,510</b>	<b>\$3,410</b>	<b>10.00%</b>
<b>Total Muskoka Heritage Place</b>	<b>\$362,658</b>	<b>\$404,752</b>	<b>\$42,094</b>	<b>11.61%</b>	<b>\$447,420</b>	<b>\$42,668</b>	<b>10.54%</b>

Recreation and Leisure Services



	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
Revenue	(\$718,968)	(\$759,812)	(\$40,844)	5.68%	(\$779,666)	(\$19,854)	2.61%
Grants	(\$58,990)	(\$75,927)	(\$16,937)	28.71%	(\$50,000)	\$25,927	(34.15%)
<b>Total Revenue</b>	<b>(\$777,958)</b>	<b>(\$835,739)</b>	<b>(\$57,781)</b>	<b>7.43%</b>	<b>(\$829,666)</b>	<b>\$6,073</b>	<b>(0.73%)</b>
Salary, Wages & Benefits	\$1,129,566	\$1,200,633	\$71,067	6.29%	\$1,265,434	\$64,801	5.40%
Materials & Supplies	\$74,595	\$76,063	\$1,468	1.97%	\$75,651	(\$412)	(0.54%)
Contracted Services	\$11,870	\$33,895	\$22,025	185.55%	\$30,119	(\$3,776)	(11.14%)
Rents & Financials	\$10,271	\$12,696	\$2,425	23.61%	\$13,098	\$402	3.17%
<b>Total Expense</b>	<b>\$1,226,302</b>	<b>\$1,323,287</b>	<b>\$96,985</b>	<b>7.91%</b>	<b>\$1,384,302</b>	<b>\$61,015</b>	<b>4.61%</b>
<b>Total Debt</b>							
Reserve Contributions	\$3,000	\$3,000			\$3,000		
<b>Total Reserve Contributions (Transfers)</b>	<b>\$3,000</b>	<b>\$3,000</b>			<b>\$3,000</b>		
<b>Net Levy</b>	<b>\$451,344</b>	<b>\$490,548</b>	<b>\$39,204</b>	<b>8.69%</b>	<b>\$557,636</b>	<b>\$67,088</b>	<b>13.68%</b>
2 Capital Fund							
<b>Total Revenue</b>							
<b>Total Expense</b>							



## Recreation and Leisure Services

	2024	2025	Budget Change		2026	Budget Change	
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>Total Debt</b>							
Transfers from Reserves	(\$20,000)	<b>(\$3,000)</b>	\$17,000	(85.00%)	<b>(\$7,500)</b>	(\$4,500)	150.00%
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$20,000)</b>	<b>(\$3,000)</b>	<b>\$17,000</b>	<b>(85.00%)</b>	<b>(\$7,500)</b>	<b>(\$4,500)</b>	<b>150.00%</b>
<b>Capital Expenses</b>	<b>\$20,000</b>	<b>\$3,000</b>	<b>(\$17,000)</b>	<b>(85.00%)</b>	<b>\$7,500</b>	<b>\$4,500</b>	<b>150.00%</b>
<b>Net Levy</b>							
<b>Total Recreation and Leisure Services</b>	\$451,344	<b>\$490,548</b>	\$39,204	8.69%	<b>\$557,636</b>	\$67,088	13.68%

# Algonquin Theatre



	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>1 Operating Fund</b>							
Revenue	(\$324,140)	(\$361,366)	(\$37,226)	11.48%	(\$376,531)	(\$15,165)	4.20%
<b>Total Revenue</b>	<b>(\$324,140)</b>	<b>(\$361,366)</b>	<b>(\$37,226)</b>	<b>11.48%</b>	<b>(\$376,531)</b>	<b>(\$15,165)</b>	<b>4.20%</b>
Salary, Wages & Benefits	\$432,108	\$449,881	\$17,773	4.11%	\$474,601	\$24,720	5.49%
Materials & Supplies	\$41,770	\$37,430	(\$4,340)	(10.39%)	\$37,736	\$306	0.82%
Contracted Services	\$17,549	\$26,349	\$8,800	50.15%	\$36,850	\$10,501	39.85%
Rents & Financials	\$20,200	\$19,000	(\$1,200)	(5.94%)	\$19,000		
<b>Total Expense</b>	<b>\$511,627</b>	<b>\$532,660</b>	<b>\$21,033</b>	<b>4.11%</b>	<b>\$568,187</b>	<b>\$35,527</b>	<b>6.67%</b>
<b>Total Debt</b>							
Reserve Contributions	\$13,536	\$13,536			\$13,536		
<b>Total Reserve Contributions (Transfers)</b>	<b>\$13,536</b>	<b>\$13,536</b>			<b>\$13,536</b>		
<b>Internal Allocations</b>	<b>\$74,910</b>	<b>\$80,775</b>	<b>\$5,865</b>	<b>7.83%</b>	<b>\$80,775</b>		
<b>Net Levy</b>	<b>\$275,933</b>	<b>\$265,605</b>	<b>(\$10,328)</b>	<b>(3.74%)</b>	<b>\$285,967</b>	<b>\$20,362</b>	<b>7.67%</b>
<b>2 Capital Fund</b>							
<b>Total Revenue</b>							
<b>Total Expense</b>							



## Algonquin Theatre

	2024	2025	Budget Change	Budget Change	2026	Budget Change	Budget Change
	Final	Final			Final		
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>Total Debt</b>							
Reserve Contributions	\$25,900	<b>\$28,490</b>	\$2,590	10.00%	<b>\$31,339</b>	\$2,849	10.00%
Transfers from Reserves	(\$100,325)	<b>(\$100,500)</b>	(\$175)	0.17%	<b>(\$155,840)</b>	(\$55,340)	55.06%
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$74,425)</b>	<b>(\$72,010)</b>	<b>\$2,415</b>	<b>(3.24%)</b>	<b>(\$124,501)</b>	<b>(\$52,491)</b>	<b>72.89%</b>
<b>Capital Expenses</b>	<b>\$100,325</b>	<b>\$100,500</b>	<b>\$175</b>	<b>0.17%</b>	<b>\$155,840</b>	<b>\$55,340</b>	<b>55.06%</b>
<b>Net Levy</b>	<b>\$25,900</b>	<b>\$28,490</b>	<b>\$2,590</b>	<b>10.00%</b>	<b>\$31,339</b>	<b>\$2,849</b>	<b>10.00%</b>
<b>Total Algonquin Theatre</b>	<b>\$301,833</b>	<b>\$294,095</b>	<b>(\$7,738)</b>	<b>(2.56%)</b>	<b>\$317,306</b>	<b>\$23,211</b>	<b>7.89%</b>



## Community Policing

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
Revenue	(\$4,681)	(\$4,681)			(\$4,681)		
<b>Total Revenue</b>	<b>(\$4,681)</b>	<b>(\$4,681)</b>			<b>(\$4,681)</b>		
Materials & Supplies	\$591	\$591			\$591		
Contracted Services	\$1,728	\$733	(\$995)	(57.58%)	\$733		
Rents & Financials	\$2,362	\$2,362			\$2,362		
<b>Total Expense</b>	<b>\$4,681</b>	<b>\$3,686</b>	<b>(\$995)</b>	<b>(21.26%)</b>	<b>\$3,686</b>		
<b>Total Debt</b>							
<b>Total Reserve Contributions (Transfers)</b>							
<b>Internal Allocations</b>							
<b>Net Levy</b>		(\$995)	(\$995)		(\$995)		
<b>Total Community Policing</b>		(\$995)	(\$995)		(\$995)		



