

Organization



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	2019
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Draft Budget
								Total Budget
<b>1 Operating Fund</b>								
Revenue	(\$5,074,811)	(\$10,900)	(\$5,085,711)	(\$9,522,226)	(\$4,771,725)	(\$313,986)	6.58%	(5,085,711.00)
Deferred Revenue	(\$219,427)		(\$219,427)	(\$180,750)	(\$180,750)	(\$38,677)	21.40%	(219,427.00)
Other Property Tax Revenue	(\$371,026)	(\$100,000)	(\$471,026)	(\$344,375)	(\$143,746)	(\$327,280)	227.68%	(475,616.00)
Grants	(\$2,304,812)	(\$8,500)	(\$2,313,312)	(\$2,161,327)	(\$2,402,355)	\$89,043	(3.71%)	(2,310,623.00)
Donations	(\$31,700)		(\$31,700)	(\$31,543)	(\$41,700)	\$10,000	(23.98%)	(31,700.00)
<b>Total Revenue</b>	<b>(\$8,001,776)</b>	<b>(\$119,400)</b>	<b>(\$8,121,176)</b>	<b>(\$12,240,221)</b>	<b>(\$7,540,276)</b>	<b>(\$580,900)</b>	<b>7.70%</b>	<b>(8,123,077.00)</b>
Salary, Wages & Benefits	\$11,662,337	\$62,500	\$11,724,837	\$10,590,981	\$10,715,041	\$1,009,796	9.42%	11,706,459.00
Materials & Supplies	\$2,870,246	\$17,610	\$2,887,856	\$3,096,962	\$2,972,688	(\$84,832)	(2.85%)	2,887,009.00
Contracted Services	\$3,489,989	\$321,706	\$3,811,695	\$3,674,080	\$3,837,490	(\$25,795)	(0.67%)	3,811,695.00
Rents & Financials	\$99,581		\$99,581	\$80,459	\$91,925	\$7,656	8.33%	99,581.00
<b>Total Expense</b>	<b>\$18,122,153</b>	<b>\$401,816</b>	<b>\$18,523,969</b>	<b>\$17,442,482</b>	<b>\$17,617,144</b>	<b>\$906,825</b>	<b>5.15%</b>	<b>18,504,744.00</b>
Long Term Debt	\$1,060,606		\$1,060,606	\$1,075,441	\$1,079,540	(\$18,934)	(1.75%)	1,060,606.00
<b>Total Debt</b>	<b>\$1,060,606</b>		<b>\$1,060,606</b>	<b>\$1,075,441</b>	<b>\$1,079,540</b>	<b>(\$18,934)</b>	<b>(1.75%)</b>	<b>1,060,606.00</b>
Operating Reserve Transfer	\$154,203	(\$96,000)	\$58,203	\$4,857,077	\$18,042	\$40,161	222.60%	65,329.00
Capital Fund Reserve Transfer	\$16,385	(\$24,400)	(\$8,015)	(\$42,901)	(\$82,654)	\$74,639	(90.30%)	(8,015.00)
<b>Total Reserve Transfer</b>	<b>\$170,588</b>	<b>(\$120,400)</b>	<b>\$50,188</b>	<b>\$4,814,176</b>	<b>(\$64,612)</b>	<b>\$114,800</b>	<b>(177.68%)</b>	<b>57,314.00</b>
<b>Internal Allocations</b>				<b>\$4</b>	<b>\$82</b>	<b>(\$82)</b>	<b>(100.00%)</b>	
<b>Net Levy</b>	<b>\$11,351,571</b>	<b>\$162,016</b>	<b>\$11,513,587</b>	<b>\$11,091,882</b>	<b>\$11,091,878</b>	<b>\$421,709</b>	<b>3.80%</b>	<b>11,499,587.00</b>
<b>2 Capital Fund</b>								
Revenue				(\$561,769)				
Deferred Revenue	(\$1,650,177)		(\$1,650,177)	(\$1,011,153)	(\$746,078)	(\$904,099)	121.18%	(1,650,177.00)
Grants	(\$364,378)		(\$364,378)	(\$443,485)	(\$274,765)	(\$89,613)	32.61%	(364,378.00)
Donations								
<b>Total Revenue</b>	<b>(\$2,014,555)</b>		<b>(\$2,014,555)</b>	<b>(\$2,016,407)</b>	<b>(\$1,020,843)</b>	<b>(\$993,712)</b>	<b>97.34%</b>	<b>(2,014,555.00)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer	(\$1,844,599)		(\$1,844,599)	(\$630,629)	(\$1,106,555)	(\$738,044)	66.70%	(1,844,599.00)
<b>Total Reserve Transfer</b>	<b>(\$1,844,599)</b>		<b>(\$1,844,599)</b>	<b>(\$630,629)</b>	<b>(\$1,106,555)</b>	<b>(\$738,044)</b>	<b>66.70%</b>	<b>(1,844,599.00)</b>
<b>Internal Allocations</b>				<b>\$2,793</b>				
<b>Capital Expenses</b>	<b>\$7,618,898</b>		<b>\$7,618,898</b>	<b>\$5,856,435</b>	<b>\$5,339,594</b>	<b>\$2,279,304</b>	<b>42.69%</b>	<b>7,618,898.00</b>
<b>Net Levy</b>	<b>\$3,759,744</b>		<b>\$3,759,744</b>	<b>\$3,212,192</b>	<b>\$3,212,196</b>	<b>\$547,548</b>	<b>17.05%</b>	<b>3,759,744.00</b>
<b>Total Organization</b>	<b>\$15,111,315</b>	<b>\$162,016</b>	<b>\$15,273,331</b>	<b>\$14,304,074</b>	<b>\$14,304,074</b>	<b>\$969,257</b>	<b>6.78%</b>	<b>15,259,331.00</b>



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
Revenue	(\$1,340,476)		(\$1,340,476)	(\$5,382,733)	(\$1,318,527)	(\$21,949)	1.66%	(1,340,476.00)
Deferred Revenue	(\$38,677)		(\$38,677)			(\$38,677)		(38,677.00)
Other Property Tax Revenue	(\$152,674)		(\$152,674)	(\$222,604)	(\$20,284)	(\$132,390)	652.68%	(155,074.00)
Grants	(\$1,819,700)		(\$1,819,700)	(\$1,819,700)	(\$1,819,700)			(1,819,700.00)
Donations				(\$1,000)				
<b>Total Revenue</b>	<b>(\$3,351,527)</b>		<b>(\$3,351,527)</b>	<b>(\$7,426,037)</b>	<b>(\$3,158,511)</b>	<b>(\$193,016)</b>	<b>6.11%</b>	<b>(3,353,927.00)</b>
Salary, Wages & Benefits	\$2,167,089		\$2,167,089	\$1,978,113	\$1,973,165	\$193,924	9.83%	2,094,751.00
Materials & Supplies	\$115,243	\$11,200	\$126,443	\$108,776	\$128,910	(\$2,467)	(1.91%)	126,443.00
Contracted Services	\$1,246,562	\$90,206	\$1,336,768	\$1,276,220	\$1,267,742	\$69,026	5.44%	1,336,768.00
Rents & Financials	\$24,635		\$24,635	\$25,578	\$21,500	\$3,135	14.58%	24,635.00
<b>Total Expense</b>	<b>\$3,553,529</b>	<b>\$101,406</b>	<b>\$3,654,935</b>	<b>\$3,388,687</b>	<b>\$3,391,317</b>	<b>\$263,618</b>	<b>7.77%</b>	<b>3,582,597.00</b>
Long Term Debt	\$171,944		\$171,944	\$166,097	\$171,945	(\$1)		171,944.00
<b>Total Debt</b>	<b>\$171,944</b>		<b>\$171,944</b>	<b>\$166,097</b>	<b>\$171,945</b>	<b>(\$1)</b>		<b>171,944.00</b>
Operating Reserve Transfer	\$439,501	(\$1,000)	\$438,501	\$4,532,343	\$319,905	\$118,596	37.07%	438,501.00
Capital Fund Reserve Transfer	\$20,000		\$20,000	(\$41,684)	(\$60,000)	\$80,000	(133.33%)	20,000.00
<b>Total Reserve Transfer</b>	<b>\$459,501</b>	<b>(\$1,000)</b>	<b>\$458,501</b>	<b>\$4,490,659</b>	<b>\$259,905</b>	<b>\$198,596</b>	<b>76.41%</b>	<b>458,501.00</b>
<b>Internal Allocations</b>	<b>(\$208,022)</b>		<b>(\$208,022)</b>	<b>(\$187,903)</b>	<b>(\$187,903)</b>	<b>(\$20,119)</b>	<b>10.71%</b>	<b>(208,022.00)</b>
<b>Net Levy</b>	<b>\$625,425</b>	<b>\$100,406</b>	<b>\$725,831</b>	<b>\$431,503</b>	<b>\$476,753</b>	<b>\$249,078</b>	<b>52.24%</b>	<b>651,093.00</b>
<b>2 Capital Fund</b>								
Revenue				(\$156,000)				
Deferred Revenue	(\$117,265)		(\$117,265)	(\$65,021)	(\$1)	(\$117,264)	11,726,400.00%	(117,265.00)
Grants				(\$50,000)				
<b>Total Revenue</b>	<b>(\$117,265)</b>		<b>(\$117,265)</b>	<b>(\$271,021)</b>	<b>(\$1)</b>	<b>(\$117,264)</b>	<b>11,726,400.00%</b>	<b>(117,265.00)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer	(\$173,245)		(\$173,245)	\$130,242	(\$46,905)	(\$126,340)	269.35%	(173,245.00)
<b>Total Reserve Transfer</b>	<b>(\$173,245)</b>		<b>(\$173,245)</b>	<b>\$130,242</b>	<b>(\$46,905)</b>	<b>(\$126,340)</b>	<b>269.35%</b>	<b>(173,245.00)</b>
<b>Capital Expenses</b>	<b>\$348,010</b>		<b>\$348,010</b>	<b>\$190,780</b>	<b>\$96,906</b>	<b>\$251,104</b>	<b>259.12%</b>	<b>348,010.00</b>
<b>Net Levy</b>	<b>\$57,500</b>		<b>\$57,500</b>	<b>\$50,001</b>	<b>\$50,000</b>	<b>\$7,500</b>	<b>15.00%</b>	<b>57,500.00</b>
<b>Total Corporate Services</b>	<b>\$682,925</b>	<b>\$100,406</b>	<b>\$783,331</b>	<b>\$481,504</b>	<b>\$526,753</b>	<b>\$256,578</b>	<b>48.71%</b>	<b>708,593.00</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
Revenue								
4-31115 Occupation Permit				(\$1,100)				
<b>Total Revenue</b>				(\$1,100)				
<b>Total Revenue</b>				(\$1,100)				
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$153,187		\$153,187	\$144,019	\$151,062	\$2,125	1.41%	154,315.00
<b>Total Salary, Wages &amp; Benefits</b>	\$153,187		\$153,187	\$144,019	\$151,062	\$2,125	1.41%	154,315.00
Materials & Supplies								
5-20700 Courier				\$8				
5-21800 Meals & Accommodations	\$1,000		\$1,000	\$174	\$2,000	(\$1,000)	(50.00%)	1,000.00
5-21950 Mileage	\$1,000		\$1,000	\$119	\$1,000			1,000.00
5-22250 Office Supplies	\$400		\$400	\$381	\$200	\$200	100.00%	400.00
5-23100 Telephone - Cellular	\$300		\$300	\$282	\$240	\$60	25.00%	300.00
<b>Total Materials &amp; Supplies</b>	\$2,700		\$2,700	\$964	\$3,440	(\$740)	(21.51%)	2,700.00
Rents & Financials								
5-55300 Lease - Premise	\$7,635		\$7,635	\$7,635	\$6,500	\$1,135	17.46%	7,635.00
<b>Total Rents &amp; Financials</b>	\$7,635		\$7,635	\$7,635	\$6,500	\$1,135	17.46%	7,635.00
<b>Total Expense</b>	\$163,522		\$163,522	\$152,618	\$161,002	\$2,520	1.57%	164,650.00
<b>Total Debt</b>								
Operating Reserve Transfer								
6-20076 Reserve Transfer - Public Access to Wate				(\$1,100)				
<b>Total Operating Reserve Transfer</b>				(\$1,100)				
<b>Total Reserve Transfer</b>				(\$1,100)				
<b>Net Levy</b>	\$163,522		\$163,522	\$150,418	\$161,002	\$2,520	1.57%	164,650.00
<b>Total Corporate Services Other</b>	\$163,522		\$163,522	\$150,418	\$161,002	\$2,520	1.57%	164,650.00



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
Revenue								
4-60020 Sale of Land				(\$3,940,900)				
4-70030 Interest				(\$15,827)				
<b>Total Revenue</b>				<b>(\$3,956,727)</b>				
<b>Total Revenue</b>				<b>(\$3,956,727)</b>				
Contracted Services								
5-30500 Consulting Fees				\$6,330				
5-31350 Legal Fees				\$16,209				
5-31600 Professional Fees				\$12,912				
5-31622 Security Services				\$5,580				
<b>Total Contracted Services</b>				<b>\$41,031</b>				
<b>Total Expense</b>				<b>\$41,031</b>				
<b>Total Debt</b>								
Operating Reserve Transfer								
6-21067 Reserve Transfer - Forbes Hill Sale				\$3,897,381				
<b>Total Operating Reserve Transfer</b>				<b>\$3,897,381</b>				
Capital Fund Reserve Transfer								
6-20020 Reserve Transfer - Town Capital Repcmt				\$18,316				
<b>Total Capital Fund Reserve Transfer</b>				<b>\$18,316</b>				
<b>Total Reserve Transfer</b>				<b>\$3,915,697</b>				
<b>Net Levy</b>								
				\$1				
<b>Total Surplus Land</b>				<b>\$1</b>				



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
Revenue								
4-30047 Garbage Tags	(\$500)		(\$500)	(\$648)		(\$500)		(500.00)
4-40435 Merchandise Revenue	(\$1,000)		(\$1,000)	(\$310)	(\$1,000)			(1,000.00)
<b>Total Revenue</b>	<b>(\$1,500)</b>		<b>(\$1,500)</b>	<b>(\$958)</b>	<b>(\$1,000)</b>	<b>(\$500)</b>	<b>50.00%</b>	<b>(1,500.00)</b>
<b>Total Revenue</b>	<b>(\$1,500)</b>		<b>(\$1,500)</b>	<b>(\$958)</b>	<b>(\$1,000)</b>	<b>(\$500)</b>	<b>50.00%</b>	<b>(1,500.00)</b>
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$44,040		\$44,040	\$37,630	\$37,844	\$6,196	16.37%	38,580.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$44,040</b>		<b>\$44,040</b>	<b>\$37,630</b>	<b>\$37,844</b>	<b>\$6,196</b>	<b>16.37%</b>	<b>38,580.00</b>
Materials & Supplies								
5-21925 Merchandise	\$1,000		\$1,000	\$1,333	\$1,000			1,000.00
5-22250 Office Supplies	\$1,500		\$1,500	\$1	\$1,500			1,500.00
<b>Total Materials &amp; Supplies</b>	<b>\$2,500</b>		<b>\$2,500</b>	<b>\$1,334</b>	<b>\$2,500</b>			<b>2,500.00</b>
<b>Total Expense</b>	<b>\$46,540</b>		<b>\$46,540</b>	<b>\$38,964</b>	<b>\$40,344</b>	<b>\$6,196</b>	<b>15.36%</b>	<b>41,080.00</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
Internal Allocations								
5-45000 Internal labour charged/recovered	(\$1,929)		(\$1,929)	(\$3,789)	(\$3,789)	\$1,860	(49.09%)	(1,929.00)
<b>Total Internal Allocations</b>	<b>(\$1,929)</b>		<b>(\$1,929)</b>	<b>(\$3,789)</b>	<b>(\$3,789)</b>	<b>\$1,860</b>	<b>(49.09%)</b>	<b>(1,929.00)</b>
<b>Net Levy</b>	<b>\$43,111</b>		<b>\$43,111</b>	<b>\$34,217</b>	<b>\$35,555</b>	<b>\$7,556</b>	<b>21.25%</b>	<b>37,651.00</b>
<b>Total Customer Service - Civic</b>	<b>\$43,111</b>		<b>\$43,111</b>	<b>\$34,217</b>	<b>\$35,555</b>	<b>\$7,556</b>	<b>21.25%</b>	<b>37,651.00</b>