## Facilities

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>1 Operating Fund</b>							
Revenue	(\$44,271)	<b>(\$45,157)</b>	(\$886)	2.00%	<b>(\$47,136)</b>	(\$1,979)	4.38%
Deferred Revenue	(\$123,898)	<b>(\$122,524)</b>	\$1,374	(1.11%)	<b>(\$122,524)</b>		
Donations	(\$200)	<b>(\$500)</b>	(\$300)	150.00%	<b>(\$500)</b>		
Other Income	(\$27,000)	<b>(\$27,000)</b>			<b>(\$27,000)</b>		
<b>Total Revenue</b>	<b>(\$195,369)</b>	<b>(\$195,181)</b>	<b>\$188</b>	<b>(0.10%)</b>	<b>(\$197,160)</b>	<b>(\$1,979)</b>	<b>1.01%</b>
Salary, Wages & Benefits	\$1,368,832	<b>\$1,444,218</b>	\$75,386	5.51%	<b>\$1,523,733</b>	\$79,515	5.51%
Materials & Supplies	\$671,385	<b>\$760,942</b>	\$89,557	13.34%	<b>\$787,339</b>	\$26,397	3.47%
Contracted Services	\$464,873	<b>\$447,373</b>	(\$17,500)	(3.76%)	<b>\$455,278</b>	\$7,905	1.77%
<b>Total Expense</b>	<b>\$2,505,090</b>	<b>\$2,652,533</b>	<b>\$147,443</b>	<b>5.89%</b>	<b>\$2,766,350</b>	<b>\$113,817</b>	<b>4.29%</b>
Long Term Debt	\$304,166	\$292,800	(\$11,366)	(3.74%)	\$267,751	(\$25,049)	(8.55%)
<b>Total Debt</b>	<b>\$304,166</b>	<b>\$292,800</b>	<b>(\$11,366)</b>	<b>(3.74%)</b>	<b>\$267,751</b>	<b>(\$25,049)</b>	<b>(8.55%)</b>
Reserve Contributions							
Transfers from Reserves	(\$4,716)	<b>(\$4,716)</b>			<b>(\$4,716)</b>		
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$4,716)</b>	<b>(\$4,716)</b>			<b>(\$4,716)</b>		
<b>Internal Allocations</b>	<b>(\$105,220)</b>	<b>(\$125,181)</b>	<b>(\$19,961)</b>	<b>18.97%</b>	<b>(\$126,519)</b>	<b>(\$1,338)</b>	<b>1.07%</b>
<b>Net Levy</b>	<b>\$2,503,951</b>	<b>\$2,620,255</b>	<b>\$116,304</b>	<b>4.64%</b>	<b>\$2,705,706</b>	<b>\$85,451</b>	<b>3.26%</b>
<b>2 Capital Fund</b>							



## Facilities

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
Deferred Revenue	(\$307,816)		\$307,816	(100.00%)			
Grants		(\$602,500)	(\$602,500)			\$602,500	(100.00%)
<b>Total Revenue</b>	<b>(\$307,816)</b>	<b>(\$602,500)</b>	<b>(\$294,684)</b>	<b>95.73%</b>		<b>\$602,500</b>	<b>(100.00%)</b>
<b>Total Expense</b>							
<b>Total Debt</b>							
Reserve Contributions	\$409,600	\$450,560	\$40,960	10.00%	\$495,616	\$45,056	10.00%
Transfers from Reserves	(\$146,000)	(\$807,600)	(\$661,600)	453.15%	(\$440,600)	\$367,000	(45.44%)
<b>Total Reserve Contributions (Transfers)</b>	<b>\$263,600</b>	<b>(\$357,040)</b>	<b>(\$620,640)</b>	<b>(235.45%)</b>	<b>\$55,016</b>	<b>\$412,056</b>	<b>(115.41%)</b>
<b>Capital Expenses</b>	<b>\$453,816</b>	<b>\$1,410,100</b>	<b>\$956,284</b>	<b>210.72%</b>	<b>\$440,600</b>	<b>(\$969,500)</b>	<b>(68.75%)</b>
<b>Net Levy</b>	<b>\$409,600</b>	<b>\$450,560</b>	<b>\$40,960</b>	<b>10.00%</b>	<b>\$495,616</b>	<b>\$45,056</b>	<b>10.00%</b>
<b>Total Facilities</b>	<b>\$2,913,551</b>	<b>\$3,070,815</b>	<b>\$157,264</b>	<b>5.40%</b>	<b>\$3,201,322</b>	<b>\$130,507</b>	<b>4.25%</b>





## Sales & Customer Service

	2024	2025	Budget Change	Budget Change	2026	Budget Change	Budget Change
	Final	Final			Final		
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>1 Operating Fund</b>							
Revenue	(\$771,786)	(\$848,923)	(\$77,137)	9.99%	(\$888,193)	(\$39,270)	4.63%
<b>Total Revenue</b>	<b>(\$771,786)</b>	<b>(\$848,923)</b>	<b>(\$77,137)</b>	<b>9.99%</b>	<b>(\$888,193)</b>	<b>(\$39,270)</b>	<b>4.63%</b>
Salary, Wages & Benefits	\$441,389	\$470,265	\$28,876	6.54%	\$496,164	\$25,899	5.51%
Materials & Supplies	\$31,457	\$32,757	\$1,300	4.13%	\$33,007	\$250	0.76%
Contracted Services	\$109,887	\$112,912	\$3,025	2.75%	\$115,066	\$2,154	1.91%
Rents & Financials	\$21,000	\$21,000			\$22,050	\$1,050	5.00%
<b>Total Expense</b>	<b>\$603,733</b>	<b>\$636,934</b>	<b>\$33,201</b>	<b>5.50%</b>	<b>\$666,287</b>	<b>\$29,353</b>	<b>4.61%</b>
<b>Total Debt</b>							
Reserve Contributions	\$54,456	\$57,393	\$2,937	5.39%	\$59,457	\$2,064	3.60%
Transfers from Reserves							
<b>Total Reserve Contributions (Transfers)</b>	<b>\$54,456</b>	<b>\$57,393</b>	<b>\$2,937</b>	<b>5.39%</b>	<b>\$59,457</b>	<b>\$2,064</b>	<b>3.60%</b>
<b>Net Levy</b>	<b>(\$113,597)</b>	<b>(\$154,596)</b>	<b>(\$40,999)</b>	<b>36.09%</b>	<b>(\$162,449)</b>	<b>(\$7,853)</b>	<b>5.08%</b>
<b>2 Capital Fund</b>							
<b>Total Revenue</b>							
<b>Total Expense</b>							



## Sales & Customer Service

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>Total Debt</b>							
Reserve Contributions	\$3,600	\$3,960	\$360	10.00%	\$4,356	\$396	10.00%
<b>Total Reserve Contributions (Transfers)</b>	<b>\$3,600</b>	<b>\$3,960</b>	<b>\$360</b>	<b>10.00%</b>	<b>\$4,356</b>	<b>\$396</b>	<b>10.00%</b>
<b>Net Levy</b>	<b>\$3,600</b>	<b>\$3,960</b>	<b>\$360</b>	<b>10.00%</b>	<b>\$4,356</b>	<b>\$396</b>	<b>10.00%</b>
<b>Total Sales &amp; Customer Service</b>	<b>(\$109,997)</b>	<b>(\$150,636)</b>	<b>(\$40,639)</b>	<b>36.95%</b>	<b>(\$158,093)</b>	<b>(\$7,457)</b>	<b>4.95%</b>

Community Health Clinic



	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
<b>Total Revenue</b>							
Materials & Supplies	\$4,220	\$4,220			\$4,220		
Contracted Services	\$3,300	\$3,300			\$3,300		
<b>Total Expense</b>	<b>\$7,520</b>	<b>\$7,520</b>			<b>\$7,520</b>		
<b>Total Debt</b>							
<b>Total Reserve Contributions (Transfers)</b>							
<b>Internal Allocations</b>	<b>\$7,000</b>	<b>\$7,000</b>			<b>\$7,000</b>		
<b>Net Levy</b>	<b>\$14,520</b>	<b>\$14,520</b>			<b>\$14,520</b>		
<b>Total Community Health Clinic</b>	<b>\$14,520</b>	<b>\$14,520</b>			<b>\$14,520</b>		

Legislative Services



	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>1 Operating Fund</b>							
Revenue	(\$362,339)	(\$503,656)	(\$141,317)	39.00%	(\$538,491)	(\$34,835)	6.92%
<b>Total Revenue</b>	<b>(\$362,339)</b>	<b>(\$503,656)</b>	<b>(\$141,317)</b>	<b>39.00%</b>	<b>(\$538,491)</b>	<b>(\$34,835)</b>	<b>6.92%</b>
Salary, Wages & Benefits	\$1,576,188	\$1,639,400	\$63,212	4.01%	\$1,747,491	\$108,091	6.59%
Materials & Supplies	\$105,568	\$131,868	\$26,300	24.91%	\$161,017	\$29,149	22.10%
Contracted Services	\$405,376	\$410,607	\$5,231	1.29%	\$579,616	\$169,009	41.16%
<b>Total Expense</b>	<b>\$2,087,132</b>	<b>\$2,181,875</b>	<b>\$94,743</b>	<b>4.54%</b>	<b>\$2,488,124</b>	<b>\$306,249</b>	<b>14.04%</b>
<b>Total Debt</b>							
Reserve Contributions	\$144,574	\$253,640	\$109,066	75.44%	\$278,890	\$25,250	9.96%
Transfers from Reserves	(\$38,850)	(\$29,750)	\$9,100	(23.42%)	(\$237,310)	(\$207,560)	697.68%
<b>Total Reserve Contributions (Transfers)</b>	<b>\$105,724</b>	<b>\$223,890</b>	<b>\$118,166</b>	<b>111.77%</b>	<b>\$41,580</b>	<b>(\$182,310)</b>	<b>(81.43%)</b>
<b>Internal Allocations</b>	<b>(\$116,790)</b>	<b>(\$122,275)</b>	<b>(\$5,485)</b>	<b>4.70%</b>	<b>(\$125,685)</b>	<b>(\$3,410)</b>	<b>2.79%</b>
<b>Net Levy</b>	<b>\$1,713,727</b>	<b>\$1,779,834</b>	<b>\$66,107</b>	<b>3.86%</b>	<b>\$1,865,528</b>	<b>\$85,694</b>	<b>4.81%</b>
<b>2 Capital Fund</b>							
<b>Total Revenue</b>							
<b>Total Expense</b>							



## Legislative Services

	2024	2025	Budget Change	Budget Change	2026	Budget Change	Budget Change
	Final	Final			Final		
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>Total Debt</b>							
Reserve Contributions	\$80,700	<b>\$88,770</b>	\$8,070	10.00%	<b>\$97,647</b>	\$8,877	10.00%
Transfers from Reserves	(\$262,800)	<b>(\$251,550)</b>	\$11,250	(4.28%)	<b>(\$89,500)</b>	\$162,050	(64.42%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$182,100)</b>	<b>(\$162,780)</b>	<b>\$19,320</b>	<b>(10.61%)</b>	<b>\$8,147</b>	<b>\$170,927</b>	<b>(105.00%)</b>
<b>Capital Expenses</b>	<b>\$262,800</b>	<b>\$251,550</b>	<b>(\$11,250)</b>	<b>(4.28%)</b>	<b>\$89,500</b>	<b>(\$162,050)</b>	<b>(64.42%)</b>
<b>Net Levy</b>	<b>\$80,700</b>	<b>\$88,770</b>	<b>\$8,070</b>	<b>10.00%</b>	<b>\$97,647</b>	<b>\$8,877</b>	<b>10.00%</b>
<b>Total Legislative Services</b>	<b>\$1,794,427</b>	<b>\$1,868,604</b>	<b>\$74,177</b>	<b>4.13%</b>	<b>\$1,963,175</b>	<b>\$94,571</b>	<b>5.06%</b>



## Legislative Services

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
Revenue	(\$27,560)	<b>(\$29,939)</b>	(\$2,379)	8.63%	<b>(\$29,939)</b>		
<b>Total Revenue</b>	<b>(\$27,560)</b>	<b>(\$29,939)</b>	<b>(\$2,379)</b>	<b>8.63%</b>	<b>(\$29,939)</b>		
Salary, Wages & Benefits	\$476,771	<b>\$495,914</b>	\$19,143	4.02%	<b>\$523,275</b>	\$27,361	5.52%
Materials & Supplies	\$25,511	<b>\$34,951</b>	\$9,440	37.00%	<b>\$30,227</b>	(\$4,724)	(13.52%)
Contracted Services	\$21,350	<b>\$20,600</b>	(\$750)	(3.51%)	<b>\$18,600</b>	(\$2,000)	(9.71%)
<b>Total Expense</b>	<b>\$523,632</b>	<b>\$551,465</b>	<b>\$27,833</b>	<b>5.32%</b>	<b>\$572,102</b>	<b>\$20,637</b>	<b>3.74%</b>
<b>Total Debt</b>							
<b>Total Reserve Contributions (Transfers)</b>							
<b>Net Levy</b>	<b>\$496,072</b>	<b>\$521,526</b>	<b>\$25,454</b>	<b>5.13%</b>	<b>\$542,163</b>	<b>\$20,637</b>	<b>3.96%</b>
<b>Total Legislative Services</b>	<b>\$496,072</b>	<b>\$521,526</b>	<b>\$25,454</b>	<b>5.13%</b>	<b>\$542,163</b>	<b>\$20,637</b>	<b>3.96%</b>



## Legal and Agreements

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
Revenue	(\$38,466)	(\$160,223)	(\$121,757)	316.53%	(\$187,126)	(\$26,903)	16.79%
<b>Total Revenue</b>	<b>(\$38,466)</b>	<b>(\$160,223)</b>	<b>(\$121,757)</b>	<b>316.53%</b>	<b>(\$187,126)</b>	<b>(\$26,903)</b>	<b>16.79%</b>
Salary, Wages & Benefits	\$112,209	\$116,754	\$4,545	4.05%	\$123,172	\$6,418	5.50%
Materials & Supplies	\$2,902	\$2,460	(\$442)	(15.23%)	\$2,534	\$74	3.01%
Contracted Services	\$5,000	\$5,000			\$5,000		
<b>Total Expense</b>	<b>\$120,111</b>	<b>\$124,214</b>	<b>\$4,103</b>	<b>3.42%</b>	<b>\$130,706</b>	<b>\$6,492</b>	<b>5.23%</b>
<b>Total Debt</b>							
Reserve Contributions	\$13,574	\$137,640	\$124,066	914.00%	\$162,890	\$25,250	18.34%
<b>Total Reserve Contributions (Transfers)</b>	<b>\$13,574</b>	<b>\$137,640</b>	<b>\$124,066</b>	<b>914.00%</b>	<b>\$162,890</b>	<b>\$25,250</b>	<b>18.34%</b>
<b>Net Levy</b>	<b>\$95,219</b>	<b>\$101,631</b>	<b>\$6,412</b>	<b>6.73%</b>	<b>\$106,470</b>	<b>\$4,839</b>	<b>4.76%</b>
<b>Total Legal and Agreements</b>	<b>\$95,219</b>	<b>\$101,631</b>	<b>\$6,412</b>	<b>6.73%</b>	<b>\$106,470</b>	<b>\$4,839</b>	<b>4.76%</b>