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$188,886		\$188,886	\$176,829	\$179,680	\$9,206	5.12%	183,483.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$188,886</b>		<b>\$188,886</b>	<b>\$176,829</b>	<b>\$179,680</b>	<b>\$9,206</b>	<b>5.12%</b>	<b>183,483.00</b>
Materials & Supplies								
5-20700 Courier				\$58				
5-21800 Meals & Accommodations	\$3,500		\$3,500	\$3,247	\$3,500			3,500.00
5-21950 Mileage	\$1,000		\$1,000	\$874	\$1,000			1,000.00
5-22250 Office Supplies	\$400		\$400	\$530	\$400			400.00
5-22450 Promotion/Special Events				\$283				
5-22550 Publications	\$160		\$160	\$77	\$160			160.00
5-23100 Telephone - Cellular	\$300		\$300	\$271	\$660	(\$360)	(54.55%)	300.00
<b>Total Materials &amp; Supplies</b>	<b>\$5,360</b>		<b>\$5,360</b>	<b>\$5,340</b>	<b>\$5,720</b>	<b>(\$360)</b>	<b>(6.29%)</b>	<b>5,360.00</b>
Contracted Services								
5-30500 Consulting Fees	\$34,740		\$34,740	\$20,216	\$29,740	\$5,000	16.81%	34,740.00
5-31350 Legal Fees	\$60,000		\$60,000	\$105,588	\$60,000			60,000.00
<b>Total Contracted Services</b>	<b>\$94,740</b>		<b>\$94,740</b>	<b>\$125,804</b>	<b>\$89,740</b>	<b>\$5,000</b>	<b>5.57%</b>	<b>94,740.00</b>
<b>Total Expense</b>	<b>\$288,986</b>		<b>\$288,986</b>	<b>\$307,973</b>	<b>\$275,140</b>	<b>\$13,846</b>	<b>5.03%</b>	<b>283,583.00</b>
<b>Total Debt</b>								
Operating Reserve Transfer								
6-21085 Reserve Transfer - Stephenson Community				(\$1,800)				
6-21089 Reserve Transfer - Port Sydney Community				(\$1,800)				
<b>Total Operating Reserve Transfer</b>				<b>(\$3,600)</b>				
<b>Total Reserve Transfer</b>				<b>(\$3,600)</b>				
<b>Internal Allocations</b>								
5-45000 Internal labour charged/recovered	(\$4,431)		(\$4,431)	(\$4,344)	(\$4,344)	(\$87)	2.00%	(4,431.00)
<b>Total Internal Allocations</b>	<b>(\$4,431)</b>		<b>(\$4,431)</b>	<b>(\$4,344)</b>	<b>(\$4,344)</b>	<b>(\$87)</b>	<b>2.00%</b>	<b>(4,431.00)</b>
<b>Net Levy</b>	<b>\$284,555</b>		<b>\$284,555</b>	<b>\$300,029</b>	<b>\$270,796</b>	<b>\$13,759</b>	<b>5.08%</b>	<b>279,152.00</b>
<b>2 Capital Fund</b>								
Revenue								
7-60020 Sale of Land				(\$156,000)				
<b>Total Revenue</b>				<b>(\$156,000)</b>				
<b>Total Revenue</b>				<b>(\$156,000)</b>				
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer								
9-20020 Reserve Transfer - Town Capital Replacmt				\$146,554				
<b>Total Capital Reserve Transfer</b>				<b>\$146,554</b>				
<b>Total Reserve Transfer</b>				<b>\$146,554</b>				
<b>Capital Expenses</b>								
8-31600 Professional Fees				\$9,446				
<b>Total Capital Expenses</b>				<b>\$9,446</b>				
<b>Net Levy</b>								
<b>Total Office of the CAO</b>	<b>\$284,555</b>		<b>\$284,555</b>	<b>\$300,029</b>	<b>\$270,796</b>	<b>\$13,759</b>	<b>5.08%</b>	<b>279,152.00</b>



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<b>1 Operating Fund</b>								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$297,295		\$297,295	\$258,908	\$258,094	\$39,201	15.19%	263,629.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$297,295</b>		<b>\$297,295</b>	<b>\$258,908</b>	<b>\$258,094</b>	<b>\$39,201</b>	<b>15.19%</b>	<b>263,629.00</b>
Materials & Supplies								
5-20700 Courier	\$35		\$35	\$26	\$35			35.00
5-21800 Meals & Accommodations	\$715		\$715	\$549	\$715			715.00
5-21950 Mileage	\$327		\$327	\$35	\$327			327.00
5-22000 Minor Hardware	\$1,250		\$1,250	\$1,813	\$1,250			1,250.00
5-22050 Minor Software	\$1,250		\$1,250	\$463	\$1,250			1,250.00
5-22175 Network Cabling	\$250		\$250	\$151	\$250			250.00
5-22250 Office Supplies	\$100		\$100	\$117	\$100			100.00
5-22375 Printer Supplies	\$2,500		\$2,500	\$1,602	\$3,500	(\$1,000)	(28.57%)	2,500.00
5-22550 Publications	\$100		\$100	\$42	\$250	(\$150)	(60.00%)	100.00
5-23100 Telephone - Cellular	\$1,416		\$1,416	\$2,486	\$1,560	(\$144)	(9.23%)	1,416.00
5-23105 Telephone - Landline	\$11,303		\$11,303	\$10,169	\$11,042	\$261	2.36%	11,303.00
<b>Total Materials &amp; Supplies</b>	<b>\$19,246</b>		<b>\$19,246</b>	<b>\$17,453</b>	<b>\$20,279</b>	<b>(\$1,033)</b>	<b>(5.09%)</b>	<b>19,246.00</b>
Contracted Services								
5-30500 Consulting Fees	\$5,000	\$2,500	\$7,500	\$2,506	\$5,000	\$2,500	50.00%	7,500.00
5-30600 Copying Expenses	\$4,500		\$4,500	\$4,397	\$3,800	\$700	18.42%	4,500.00
5-30955 Fibre Optics Fees	\$20,148		\$20,148	\$21,149	\$20,952	(\$804)	(3.84%)	20,148.00
5-31025 Hardware Maint & Support	\$6,435		\$6,435	\$1,813	\$6,435			6,435.00
5-31300 Internet	\$6,246		\$6,246	\$6,772	\$6,302	(\$56)	(0.89%)	6,246.00
5-31625 Service Contracts	\$3,124	\$25,000	\$28,124	\$3,927	\$3,124	\$25,000	800.26%	28,124.00
5-31655 Software Maint & Support	\$92,067		\$92,067	\$77,998	\$78,175	\$13,892	17.77%	92,067.00
5-31900 Website				\$1,323	\$3,970	(\$3,970)	(100.00%)	
<b>Total Contracted Services</b>	<b>\$137,520</b>	<b>\$27,500</b>	<b>\$165,020</b>	<b>\$119,885</b>	<b>\$127,758</b>	<b>\$37,262</b>	<b>29.17%</b>	<b>165,020.00</b>
<b>Total Expense</b>	<b>\$454,061</b>	<b>\$27,500</b>	<b>\$481,561</b>	<b>\$396,246</b>	<b>\$406,131</b>	<b>\$75,430</b>	<b>18.57%</b>	<b>447,895.00</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
Internal Allocations								
4-86000 Int. Labour Reallocation	(\$37,080)		(\$37,080)	(\$36,000)	(\$36,000)	(\$1,080)	3.00%	(37,080.00)
5-45000 Internal labour charged/recovered	(\$8,044)		(\$8,044)	(\$7,883)	(\$7,883)	(\$161)	2.04%	(8,044.00)
<b>Total Internal Allocations</b>	<b>(\$45,124)</b>		<b>(\$45,124)</b>	<b>(\$43,883)</b>	<b>(\$43,883)</b>	<b>(\$1,241)</b>	<b>2.83%</b>	<b>(45,124.00)</b>
<b>Net Levy</b>	<b>\$408,937</b>	<b>\$27,500</b>	<b>\$436,437</b>	<b>\$352,363</b>	<b>\$362,248</b>	<b>\$74,189</b>	<b>20.48%</b>	<b>402,771.00</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer								
9-20045 Reserve Transfer - IT Capital Replacemen	(\$178,995)		(\$178,995)	(\$3,772)	(\$33,905)	(\$145,090)	427.93%	(178,995.00)
9-21075 Reserve Transfer - SWB Benefits				(\$2,716)				
<b>Total Capital Reserve Transfer</b>	<b>(\$178,995)</b>		<b>(\$178,995)</b>	<b>(\$6,488)</b>	<b>(\$33,905)</b>	<b>(\$145,090)</b>	<b>427.93%</b>	<b>(178,995.00)</b>
<b>Total Reserve Transfer</b>	<b>(\$178,995)</b>		<b>(\$178,995)</b>	<b>(\$6,488)</b>	<b>(\$33,905)</b>	<b>(\$145,090)</b>	<b>427.93%</b>	<b>(178,995.00)</b>
Capital Expenses								
8-21750 Materials & Supplies	\$208,895		\$208,895	\$51,489	\$78,905	\$129,990	164.74%	208,895.00
8-30525 Contractors	\$21,850		\$21,850			\$21,850		21,850.00
<b>Total Capital Expenses</b>	<b>\$230,745</b>		<b>\$230,745</b>	<b>\$51,489</b>	<b>\$78,905</b>	<b>\$151,840</b>	<b>192.43%</b>	<b>230,745.00</b>

**Information Technology**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>Net Levy</b>	<b>\$51,750</b>		<b>\$51,750</b>	<b>\$45,001</b>	<b>\$45,000</b>	<b>\$6,750</b>	<b>15.00%</b>	<b>51,750.00</b>
<b>Total Information Technology</b>	\$460,687	\$27,500	\$488,187	\$397,364	\$407,248	\$80,939	19.87%	454,521.00



Marketing



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
Revenue								
4-40040 Advertising	(\$24,000)		(\$24,000)	(\$18,044)	(\$24,000)			(24,000.00)
<b>Total Revenue</b>	<b>(\$24,000)</b>		<b>(\$24,000)</b>	<b>(\$18,044)</b>	<b>(\$24,000)</b>			<b>(24,000.00)</b>
<b>Total Revenue</b>	<b>(\$24,000)</b>		<b>(\$24,000)</b>	<b>(\$18,044)</b>	<b>(\$24,000)</b>			<b>(24,000.00)</b>
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$188,284		\$188,284	\$181,546	\$173,759	\$14,525	8.36%	177,496.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$188,284</b>		<b>\$188,284</b>	<b>\$181,546</b>	<b>\$173,759</b>	<b>\$14,525</b>	<b>8.36%</b>	<b>177,496.00</b>
Materials & Supplies								
5-20700 Courier				\$4				
5-21800 Meals & Accommodations	\$800		\$800	\$775	\$800			800.00
5-21950 Mileage	\$450		\$450	\$347	\$450			450.00
5-22000 Minor Hardware		\$2,200	\$2,200			\$2,200		2,200.00
5-22050 Minor Software	\$2,800		\$2,800	\$3,469	\$2,800			2,800.00
5-22250 Office Supplies	\$2,900		\$2,900	\$2,721	\$2,900			2,900.00
5-22450 Promotion/Special Events	\$9,300		\$9,300	\$3,816	\$3,800	\$5,500	144.74%	9,300.00
5-22875 Signage	\$3,200		\$3,200	\$2,848	\$3,200			3,200.00
5-23100 Telephone - Cellular	\$660		\$660	\$603	\$420	\$240	57.14%	660.00
<b>Total Materials &amp; Supplies</b>	<b>\$20,110</b>	<b>\$2,200</b>	<b>\$22,310</b>	<b>\$14,583</b>	<b>\$14,370</b>	<b>\$7,940</b>	<b>55.25%</b>	<b>22,310.00</b>
Contracted Services								
5-30600 Copying Expenses	\$28,299		\$28,299	\$18,856	\$28,299			28,299.00
5-30631 Digital Marketing	\$20,076		\$20,076	\$16,901	\$20,076			20,076.00
5-31425 Newspaper - Advertising	\$11,440		\$11,440	\$11,939	\$16,940	(\$5,500)	(32.47%)	11,440.00
5-31615 Radio - Advertising	\$18,940		\$18,940	\$17,867	\$18,940			18,940.00
5-31655 Software Maint & Support	\$24,810	\$6,600	\$31,410	\$5,483	\$8,908	\$22,502	252.60%	31,410.00
5-31900 Website	\$46,490		\$46,490	\$53,510	\$100,000	(\$53,510)	(53.51%)	46,490.00
5-32150 Design	\$2,890		\$2,890	\$2,164	\$2,890			2,890.00
5-32575 Publications	\$14,000		\$14,000	\$13,310	\$14,000			14,000.00
5-32875 Signage Rental	\$3,300		\$3,300	\$2,653	\$3,300			3,300.00
5-32880 Distribution	\$1,000		\$1,000	\$2,962	\$1,000			1,000.00
<b>Total Contracted Services</b>	<b>\$171,245</b>	<b>\$6,600</b>	<b>\$177,845</b>	<b>\$145,645</b>	<b>\$214,353</b>	<b>(\$36,508)</b>	<b>(17.03%)</b>	<b>177,845.00</b>
<b>Total Expense</b>	<b>\$379,639</b>	<b>\$8,800</b>	<b>\$388,439</b>	<b>\$341,774</b>	<b>\$402,482</b>	<b>(\$14,043)</b>	<b>(3.49%)</b>	<b>377,651.00</b>
<b>Total Debt</b>								
Operating Reserve Transfer								
6-21045 Reserve Transfer - Corp Information	(\$31,490)		(\$31,490)	(\$3,510)	(\$45,000)	\$13,510	(30.02%)	(31,490.00)
6-21062 Reserve Transfer - Leisure Guide				\$2,794				
<b>Total Operating Reserve Transfer</b>	<b>(\$31,490)</b>		<b>(\$31,490)</b>	<b>(\$716)</b>	<b>(\$45,000)</b>	<b>\$13,510</b>	<b>(30.02%)</b>	<b>(31,490.00)</b>
Capital Fund Reserve Transfer								
6-20020 Reserve Transfer - Town Capital Repcmt				(\$50,000)	(\$50,000)	\$50,000	(100.00%)	
<b>Total Capital Fund Reserve Transfer</b>				<b>(\$50,000)</b>	<b>(\$50,000)</b>	<b>\$50,000</b>	<b>(100.00%)</b>	
<b>Total Reserve Transfer</b>	<b>(\$31,490)</b>		<b>(\$31,490)</b>	<b>(\$50,716)</b>	<b>(\$95,000)</b>	<b>\$63,510</b>	<b>(66.85%)</b>	<b>(31,490.00)</b>
<b>Net Levy</b>	<b>\$324,149</b>	<b>\$8,800</b>	<b>\$332,949</b>	<b>\$273,014</b>	<b>\$283,482</b>	<b>\$49,467</b>	<b>17.45%</b>	<b>322,161.00</b>
<b>Total Marketing</b>	<b>\$324,149</b>	<b>\$8,800</b>	<b>\$332,949</b>	<b>\$273,014</b>	<b>\$283,482</b>	<b>\$49,467</b>	<b>17.45%</b>	<b>322,161.00</b>

Corporate Information



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40310 GIS Map Revenue	(\$500)		(\$500)	(\$553)	(\$500)			(500.00)
<b>Total Revenue</b>	<b>(\$500)</b>		<b>(\$500)</b>	<b>(\$553)</b>	<b>(\$500)</b>			<b>(500.00)</b>
<b>Total Revenue</b>	<b>(\$500)</b>		<b>(\$500)</b>	<b>(\$553)</b>	<b>(\$500)</b>			<b>(500.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$101,184		\$101,184	\$101,915	\$101,523	(\$339)	(0.33%)	103,730.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$101,184</b>		<b>\$101,184</b>	<b>\$101,915</b>	<b>\$101,523</b>	<b>(\$339)</b>	<b>(0.33%)</b>	<b>103,730.00</b>
<b>Materials &amp; Supplies</b>								
5-20530 Compensation	\$1,000		\$1,000	\$575	\$1,000			1,000.00
5-21800 Meals & Accommodations	\$400		\$400	\$843	\$400			400.00
5-21850 Meeting Supplies		\$1,000	\$1,000			\$1,000		1,000.00
5-21950 Mileage	\$300		\$300		\$300			300.00
5-22250 Office Supplies	\$2,000		\$2,000	\$1,673	\$1,750	\$250	14.29%	2,000.00
<b>Total Materials &amp; Supplies</b>	<b>\$3,700</b>	<b>\$1,000</b>	<b>\$4,700</b>	<b>\$3,091</b>	<b>\$3,450</b>	<b>\$1,250</b>	<b>36.23%</b>	<b>4,700.00</b>
<b>Contracted Services</b>								
5-30500 Consulting Fees	\$5,000		\$5,000	\$2,805	\$8,000	(\$3,000)	(37.50%)	5,000.00
5-31655 Software Maint & Support	\$7,500		\$7,500	\$7,507	\$7,083	\$417	5.89%	7,500.00
<b>Total Contracted Services</b>	<b>\$12,500</b>		<b>\$12,500</b>	<b>\$10,312</b>	<b>\$15,083</b>	<b>(\$2,583)</b>	<b>(17.13%)</b>	<b>12,500.00</b>
<b>Total Expense</b>	<b>\$117,384</b>	<b>\$1,000</b>	<b>\$118,384</b>	<b>\$115,318</b>	<b>\$120,056</b>	<b>(\$1,672)</b>	<b>(1.39%)</b>	<b>120,930.00</b>
<b>Total Debt</b>								
<b>Operating Reserve Transfer</b>								
6-20037 Reserve Transfer - Corporate Software		\$50,000	\$50,000			\$50,000		50,000.00
6-21045 Reserve Transfer - Corp Information	\$5,000	(\$1,000)	\$4,000	\$5,000	\$2,000	\$2,000	100.00%	4,000.00
<b>Total Operating Reserve Transfer</b>	<b>\$5,000</b>	<b>\$49,000</b>	<b>\$54,000</b>	<b>\$5,000</b>	<b>\$2,000</b>	<b>\$52,000</b>	<b>2,600.00%</b>	<b>54,000.00</b>
<b>Total Reserve Transfer</b>	<b>\$5,000</b>	<b>\$49,000</b>	<b>\$54,000</b>	<b>\$5,000</b>	<b>\$2,000</b>	<b>\$52,000</b>	<b>2,600.00%</b>	<b>54,000.00</b>
<b>Internal Allocations</b>								
5-45000 Internal labour charged/recovered	(\$4,149)		(\$4,149)	(\$4,065)	(\$4,065)	(\$84)	2.07%	(4,149.00)
<b>Total Internal Allocations</b>	<b>(\$4,149)</b>		<b>(\$4,149)</b>	<b>(\$4,065)</b>	<b>(\$4,065)</b>	<b>(\$84)</b>	<b>2.07%</b>	<b>(4,149.00)</b>
<b>Net Levy</b>	<b>\$117,735</b>	<b>\$50,000</b>	<b>\$167,735</b>	<b>\$115,700</b>	<b>\$117,491</b>	<b>\$50,244</b>	<b>42.76%</b>	<b>170,281.00</b>
<b>Total Corporate Information</b>	<b>\$117,735</b>	<b>\$50,000</b>	<b>\$167,735</b>	<b>\$115,700</b>	<b>\$117,491</b>	<b>\$50,244</b>	<b>42.76%</b>	<b>170,281.00</b>