# Information Technology



	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>1 Operating Fund</b>							
Revenue	(\$140,628)	(\$129,257)	\$11,371	(8.09%)	(\$136,106)	(\$6,849)	5.30%
<b>Total Revenue</b>	<b>(\$140,628)</b>	<b>(\$129,257)</b>	<b>\$11,371</b>	<b>(8.09%)</b>	<b>(\$136,106)</b>	<b>(\$6,849)</b>	<b>5.30%</b>
Salary, Wages & Benefits	\$595,573	\$619,267	\$23,694	3.98%	\$652,452	\$33,185	5.36%
Materials & Supplies	\$65,030	\$74,507	\$9,477	14.57%	\$65,900	(\$8,607)	(11.55%)
Contracted Services	\$366,676	\$333,257	(\$33,419)	(9.11%)	\$410,061	\$76,804	23.05%
<b>Total Expense</b>	<b>\$1,027,279</b>	<b>\$1,027,031</b>	<b>(\$248)</b>	<b>(0.02%)</b>	<b>\$1,128,413</b>	<b>\$101,382</b>	<b>9.87%</b>
<b>Total Debt</b>							
Reserve Contributions	\$70,000	\$75,000	\$5,000	7.14%	\$75,000		
Transfers from Reserves	(\$36,200)	(\$12,500)	\$23,700	(65.47%)	(\$50,000)	(\$37,500)	300.00%
<b>Total Reserve Contributions (Transfers)</b>	<b>\$33,800</b>	<b>\$62,500</b>	<b>\$28,700</b>	<b>84.91%</b>	<b>\$25,000</b>	<b>(\$37,500)</b>	<b>(60.00%)</b>
<b>Internal Allocations</b>	<b>(\$96,206)</b>	<b>(\$100,860)</b>	<b>(\$4,654)</b>	<b>4.84%</b>	<b>(\$103,110)</b>	<b>(\$2,250)</b>	<b>2.23%</b>
<b>Net Levy</b>	<b>\$824,245</b>	<b>\$859,414</b>	<b>\$35,169</b>	<b>4.27%</b>	<b>\$914,197</b>	<b>\$54,783</b>	<b>6.37%</b>
<b>2 Capital Fund</b>							
<b>Total Revenue</b>							
<b>Total Expense</b>							



Information Technology



	2024	2025	Budget Change	Budget Change	2026	Budget Change	Budget Change
	Final	Final			Final		
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>Total Debt</b>							
Reserve Contributions	\$80,700	<b>\$88,770</b>	\$8,070	10.00%	<b>\$97,647</b>	\$8,877	10.00%
Transfers from Reserves	(\$262,800)	<b>(\$251,550)</b>	\$11,250	(4.28%)	<b>(\$89,500)</b>	\$162,050	(64.42%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$182,100)</b>	<b>(\$162,780)</b>	<b>\$19,320</b>	<b>(10.61%)</b>	<b>\$8,147</b>	<b>\$170,927</b>	<b>(105.00%)</b>
<b>Capital Expenses</b>	<b>\$262,800</b>	<b>\$251,550</b>	<b>(\$11,250)</b>	<b>(4.28%)</b>	<b>\$89,500</b>	<b>(\$162,050)</b>	<b>(64.42%)</b>
<b>Net Levy</b>	<b>\$80,700</b>	<b>\$88,770</b>	<b>\$8,070</b>	<b>10.00%</b>	<b>\$97,647</b>	<b>\$8,877</b>	<b>10.00%</b>
<b>Total Information Technology</b>	<b>\$904,945</b>	<b>\$948,184</b>	<b>\$43,239</b>	<b>4.78%</b>	<b>\$1,011,844</b>	<b>\$63,660</b>	<b>6.71%</b>

## Corporate Information



	2024	2025	Budget Change	Budget Change	2026	Budget Change	Budget Change
	Final	Final			Final		
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>1 Operating Fund</b>							
Revenue	(\$155,685)	<b>(\$184,237)</b>	(\$28,552)	18.34%	<b>(\$185,320)</b>	(\$1,083)	0.59%
<b>Total Revenue</b>	<b>(\$155,685)</b>	<b>(\$184,237)</b>	<b>(\$28,552)</b>	<b>18.34%</b>	<b>(\$185,320)</b>	<b>(\$1,083)</b>	<b>0.59%</b>
Salary, Wages & Benefits	\$294,479	<b>\$306,348</b>	\$11,869	4.03%	<b>\$322,935</b>	\$16,587	5.41%
Materials & Supplies	\$9,550	<b>\$16,125</b>	\$6,575	68.85%	<b>\$16,505</b>	\$380	2.36%
Contracted Services	\$3,900	<b>\$39,000</b>	\$35,100	900.00%	<b>\$24,000</b>	(\$15,000)	(38.46%)
<b>Total Expense</b>	<b>\$307,929</b>	<b>\$361,473</b>	<b>\$53,544</b>	<b>17.39%</b>	<b>\$363,440</b>	<b>\$1,967</b>	<b>0.54%</b>
<b>Total Debt</b>							
Reserve Contributions	\$5,000		(\$5,000)	(100.00%)			
Transfers from Reserves	(\$1,900)	<b>(\$7,500)</b>	(\$5,600)	294.74%		\$7,500	(100.00%)
<b>Total Reserve Contributions (Transfers)</b>	<b>\$3,100</b>	<b>(\$7,500)</b>	<b>(\$10,600)</b>	<b>(341.94%)</b>		<b>\$7,500</b>	<b>(100.00%)</b>
<b>Internal Allocations</b>	<b>(\$17,669)</b>	<b>(\$18,381)</b>	<b>(\$712)</b>	<b>4.03%</b>	<b>(\$19,376)</b>	<b>(\$995)</b>	<b>5.41%</b>
<b>Net Levy</b>	<b>\$137,675</b>	<b>\$151,355</b>	<b>\$13,680</b>	<b>9.94%</b>	<b>\$158,744</b>	<b>\$7,389</b>	<b>4.88%</b>
<b>Total Corporate Information</b>	<b>\$137,675</b>	<b>\$151,355</b>	<b>\$13,680</b>	<b>9.94%</b>	<b>\$158,744</b>	<b>\$7,389</b>	<b>4.88%</b>