**Clerks**



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
Revenue	(\$23,126)		(\$23,126)	(\$33,807)	(\$30,327)	\$7,201	(23.74%)	(23,126.00)
<b>Total Revenue</b>	<b>(\$23,126)</b>		<b>(\$23,126)</b>	<b>(\$33,807)</b>	<b>(\$30,327)</b>	<b>\$7,201</b>	<b>(23.74%)</b>	<b>(23,126.00)</b>
Salary, Wages & Benefits	\$633,032		\$633,032	\$565,178	\$561,744	\$71,288	12.69%	592,697.00
Materials & Supplies	\$44,226	\$8,000	\$52,226	\$44,469	\$67,630	(\$15,404)	(22.78%)	52,226.00
Contracted Services	\$17,515	\$56,106	\$73,621	\$97,414	\$125,205	(\$51,584)	(41.20%)	73,621.00
<b>Total Expense</b>	<b>\$694,773</b>	<b>\$64,106</b>	<b>\$758,879</b>	<b>\$707,061</b>	<b>\$754,579</b>	<b>\$4,300</b>	<b>0.57%</b>	<b>718,544.00</b>
<b>Total Debt</b>								
Operating Reserve Transfer	\$34,500	(\$50,000)	(\$15,500)	(\$62,953)	(\$82,436)	\$66,936	(81.20%)	(15,500.00)
Capital Fund Reserve Transfer	\$20,000		\$20,000	\$20,000	\$20,000			20,000.00
<b>Total Reserve Transfer</b>	<b>\$54,500</b>	<b>(\$50,000)</b>	<b>\$4,500</b>	<b>(\$42,953)</b>	<b>(\$62,436)</b>	<b>\$66,936</b>	<b>(107.21%)</b>	<b>4,500.00</b>
<b>Net Levy</b>	<b>\$726,147</b>	<b>\$14,106</b>	<b>\$740,253</b>	<b>\$630,301</b>	<b>\$661,816</b>	<b>\$78,437</b>	<b>11.85%</b>	<b>699,918.00</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer	\$5,750		\$5,750	(\$9,824)	(\$13,000)	\$18,750	(144.23%)	5,750.00
<b>Total Reserve Transfer</b>	<b>\$5,750</b>		<b>\$5,750</b>	<b>(\$9,824)</b>	<b>(\$13,000)</b>	<b>\$18,750</b>	<b>(144.23%)</b>	<b>5,750.00</b>
<b>Capital Expenses</b>				<b>\$14,824</b>	<b>\$18,000</b>	<b>(\$18,000)</b>	<b>(100.00%)</b>	
<b>Net Levy</b>	<b>\$5,750</b>		<b>\$5,750</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$750</b>	<b>15.00%</b>	<b>5,750.00</b>
<b>Total Clerks</b>	<b>\$731,897</b>	<b>\$14,106</b>	<b>\$746,003</b>	<b>\$635,301</b>	<b>\$666,816</b>	<b>\$79,187</b>	<b>11.88%</b>	<b>705,668.00</b>

**Governance**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
Revenue								
4-20050 Federal- HST/GST Recovery				(\$8,014)	(\$6,452)	\$6,452	(100.00%)	
4-22010 Municipal - District				(\$1,917)				
<b>Total Revenue</b>				<b>(\$9,931)</b>	<b>(\$6,452)</b>	<b>\$6,452</b>	<b>(100.00%)</b>	
<b>Total Revenue</b>				<b>(\$9,931)</b>	<b>(\$6,452)</b>	<b>\$6,452</b>	<b>(100.00%)</b>	
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$533,196		\$533,196	\$454,093	\$456,682	\$76,514	16.75%	498,868.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$533,196</b>		<b>\$533,196</b>	<b>\$454,093</b>	<b>\$456,682</b>	<b>\$76,514</b>	<b>16.75%</b>	<b>498,868.00</b>
Materials & Supplies								
5-20050 Committee	\$500		\$500		\$500			500.00
5-20850 Discretionary	\$14,450	\$5,000	\$19,450	\$8,868	\$20,000	(\$550)	(2.75%)	19,450.00
5-21850 Meeting Supplies	\$2,250		\$2,250	\$1,866	\$2,250			2,250.00
5-22000 Minor Hardware	\$1,200		\$1,200	\$259	\$1,200			1,200.00
5-22060 Minor Acquisitions	\$1,875		\$1,875	\$1,875	\$1,875			1,875.00
5-22250 Office Supplies	\$1,045		\$1,045	\$1,096	\$1,045			1,045.00
5-22400 Professional Development	\$1,200		\$1,200	\$982	\$1,200			1,200.00
5-22450 Promotion/Special Events	\$3,800	\$3,000	\$6,800	\$871	\$1,750	\$5,050	288.57%	6,800.00
5-23100 Telephone - Cellular	\$700		\$700			\$700		700.00
<b>Total Materials &amp; Supplies</b>	<b>\$27,020</b>	<b>\$8,000</b>	<b>\$35,020</b>	<b>\$15,817</b>	<b>\$29,820</b>	<b>\$5,200</b>	<b>17.44%</b>	<b>35,020.00</b>
Contracted Services								
5-30500 Consulting Fees	\$2,260		\$2,260	\$2,035	\$2,260			2,260.00
5-31300 Internet	\$480		\$480			\$480		480.00
5-31350 Legal Fees	\$2,500		\$2,500			\$2,500		2,500.00
5-31625 Service Contracts		\$6,106	\$6,106	\$5,597	\$6,106			6,106.00
5-31655 Software Maint & Support	\$10,000		\$10,000	\$8,548	\$9,500	\$500	5.26%	10,000.00
<b>Total Contracted Services</b>	<b>\$15,240</b>	<b>\$6,106</b>	<b>\$21,346</b>	<b>\$16,180</b>	<b>\$17,866</b>	<b>\$3,480</b>	<b>19.48%</b>	<b>21,346.00</b>
<b>Total Expense</b>	<b>\$575,456</b>	<b>\$14,106</b>	<b>\$589,562</b>	<b>\$486,090</b>	<b>\$504,368</b>	<b>\$85,194</b>	<b>16.89%</b>	<b>555,234.00</b>
<b>Total Debt</b>								
Capital Fund Reserve Transfer								
6-20063 Reserve Transfer - Munic. Council Chambe	\$20,000		\$20,000	\$20,000	\$20,000			20,000.00
<b>Total Capital Fund Reserve Transfer</b>	<b>\$20,000</b>		<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>			<b>20,000.00</b>
<b>Total Reserve Transfer</b>	<b>\$20,000</b>		<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>			<b>20,000.00</b>
<b>Net Levy</b>	<b>\$595,456</b>	<b>\$14,106</b>	<b>\$609,562</b>	<b>\$496,159</b>	<b>\$517,916</b>	<b>\$91,646</b>	<b>17.70%</b>	<b>575,234.00</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer								
9-20063 Reserve Transfer - Munic. Council Chambe	\$5,750		\$5,750	(\$9,824)	(\$13,000)	\$18,750	(144.23%)	5,750.00
<b>Total Capital Reserve Transfer</b>	<b>\$5,750</b>		<b>\$5,750</b>	<b>(\$9,824)</b>	<b>(\$13,000)</b>	<b>\$18,750</b>	<b>(144.23%)</b>	<b>5,750.00</b>
<b>Total Reserve Transfer</b>	<b>\$5,750</b>		<b>\$5,750</b>	<b>(\$9,824)</b>	<b>(\$13,000)</b>	<b>\$18,750</b>	<b>(144.23%)</b>	<b>5,750.00</b>
<b>Capital Expenses</b>								
8-21750 Materials & Supplies				\$14,824	\$18,000	(\$18,000)	(100.00%)	
<b>Total Capital Expenses</b>				<b>\$14,824</b>	<b>\$18,000</b>	<b>(\$18,000)</b>	<b>(100.00%)</b>	
<b>Net Levy</b>	<b>\$5,750</b>		<b>\$5,750</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$750</b>	<b>15.00%</b>	<b>5,750.00</b>
<b>Total Governance</b>	<b>\$601,206</b>	<b>\$14,106</b>	<b>\$615,312</b>	<b>\$501,159</b>	<b>\$522,916</b>	<b>\$92,396</b>	<b>17.67%</b>	<b>580,984.00</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$76,797		\$76,797	\$72,411	\$72,236	\$4,561	6.31%	73,767.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$76,797</b>		<b>\$76,797</b>	<b>\$72,411</b>	<b>\$72,236</b>	<b>\$4,561</b>	<b>6.31%</b>	<b>73,767.00</b>
Materials & Supplies								
5-21800 Meals & Accommodations	\$460		\$460	\$302	\$750	(\$290)	(38.67%)	460.00
5-21950 Mileage	\$1,056		\$1,056	\$331	\$1,200	(\$144)	(12.00%)	1,056.00
5-22550 Publications	\$150		\$150	\$158	\$150			150.00
5-22600 Records Management Supplies	\$3,000		\$3,000	\$2,904	\$3,000			3,000.00
<b>Total Materials &amp; Supplies</b>	<b>\$4,666</b>		<b>\$4,666</b>	<b>\$3,695</b>	<b>\$5,100</b>	<b>(\$434)</b>	<b>(8.51%)</b>	<b>4,666.00</b>
Contracted Services								
5-30500 Consulting Fees	\$375	\$50,000	\$50,375	\$305	\$350	\$50,025	14,292.86%	50,375.00
5-30525 Contractors				\$15,819	\$20,000	(\$20,000)	(100.00%)	
5-31625 Service Contracts	\$400		\$400	\$60	\$600	(\$200)	(33.33%)	400.00
<b>Total Contracted Services</b>	<b>\$775</b>	<b>\$50,000</b>	<b>\$50,775</b>	<b>\$16,184</b>	<b>\$20,950</b>	<b>\$29,825</b>	<b>142.36%</b>	<b>50,775.00</b>
<b>Total Expense</b>	<b>\$82,238</b>	<b>\$50,000</b>	<b>\$132,238</b>	<b>\$92,290</b>	<b>\$98,286</b>	<b>\$33,952</b>	<b>34.54%</b>	<b>129,208.00</b>
<b>Total Debt</b>								
Operating Reserve Transfer								
6-21070 Reserve Transfer - Records Management	\$10,000	(\$50,000)	(\$40,000)	\$10,000	\$10,000	(\$50,000)	(500.00%)	(40,000.00)
<b>Total Operating Reserve Transfer</b>	<b>\$10,000</b>	<b>(\$50,000)</b>	<b>(\$40,000)</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>(\$50,000)</b>	<b>(500.00%)</b>	<b>(40,000.00)</b>
<b>Total Reserve Transfer</b>	<b>\$10,000</b>	<b>(\$50,000)</b>	<b>(\$40,000)</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>(\$50,000)</b>	<b>(500.00%)</b>	<b>(40,000.00)</b>
<b>Net Levy</b>	<b>\$92,238</b>		<b>\$92,238</b>	<b>\$102,290</b>	<b>\$108,286</b>	<b>(\$16,048)</b>	<b>(14.82%)</b>	<b>89,208.00</b>
<b>Total Records Management</b>	<b>\$92,238</b>		<b>\$92,238</b>	<b>\$102,290</b>	<b>\$108,286</b>	<b>(\$16,048)</b>	<b>(14.82%)</b>	<b>89,208.00</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT				\$201	\$13,170	(\$13,170)	(100.00%)	
5-10010 Salaries & Wages - PT				\$19,532				
<b>Total Salary, Wages &amp; Benefits</b>				\$19,733	\$13,170	(\$13,170)	(100.00%)	
Materials & Supplies								
5-20700 Courier					\$100	(\$100)	(100.00%)	
5-21800 Meals & Accommodations				\$665	\$800	(\$800)	(100.00%)	
5-21850 Meeting Supplies				\$1,900	\$1,500	(\$1,500)	(100.00%)	
5-21950 Mileage				\$275	\$1,000	(\$1,000)	(100.00%)	
5-22000 Minor Hardware				\$2,174	\$1,600	(\$1,600)	(100.00%)	
5-22250 Office Supplies				\$1,352	\$1,000	(\$1,000)	(100.00%)	
5-22400 Professional Development	\$1,000		\$1,000	\$5,227	\$7,700	(\$6,700)	(87.01%)	1,000.00
5-22450 Promotion/Special Events				\$2,778	\$5,450	(\$5,450)	(100.00%)	
5-22550 Publications				\$96	\$250	(\$250)	(100.00%)	
5-23100 Telephone - Cellular					\$600	(\$600)	(100.00%)	
5-23105 Telephone - Landline				\$704	\$250	(\$250)	(100.00%)	
<b>Total Materials &amp; Supplies</b>	\$1,000		\$1,000	\$15,171	\$20,250	(\$19,250)	(95.06%)	1,000.00
Contracted Services								
5-30500 Consulting Fees	\$1,500		\$1,500	\$448	\$3,700	(\$2,200)	(59.46%)	1,500.00
5-30600 Copying Expenses				\$1,159	\$1,300	(\$1,300)	(100.00%)	
5-31300 Internet					\$250	(\$250)	(100.00%)	
5-31350 Legal Fees				\$1,222	\$2,068	(\$2,068)	(100.00%)	
5-31425 Newspaper - Advertising				\$4,930	\$12,320	(\$12,320)	(100.00%)	
5-31550 Postage Meter				\$14,654	\$17,637	(\$17,637)	(100.00%)	
5-31615 Radio - Advertising				\$1,747	\$2,000	(\$2,000)	(100.00%)	
5-31625 Service Contracts				\$40,890	\$46,741	(\$46,741)	(100.00%)	
<b>Total Contracted Services</b>	\$1,500		\$1,500	\$65,050	\$86,016	(\$84,516)	(98.26%)	1,500.00
<b>Total Expense</b>	<b>\$2,500</b>		<b>\$2,500</b>	<b>\$99,954</b>	<b>\$119,436</b>	<b>(\$116,936)</b>	<b>(97.91%)</b>	<b>2,500.00</b>
<b>Total Debt</b>								
Operating Reserve Transfer								
6-21025 Reserve Transfer - Election	\$24,500		\$24,500	(\$72,953)	(\$92,436)	\$116,936	(126.50%)	24,500.00
<b>Total Operating Reserve Transfer</b>	\$24,500		\$24,500	(\$72,953)	(\$92,436)	\$116,936	(126.50%)	24,500.00
<b>Total Reserve Transfer</b>	<b>\$24,500</b>		<b>\$24,500</b>	<b>(\$72,953)</b>	<b>(\$92,436)</b>	<b>\$116,936</b>	<b>(126.50%)</b>	<b>24,500.00</b>
<b>Net Levy</b>	<b>\$27,000</b>		<b>\$27,000</b>	<b>\$27,001</b>	<b>\$27,000</b>			<b>27,000.00</b>
<b>Total Election</b>	<b>\$27,000</b>		<b>\$27,000</b>	<b>\$27,001</b>	<b>\$27,000</b>			<b>27,000.00</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30025 Burial Permits	(\$4,005)		(\$4,005)	(\$4,185)	(\$4,000)	(\$5)	0.13%	(4,005.00)
4-31090 Licences - Marriage	(\$18,750)		(\$18,750)	(\$19,140)	(\$19,575)	\$825	(4.21%)	(18,750.00)
4-40145 Commission								
4-40293 Freedom of Information	(\$250)		(\$250)	(\$286)	(\$250)			(250.00)
4-40440 Miscellaneous Revenue	(\$121)		(\$121)	(\$265)	(\$50)	(\$71)	142.00%	(121.00)
<b>Total Revenue</b>	<b>(\$23,126)</b>		<b>(\$23,126)</b>	<b>(\$23,876)</b>	<b>(\$23,875)</b>	<b>\$749</b>	<b>(3.14%)</b>	<b>(23,126.00)</b>
<b>Total Revenue</b>	<b>(\$23,126)</b>		<b>(\$23,126)</b>	<b>(\$23,876)</b>	<b>(\$23,875)</b>	<b>\$749</b>	<b>(3.14%)</b>	<b>(23,126.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$23,039		\$23,039	\$18,941	\$19,656	\$3,383	17.21%	20,062.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$23,039</b>		<b>\$23,039</b>	<b>\$18,941</b>	<b>\$19,656</b>	<b>\$3,383</b>	<b>17.21%</b>	<b>20,062.00</b>
<b>Materials &amp; Supplies</b>								
5-20700 Courier	\$300		\$300	\$279	\$250	\$50	20.00%	300.00
5-21750 Materials & Supplies	\$6,480		\$6,480	\$6,480	\$6,480			6,480.00
5-21800 Meals & Accommodations	\$2,010		\$2,010	\$1,538	\$2,470	(\$460)	(18.62%)	2,010.00
5-21850 Meeting Supplies	\$100		\$100		\$100			100.00
5-21950 Mileage	\$900		\$900	\$454	\$900			900.00
5-22250 Office Supplies	\$1,000		\$1,000	\$404	\$1,350	(\$350)	(25.93%)	1,000.00
5-22550 Publications	\$150		\$150	\$96	\$70	\$80	114.29%	150.00
5-23100 Telephone - Cellular	\$600		\$600	\$535	\$840	(\$240)	(28.57%)	600.00
<b>Total Materials &amp; Supplies</b>	<b>\$11,540</b>		<b>\$11,540</b>	<b>\$9,786</b>	<b>\$12,460</b>	<b>(\$920)</b>	<b>(7.38%)</b>	<b>11,540.00</b>
<b>Contracted Services</b>								
5-30500 Consulting Fees					\$373	(\$373)	(100.00%)	
5-31625 Service Contracts								
<b>Total Contracted Services</b>					<b>\$373</b>	<b>(\$373)</b>	<b>(100.00%)</b>	
<b>Total Expense</b>	<b>\$34,579</b>		<b>\$34,579</b>	<b>\$28,727</b>	<b>\$32,489</b>	<b>\$2,090</b>	<b>6.43%</b>	<b>31,602.00</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>\$11,453</b>		<b>\$11,453</b>	<b>\$4,851</b>	<b>\$8,614</b>	<b>\$2,839</b>	<b>32.96%</b>	<b>8,476.00</b>
<b>Total Legislative Services</b>	<b>\$11,453</b>		<b>\$11,453</b>	<b>\$4,851</b>	<b>\$8,614</b>	<b>\$2,839</b>	<b>32.96%</b>	<b>8,476.00</b>

Treasury



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
Revenue	(\$1,291,350)		(\$1,291,350)	(\$1,371,544)	(\$1,262,700)	(\$28,650)	2.27%	(1,291,350.00)
Deferred Revenue	(\$38,677)		(\$38,677)			(\$38,677)		(38,677.00)
Other Property Tax Revenue	(\$152,674)		(\$152,674)	(\$222,604)	(\$20,284)	(\$132,390)	652.68%	(155,074.00)
Grants	(\$1,819,700)		(\$1,819,700)	(\$1,819,700)	(\$1,819,700)			(1,819,700.00)
Donations				(\$1,000)				
<b>Total Revenue</b>	<b>(\$3,302,401)</b>		<b>(\$3,302,401)</b>	<b>(\$3,414,848)</b>	<b>(\$3,102,684)</b>	<b>(\$199,717)</b>	<b>6.44%</b>	<b>(3,304,801.00)</b>
Salary, Wages & Benefits	\$561,181		\$561,181	\$512,088	\$509,459	\$51,722	10.15%	580,821.00
Materials & Supplies	\$17,401		\$17,401	\$21,542	\$11,521	\$5,880	51.04%	17,401.00
Contracted Services	\$813,042		\$813,042	\$736,129	\$695,603	\$117,439	16.88%	813,042.00
Rents & Financials	\$17,000		\$17,000	\$17,943	\$15,000	\$2,000	13.33%	17,000.00
<b>Total Expense</b>	<b>\$1,408,624</b>		<b>\$1,408,624</b>	<b>\$1,287,702</b>	<b>\$1,231,583</b>	<b>\$177,041</b>	<b>14.38%</b>	<b>1,428,264.00</b>
Long Term Debt	\$171,944		\$171,944	\$166,097	\$171,945	(\$1)		171,944.00
<b>Total Debt</b>	<b>\$171,944</b>		<b>\$171,944</b>	<b>\$166,097</b>	<b>\$171,945</b>	<b>(\$1)</b>		<b>171,944.00</b>
Operating Reserve Transfer	\$431,491		\$431,491	\$698,331	\$445,341	(\$13,850)	(3.11%)	431,491.00
Capital Fund Reserve Transfer				(\$30,000)	(\$30,000)	\$30,000	(100.00%)	
<b>Total Reserve Transfer</b>	<b>\$431,491</b>		<b>\$431,491</b>	<b>\$668,331</b>	<b>\$415,341</b>	<b>\$16,150</b>	<b>3.89%</b>	<b>431,491.00</b>
<b>Internal Allocations</b>	<b>(\$152,389)</b>		<b>(\$152,389)</b>	<b>(\$131,822)</b>	<b>(\$131,822)</b>	<b>(\$20,567)</b>	<b>15.60%</b>	<b>(152,389.00)</b>
<b>Net Levy</b>	<b>(\$1,442,731)</b>		<b>(\$1,442,731)</b>	<b>(\$1,424,540)</b>	<b>(\$1,415,637)</b>	<b>(\$27,094)</b>	<b>1.91%</b>	<b>(1,425,491.00)</b>
<b>2 Capital Fund</b>								
Deferred Revenue	(\$117,265)		(\$117,265)	(\$65,021)	(\$1)	(\$117,264)	11,726,400.00%	(117,265.00)
Grants				(\$50,000)				
<b>Total Revenue</b>	<b>(\$117,265)</b>		<b>(\$117,265)</b>	<b>(\$115,021)</b>	<b>(\$1)</b>	<b>(\$117,264)</b>	<b>11,726,400.00%</b>	<b>(117,265.00)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer								
<b>Total Reserve Transfer</b>								
<b>Capital Expenses</b>	<b>\$117,265</b>		<b>\$117,265</b>	<b>\$115,021</b>	<b>\$1</b>	<b>\$117,264</b>	<b>11,726,400.00%</b>	<b>117,265.00</b>
<b>Net Levy</b>								
<b>Total Treasury</b>	<b>(\$1,442,731)</b>		<b>(\$1,442,731)</b>	<b>(\$1,424,540)</b>	<b>(\$1,415,637)</b>	<b>(\$27,094)</b>	<b>1.91%</b>	<b>(1,425,491.00)</b>



**Insurance**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40010 Administration Revenue	(\$1,200)		(\$1,200)	(\$1,403)	(\$1,200)			(1,200.00)
<b>Total Revenue</b>	<b>(\$1,200)</b>		<b>(\$1,200)</b>	<b>(\$1,403)</b>	<b>(\$1,200)</b>			<b>(1,200.00)</b>
<b>Total Revenue</b>	<b>(\$1,200)</b>		<b>(\$1,200)</b>	<b>(\$1,403)</b>	<b>(\$1,200)</b>			<b>(1,200.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$55,995		\$55,995	\$53,952	\$54,175	\$1,820	3.36%	55,359.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$55,995</b>		<b>\$55,995</b>	<b>\$53,952</b>	<b>\$54,175</b>	<b>\$1,820</b>	<b>3.36%</b>	<b>55,359.00</b>
<b>Materials &amp; Supplies</b>								
5-20700 Courier				\$13				
5-21800 Meals & Accommodations	\$600		\$600	\$442	\$600			600.00
5-21950 Mileage	\$350		\$350	\$77	\$350			350.00
<b>Total Materials &amp; Supplies</b>	<b>\$950</b>		<b>\$950</b>	<b>\$532</b>	<b>\$950</b>			<b>950.00</b>
<b>Contracted Services</b>								
5-31200 Insurance - Deductible - Liability	\$100,000		\$100,000	\$109,407	\$75,000	\$25,000	33.33%	100,000.00
5-31210 Insurance - Deductible - Property	\$15,000		\$15,000	\$2,167	\$15,000			15,000.00
5-31215 Deductible - Auto	\$5,000		\$5,000		\$5,000			5,000.00
5-31217 Deductible - Cyber Liability				\$25,000				
5-31250 Insurance - Premium	\$571,528		\$571,528	\$530,527	\$538,133	\$33,395	6.21%	571,528.00
<b>Total Contracted Services</b>	<b>\$691,528</b>		<b>\$691,528</b>	<b>\$667,101</b>	<b>\$633,133</b>	<b>\$58,395</b>	<b>9.22%</b>	<b>691,528.00</b>
<b>Total Expense</b>	<b>\$748,473</b>		<b>\$748,473</b>	<b>\$721,585</b>	<b>\$688,258</b>	<b>\$60,215</b>	<b>8.75%</b>	<b>747,837.00</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Internal Allocations</b>								
5-45000 Internal labour charged/recovered	(\$2,768)		(\$2,768)	(\$2,711)	(\$2,711)	(\$57)	2.10%	(2,768.00)
5-45500 Internal Insurance Charged/recovered	(\$138,050)		(\$138,050)	(\$119,995)	(\$119,995)	(\$18,055)	15.05%	(138,050.00)
<b>Total Internal Allocations</b>	<b>(\$140,818)</b>		<b>(\$140,818)</b>	<b>(\$122,706)</b>	<b>(\$122,706)</b>	<b>(\$18,112)</b>	<b>14.76%</b>	<b>(140,818.00)</b>
<b>Net Levy</b>	<b>\$606,455</b>		<b>\$606,455</b>	<b>\$597,476</b>	<b>\$564,352</b>	<b>\$42,103</b>	<b>7.46%</b>	<b>605,819.00</b>
<b>Total Insurance</b>	<b>\$606,455</b>		<b>\$606,455</b>	<b>\$597,476</b>	<b>\$564,352</b>	<b>\$42,103</b>	<b>7.46%</b>	<b>605,819.00</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-20050 Federal- HST/GST Recovery				(\$952)				
4-40145 Commission	(\$500)		(\$500)	(\$251)	(\$500)			(500.00)
4-40440 Miscellaneous Revenue	(\$4,500)		(\$4,500)	(\$6,660)	(\$4,500)			(4,500.00)
4-40690 Service Charges	(\$6,000)		(\$6,000)	(\$6,982)	(\$5,000)	(\$1,000)	20.00%	(6,000.00)
4-40770 Tax Certificate Fees	(\$38,000)		(\$38,000)	(\$38,815)	(\$38,000)			(38,000.00)
4-40775 Tax Notice Fees	(\$18,000)		(\$18,000)	(\$21,805)	(\$20,000)	\$2,000	(10.00%)	(18,000.00)
4-40777 Mortgage Processing Fee	(\$18,750)		(\$18,750)	(\$22,800)	(\$17,500)	(\$1,250)	7.14%	(18,750.00)
4-70020 Tax Penalties	(\$708,000)		(\$708,000)	(\$683,869)	(\$700,000)	(\$8,000)	1.14%	(708,000.00)
4-70030 Interest	(\$72,000)		(\$72,000)	(\$173,681)	(\$52,000)	(\$20,000)	38.46%	(72,000.00)
4-70040 Investment Income				(\$11,928)				
4-71000 Dividend Income	(\$424,400)		(\$424,400)	(\$402,398)	(\$424,000)	(\$400)	0.09%	(424,400.00)
<b>Total Revenue</b>	<b>(\$1,290,150)</b>		<b>(\$1,290,150)</b>	<b>(\$1,370,141)</b>	<b>(\$1,261,500)</b>	<b>(\$28,650)</b>	<b>2.27%</b>	<b>(1,290,150.00)</b>
<b>Deferred Revenue</b>								
4-90035 DC's Recognized - Administration	(\$38,677)		(\$38,677)			(\$38,677)		(38,677.00)
<b>Total Deferred Revenue</b>	<b>(\$38,677)</b>		<b>(\$38,677)</b>			<b>(\$38,677)</b>		<b>(38,677.00)</b>
<b>Other Property Tax Revenue</b>								
4-17015 Town Shared PIL Levy				(\$70,634)				
4-17070 Huntsville Hospital PIL	(\$6,750)		(\$6,750)	(\$6,750)		(\$6,750)		(6,750.00)
4-17080 PIL - Railways Levy				(\$12,963)	(\$6,700)	\$6,700	(100.00%)	
4-18000 Huntsville Tax Write Off	\$51,676		\$51,676	\$75,338	\$110,000	(\$58,324)	(53.02%)	51,676.00
4-18005 Huntsville Properties (Taxes to UT & ED)				\$3,024				
4-18095 Town - Charity Rebate	\$2,400		\$2,400	\$2,268	\$2,400			
4-19000 General Levy - Supplementary	(\$200,000)		(\$200,000)	(\$212,887)	(\$125,984)	(\$74,016)	58.75%	(200,000.00)
<b>Total Other Property Tax Revenue</b>	<b>(\$152,674)</b>		<b>(\$152,674)</b>	<b>(\$222,604)</b>	<b>(\$20,284)</b>	<b>(\$132,390)</b>	<b>652.68%</b>	<b>(155,074.00)</b>
<b>Grants</b>								
4-21050 Ontario Municipal Partners Fund	(\$1,819,700)		(\$1,819,700)	(\$1,819,700)	(\$1,819,700)			(1,819,700.00)
<b>Total Grants</b>	<b>(\$1,819,700)</b>		<b>(\$1,819,700)</b>	<b>(\$1,819,700)</b>	<b>(\$1,819,700)</b>			<b>(1,819,700.00)</b>
<b>Donations</b>								
4-50010 Donations - Individual & Corporate				(\$1,000)				
<b>Total Donations</b>				<b>(\$1,000)</b>				
<b>Total Revenue</b>	<b>(\$3,301,201)</b>		<b>(\$3,301,201)</b>	<b>(\$3,413,445)</b>	<b>(\$3,101,484)</b>	<b>(\$199,717)</b>	<b>6.44%</b>	<b>(3,303,601.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$505,186		\$505,186	\$458,136	\$455,284	\$49,902	10.96%	525,462.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$505,186</b>		<b>\$505,186</b>	<b>\$458,136</b>	<b>\$455,284</b>	<b>\$49,902</b>	<b>10.96%</b>	<b>525,462.00</b>
<b>Materials &amp; Supplies</b>								
5-20375 Cash Short (Over)				\$41				
5-20700 Courier	\$50		\$50	\$83	\$50			50.00
5-21800 Meals & Accommodations	\$2,500		\$2,500	\$1,978	\$2,500			2,500.00
5-21950 Mileage	\$2,000		\$2,000	\$1,584	\$2,000			2,000.00
5-22050 Minor Software				\$6,050				
5-22060 Minor Acquisitions	\$5,000		\$5,000	\$4,383		\$5,000		5,000.00
5-22250 Office Supplies	\$6,016		\$6,016	\$6,042	\$5,016	\$1,000	19.94%	6,016.00
5-22550 Publications	\$465		\$465	\$446	\$465			465.00
5-23100 Telephone - Cellular	\$420		\$420	\$403	\$540	(\$120)	(22.22%)	420.00
<b>Total Materials &amp; Supplies</b>	<b>\$16,451</b>		<b>\$16,451</b>	<b>\$21,010</b>	<b>\$10,571</b>	<b>\$5,880</b>	<b>55.62%</b>	<b>16,451.00</b>
<b>Contracted Services</b>								
5-30100 Accounting/Audit Fees	\$20,540		\$20,540	\$23,313	\$20,000	\$540	2.70%	20,540.00
5-30500 Consulting Fees	\$42,974		\$42,974			\$42,974		42,974.00
5-30950 Fee Rebates - Affordable Housing	\$20,000		\$20,000	\$6,864	\$7,470	\$12,530	167.74%	20,000.00
5-31550 Postage Meter	\$10,000		\$10,000	\$8,314	\$10,000			10,000.00
5-31625 Service Contracts				\$691				
5-31800 Tax Notices	\$28,000		\$28,000	\$29,846	\$25,000	\$3,000	12.00%	28,000.00
<b>Total Contracted Services</b>	<b>\$121,514</b>		<b>\$121,514</b>	<b>\$69,028</b>	<b>\$62,470</b>	<b>\$59,044</b>	<b>94.52%</b>	<b>121,514.00</b>
<b>Rents &amp; Financials</b>								
5-53000 Uncollectible AR				\$3,452				
5-56000 Bank Charges	\$17,000		\$17,000	\$14,364	\$15,000	\$2,000	13.33%	17,000.00
5-57000 Interest & Penalties				\$156				
5-58000 Foreign Exchange Gain/Loss				(\$29)				
<b>Total Rents &amp; Financials</b>	<b>\$17,000</b>		<b>\$17,000</b>	<b>\$17,943</b>	<b>\$15,000</b>	<b>\$2,000</b>	<b>13.33%</b>	<b>17,000.00</b>