## Records Management

	2024	2025	Budget Change		2026	Budget Change	
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
<b>Total Revenue</b>							
Salary, Wages & Benefits	\$97,156	\$101,117	\$3,961	4.08%	\$106,632	\$5,515	5.45%
Materials & Supplies	\$2,575	\$3,825	\$1,250	48.54%	\$4,356	\$531	13.88%
Contracted Services	\$7,700	\$12,000	\$4,300	55.84%	\$4,165	(\$7,835)	(65.29%)
<b>Total Expense</b>	<b>\$107,431</b>	<b>\$116,942</b>	<b>\$9,511</b>	<b>8.85%</b>	<b>\$115,153</b>	<b>(\$1,789)</b>	<b>(1.53%)</b>
<b>Total Debt</b>							
Reserve Contributions	\$20,000		(\$20,000)	(100.00%)			
Transfers from Reserves		(\$9,000)	(\$9,000)		(\$9,000)		
<b>Total Reserve Contributions (Transfers)</b>	<b>\$20,000</b>	<b>(\$9,000)</b>	<b>(\$29,000)</b>	<b>(145.00%)</b>	<b>(\$9,000)</b>		
<b>Internal Allocations</b>	<b>(\$2,915)</b>	<b>(\$3,034)</b>	<b>(\$119)</b>	<b>4.08%</b>	<b>(\$3,199)</b>	<b>(\$165)</b>	<b>5.44%</b>
<b>Net Levy</b>	<b>\$124,516</b>	<b>\$104,908</b>	<b>(\$19,608)</b>	<b>(15.75%)</b>	<b>\$102,954</b>	<b>(\$1,954)</b>	<b>(1.86%)</b>
<b>Total Records Management</b>	<b>\$124,516</b>	<b>\$104,908</b>	<b>(\$19,608)</b>	<b>(15.75%)</b>	<b>\$102,954</b>	<b>(\$1,954)</b>	<b>(1.86%)</b>



## Election

	2024	2025	Budget Change		2026	Budget Change	
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
<b>Total Revenue</b>							
Salary, Wages & Benefits					\$19,025	\$19,025	
Materials & Supplies					\$41,495	\$41,495	
Contracted Services	\$750	\$750			\$117,790	\$117,040	15,605.33%
<b>Total Expense</b>	<b>\$750</b>	<b>\$750</b>			<b>\$178,310</b>	<b>\$177,560</b>	<b>23,674.67%</b>
<b>Total Debt</b>							
Reserve Contributions	\$36,000	\$41,000	\$5,000	13.89%	\$41,000		
Transfers from Reserves	(\$750)	(\$750)			(\$178,310)	(\$177,560)	23,674.67%
<b>Total Reserve Contributions (Transfers)</b>	<b>\$35,250</b>	<b>\$40,250</b>	<b>\$5,000</b>	<b>14.18%</b>	<b>(\$137,310)</b>	<b>(\$177,560)</b>	<b>(441.14%)</b>
<b>Net Levy</b>	<b>\$36,000</b>	<b>\$41,000</b>	<b>\$5,000</b>	<b>13.89%</b>	<b>\$41,000</b>		
<b>Total Election</b>	<b>\$36,000</b>	<b>\$41,000</b>	<b>\$5,000</b>	<b>13.89%</b>	<b>\$41,000</b>		



## Development Services

	2024 Final Budget	2025 Final Total	Budget Change (\$)	Budget Change (%)	2026 Final Total	Budget Change (\$)	Budget Change (%)
<b>1 Operating Fund</b>							
Revenue	(\$1,895,156)	(\$2,039,964)	(\$144,808)	7.64%	(\$2,086,660)	(\$46,696)	2.29%
Deferred Revenue		(\$50,000)	(\$50,000)			\$50,000	(100.00%)
Grants		(\$10,000)	(\$10,000)		(\$10,000)		
<b>Total Revenue</b>	<b>(\$1,895,156)</b>	<b>(\$2,099,964)</b>	<b>(\$204,808)</b>	<b>10.81%</b>	<b>(\$2,096,660)</b>	<b>\$3,304</b>	<b>(0.16%)</b>
Salary, Wages & Benefits	\$2,263,631	\$2,542,875	\$279,244	12.34%	\$2,618,517	\$75,642	2.97%
Materials & Supplies	\$92,702	\$104,172	\$11,470	12.37%	\$112,188	\$8,016	7.69%
Contracted Services	\$340,595	\$498,351	\$157,756	46.32%	\$430,050	(\$68,301)	(13.71%)
Rents & Financials	\$30,000	\$5,000	(\$25,000)	(83.33%)	\$5,000		
<b>Total Expense</b>	<b>\$2,726,928</b>	<b>\$3,150,398</b>	<b>\$423,470</b>	<b>15.53%</b>	<b>\$3,165,755</b>	<b>\$15,357</b>	<b>0.49%</b>
<b>Total Debt</b>							
Reserve Contributions	\$38,965	\$39,165	\$200	0.51%	\$38,898	(\$267)	(0.68%)
Transfers from Reserves	(\$580,480)	(\$780,751)	(\$200,271)	34.50%	(\$793,210)	(\$12,459)	1.60%
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$541,515)</b>	<b>(\$741,586)</b>	<b>(\$200,071)</b>	<b>36.95%</b>	<b>(\$754,312)</b>	<b>(\$12,726)</b>	<b>1.72%</b>
<b>Internal Allocations</b>	<b>\$551,697</b>	<b>\$597,068</b>	<b>\$45,371</b>	<b>8.22%</b>	<b>\$622,787</b>	<b>\$25,719</b>	<b>4.31%</b>
<b>Net Levy</b>	<b>\$841,954</b>	<b>\$905,916</b>	<b>\$63,962</b>	<b>7.60%</b>	<b>\$937,570</b>	<b>\$31,654</b>	<b>3.49%</b>
<b>Total Development Services</b>	<b>\$841,954</b>	<b>\$905,916</b>	<b>\$63,962</b>	<b>7.60%</b>	<b>\$937,570</b>	<b>\$31,654</b>	<b>3.49%</b>



## Development Services - Directors Office

	2024	2025	Budget Change		2026	Budget Change	
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>1 Operating Fund</b>							
Revenue		<b>(\$61,510)</b>	(\$61,510)		<b>(\$64,941)</b>	(\$3,431)	5.58%
Grants		<b>(\$10,000)</b>	(\$10,000)		<b>(\$10,000)</b>		
<b>Total Revenue</b>		<b>(\$71,510)</b>	<b>(\$71,510)</b>		<b>(\$74,941)</b>	<b>(\$3,431)</b>	<b>4.80%</b>
Salary, Wages & Benefits	\$178,732	<b>\$311,597</b>	\$132,865	74.34%	<b>\$328,638</b>	\$17,041	5.47%
Materials & Supplies	\$7,862	<b>\$12,942</b>	\$5,080	64.61%	<b>\$13,235</b>	\$293	2.26%
Contracted Services	\$25,000		(\$25,000)	(100.00%)			
<b>Total Expense</b>	<b>\$211,594</b>	<b>\$324,539</b>	<b>\$112,945</b>	<b>53.38%</b>	<b>\$341,873</b>	<b>\$17,334</b>	<b>5.34%</b>
<b>Total Debt</b>							
Transfers from Reserves	(\$25,000)	<b>(\$15,000)</b>	\$10,000	(40.00%)	<b>(\$15,000)</b>		
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$25,000)</b>	<b>(\$15,000)</b>	<b>\$10,000</b>	<b>(40.00%)</b>	<b>(\$15,000)</b>		
<b>Internal Allocations</b>	<b>(\$46,649)</b>	<b>(\$70,868)</b>	<b>(\$24,219)</b>	<b>51.92%</b>	<b>(\$74,563)</b>	<b>(\$3,695)</b>	<b>5.21%</b>
<b>Net Levy</b>	<b>\$139,945</b>	<b>\$167,161</b>	<b>\$27,216</b>	<b>19.45%</b>	<b>\$177,369</b>	<b>\$10,208</b>	<b>6.11%</b>
<b>Total Development Services - Directors Office</b>	<b>\$139,945</b>	<b>\$167,161</b>	<b>\$27,216</b>	<b>19.45%</b>	<b>\$177,369</b>	<b>\$10,208</b>	<b>6.11%</b>