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>Total Expense</b>	<b>\$660,151</b>		<b>\$660,151</b>	<b>\$566,117</b>	<b>\$543,325</b>	<b>\$116,826</b>	<b>21.50%</b>	<b>680,427.00</b>
Long Term Debt								
5-50000 Debenture - Interest	\$59,032		\$59,032	\$58,950	\$64,798	(\$5,766)	(8.90%)	59,032.00
5-50001 Debenture - Payments	\$112,912		\$112,912	\$107,147	\$107,147	\$5,765	5.38%	112,912.00
<b>Total Long Term Debt</b>	<b>\$171,944</b>		<b>\$171,944</b>	<b>\$166,097</b>	<b>\$171,945</b>	<b>(\$1)</b>		<b>171,944.00</b>
<b>Total Debt</b>	<b>\$171,944</b>		<b>\$171,944</b>	<b>\$166,097</b>	<b>\$171,945</b>	<b>(\$1)</b>		<b>171,944.00</b>
Operating Reserve Transfer								
6-20008 RSRV xFr Affordable Housing				\$30,000	\$30,000	(\$30,000)	(100.00%)	
6-21013 Reserve Transfer - Community Health Care				\$1,000				
6-21063 Reserve Transfer - Tax Stabilization				(\$6,050)				
6-21065 Reserve Transfer - Working Capital	\$436,491		\$436,491	\$613,098	\$415,341	\$21,150	5.09%	436,491.00
6-21075 Reserve Transfer - SWB Benefits	(\$5,000)		(\$5,000)	\$60,283		(\$5,000)		(5,000.00)
<b>Total Operating Reserve Transfer</b>	<b>\$431,491</b>		<b>\$431,491</b>	<b>\$698,331</b>	<b>\$445,341</b>	<b>(\$13,850)</b>	<b>(3.11%)</b>	<b>431,491.00</b>
Capital Fund Reserve Transfer								
6-20020 Reserve Transfer - Town Capital Repcmt				(\$30,000)	(\$30,000)	\$30,000	(100.00%)	
<b>Total Capital Fund Reserve Transfer</b>				<b>(\$30,000)</b>	<b>(\$30,000)</b>	<b>\$30,000</b>	<b>(100.00%)</b>	
<b>Total Reserve Transfer</b>	<b>\$431,491</b>		<b>\$431,491</b>	<b>\$668,331</b>	<b>\$415,341</b>	<b>\$16,150</b>	<b>3.89%</b>	<b>431,491.00</b>
Internal Allocations								
5-45000 Internal labour charged/recovered	(\$11,571)		(\$11,571)	(\$9,116)	(\$9,116)	(\$2,455)	26.93%	(11,571.00)
<b>Total Internal Allocations</b>	<b>(\$11,571)</b>		<b>(\$11,571)</b>	<b>(\$9,116)</b>	<b>(\$9,116)</b>	<b>(\$2,455)</b>	<b>26.93%</b>	<b>(11,571.00)</b>
<b>Net Levy</b>	<b>(\$2,049,186)</b>		<b>(\$2,049,186)</b>	<b>(\$2,022,016)</b>	<b>(\$1,979,989)</b>	<b>(\$69,197)</b>	<b>3.49%</b>	<b>(2,031,310.00)</b>
2 Capital Fund								
Deferred Revenue								
7-91000 Deferred Gas Tax Recognized	(\$117,265)		(\$117,265)	(\$65,021)	(\$1)	(\$117,264)	11,726,400.00%	(117,265.00)
<b>Total Deferred Revenue</b>	<b>(\$117,265)</b>		<b>(\$117,265)</b>	<b>(\$65,021)</b>	<b>(\$1)</b>	<b>(\$117,264)</b>	<b>11,726,400.00%</b>	<b>(117,265.00)</b>
Grants								
7-20000 Federal Grants				(\$50,000)				
<b>Total Grants</b>				<b>(\$50,000)</b>				
<b>Total Revenue</b>	<b>(\$117,265)</b>		<b>(\$117,265)</b>	<b>(\$115,021)</b>	<b>(\$1)</b>	<b>(\$117,264)</b>	<b>11,726,400.00%</b>	<b>(117,265.00)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer								
9-20000 xFr to Capital Reserve								
<b>Total Capital Reserve Transfer</b>								
<b>Total Reserve Transfer</b>								
Capital Expenses								
8-22050 Software				\$31,950				
8-30500 Consulting Fees	\$117,265		\$117,265	\$83,071	\$1	\$117,264	11,726,400.00%	117,265.00
<b>Total Capital Expenses</b>	<b>\$117,265</b>		<b>\$117,265</b>	<b>\$115,021</b>	<b>\$1</b>	<b>\$117,264</b>	<b>11,726,400.00%</b>	<b>117,265.00</b>
<b>Net Levy</b>								
<b>Total Finance</b>	<b>(\$2,049,186)</b>		<b>(\$2,049,186)</b>	<b>(\$2,022,016)</b>	<b>(\$1,979,989)</b>	<b>(\$69,197)</b>	<b>3.49%</b>	<b>(2,031,310.00)</b>



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
Revenue	(\$1,740,708)		(\$1,740,708)	(\$1,759,896)	(\$1,661,115)	(\$79,593)	4.79%	(1,740,708.00)
Deferred Revenue	(\$142,090)		(\$142,090)	(\$142,090)	(\$142,090)			(142,090.00)
Grants	(\$79,995)	(\$8,500)	(\$88,495)	(\$92,608)	(\$141,232)	\$52,737	(37.34%)	(88,495.00)
Donations	(\$700)		(\$700)	(\$1,935)	(\$700)			(700.00)
<b>Total Revenue</b>	<b>(\$1,963,493)</b>	<b>(\$8,500)</b>	<b>(\$1,971,993)</b>	<b>(\$1,996,529)</b>	<b>(\$1,945,137)</b>	<b>(\$26,856)</b>	<b>1.38%</b>	<b>(1,971,993.00)</b>
Salary, Wages & Benefits	\$3,023,932		\$3,023,932	\$2,648,128	\$2,674,274	\$349,658	13.07%	2,779,405.00
Materials & Supplies	\$723,850	\$7,310	\$731,160	\$827,727	\$825,806	(\$94,646)	(11.46%)	731,160.00
Contracted Services	\$573,430	\$41,500	\$614,930	\$478,194	\$471,242	\$143,688	30.49%	614,930.00
Rents & Financials	\$38,423		\$38,423	\$40,838	\$37,625	\$798	2.12%	38,423.00
<b>Total Expense</b>	<b>\$4,359,635</b>	<b>\$48,810</b>	<b>\$4,408,445</b>	<b>\$3,994,887</b>	<b>\$4,008,947</b>	<b>\$399,498</b>	<b>9.97%</b>	<b>4,163,918.00</b>
Long Term Debt	\$465,090		\$465,090	\$475,801	\$473,983	(\$8,893)	(1.88%)	465,090.00
<b>Total Debt</b>	<b>\$465,090</b>		<b>\$465,090</b>	<b>\$475,801</b>	<b>\$473,983</b>	<b>(\$8,893)</b>	<b>(1.88%)</b>	<b>465,090.00</b>
Operating Reserve Transfer	(\$81,713)	(\$5,000)	(\$86,713)	(\$13,355)	(\$10,575)	\$76,138	719.98%	(86,915.00)
Capital Fund Reserve Transfer	\$64,695	(\$24,400)	\$40,295	\$43,193	\$34,065	\$6,230	18.29%	40,295.00
<b>Total Reserve Transfer</b>	<b>(\$17,018)</b>	<b>(\$29,400)</b>	<b>(\$46,418)</b>	<b>\$29,838</b>	<b>\$23,490</b>	<b>(\$69,908)</b>	<b>(297.61%)</b>	<b>(46,620.00)</b>
<b>Internal Allocations</b>	<b>(\$5,295)</b>		<b>(\$5,295)</b>		<b>(\$5,652)</b>	<b>\$357</b>	<b>(6.32%)</b>	<b>(5,295.00)</b>
<b>Net Levy</b>	<b>\$2,838,919</b>	<b>\$10,910</b>	<b>\$2,849,829</b>	<b>\$2,503,997</b>	<b>\$2,555,631</b>	<b>\$294,198</b>	<b>11.51%</b>	<b>2,605,100.00</b>
<b>2 Capital Fund</b>								
Revenue				(\$2)				
Deferred Revenue	(\$59,189)		(\$59,189)	(\$309,955)	(\$34,409)	(\$24,780)	72.02%	(59,189.00)
Grants	(\$28,161)		(\$28,161)	(\$61,024)	(\$24,861)	(\$3,300)	13.27%	(28,161.00)
Donations								
<b>Total Revenue</b>	<b>(\$87,350)</b>		<b>(\$87,350)</b>	<b>(\$370,981)</b>	<b>(\$59,270)</b>	<b>(\$28,080)</b>	<b>47.38%</b>	<b>(87,350.00)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer	(\$104,794)		(\$104,794)	\$188,150	\$40,186	(\$144,980)	(360.77%)	(104,794.00)
<b>Total Reserve Transfer</b>	<b>(\$104,794)</b>		<b>(\$104,794)</b>	<b>\$188,150</b>	<b>\$40,186</b>	<b>(\$144,980)</b>	<b>(360.77%)</b>	<b>(104,794.00)</b>
<b>Capital Expenses</b>	<b>\$502,269</b>		<b>\$502,269</b>	<b>\$455,903</b>	<b>\$292,158</b>	<b>\$210,111</b>	<b>71.92%</b>	<b>502,269.00</b>
<b>Net Levy</b>	<b>\$310,125</b>		<b>\$310,125</b>	<b>\$273,072</b>	<b>\$273,074</b>	<b>\$37,051</b>	<b>13.57%</b>	<b>310,125.00</b>
<b>Total Community Services</b>	<b>\$3,149,044</b>	<b>\$10,910</b>	<b>\$3,159,954</b>	<b>\$2,777,069</b>	<b>\$2,828,705</b>	<b>\$331,249</b>	<b>11.71%</b>	<b>2,915,225.00</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-22010 Municipal - District	(\$4,140)		(\$4,140)	(\$4,429)	(\$4,600)	\$460	(10.00%)	(4,140.00)
<b>Total Revenue</b>	<b>(\$4,140)</b>		<b>(\$4,140)</b>	<b>(\$4,429)</b>	<b>(\$4,600)</b>	<b>\$460</b>	<b>(10.00%)</b>	<b>(4,140.00)</b>
<b>Total Revenue</b>	<b>(\$4,140)</b>		<b>(\$4,140)</b>	<b>(\$4,429)</b>	<b>(\$4,600)</b>	<b>\$460</b>	<b>(10.00%)</b>	<b>(4,140.00)</b>
<b>Materials &amp; Supplies</b>								
5-22650 Recovery of Utilities	\$1,252		\$1,252		\$1,252			1,252.00
5-23105 Telephone - Landline	\$480		\$480	\$471	\$390	\$90	23.08%	480.00
<b>Total Materials &amp; Supplies</b>	<b>\$1,732</b>		<b>\$1,732</b>	<b>\$471</b>	<b>\$1,642</b>	<b>\$90</b>	<b>5.48%</b>	<b>1,732.00</b>
<b>Contracted Services</b>								
5-31300 Internet	\$708		\$708	\$733	\$708			708.00
5-31625 Service Contracts	\$1,700		\$1,700	\$943	\$1,700			1,700.00
<b>Total Contracted Services</b>	<b>\$2,408</b>		<b>\$2,408</b>	<b>\$1,676</b>	<b>\$2,408</b>			<b>2,408.00</b>
<b>Total Expense</b>	<b>\$4,140</b>		<b>\$4,140</b>	<b>\$2,147</b>	<b>\$4,050</b>	<b>\$90</b>	<b>2.22%</b>	<b>4,140.00</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>				<b>(\$2,282)</b>	<b>(\$550)</b>	<b>\$550</b>	<b>(100.00%)</b>	
<b>Total Community Policing</b>				<b>(\$2,282)</b>	<b>(\$550)</b>	<b>\$550</b>	<b>(100.00%)</b>	



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
Revenue	(\$131,150)		(\$131,150)	(\$138,345)	(\$127,700)	(\$3,450)	2.70%	(131,150.00)
Grants	(\$24,232)	(\$8,500)	(\$32,732)	(\$25,216)	(\$24,232)	(\$8,500)	35.08%	(32,732.00)
Donations	(\$500)		(\$500)	(\$1,029)	(\$500)			(500.00)
<b>Total Revenue</b>	<b>(\$155,882)</b>	<b>(\$8,500)</b>	<b>(\$164,382)</b>	<b>(\$164,590)</b>	<b>(\$152,432)</b>	<b>(\$11,950)</b>	<b>7.84%</b>	<b>(164,382.00)</b>
Salary, Wages & Benefits	\$414,192		\$414,192	\$377,501	\$384,348	\$29,844	7.76%	391,176.00
Materials & Supplies	\$92,716	\$500	\$93,216	\$87,408	\$89,728	\$3,488	3.89%	93,216.00
Contracted Services	\$31,820	\$8,500	\$40,320	\$20,067	\$21,522	\$18,798	87.34%	40,320.00
Rents & Financials	\$3,500		\$3,500	\$3,422	\$1,500	\$2,000	133.33%	3,500.00
<b>Total Expense</b>	<b>\$542,228</b>	<b>\$9,000</b>	<b>\$551,228</b>	<b>\$488,398</b>	<b>\$497,098</b>	<b>\$54,130</b>	<b>10.89%</b>	<b>528,212.00</b>
<b>Total Debt</b>								
Operating Reserve Transfer				(\$3,589)				
<b>Total Reserve Transfer</b>				<b>(\$3,589)</b>				
<b>Net Levy</b>	<b>\$386,346</b>	<b>\$500</b>	<b>\$386,846</b>	<b>\$320,219</b>	<b>\$344,666</b>	<b>\$42,180</b>	<b>12.24%</b>	<b>363,830.00</b>
<b>2 Capital Fund</b>								
Donations								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer	(\$14,168)		(\$14,168)	\$2,421	\$1,841	(\$16,009)	(869.58%)	(14,168.00)
<b>Total Reserve Transfer</b>	<b>(\$14,168)</b>		<b>(\$14,168)</b>	<b>\$2,421</b>	<b>\$1,841</b>	<b>(\$16,009)</b>	<b>(869.58%)</b>	<b>(14,168.00)</b>
<b>Capital Expenses</b>	<b>\$21,000</b>		<b>\$21,000</b>	<b>\$6,920</b>	<b>\$7,500</b>	<b>\$13,500</b>	<b>180.00%</b>	<b>21,000.00</b>
<b>Net Levy</b>	<b>\$6,832</b>		<b>\$6,832</b>	<b>\$9,341</b>	<b>\$9,341</b>	<b>(\$2,509)</b>	<b>(26.86%)</b>	<b>6,832.00</b>
<b>Total Arts, Culture &amp; Heritage</b>	<b>\$393,178</b>	<b>\$500</b>	<b>\$393,678</b>	<b>\$329,560</b>	<b>\$354,007</b>	<b>\$39,671</b>	<b>11.21%</b>	<b>370,662.00</b>

Arts Culture & Heritage - Other



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
Revenue								
4-40145 Commission				(\$3,112)				
4-40750 Sponsorships				(\$500)				
<b>Total Revenue</b>				(\$3,612)				
Grants								
4-20000 Federal Grant		(\$8,500)	(\$8,500)	(\$5,180)		(\$8,500)		(8,500.00)
<b>Total Grants</b>		(\$8,500)	(\$8,500)	(\$5,180)		(\$8,500)		(8,500.00)
<b>Total Revenue</b>		<b>(\$8,500)</b>	<b>(\$8,500)</b>	<b>(\$8,792)</b>		<b>(\$8,500)</b>		<b>(8,500.00)</b>
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$79,008		\$79,008	\$74,938	\$74,154	\$4,854	6.55%	75,775.00
<b>Total Salary, Wages &amp; Benefits</b>	\$79,008		\$79,008	\$74,938	\$74,154	\$4,854	6.55%	75,775.00
Materials & Supplies								
5-20050 Committee		\$500	\$500			\$500		500.00
5-20875 Displays & Exhibits	\$9,250		\$9,250	\$9,246	\$9,250			9,250.00
5-21750 Materials & Supplies	\$3,700		\$3,700	\$2,457	\$3,700			3,700.00
5-21800 Meals & Accommodations	\$1,140		\$1,140	\$1,099	\$1,140			1,140.00
5-21850 Meeting Supplies	\$300		\$300	\$285	\$300			300.00
5-21950 Mileage	\$1,165		\$1,165	\$985	\$1,165			1,165.00
5-22250 Office Supplies	\$250		\$250	\$169	\$250			250.00
5-22450 Promotion/Special Events	\$2,000		\$2,000	\$9,358	\$2,000			2,000.00
5-23100 Telephone - Cellular	\$351		\$351	\$394	\$351			351.00
<b>Total Materials &amp; Supplies</b>	\$18,156	\$500	\$18,656	\$23,993	\$18,156	\$500	2.75%	18,656.00
Contracted Services								
5-30525 Contractors	\$10,000	\$8,500	\$18,500			\$18,500		18,500.00
<b>Total Contracted Services</b>	\$10,000	\$8,500	\$18,500			\$18,500		18,500.00
<b>Total Expense</b>	<b>\$107,164</b>	<b>\$9,000</b>	<b>\$116,164</b>	<b>\$98,931</b>	<b>\$92,310</b>	<b>\$23,854</b>	<b>25.84%</b>	<b>112,931.00</b>
<b>Total Debt</b>								
Operating Reserve Transfer								
6-21030 Reserve Transfer - Public Art Acq.Fund				\$3,111				
<b>Total Operating Reserve Transfer</b>				\$3,111				
<b>Total Reserve Transfer</b>				<b>\$3,111</b>				
<b>Net Levy</b>	<b>\$107,164</b>	<b>\$500</b>	<b>\$107,664</b>	<b>\$93,250</b>	<b>\$92,310</b>	<b>\$15,354</b>	<b>16.63%</b>	<b>104,431.00</b>
<b>Total Arts Culture &amp; Heritage - Other</b>	<b>\$107,164</b>	<b>\$500</b>	<b>\$107,664</b>	<b>\$93,250</b>	<b>\$92,310</b>	<b>\$15,354</b>	<b>16.63%</b>	<b>104,431.00</b>