## Building Permit and Inspection

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>1 Operating Fund</b>							
Revenue	(\$1,270,800)	<b>(\$1,276,000)</b>	(\$5,200)	0.41%	<b>(\$1,276,000)</b>		
<b>Total Revenue</b>	<b>(\$1,270,800)</b>	<b>(\$1,276,000)</b>	<b>(\$5,200)</b>	<b>0.41%</b>	<b>(\$1,276,000)</b>		
Salary, Wages & Benefits	\$903,420	<b>\$999,403</b>	\$95,983	10.62%	<b>\$990,981</b>	(\$8,422)	(0.84%)
Materials & Supplies	\$50,080	<b>\$52,750</b>	\$2,670	5.33%	<b>\$50,250</b>	(\$2,500)	(4.74%)
Contracted Services	\$172,520	<b>\$198,850</b>	\$26,330	15.26%	<b>\$206,850</b>	\$8,000	4.02%
Rents & Financials	\$30,000	<b>\$5,000</b>	(\$25,000)	(83.33%)	<b>\$5,000</b>		
<b>Total Expense</b>	<b>\$1,156,020</b>	<b>\$1,256,003</b>	<b>\$99,983</b>	<b>8.65%</b>	<b>\$1,253,081</b>	<b>(\$2,922)</b>	<b>(0.23%)</b>
<b>Total Debt</b>							
Reserve Contributions	\$3,965	<b>\$4,165</b>	\$200	5.04%	<b>\$3,898</b>	(\$267)	(6.41%)
Transfers from Reserves	(\$487,531)	<b>(\$652,104)</b>	(\$164,573)	33.76%	<b>(\$678,329)</b>	(\$26,225)	4.02%
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$483,566)</b>	<b>(\$647,939)</b>	<b>(\$164,373)</b>	<b>33.99%</b>	<b>(\$674,431)</b>	<b>(\$26,492)</b>	<b>4.09%</b>
<b>Internal Allocations</b>	<b>\$598,346</b>	<b>\$667,936</b>	<b>\$69,590</b>	<b>11.63%</b>	<b>\$697,350</b>	<b>\$29,414</b>	<b>4.40%</b>
<b>Net Levy</b>							
<b>Total Building Permit and Inspection</b>							



# Bylaw

	2024	2025	Budget Change	Budget Change	2026	Budget Change	Budget Change
	Final	Final			Final		
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
Revenue	(\$58,215)	(\$63,363)	(\$5,148)	8.84%	(\$63,363)		
Grants							
<b>Total Revenue</b>	<b>(\$58,215)</b>	<b>(\$63,363)</b>	<b>(\$5,148)</b>	<b>8.84%</b>	<b>(\$63,363)</b>		
Salary, Wages & Benefits	\$320,874	\$334,575	\$13,701	4.27%	\$352,830	\$18,255	5.46%
Materials & Supplies	\$14,045	\$16,705	\$2,660	18.94%	\$17,073	\$368	2.20%
Contracted Services	\$35,368	\$38,750	\$3,382	9.56%	\$41,700	\$2,950	7.61%
<b>Total Expense</b>	<b>\$370,287</b>	<b>\$390,030</b>	<b>\$19,743</b>	<b>5.33%</b>	<b>\$411,603</b>	<b>\$21,573</b>	<b>5.53%</b>
<b>Total Debt</b>							
<b>Total Reserve Contributions (Transfers)</b>							
<b>Net Levy</b>	<b>\$312,072</b>	<b>\$326,667</b>	<b>\$14,595</b>	<b>4.68%</b>	<b>\$348,240</b>	<b>\$21,573</b>	<b>6.60%</b>
<b>Total Bylaw</b>	<b>\$312,072</b>	<b>\$326,667</b>	<b>\$14,595</b>	<b>4.68%</b>	<b>\$348,240</b>	<b>\$21,573</b>	<b>6.60%</b>





## Short Term Rental Licencing

	2024	2025	Budget Change	Budget Change	2026	Budget Change	Budget Change
	Final	Final			Final		
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
Revenue	(\$156,210)	(\$204,250)	(\$48,040)	30.75%	(\$201,250)	\$3,000	(1.47%)
<b>Total Revenue</b>	<b>(\$156,210)</b>	<b>(\$204,250)</b>	<b>(\$48,040)</b>	<b>30.75%</b>	<b>(\$201,250)</b>	<b>\$3,000</b>	<b>(1.47%)</b>
Salary, Wages & Benefits	\$116,729	\$121,467	\$4,738	4.06%	\$128,101	\$6,634	5.46%
Materials & Supplies	\$6,930	\$7,930	\$1,000	14.43%	\$14,530	\$6,600	83.23%
Contracted Services	\$35,500	\$33,500	(\$2,000)	(5.63%)	\$33,500		
Rents & Financials							
<b>Total Expense</b>	<b>\$159,159</b>	<b>\$162,897</b>	<b>\$3,738</b>	<b>2.35%</b>	<b>\$176,131</b>	<b>\$13,234</b>	<b>8.12%</b>
<b>Total Debt</b>							
Transfers from Reserves	(\$2,949)	\$41,353	\$44,302	(1,502.27%)	\$25,119	(\$16,234)	(39.26%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$2,949)</b>	<b>\$41,353</b>	<b>\$44,302</b>	<b>(1,502.27%)</b>	<b>\$25,119</b>	<b>(\$16,234)</b>	<b>(39.26%)</b>
<b>Net Levy</b>							
<b>Total Short Term Rental Licencing</b>							



## Planning

	2024	2025	Budget Change	Budget Change	2026	Budget Change	Budget Change
	Final	Final			Final		
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
Revenue	(\$409,931)	(\$434,841)	(\$24,910)	6.08%	(\$481,106)	(\$46,265)	10.64%
Deferred Revenue		(\$50,000)	(\$50,000)			\$50,000	(100.00%)
<b>Total Revenue</b>	<b>(\$409,931)</b>	<b>(\$484,841)</b>	<b>(\$74,910)</b>	<b>18.27%</b>	<b>(\$481,106)</b>	<b>\$3,735</b>	<b>(0.77%)</b>
Salary, Wages & Benefits	\$743,876	\$775,833	\$31,957	4.30%	\$817,967	\$42,134	5.43%
Materials & Supplies	\$13,785	\$13,845	\$60	0.44%	\$17,100	\$3,255	23.51%
Contracted Services	\$72,207	\$227,251	\$155,044	214.72%	\$148,000	(\$79,251)	(34.87%)
<b>Total Expense</b>	<b>\$829,868</b>	<b>\$1,016,929</b>	<b>\$187,061</b>	<b>22.54%</b>	<b>\$983,067</b>	<b>(\$33,862)</b>	<b>(3.33%)</b>
<b>Total Debt</b>							
Reserve Contributions	\$35,000	\$35,000			\$35,000		
Transfers from Reserves	(\$65,000)	(\$155,000)	(\$90,000)	138.46%	(\$125,000)	\$30,000	(19.35%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$30,000)</b>	<b>(\$120,000)</b>	<b>(\$90,000)</b>	<b>300.00%</b>	<b>(\$90,000)</b>	<b>\$30,000</b>	<b>(25.00%)</b>
<b>Net Levy</b>	<b>\$389,937</b>	<b>\$412,088</b>	<b>\$22,151</b>	<b>5.68%</b>	<b>\$411,961</b>	<b>(\$127)</b>	<b>(0.03%)</b>
<b>Total Planning</b>	<b>\$389,937</b>	<b>\$412,088</b>	<b>\$22,151</b>	<b>5.68%</b>	<b>\$411,961</b>	<b>(\$127)</b>	<b>(0.03%)</b>