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30090 Lease	(\$1,600)		(\$1,600)			(\$1,600)		(1,600.00)
4-40015 Adult Programs	(\$5,000)		(\$5,000)			(\$5,000)		(5,000.00)
4-40020 Admission	(\$95,000)		(\$95,000)	(\$98,238)	(\$90,000)	(\$5,000)	5.56%	(95,000.00)
4-40210 Education	(\$8,500)		(\$8,500)	(\$9,326)	(\$11,000)	\$2,500	(22.73%)	(8,500.00)
4-40290 Food & Beverage Revenue	(\$2,000)		(\$2,000)	(\$1,806)	(\$2,000)			(2,000.00)
4-40430 Memberships	(\$550)		(\$550)	(\$763)	(\$250)	(\$300)	120.00%	(550.00)
4-40435 Merchandise Revenue	(\$10,500)		(\$10,500)	(\$8,170)	(\$10,500)			(10,500.00)
4-40440 Miscellaneous Revenue	(\$700)		(\$700)	(\$7,501)	(\$7,000)	\$6,300	(90.00%)	(700.00)
4-40650 Rental	(\$2,100)		(\$2,100)			(\$2,100)		(2,100.00)
4-40730 Special Events	(\$5,200)		(\$5,200)	(\$8,929)	(\$6,950)	\$1,750	(25.18%)	(5,200.00)
<b>Total Revenue</b>	<b>(\$131,150)</b>		<b>(\$131,150)</b>	<b>(\$134,733)</b>	<b>(\$127,700)</b>	<b>(\$3,450)</b>	<b>2.70%</b>	<b>(131,150.00)</b>
<b>Grants</b>								
4-20000 Federal Grant				(\$2,136)				
4-21000 Provincial Grant				\$6,332				
4-21040 Provincial Grant - Museum Operating	(\$24,232)		(\$24,232)	(\$24,232)	(\$24,232)			(24,232.00)
<b>Total Grants</b>	<b>(\$24,232)</b>		<b>(\$24,232)</b>	<b>(\$20,036)</b>	<b>(\$24,232)</b>			<b>(24,232.00)</b>
<b>Donations</b>								
4-50010 Donations - Individual & Corporate	(\$500)		(\$500)	(\$1,029)	(\$500)			(500.00)
<b>Total Donations</b>	<b>(\$500)</b>		<b>(\$500)</b>	<b>(\$1,029)</b>	<b>(\$500)</b>			<b>(500.00)</b>
<b>Total Revenue</b>	<b>(\$155,882)</b>		<b>(\$155,882)</b>	<b>(\$155,798)</b>	<b>(\$152,432)</b>	<b>(\$3,450)</b>	<b>2.26%</b>	<b>(155,882.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$212,429		\$212,429	\$193,685	\$192,979	\$19,450	10.08%	197,118.00
5-10010 Salaries & Wages - PT	\$122,755		\$122,755	\$108,878	\$117,215	\$5,540	4.73%	118,283.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$335,184</b>		<b>\$335,184</b>	<b>\$302,563</b>	<b>\$310,194</b>	<b>\$24,990</b>	<b>8.06%</b>	<b>315,401.00</b>
<b>Materials &amp; Supplies</b>								
5-20350 Building R&M Materials & Supply	\$9,300		\$9,300	\$7,600	\$8,430	\$870	10.32%	9,300.00
5-20375 Cash Short (Over)				(\$190)				
5-20450 Clothing & Safety Supplies	\$1,040		\$1,040	\$679	\$1,000	\$40	4.00%	1,040.00
5-20475 Costumes	\$250		\$250	\$133	\$200	\$50	25.00%	250.00
5-20700 Courier	\$50		\$50	\$17	\$50			50.00
5-20775 Curatorial Supplies	\$800		\$800	\$743	\$800			800.00
5-20875 Displays & Exhibits	\$5,000		\$5,000	\$4,758	\$5,000			5,000.00
5-21000 Equipment Repairs & Maintenance	\$600		\$600	\$554	\$568	\$32	5.63%	600.00
5-21100 Fleet R&M M&S	\$35		\$35	\$36	\$20	\$15	75.00%	35.00
5-21125 Food & Beverage	\$1,350		\$1,350	\$944	\$1,350			1,350.00
5-21200 Fuel (Gas, diesel)	\$825		\$825	\$803	\$556	\$269	48.38%	825.00
5-21500 Hydro	\$6,500		\$6,500	\$4,902	\$6,500			6,500.00
5-21625 Licencing Fee	\$120		\$120	\$120	\$120			120.00
5-21750 Materials & Supplies	\$8,000		\$8,000	\$6,446	\$7,150	\$850	11.89%	8,000.00
5-21800 Meals & Accommodations	\$960		\$960	\$788	\$960			960.00
5-21925 Merchandise	\$7,000		\$7,000	\$5,737	\$6,000	\$1,000	16.67%	7,000.00
5-21950 Mileage					\$168	(\$168)	(100.00%)	
5-22150 Natural Gas	\$800		\$800	\$962	\$800			800.00
5-22250 Office Supplies	\$550		\$550	\$623	\$500	\$50	10.00%	550.00
5-22450 Promotion/Special Events	\$3,000		\$3,000	\$2,360	\$2,800	\$200	7.14%	3,000.00
5-22475 Propane	\$5,000		\$5,000	\$4,378	\$5,000			5,000.00
5-22480 Property - R&M Materials & Supply	\$3,500		\$3,500	\$3,230	\$3,500			3,500.00
5-22580 Railway - Repairs & Maintenance	\$15,500		\$15,500	\$14,591	\$15,500			15,500.00
5-22850 Sewer	\$600		\$600	\$562	\$600			600.00
5-23100 Telephone - Cellular	\$480		\$480	\$176	\$700	(\$220)	(31.43%)	480.00
5-23105 Telephone - Landline	\$1,600		\$1,600	\$1,262	\$1,600			1,600.00
5-23175 Volunteer/Staff Appreciation	\$500		\$500	\$131	\$500			500.00
5-23250 Water	\$1,200		\$1,200	\$1,070	\$1,200			1,200.00
<b>Total Materials &amp; Supplies</b>	<b>\$74,560</b>		<b>\$74,560</b>	<b>\$63,415</b>	<b>\$71,572</b>	<b>\$2,988</b>	<b>4.17%</b>	<b>74,560.00</b>
<b>Contracted Services</b>								
5-30525 Contractors	\$17,520		\$17,520	\$16,387	\$17,520			17,520.00
5-30600 Copying Expenses	\$450		\$450	\$320	\$432	\$18	4.17%	450.00
5-30683 Snow Removal	\$450		\$450		\$450			450.00
5-31610 Property - R&M Contracted Services	\$3,400		\$3,400	\$3,360	\$3,120	\$280	8.97%	3,400.00





	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>Total Contracted Services</b>	\$21,820		\$21,820	\$20,067	\$21,522	\$298	1.38%	21,820.00
Rents & Financials								
5-56000 Bank Charges	\$3,500		\$3,500	\$3,422	\$1,500	\$2,000	133.33%	3,500.00
<b>Total Rents &amp; Financials</b>	\$3,500		\$3,500	\$3,422	\$1,500	\$2,000	133.33%	3,500.00
<b>Total Expense</b>	<b>\$435,064</b>		<b>\$435,064</b>	<b>\$389,467</b>	<b>\$404,788</b>	<b>\$30,276</b>	<b>7.48%</b>	<b>415,281.00</b>
<b>Total Debt</b>								
Operating Reserve Transfer								
6-21014 Reserve Transfer - Cultural Strategy				(\$6,700)				
<b>Total Operating Reserve Transfer</b>				(\$6,700)				
<b>Total Reserve Transfer</b>				(\$6,700)				
<b>Net Levy</b>	<b>\$279,182</b>		<b>\$279,182</b>	<b>\$226,969</b>	<b>\$252,356</b>	<b>\$26,826</b>	<b>10.63%</b>	<b>259,399.00</b>
<b>2 Capital Fund</b>								
Donations								
7-50010 Donations - Individual & Corporate								
<b>Total Donations</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer								
9-20060 Reserve Transfer - MHP Capital	(\$14,168)		(\$14,168)	\$2,421	\$1,841	(\$16,009)	(869.58%)	(14,168.00)
9-40000 xFr from Capital Reserve								
<b>Total Capital Reserve Transfer</b>	(\$14,168)		(\$14,168)	\$2,421	\$1,841	(\$16,009)	(869.58%)	(14,168.00)
<b>Total Reserve Transfer</b>	<b>(\$14,168)</b>		<b>(\$14,168)</b>	<b>\$2,421</b>	<b>\$1,841</b>	<b>(\$16,009)</b>	<b>(869.58%)</b>	<b>(14,168.00)</b>
<b>Capital Expenses</b>								
8-21750 Materials & Supplies					\$7,500	(\$7,500)	(100.00%)	
8-30525 Contractors	\$21,000		\$21,000	\$6,920		\$21,000		21,000.00
<b>Total Capital Expenses</b>	<b>\$21,000</b>		<b>\$21,000</b>	<b>\$6,920</b>	<b>\$7,500</b>	<b>\$13,500</b>	<b>180.00%</b>	<b>21,000.00</b>
<b>Net Levy</b>	<b>\$6,832</b>		<b>\$6,832</b>	<b>\$9,341</b>	<b>\$9,341</b>	<b>(\$2,509)</b>	<b>(26.86%)</b>	<b>6,832.00</b>
<b>Total Muskoka Heritage Place</b>	<b>\$286,014</b>		<b>\$286,014</b>	<b>\$236,310</b>	<b>\$261,697</b>	<b>\$24,317</b>	<b>9.29%</b>	<b>266,231.00</b>

**Facilities**



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
Revenue	(\$7,550)		(\$7,550)	(\$43,894)	(\$7,550)			(7,550.00)
Deferred Revenue	(\$142,090)		(\$142,090)	(\$142,090)	(\$142,090)			(142,090.00)
Donations	(\$200)		(\$200)	(\$402)	(\$200)			(200.00)
<b>Total Revenue</b>	<b>(\$149,840)</b>		<b>(\$149,840)</b>	<b>(\$186,386)</b>	<b>(\$149,840)</b>			<b>(149,840.00)</b>
Salary, Wages & Benefits	\$950,150		\$950,150	\$872,298	\$894,245	\$55,905	6.25%	911,398.00
Materials & Supplies	\$507,945	\$1,500	\$509,445	\$623,015	\$627,641	(\$118,196)	(18.83%)	509,445.00
Contracted Services	\$493,940	\$33,000	\$526,940	\$422,510	\$336,350	\$190,590	56.66%	526,940.00
Rents & Financials	\$8,548		\$8,548	\$8,557	\$8,400	\$148	1.76%	8,548.00
<b>Total Expense</b>	<b>\$1,960,583</b>	<b>\$34,500</b>	<b>\$1,995,083</b>	<b>\$1,926,380</b>	<b>\$1,866,636</b>	<b>\$128,447</b>	<b>6.88%</b>	<b>1,956,331.00</b>
Long Term Debt	\$420,685		\$420,685	\$431,396	\$429,578	(\$8,893)	(2.07%)	420,685.00
<b>Total Debt</b>	<b>\$420,685</b>		<b>\$420,685</b>	<b>\$431,396</b>	<b>\$429,578</b>	<b>(\$8,893)</b>	<b>(2.07%)</b>	<b>420,685.00</b>
Operating Reserve Transfer	(\$81,713)	(\$5,000)	(\$86,713)	(\$9,766)	(\$10,575)	(\$76,138)	719.98%	(86,915.00)
Capital Fund Reserve Transfer		(\$24,400)	(\$24,400)	\$12,556	\$5,000	(\$29,400)	(588.00%)	(24,400.00)
<b>Total Reserve Transfer</b>	<b>(\$81,713)</b>	<b>(\$29,400)</b>	<b>(\$111,113)</b>	<b>\$2,790</b>	<b>(\$5,575)</b>	<b>(\$105,538)</b>	<b>1,893.06%</b>	<b>(111,315.00)</b>
<b>Internal Allocations</b>	<b>(\$106,918)</b>		<b>(\$106,918)</b>	<b>(\$95,301)</b>	<b>(\$99,884)</b>	<b>(\$7,034)</b>	<b>7.04%</b>	<b>(106,918.00)</b>
<b>Net Levy</b>	<b>\$2,042,797</b>	<b>\$5,100</b>	<b>\$2,047,897</b>	<b>\$2,078,879</b>	<b>\$2,040,915</b>	<b>\$6,982</b>	<b>0.34%</b>	<b>2,008,943.00</b>
<b>2 Capital Fund</b>								
Revenue				(\$2)				
Deferred Revenue	(\$59,189)		(\$59,189)	(\$309,955)	(\$34,409)	(\$24,780)	72.02%	(59,189.00)
Grants	(\$28,161)		(\$28,161)	(\$61,024)	(\$24,861)	(\$3,300)	13.27%	(28,161.00)
<b>Total Revenue</b>	<b>(\$87,350)</b>		<b>(\$87,350)</b>	<b>(\$370,981)</b>	<b>(\$59,270)</b>	<b>(\$28,080)</b>	<b>47.38%</b>	<b>(87,350.00)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer	(\$89,855)		(\$89,855)	\$159,791	\$10,885	(\$100,740)	(925.49%)	(89,855.00)
<b>Total Reserve Transfer</b>	<b>(\$89,855)</b>		<b>(\$89,855)</b>	<b>\$159,791</b>	<b>\$10,885</b>	<b>(\$100,740)</b>	<b>(925.49%)</b>	<b>(89,855.00)</b>
<b>Capital Expenses</b>	<b>\$421,850</b>		<b>\$421,850</b>	<b>\$423,923</b>	<b>\$261,120</b>	<b>\$160,730</b>	<b>61.55%</b>	<b>421,850.00</b>
<b>Net Levy</b>	<b>\$244,645</b>		<b>\$244,645</b>	<b>\$212,733</b>	<b>\$212,735</b>	<b>\$31,910</b>	<b>15.00%</b>	<b>244,645.00</b>
<b>Total Facilities</b>	<b>\$2,287,442</b>	<b>\$5,100</b>	<b>\$2,292,542</b>	<b>\$2,291,612</b>	<b>\$2,253,650</b>	<b>\$38,892</b>	<b>1.73%</b>	<b>2,253,588.00</b>

**Civic Centre Facilities**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
Revenue								
4-40620 Recovery				(\$379)				
<b>Total Revenue</b>				<b>(\$379)</b>				
<b>Total Revenue</b>				<b>(\$379)</b>				
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$200,536		\$200,536	\$49,383	\$192,674	\$7,862	4.08%	190,694.00
5-10010 Salaries & Wages - PT	\$12,511		\$12,511	\$28,716	\$12,896	(\$385)	(2.99%)	13,056.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$213,047</b>		<b>\$213,047</b>	<b>\$78,099</b>	<b>\$205,570</b>	<b>\$7,477</b>	<b>3.64%</b>	<b>203,750.00</b>
Materials & Supplies								
5-20350 Building R&M Materials & Supply	\$5,300		\$5,300	\$5,036	\$5,000	\$300	6.00%	5,300.00
5-20750 Custodial Supplies	\$8,000		\$8,000	\$4,081	\$4,000	\$4,000	100.00%	8,000.00
5-21000 Equipment Repairs & Maintenance	\$1,000		\$1,000		\$500	\$500	100.00%	1,000.00
5-21480 HVAC & Furnace - R&M Materials & Supply	\$3,000		\$3,000	\$495	\$3,000			3,000.00
5-21500 Hydro	\$50,251		\$50,251	\$74,734	\$67,200	(\$16,949)	(25.22%)	50,251.00
5-22150 Natural Gas	\$15,500		\$15,500	\$17,224	\$15,500			15,500.00
5-22850 Sewer	\$1,600		\$1,600	\$1,065	\$2,600	(\$1,000)	(38.46%)	1,600.00
5-22900 Small Tools & Equipment				\$209	\$200	(\$200)	(100.00%)	
5-23100 Telephone - Cellular	\$180		\$180	\$121	\$84	\$96	114.29%	180.00
5-23250 Water	\$2,000		\$2,000	\$1,413	\$2,400	(\$400)	(16.67%)	2,000.00
<b>Total Materials &amp; Supplies</b>	<b>\$86,831</b>		<b>\$86,831</b>	<b>\$104,378</b>	<b>\$100,484</b>	<b>(\$13,653)</b>	<b>(13.59%)</b>	<b>86,831.00</b>
Contracted Services								
5-30150 Alarm Monitoring	\$2,300		\$2,300	\$7,741	\$4,000	(\$1,700)	(42.50%)	2,300.00
5-30250 Building R & M Contracted Services	\$37,000		\$37,000		\$5,000	\$32,000	640.00%	37,000.00
5-30350 Clock Operations	\$7,500		\$7,500	\$7,542	\$7,500			7,500.00
5-30525 Contractors				\$16,297				
5-30625 Door Repairs				\$149				
5-30740 Electrician Services	\$1,800		\$1,800	\$1,829	\$3,000	(\$1,200)	(40.00%)	1,800.00
5-30750 Elevator Repairs & Maintenance	\$10,000		\$10,000	\$6,610	\$10,000			10,000.00
5-31000 Garbage Collection	\$4,000		\$4,000	\$4,766	\$4,000			4,000.00
5-31100 HVAC Repair & Maintenance	\$15,000		\$15,000	\$8,526	\$15,000			15,000.00
5-31150 Hydrant Rental	\$260		\$260			\$260		260.00
5-31500 Plumbing Services	\$2,000		\$2,000	\$1,571	\$2,000			2,000.00
5-31600 Professional Fees				\$3,562				
5-31625 Service Contracts	\$1,000		\$1,000	\$4,128	\$6,000	(\$5,000)	(83.33%)	1,000.00
<b>Total Contracted Services</b>	<b>\$80,860</b>		<b>\$80,860</b>	<b>\$62,721</b>	<b>\$56,500</b>	<b>\$24,360</b>	<b>43.12%</b>	<b>80,860.00</b>
<b>Total Expense</b>	<b>\$380,738</b>		<b>\$380,738</b>	<b>\$245,198</b>	<b>\$362,554</b>	<b>\$18,184</b>	<b>5.02%</b>	<b>371,441.00</b>
Long Term Debt								
5-50000 Debenture - Interest	\$10,894		\$10,894	\$12,823	\$12,823	(\$1,929)	(15.04%)	10,894.00
5-50001 Debenture - Payments	\$33,511		\$33,511	\$31,582	\$29,764	\$3,747	12.59%	33,511.00
<b>Total Long Term Debt</b>	<b>\$44,405</b>		<b>\$44,405</b>	<b>\$44,405</b>	<b>\$42,587</b>	<b>\$1,818</b>	<b>4.27%</b>	<b>44,405.00</b>
<b>Total Debt</b>	<b>\$44,405</b>		<b>\$44,405</b>	<b>\$44,405</b>	<b>\$42,587</b>	<b>\$1,818</b>	<b>4.27%</b>	<b>44,405.00</b>
Operating Reserve Transfer								
6-20030 Reserve Transfer - CC Expansion				(\$3,562)				
<b>Total Operating Reserve Transfer</b>				<b>(\$3,562)</b>				
Capital Fund Reserve Transfer								
6-20067 Reserve Transfer - Facilities				(\$11,349)				
<b>Total Capital Fund Reserve Transfer</b>				<b>(\$11,349)</b>				
<b>Total Reserve Transfer</b>				<b>(\$14,911)</b>				
Internal Allocations								
5-40100 Allocation of Civic Centre	(\$106,918)		(\$106,918)	(\$95,301)	(\$99,884)	(\$7,034)	7.04%	(106,918.00)
<b>Total Internal Allocations</b>	<b>(\$106,918)</b>		<b>(\$106,918)</b>	<b>(\$95,301)</b>	<b>(\$99,884)</b>	<b>(\$7,034)</b>	<b>7.04%</b>	<b>(106,918.00)</b>
<b>Net Levy</b>	<b>\$318,225</b>		<b>\$318,225</b>	<b>\$179,012</b>	<b>\$305,257</b>	<b>\$12,968</b>	<b>4.25%</b>	<b>308,928.00</b>