## Financial Services

	2024	2025	Budget Change	Budget Change	2026	Budget Change	Budget Change
	Final	Final			Final		
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>1 Operating Fund</b>							
Revenue	(\$1,163,898)	<b>(\$1,185,155)</b>	(\$21,257)	1.83%	<b>(\$1,228,300)</b>	(\$43,145)	3.64%
Deferred Revenue	(\$136,000)		\$136,000	(100.00%)			
Other Property Tax Revenue	(\$343,020)	<b>(\$357,020)</b>	(\$14,000)	4.08%	<b>(\$362,750)</b>	(\$5,730)	1.60%
Other Income	(\$964,400)	<b>(\$1,521,000)</b>	(\$556,600)	57.71%	<b>(\$1,533,000)</b>	(\$12,000)	0.79%
<b>Total Revenue</b>	<b>(\$2,607,318)</b>	<b>(\$3,063,175)</b>	<b>(\$455,857)</b>	<b>17.48%</b>	<b>(\$3,124,050)</b>	<b>(\$60,875)</b>	<b>1.99%</b>
Salary, Wages & Benefits	\$993,176	<b>\$1,042,040</b>	\$48,864	4.92%	<b>\$1,098,961</b>	\$56,921	5.46%
Materials & Supplies	\$24,350	<b>\$33,409</b>	\$9,059	37.20%	<b>\$31,734</b>	(\$1,675)	(5.01%)
Contracted Services	\$1,283,320	<b>\$1,277,995</b>	(\$5,325)	(0.41%)	<b>\$2,082,082</b>	\$804,087	62.92%
Rents & Financials	\$28,950	<b>\$20,950</b>	(\$8,000)	(27.63%)	<b>\$12,950</b>	(\$8,000)	(38.19%)
<b>Total Expense</b>	<b>\$2,329,796</b>	<b>\$2,374,394</b>	<b>\$44,598</b>	<b>1.91%</b>	<b>\$3,225,727</b>	<b>\$851,333</b>	<b>35.85%</b>
Long Term Debt	\$170,100	\$170,546	\$446	0.26%	\$170,546		
<b>Total Debt</b>	<b>\$170,100</b>	<b>\$170,546</b>	<b>\$446</b>	<b>0.26%</b>	<b>\$170,546</b>		
Reserve Contributions	\$2,395,000	<b>\$1,004,100</b>	(\$1,390,900)	(58.08%)	<b>\$867,250</b>	(\$136,850)	(13.63%)
Transfers from Reserves	(\$2,021,000)		\$2,021,000	(100.00%)	<b>(\$700,000)</b>	(\$700,000)	
<b>Total Reserve Contributions (Transfers)</b>	<b>\$374,000</b>	<b>\$1,004,100</b>	<b>\$630,100</b>	<b>168.48%</b>	<b>\$167,250</b>	<b>(\$836,850)</b>	<b>(83.34%)</b>
<b>Internal Allocations</b>	<b>(\$390,184)</b>	<b>(\$417,276)</b>	<b>(\$27,092)</b>	<b>6.94%</b>	<b>(\$440,459)</b>	<b>(\$23,183)</b>	<b>5.56%</b>
<b>Net Levy</b>	<b>(\$123,606)</b>	<b>\$68,589</b>	<b>\$192,195</b>	<b>(155.49%)</b>	<b>(\$986)</b>	<b>(\$69,575)</b>	<b>(101.44%)</b>



## Financial Services

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
2 Capital Fund							
<b>Total Revenue</b>							
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfers from Reserves							
<b>Total Reserve Contributions (Transfers)</b>							
<b>Net Levy</b>							
<b>Total Financial Services</b>	(\$123,606)	<b>\$68,589</b>	\$192,195	(155.49%)	<b>(\$986)</b>	(\$69,575)	(101.44%)



## Finance

	2024	2025	Budget Change	Budget Change	2026	Budget Change	Budget Change
	Final	Final			Final		
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>1 Operating Fund</b>							
Revenue	(\$1,162,198)	<b>(\$1,183,155)</b>	(\$20,957)	1.80%	<b>(\$1,226,300)</b>	(\$43,145)	3.65%
Deferred Revenue	(\$136,000)		\$136,000	(100.00%)			
Other Property Tax Revenue	(\$343,020)	<b>(\$357,020)</b>	(\$14,000)	4.08%	<b>(\$362,750)</b>	(\$5,730)	1.60%
Other Income	(\$964,400)	<b>(\$1,521,000)</b>	(\$556,600)	57.71%	<b>(\$1,533,000)</b>	(\$12,000)	0.79%
<b>Total Revenue</b>	<b>(\$2,605,618)</b>	<b>(\$3,061,175)</b>	<b>(\$455,557)</b>	<b>17.48%</b>	<b>(\$3,122,050)</b>	<b>(\$60,875)</b>	<b>1.99%</b>
Salary, Wages & Benefits	\$937,071	<b>\$983,663</b>	\$46,592	4.97%	<b>\$1,037,375</b>	\$53,712	5.46%
Materials & Supplies	\$22,450	<b>\$30,733</b>	\$8,283	36.90%	<b>\$30,208</b>	(\$525)	(1.71%)
Contracted Services	\$194,699	<b>\$60,827</b>	(\$133,872)	(68.76%)	<b>\$759,557</b>	\$698,730	1,148.72%
Rents & Financials	\$28,950	<b>\$20,950</b>	(\$8,000)	(27.63%)	<b>\$12,950</b>	(\$8,000)	(38.19%)
<b>Total Expense</b>	<b>\$1,183,170</b>	<b>\$1,096,173</b>	<b>(\$86,997)</b>	<b>(7.35%)</b>	<b>\$1,840,090</b>	<b>\$743,917</b>	<b>67.86%</b>
Long Term Debt	\$170,100	\$170,546	\$446	0.26%	\$170,546		
<b>Total Debt</b>	<b>\$170,100</b>	<b>\$170,546</b>	<b>\$446</b>	<b>0.26%</b>	<b>\$170,546</b>		
Reserve Contributions	\$2,395,000	<b>\$1,004,100</b>	(\$1,390,900)	(58.08%)	<b>\$867,250</b>	(\$136,850)	(13.63%)
Transfers from Reserves	(\$2,000,000)		\$2,000,000	(100.00%)	<b>(\$700,000)</b>	(\$700,000)	
<b>Total Reserve Contributions (Transfers)</b>	<b>\$395,000</b>	<b>\$1,004,100</b>	<b>\$609,100</b>	<b>154.20%</b>	<b>\$167,250</b>	<b>(\$836,850)</b>	<b>(83.34%)</b>
Internal Allocations	(\$56,732)	(\$59,066)	(\$2,334)	4.11%	(\$60,188)	(\$1,122)	1.90%
<b>Net Levy</b>	<b>(\$914,080)</b>	<b>(\$849,422)</b>	<b>\$64,658</b>	<b>(7.07%)</b>	<b>(\$1,004,352)</b>	<b>(\$154,930)</b>	<b>18.24%</b>