2 Capital Fund

**Civic Centre Facilities**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>Deferred Revenue</b>								
7-91000 Deferred Gas Tax Recognized				(\$48,089)				
<b>Total Deferred Revenue</b>				(\$48,089)				
<b>Grants</b>								
7-21000 Provincial Grants				(\$8,000)				
<b>Total Grants</b>				(\$8,000)				
<b>Total Revenue</b>				<b>(\$56,089)</b>				
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Capital Reserve Transfer</b>								
9-20000 xFr to Capital Reserve								
9-20067 Reserve Transfer - Facilities	(\$128,000)		(\$128,000)	(\$4,690)	(\$25,000)	(\$103,000)	412.00%	(128,000.00)
<b>Total Capital Reserve Transfer</b>	<b>(\$128,000)</b>		<b>(\$128,000)</b>	<b>(\$4,690)</b>	<b>(\$25,000)</b>	<b>(\$103,000)</b>	<b>412.00%</b>	<b>(128,000.00)</b>
<b>Total Reserve Transfer</b>	<b>(\$128,000)</b>		<b>(\$128,000)</b>	<b>(\$4,690)</b>	<b>(\$25,000)</b>	<b>(\$103,000)</b>	<b>412.00%</b>	<b>(128,000.00)</b>
<b>Capital Expenses</b>								
8-30525 Contractors	\$128,000		\$128,000	\$60,779	\$25,000	\$103,000	412.00%	128,000.00
<b>Total Capital Expenses</b>	<b>\$128,000</b>		<b>\$128,000</b>	<b>\$60,779</b>	<b>\$25,000</b>	<b>\$103,000</b>	<b>412.00%</b>	<b>128,000.00</b>
<b>Net Levy</b>								
<b>Total Civic Centre Facilities</b>	<b>\$318,225</b>		<b>\$318,225</b>	<b>\$179,012</b>	<b>\$305,257</b>	<b>\$12,968</b>	<b>4.25%</b>	<b>308,928.00</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
Revenue								
4-40620 Recovery				(\$19,846)				
<b>Total Revenue</b>				(\$19,846)				
Deferred Revenue								
4-90025 DC's Recognized - Indoor Recreation	(\$142,090)		(\$142,090)	(\$142,090)	(\$142,090)			(142,090.00)
<b>Total Deferred Revenue</b>	(\$142,090)		(\$142,090)	(\$142,090)	(\$142,090)			(142,090.00)
<b>Total Revenue</b>	<b>(\$142,090)</b>		<b>(\$142,090)</b>	<b>(\$161,936)</b>	<b>(\$142,090)</b>			<b>(142,090.00)</b>
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$560,095		\$560,095	\$642,069	\$477,476	\$82,619	17.30%	532,546.00
5-10010 Salaries & Wages - PT	\$62,956		\$62,956	\$74,298	\$63,795	(\$839)	(1.32%)	64,586.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$623,051</b>		<b>\$623,051</b>	<b>\$716,367</b>	<b>\$541,271</b>	<b>\$81,780</b>	<b>15.11%</b>	<b>597,132.00</b>
Materials & Supplies								
5-20350 Building R&M Materials & Supply	\$14,158		\$14,158	\$13,599	\$12,000	\$2,158	17.98%	14,158.00
5-20380 Chemicals	\$11,000		\$11,000	\$10,706	\$10,000	\$1,000	10.00%	11,000.00
5-20450 Clothing & Safety Supplies	\$3,500		\$3,500	\$3,438	\$2,500	\$1,000	40.00%	3,500.00
5-20750 Custodial Supplies	\$17,000		\$17,000	\$15,046	\$17,000			17,000.00
5-21200 Fuel (Gas, diesel)	\$1,700		\$1,700	\$1,420	\$1,700			1,700.00
5-21480 HVAC & Furnace - R&M Materials & Supply	\$6,250		\$6,250	\$6,524	\$6,250			6,250.00
5-21500 Hydro	\$133,930		\$133,930	\$237,074	\$240,000	(\$106,070)	(44.20%)	133,930.00
5-21800 Meals & Accommodations	\$3,200		\$3,200	\$2,858	\$3,200			3,200.00
5-21950 Mileage	\$600		\$600	\$578		\$600		600.00
5-22060 Minor Acquisitions	\$1,500		\$1,500			\$1,500		1,500.00
5-22150 Natural Gas	\$90,000		\$90,000	\$76,808	\$90,000			90,000.00
5-22250 Office Supplies				\$60				
5-22850 Sewer	\$45,000		\$45,000	\$37,200	\$45,000			45,000.00
5-23100 Telephone - Cellular	\$1,800		\$1,800	\$1,529	\$1,140	\$660	57.89%	1,800.00
5-23250 Water	\$35,000		\$35,000	\$30,017	\$35,000			35,000.00
<b>Total Materials &amp; Supplies</b>	<b>\$364,638</b>		<b>\$364,638</b>	<b>\$436,857</b>	<b>\$463,790</b>	<b>(\$99,152)</b>	<b>(21.38%)</b>	<b>364,638.00</b>
Contracted Services								
5-30150 Alarm Monitoring	\$6,000		\$6,000	\$9,475	\$6,000			6,000.00
5-30250 Building R & M Contracted Services	\$32,000		\$32,000			\$32,000		32,000.00
5-30525 Contractors	\$67,500		\$67,500	\$54,577	\$43,000	\$24,500	56.98%	67,500.00
5-30625 Door Repairs				\$2,476				
5-30740 Electrician Services	\$5,750		\$5,750	\$11,344	\$9,000	(\$3,250)	(36.11%)	5,750.00
5-30750 Elevator Repairs & Maintenance	\$18,000		\$18,000	\$18,412	\$18,000			18,000.00
5-30850 Equipment Repairs & Maintenance	\$6,000		\$6,000	\$8,198	\$6,000			6,000.00
5-31000 Garbage Collection	\$13,000		\$13,000	\$14,750	\$12,000	\$1,000	8.33%	13,000.00
5-31100 HVAC Repair & Maintenance	\$46,900		\$46,900	\$27,090	\$25,000	\$21,900	87.60%	46,900.00
5-31150 Hydrant Rental	\$600		\$600	\$1,410	\$2,100	(\$1,500)	(71.43%)	600.00
5-31175 Ice Plant - Maintenance	\$69,800		\$69,800	\$54,784	\$53,800	\$16,000	29.74%	69,800.00
5-31400 Maintenance Contracts	\$52,000		\$52,000	\$37,554	\$45,000	\$7,000	15.56%	52,000.00
5-31500 Plumbing Services	\$7,500		\$7,500	\$21,263	\$5,000	\$2,500	50.00%	7,500.00
5-31625 Service Contracts	\$10,000		\$10,000	\$10,905	\$10,000			10,000.00
5-31650 Snow Removal	\$31,000		\$31,000			\$31,000		31,000.00
<b>Total Contracted Services</b>	<b>\$366,050</b>		<b>\$366,050</b>	<b>\$272,238</b>	<b>\$234,900</b>	<b>\$131,150</b>	<b>55.83%</b>	<b>366,050.00</b>
Rents & Financials								
5-57000 Interest & Penalties				\$9				
<b>Total Rents &amp; Financials</b>				\$9				
<b>Total Expense</b>	<b>\$1,353,739</b>		<b>\$1,353,739</b>	<b>\$1,425,471</b>	<b>\$1,239,961</b>	<b>\$113,778</b>	<b>9.18%</b>	<b>1,327,820.00</b>
Long Term Debt								
5-50000 Debenture - Interest	\$128,650		\$128,650	\$139,361	\$139,361	(\$10,711)	(7.69%)	128,650.00
5-50001 Debenture - Payments	\$247,630		\$247,630	\$247,630	\$247,630			247,630.00
<b>Total Long Term Debt</b>	<b>\$376,280</b>		<b>\$376,280</b>	<b>\$386,991</b>	<b>\$386,991</b>	<b>(\$10,711)</b>	<b>(2.77%)</b>	<b>376,280.00</b>
<b>Total Debt</b>	<b>\$376,280</b>		<b>\$376,280</b>	<b>\$386,991</b>	<b>\$386,991</b>	<b>(\$10,711)</b>	<b>(2.77%)</b>	<b>376,280.00</b>
Operating Reserve Transfer								
6-21065 Reserve Transfer - Working Capital	(\$63,000)		(\$63,000)			(\$63,000)		(63,000.00)
<b>Total Operating Reserve Transfer</b>	<b>(\$63,000)</b>		<b>(\$63,000)</b>			<b>(\$63,000)</b>		<b>(63,000.00)</b>
Capital Fund Reserve Transfer								

Canada Summit Centre Facilities



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
6-20067 Reserve Transfer - Facilities				\$18,905				
<b>Total Capital Fund Reserve Transfer</b>				\$18,905				
<b>Total Reserve Transfer</b>	<b>(\$63,000)</b>		<b>(\$63,000)</b>	<b>\$18,905</b>		<b>(\$63,000)</b>		<b>(63,000.00)</b>
<b>Net Levy</b>	<b>\$1,524,929</b>		<b>\$1,524,929</b>	<b>\$1,669,431</b>	<b>\$1,484,862</b>	<b>\$40,067</b>	<b>2.70%</b>	<b>1,499,010.00</b>
<b>2 Capital Fund</b>								
Deferred Revenue								
7-91000 Deferred Gas Tax Recognized	(\$59,189)		(\$59,189)	(\$261,866)	(\$34,409)	(\$24,780)	72.02%	(59,189.00)
<b>Total Deferred Revenue</b>	<b>(\$59,189)</b>		<b>(\$59,189)</b>	<b>(\$261,866)</b>	<b>(\$34,409)</b>	<b>(\$24,780)</b>	<b>72.02%</b>	<b>(59,189.00)</b>
Grants								
7-21000 Provincial Grants	(\$28,161)		(\$28,161)	(\$53,024)	(\$24,861)	(\$3,300)	13.27%	(28,161.00)
<b>Total Grants</b>	<b>(\$28,161)</b>		<b>(\$28,161)</b>	<b>(\$53,024)</b>	<b>(\$24,861)</b>	<b>(\$3,300)</b>	<b>13.27%</b>	<b>(28,161.00)</b>
<b>Total Revenue</b>	<b>(\$87,350)</b>		<b>(\$87,350)</b>	<b>(\$314,890)</b>	<b>(\$59,270)</b>	<b>(\$28,080)</b>	<b>47.38%</b>	<b>(87,350.00)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer								
9-20025 Reserve Transfer - Community Service								(100,000.00)
9-20067 Reserve Transfer - Facilities	\$144,645		\$144,645	\$204,743	\$212,735	(\$68,090)	(32.01%)	244,645.00
<b>Total Capital Reserve Transfer</b>	<b>\$144,645</b>		<b>\$144,645</b>	<b>\$204,743</b>	<b>\$212,735</b>	<b>(\$68,090)</b>	<b>(32.01%)</b>	<b>144,645.00</b>
<b>Total Reserve Transfer</b>	<b>\$144,645</b>		<b>\$144,645</b>	<b>\$204,743</b>	<b>\$212,735</b>	<b>(\$68,090)</b>	<b>(32.01%)</b>	<b>144,645.00</b>
Capital Expenses								
8-22060 Minor Acquisition				\$7,992				
8-30500 Consulting Fees					\$2,500	(\$2,500)	(100.00%)	
8-30525 Contractors	\$187,350		\$187,350	\$314,890	\$56,770	\$130,580	230.02%	187,350.00
<b>Total Capital Expenses</b>	<b>\$187,350</b>		<b>\$187,350</b>	<b>\$322,882</b>	<b>\$59,270</b>	<b>\$128,080</b>	<b>216.10%</b>	<b>187,350.00</b>
<b>Net Levy</b>	<b>\$244,645</b>		<b>\$244,645</b>	<b>\$212,735</b>	<b>\$212,735</b>	<b>\$31,910</b>	<b>15.00%</b>	<b>244,645.00</b>
<b>Total Canada Summit Centre Facilities</b>	<b>\$1,769,574</b>		<b>\$1,769,574</b>	<b>\$1,882,166</b>	<b>\$1,697,597</b>	<b>\$71,977</b>	<b>4.24%</b>	<b>1,743,655.00</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Total Revenue</b>								
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$6,897		\$6,897	\$6,765	\$6,494	\$403	6.21%	6,644.00
5-10010 Salaries & Wages - PT				\$2,963				
<b>Total Salary, Wages &amp; Benefits</b>	\$6,897		\$6,897	\$9,728	\$6,494	\$403	6.21%	6,644.00
<b>Materials &amp; Supplies</b>								
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000	\$77	\$1,000			1,000.00
5-20750 Custodial Supplies	\$400		\$400	\$407	\$400			400.00
5-21500 Hydro				\$2,282				
5-22150 Natural Gas				\$462				
5-22850 Sewer				\$59	\$67	(\$67)	(100.00%)	
5-23250 Water				\$294	\$526	(\$526)	(100.00%)	
<b>Total Materials &amp; Supplies</b>	\$1,400		\$1,400	\$3,581	\$1,993	(\$593)	(29.75%)	1,400.00
<b>Contracted Services</b>								
5-30250 Building R & M Contracted Services				\$2,954	\$1,000	(\$1,000)	(100.00%)	
5-30525 Contractors	\$1,000		\$1,000		\$1,000			1,000.00
5-31000 Garbage Collection				\$110				
5-31625 Service Contracts				\$321				
<b>Total Contracted Services</b>	\$1,000		\$1,000	\$3,385	\$2,000	(\$1,000)	(50.00%)	1,000.00
<b>Rents &amp; Financials</b>								
5-55300 Lease - Premise	\$8,548		\$8,548	\$8,548	\$8,400	\$148	1.76%	8,548.00
<b>Total Rents &amp; Financials</b>	\$8,548		\$8,548	\$8,548	\$8,400	\$148	1.76%	8,548.00
<b>Total Expense</b>	<b>\$17,845</b>		<b>\$17,845</b>	<b>\$25,242</b>	<b>\$18,887</b>	<b>(\$1,042)</b>	<b>(5.52%)</b>	<b>17,592.00</b>
<b>Total Debt</b>								
<b>Operating Reserve Transfer</b>								
6-21072 Reserve Transfer - River Mill Washroom	(\$8,400)		(\$8,400)	(\$8,400)	(\$8,400)			(8,400.00)
<b>Total Operating Reserve Transfer</b>	(\$8,400)		(\$8,400)	(\$8,400)	(\$8,400)			(8,400.00)
<b>Total Reserve Transfer</b>	<b>(\$8,400)</b>		<b>(\$8,400)</b>	<b>(\$8,400)</b>	<b>(\$8,400)</b>			<b>(8,400.00)</b>
<b>Net Levy</b>	<b>\$9,445</b>		<b>\$9,445</b>	<b>\$16,842</b>	<b>\$10,487</b>	<b>(\$1,042)</b>	<b>(9.94%)</b>	<b>9,192.00</b>
<b>2 Capital Fund</b>								
<b>Revenue</b>								
7-60020 Sale of Land				(\$2)				
<b>Total Revenue</b>				(\$2)				
<b>Total Revenue</b>				<b>(\$2)</b>				
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>				<b>(\$2)</b>				
<b>Total Real Estate Other</b>	<b>\$9,445</b>		<b>\$9,445</b>	<b>\$16,840</b>	<b>\$10,487</b>	<b>(\$1,042)</b>	<b>(9.94%)</b>	<b>9,192.00</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
1 Operating Fund								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10010 Salaries & Wages - PT	\$2,647		\$2,647	\$1,725	\$2,736	(\$89)	(3.25%)	2,766.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$2,647</b>		<b>\$2,647</b>	<b>\$1,725</b>	<b>\$2,736</b>	<b>(\$89)</b>	<b>(3.25%)</b>	<b>2,766.00</b>
<b>Total Expense</b>	<b>\$2,647</b>		<b>\$2,647</b>	<b>\$1,725</b>	<b>\$2,736</b>	<b>(\$89)</b>	<b>(3.25%)</b>	<b>2,766.00</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>\$2,647</b>		<b>\$2,647</b>	<b>\$1,725</b>	<b>\$2,736</b>	<b>(\$89)</b>	<b>(3.25%)</b>	<b>2,766.00</b>
<b>Total MHP Facilities</b>	<b>\$2,647</b>		<b>\$2,647</b>	<b>\$1,725</b>	<b>\$2,736</b>	<b>(\$89)</b>	<b>(3.25%)</b>	<b>2,766.00</b>