**Finance**

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
2 Capital Fund							
<b>Total Revenue</b>							
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfers from Reserves							
<b>Total Reserve Contributions (Transfers)</b>							
<b>Net Levy</b>							
<b>Total Finance</b>	(\$914,080)	<b>(\$849,422)</b>	\$64,658	(7.07%)	<b>(\$1,004,352)</b>	(\$154,930)	18.24%



## Insurance

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
1 Operating Fund							
Revenue	(\$1,700)	(\$2,000)	(\$300)	17.65%	(\$2,000)		
<b>Total Revenue</b>	<b>(\$1,700)</b>	<b>(\$2,000)</b>	<b>(\$300)</b>	<b>17.65%</b>	<b>(\$2,000)</b>		
Salary, Wages & Benefits	\$56,105	\$58,377	\$2,272	4.05%	\$61,586	\$3,209	5.50%
Materials & Supplies	\$1,900	\$2,676	\$776	40.84%	\$1,526	(\$1,150)	(42.97%)
Contracted Services	\$1,088,621	\$1,217,168	\$128,547	11.81%	\$1,322,525	\$105,357	8.66%
<b>Total Expense</b>	<b>\$1,146,626</b>	<b>\$1,278,221</b>	<b>\$131,595</b>	<b>11.48%</b>	<b>\$1,385,637</b>	<b>\$107,416</b>	<b>8.40%</b>
<b>Total Debt</b>							
Transfers from Reserves	(\$21,000)		\$21,000	(100.00%)			
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$21,000)</b>		<b>\$21,000</b>	<b>(100.00%)</b>			
<b>Internal Allocations</b>	<b>(\$333,452)</b>	<b>(\$358,210)</b>	<b>(\$24,758)</b>	<b>7.42%</b>	<b>(\$380,271)</b>	<b>(\$22,061)</b>	<b>6.16%</b>
<b>Net Levy</b>	<b>\$790,474</b>	<b>\$918,011</b>	<b>\$127,537</b>	<b>16.13%</b>	<b>\$1,003,366</b>	<b>\$85,355</b>	<b>9.30%</b>
<b>Total Insurance</b>	<b>\$790,474</b>	<b>\$918,011</b>	<b>\$127,537</b>	<b>16.13%</b>	<b>\$1,003,366</b>	<b>\$85,355</b>	<b>9.30%</b>



## Municipal Accommodation Tax

	2024	2025	Budget Change		2026	Budget Change	
	Final	Final			Final		
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>1 Operating Fund</b>							
Revenue	(\$7,150)	<b>(\$7,150)</b>			<b>(\$7,150)</b>		
Other Property Tax Revenue	(\$1,552,000)	<b>(\$1,548,000)</b>	\$4,000	(0.26%)	<b>(\$1,548,000)</b>		
Other Income	(\$2,500)	<b>(\$2,500)</b>			<b>(\$2,500)</b>		
<b>Total Revenue</b>	<b>(\$1,561,650)</b>	<b>(\$1,557,650)</b>	<b>\$4,000</b>	<b>(0.26%)</b>	<b>(\$1,557,650)</b>		
Salary, Wages & Benefits	\$37,350	<b>\$40,690</b>	\$3,340	8.94%	<b>\$42,915</b>	\$2,225	5.47%
Materials & Supplies	\$452,140	<b>\$722,140</b>	\$270,000	59.72%	<b>\$82,140</b>	(\$640,000)	(88.63%)
Contracted Services	\$1,109,765	<b>\$1,495,324</b>	\$385,559	34.74%	<b>\$1,147,251</b>	(\$348,073)	(23.28%)
Rents & Financials	\$10,000	<b>\$10,000</b>			<b>\$10,000</b>		
<b>Total Expense</b>	<b>\$1,609,255</b>	<b>\$2,268,154</b>	<b>\$658,899</b>	<b>40.94%</b>	<b>\$1,282,306</b>	<b>(\$985,848)</b>	<b>(43.46%)</b>
<b>Total Debt</b>							
Reserve Contributions	\$441,315	<b>\$289,832</b>	(\$151,483)	(34.33%)	<b>\$290,680</b>	\$848	0.29%
Transfers from Reserves	(\$684,440)	<b>(\$1,205,466)</b>	(\$521,026)	76.12%	<b>(\$220,466)</b>	\$985,000	(81.71%)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$243,125)</b>	<b>(\$915,634)</b>	<b>(\$672,509)</b>	<b>276.61%</b>	<b>\$70,214</b>	<b>\$985,848</b>	<b>(107.67%)</b>
<b>Internal Allocations</b>	<b>\$15,520</b>	<b>\$15,480</b>	<b>(\$40)</b>	<b>(0.26%)</b>	<b>\$15,480</b>		
<b>Net Levy</b>	<b>(\$180,000)</b>	<b>(\$189,650)</b>	<b>(\$9,650)</b>	<b>5.36%</b>	<b>(\$189,650)</b>		
<b>Total Municipal Accommodation Tax</b>	<b>(\$180,000)</b>	<b>(\$189,650)</b>	<b>(\$9,650)</b>	<b>5.36%</b>	<b>(\$189,650)</b>		





**BIA**

	2024	2025			2026		
	Final	Final	Budget Change	Budget Change	Final	Budget Change	Budget Change
	Budget	Total	(\$)	(%)	Total	(\$)	(%)
<b>1 Operating Fund</b>							
Revenue	(\$30,000)	<b>(\$58,000)</b>	(\$28,000)	93.33%	<b>(\$59,740)</b>	(\$1,740)	3.00%
Other Property Tax Revenue	(\$142,427)	<b>(\$146,700)</b>	(\$4,273)	3.00%	<b>(\$151,100)</b>	(\$4,400)	3.00%
Grants	(\$56,000)	<b>(\$35,000)</b>	\$21,000	(37.50%)	<b>(\$36,050)</b>	(\$1,050)	3.00%
<b>Total Revenue</b>	<b>(\$228,427)</b>	<b>(\$239,700)</b>	<b>(\$11,273)</b>	<b>4.94%</b>	<b>(\$246,890)</b>	<b>(\$7,190)</b>	<b>3.00%</b>
Salary, Wages & Benefits	\$78,035	<b>\$91,066</b>	\$13,031	16.70%	<b>\$122,243</b>	\$31,177	34.24%
Materials & Supplies	\$111,000	<b>\$122,800</b>	\$11,800	10.63%	<b>\$126,484</b>	\$3,684	3.00%
Contracted Services	\$27,300	<b>\$11,020</b>	(\$16,280)	(59.63%)	<b>\$11,351</b>	\$331	3.00%
Rents & Financials	\$6,200	<b>\$8,400</b>	\$2,200	35.48%	<b>\$8,652</b>	\$252	3.00%
<b>Total Expense</b>	<b>\$222,535</b>	<b>\$233,286</b>	<b>\$10,751</b>	<b>4.83%</b>	<b>\$268,730</b>	<b>\$35,444</b>	<b>15.19%</b>
<b>Total Debt</b>							
Reserve Contributions	\$1,900	<b>\$7,000</b>	\$5,100	268.42%	<b>\$7,000</b>		
Transfers from Reserves	\$3,992	<b>(\$586)</b>	(\$4,578)	(114.68%)	<b>(\$28,840)</b>	(\$28,254)	4,821.50%
<b>Total Reserve Contributions (Transfers)</b>	<b>\$5,892</b>	<b>\$6,414</b>	<b>\$522</b>	<b>8.86%</b>	<b>(\$21,840)</b>	<b>(\$28,254)</b>	<b>(440.51%)</b>
<b>Net Levy</b>							
<b>Total BIA</b>							