	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
Revenue	(\$7,550)		(\$7,550)	(\$8,658)	(\$7,550)			(7,550.00)
Donations	(\$200)		(\$200)	(\$402)	(\$200)			(200.00)
<b>Total Revenue</b>	<b>(\$7,750)</b>		<b>(\$7,750)</b>	<b>(\$9,060)</b>	<b>(\$7,750)</b>			<b>(7,750.00)</b>
Salary, Wages & Benefits	\$104,508		\$104,508	\$39,346	\$107,165	(\$2,657)	(2.48%)	101,106.00
Materials & Supplies	\$52,625	\$1,500	\$54,125	\$36,329	\$38,625	\$15,500	40.13%	54,125.00
Contracted Services	\$46,030	\$33,000	\$79,030	\$33,466	\$23,450	\$55,580	237.01%	79,030.00
<b>Total Expense</b>	<b>\$203,163</b>	<b>\$34,500</b>	<b>\$237,663</b>	<b>\$109,141</b>	<b>\$169,240</b>	<b>\$68,423</b>	<b>40.43%</b>	<b>234,261.00</b>
<b>Total Debt</b>								
Operating Reserve Transfer	(\$10,313)	(\$5,000)	(\$15,313)	\$2,196	(\$2,175)	(\$13,138)	604.05%	(15,515.00)
Capital Fund Reserve Transfer		(\$24,400)	(\$24,400)	\$5,000	\$5,000	(\$29,400)	(588.00%)	(24,400.00)
<b>Total Reserve Transfer</b>	<b>(\$10,313)</b>	<b>(\$29,400)</b>	<b>(\$39,713)</b>	<b>\$7,196</b>	<b>\$2,825</b>	<b>(\$42,538)</b>	<b>(1,505.77%)</b>	<b>(39,915.00)</b>
<b>Net Levy</b>	<b>\$185,100</b>	<b>\$5,100</b>	<b>\$190,200</b>	<b>\$107,277</b>	<b>\$164,315</b>	<b>\$25,885</b>	<b>15.75%</b>	<b>186,596.00</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer	(\$106,500)		(\$106,500)	(\$40,262)	(\$176,850)	\$70,350	(39.78%)	(106,500.00)
<b>Total Reserve Transfer</b>	<b>(\$106,500)</b>		<b>(\$106,500)</b>	<b>(\$40,262)</b>	<b>(\$176,850)</b>	<b>\$70,350</b>	<b>(39.78%)</b>	<b>(106,500.00)</b>
<b>Capital Expenses</b>	<b>\$106,500</b>		<b>\$106,500</b>	<b>\$40,262</b>	<b>\$176,850</b>	<b>(\$70,350)</b>	<b>(39.78%)</b>	<b>106,500.00</b>
<b>Net Levy</b>								
<b>Total Community Halls</b>	<b>\$185,100</b>	<b>\$5,100</b>	<b>\$190,200</b>	<b>\$107,277</b>	<b>\$164,315</b>	<b>\$25,885</b>	<b>15.75%</b>	<b>186,596.00</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
Revenue								
4-40650 Rental				(\$300)				
4-70030 Interest				(\$110)				
<b>Total Revenue</b>				<b>(\$410)</b>				
<b>Total Revenue</b>				<b>(\$410)</b>				
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$25,858		\$25,858	\$6,510	\$31,422	(\$5,564)	(17.71%)	28,034.00
5-10010 Salaries & Wages - PT	\$9,899		\$9,899	\$6,311	\$10,224	(\$325)	(3.18%)	10,351.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$35,757</b>		<b>\$35,757</b>	<b>\$12,821</b>	<b>\$41,646</b>	<b>(\$5,889)</b>	<b>(14.14%)</b>	<b>38,385.00</b>
Materials & Supplies								
5-20350 Building R&M Materials & Supply	\$2,000		\$2,000	\$1,815	\$500	\$1,500	300.00%	2,000.00
5-20750 Custodial Supplies	\$500		\$500	\$309	\$500			500.00
5-21480 HVAC & Furnace - R&M Materials & Supply	\$1,250		\$1,250	\$1,025	\$250	\$1,000	400.00%	1,250.00
5-21500 Hydro	\$7,000		\$7,000	\$5,969	\$7,000			7,000.00
5-22475 Propane	\$5,000		\$5,000	\$4,326	\$5,000			5,000.00
5-23105 Telephone - Landline	\$675		\$675	\$612	\$675			675.00
5-23250 Water	\$1,750		\$1,750	\$2,055	\$1,750			1,750.00
<b>Total Materials &amp; Supplies</b>	<b>\$18,175</b>		<b>\$18,175</b>	<b>\$16,111</b>	<b>\$15,675</b>	<b>\$2,500</b>	<b>15.95%</b>	<b>18,175.00</b>
Contracted Services								
5-30150 Alarm Monitoring	\$1,330		\$1,330	\$1,039	\$1,330			1,330.00
5-30250 Building R & M Contracted Services	\$6,800		\$6,800		\$1,500	\$5,300	353.33%	6,800.00
5-30525 Contractors	\$5,000		\$5,000			\$5,000		5,000.00
5-31100 HVAC Repair & Maintenance		\$3,000	\$3,000			\$3,000		3,000.00
5-31300 Internet		\$1,200	\$1,200			\$1,200		1,200.00
<b>Total Contracted Services</b>	<b>\$13,130</b>	<b>\$4,200</b>	<b>\$17,330</b>	<b>\$1,039</b>	<b>\$2,830</b>	<b>\$14,500</b>	<b>512.37%</b>	<b>17,330.00</b>
<b>Total Expense</b>	<b>\$67,062</b>	<b>\$4,200</b>	<b>\$71,262</b>	<b>\$29,971</b>	<b>\$60,151</b>	<b>\$11,111</b>	<b>18.47%</b>	<b>73,890.00</b>
<b>Total Debt</b>								
Capital Fund Reserve Transfer								
6-20067 Reserve Transfer - Facilities		(\$3,000)	(\$3,000)			(\$3,000)		(3,000.00)
<b>Total Capital Fund Reserve Transfer</b>		<b>(\$3,000)</b>	<b>(\$3,000)</b>			<b>(\$3,000)</b>		<b>(3,000.00)</b>
<b>Total Reserve Transfer</b>		<b>(\$3,000)</b>	<b>(\$3,000)</b>			<b>(\$3,000)</b>		<b>(3,000.00)</b>
<b>Net Levy</b>	<b>\$67,062</b>	<b>\$1,200</b>	<b>\$68,262</b>	<b>\$29,561</b>	<b>\$60,151</b>	<b>\$8,111</b>	<b>13.48%</b>	<b>70,890.00</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer								
9-20067 Reserve Transfer - Facilities	(\$106,500)		(\$106,500)	(\$22,436)	(\$154,550)	\$48,050	(31.09%)	(106,500.00)
<b>Total Capital Reserve Transfer</b>	<b>(\$106,500)</b>		<b>(\$106,500)</b>	<b>(\$22,436)</b>	<b>(\$154,550)</b>	<b>\$48,050</b>	<b>(31.09%)</b>	<b>(106,500.00)</b>
<b>Total Reserve Transfer</b>	<b>(\$106,500)</b>		<b>(\$106,500)</b>	<b>(\$22,436)</b>	<b>(\$154,550)</b>	<b>\$48,050</b>	<b>(31.09%)</b>	<b>(106,500.00)</b>
Capital Expenses								
8-21750 Materials & Supplies				\$7,812	\$14,600	(\$14,600)	(100.00%)	
8-30525 Contractors	\$106,500		\$106,500	\$14,624	\$139,950	(\$33,450)	(23.90%)	106,500.00
<b>Total Capital Expenses</b>	<b>\$106,500</b>		<b>\$106,500</b>	<b>\$22,436</b>	<b>\$154,550</b>	<b>(\$48,050)</b>	<b>(31.09%)</b>	<b>106,500.00</b>
<b>Net Levy</b>								
<b>Total Stephenson Hall</b>	<b>\$67,062</b>	<b>\$1,200</b>	<b>\$68,262</b>	<b>\$29,561</b>	<b>\$60,151</b>	<b>\$8,111</b>	<b>13.48%</b>	<b>70,890.00</b>



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
<b>Total Revenue</b>	<hr/>							
Salary, Wages & Benefits	<hr/>							
5-10000 Salaries & Wages - FT	\$33,393		\$33,393	\$9,134	\$31,422	\$1,971	6.27%	28,034.00
5-10010 Salaries & Wages - PT	\$9,899		\$9,899	\$10,433	\$10,224	(\$325)	(3.18%)	10,351.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$43,292</b>		<b>\$43,292</b>	<b>\$19,567</b>	<b>\$41,646</b>	<b>\$1,646</b>	<b>3.95%</b>	<b>38,385.00</b>
Materials & Supplies	<hr/>							
5-20350 Building R&M Materials & Supply	\$2,000		\$2,000	\$530	\$1,500	\$500	33.33%	2,000.00
5-20750 Custodial Supplies	\$1,000		\$1,000	\$986	\$800	\$200	25.00%	1,000.00
5-21480 HVAC & Furnace - R&M Materials & Supply	\$1,000		\$1,000	\$215	\$500	\$500	100.00%	1,000.00
5-21500 Hydro	\$3,500	\$1,500	\$5,000	\$2,012	\$3,500	\$1,500	42.86%	5,000.00
5-22150 Natural Gas	\$3,000		\$3,000	\$2,738	\$3,000			3,000.00
5-23105 Telephone - Landline	\$650		\$650	\$575	\$650			650.00
5-23250 Water	\$3,000		\$3,000	\$2,464	\$3,000			3,000.00
<b>Total Materials &amp; Supplies</b>	<b>\$14,150</b>	<b>\$1,500</b>	<b>\$15,650</b>	<b>\$9,520</b>	<b>\$12,950</b>	<b>\$2,700</b>	<b>20.85%</b>	<b>15,650.00</b>
Contracted Services	<hr/>							
5-30150 Alarm Monitoring	\$1,000		\$1,000	\$1,403	\$1,000			1,000.00
5-30250 Building R & M Contracted Services	\$8,000		\$8,000	\$601	\$1,900	\$6,100	321.05%	8,000.00
5-30525 Contractors	\$2,000	\$5,600	\$7,600	\$1,470		\$7,600		7,600.00
5-30645 Mat Contracts	\$400		\$400	\$496		\$400		400.00
5-30740 Electrician Services	\$10,000		\$10,000	\$4,919		\$10,000		10,000.00
5-30850 Equipment Repairs & Maintenance				\$972				
5-31000 Garbage Collection	\$1,800		\$1,800	\$1,982	\$1,500	\$300	20.00%	1,800.00
5-31100 HVAC Repair & Maintenance		\$3,000	\$3,000			\$3,000		3,000.00
5-31300 Internet		\$1,200	\$1,200			\$1,200		1,200.00
5-31500 Plumbing Services	\$4,000		\$4,000	\$1,181	\$700	\$3,300	471.43%	4,000.00
<b>Total Contracted Services</b>	<b>\$27,200</b>	<b>\$9,800</b>	<b>\$37,000</b>	<b>\$13,024</b>	<b>\$5,100</b>	<b>\$31,900</b>	<b>625.49%</b>	<b>37,000.00</b>
<b>Total Expense</b>	<b>\$84,642</b>	<b>\$11,300</b>	<b>\$95,942</b>	<b>\$42,111</b>	<b>\$59,696</b>	<b>\$36,246</b>	<b>60.72%</b>	<b>91,035.00</b>
<b>Total Debt</b>	<hr/>							
Capital Fund Reserve Transfer	<hr/>							
6-20067 Reserve Transfer - Facilities		(\$8,600)	(\$8,600)			(\$8,600)		(8,600.00)
<b>Total Capital Fund Reserve Transfer</b>		<b>(\$8,600)</b>	<b>(\$8,600)</b>			<b>(\$8,600)</b>		<b>(8,600.00)</b>
<b>Total Reserve Transfer</b>		<b>(\$8,600)</b>	<b>(\$8,600)</b>			<b>(\$8,600)</b>		<b>(8,600.00)</b>
<b>Net Levy</b>	<b>\$84,642</b>	<b>\$2,700</b>	<b>\$87,342</b>	<b>\$42,111</b>	<b>\$59,696</b>	<b>\$27,646</b>	<b>46.31%</b>	<b>82,435.00</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>	<hr/>							
<b>Total Expense</b>	<hr/>							
<b>Total Debt</b>	<hr/>							
Capital Reserve Transfer	<hr/>							
9-20067 Reserve Transfer - Facilities				(\$1,606)	(\$3,500)	\$3,500	(100.00%)	
<b>Total Capital Reserve Transfer</b>				<b>(\$1,606)</b>	<b>(\$3,500)</b>	<b>\$3,500</b>	<b>(100.00%)</b>	
<b>Total Reserve Transfer</b>				<b>(\$1,606)</b>	<b>(\$3,500)</b>	<b>\$3,500</b>	<b>(100.00%)</b>	
<b>Capital Expenses</b>	<hr/>							
8-21750 Materials & Supplies				\$1,606				
8-30525 Contractors					\$3,500	(\$3,500)	(100.00%)	
<b>Total Capital Expenses</b>				<b>\$1,606</b>	<b>\$3,500</b>	<b>(\$3,500)</b>	<b>(100.00%)</b>	
<b>Net Levy</b>	<hr/>							
<b>Total Port Sydney Hall</b>	<b>\$84,642</b>	<b>\$2,700</b>	<b>\$87,342</b>	<b>\$42,111</b>	<b>\$59,696</b>	<b>\$27,646</b>	<b>46.31%</b>	<b>82,435.00</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
1 Operating Fund								
Revenue								
4-40365 Insurance Recovery				(\$1,121)				
<b>Total Revenue</b>				(\$1,121)				
<b>Total Revenue</b>				(\$1,121)				
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>				(\$1,121)				
<b>Total Brunel Hall</b>				(\$1,121)				



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Total Revenue</b>								
Contracted Services								
5-30550 Contributions/Grants to Others				\$16,320	\$11,320	(\$11,320)	(100.00%)	
<b>Total Contracted Services</b>				<b>\$16,320</b>	<b>\$11,320</b>	<b>(\$11,320)</b>	<b>(100.00%)</b>	
<b>Total Expense</b>				<b>\$16,320</b>	<b>\$11,320</b>	<b>(\$11,320)</b>	<b>(100.00%)</b>	
<b>Total Debt</b>								
Capital Fund Reserve Transfer								
6-20067 Reserve Transfer - Facilities				\$5,000	\$5,000	(\$5,000)	(100.00%)	
<b>Total Capital Fund Reserve Transfer</b>				<b>\$5,000</b>	<b>\$5,000</b>	<b>(\$5,000)</b>	<b>(100.00%)</b>	
<b>Total Reserve Transfer</b>				<b>\$5,000</b>	<b>\$5,000</b>	<b>(\$5,000)</b>	<b>(100.00%)</b>	
<b>Net Levy</b>				<b>\$21,320</b>	<b>\$16,320</b>	<b>(\$16,320)</b>	<b>(100.00%)</b>	
<b>Total Chaffey Hall</b>				<b>\$21,320</b>	<b>\$16,320</b>	<b>(\$16,320)</b>	<b>(100.00%)</b>	



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
Revenue	(\$7,550)		(\$7,550)	(\$7,127)	(\$7,550)			(7,550.00)
Donations	(\$200)		(\$200)	(\$402)	(\$200)			(200.00)
<b>Total Revenue</b>	<b>(\$7,750)</b>		<b>(\$7,750)</b>	<b>(\$7,529)</b>	<b>(\$7,750)</b>			<b>(7,750.00)</b>
Salary, Wages & Benefits	\$25,459		\$25,459	\$6,958	\$23,873	\$1,586	6.64%	24,336.00
Materials & Supplies	\$20,300		\$20,300	\$10,698	\$10,000	\$10,300	103.00%	20,300.00
Contracted Services	\$5,700	\$19,000	\$24,700	\$3,083	\$4,200	\$20,500	488.10%	24,700.00
<b>Total Expense</b>	<b>\$51,459</b>	<b>\$19,000</b>	<b>\$70,459</b>	<b>\$20,739</b>	<b>\$38,073</b>	<b>\$32,386</b>	<b>85.06%</b>	<b>69,336.00</b>
<b>Total Debt</b>								
Operating Reserve Transfer	(\$10,313)	(\$5,000)	(\$15,313)	\$2,196	(\$2,175)	(\$13,138)	604.05%	(15,515.00)
Capital Fund Reserve Transfer		(\$12,800)	(\$12,800)			(\$12,800)		(12,800.00)
<b>Total Reserve Transfer</b>	<b>(\$10,313)</b>	<b>(\$17,800)</b>	<b>(\$28,113)</b>	<b>\$2,196</b>	<b>(\$2,175)</b>	<b>(\$25,938)</b>	<b>1,192.55%</b>	<b>(28,315.00)</b>
<b>Net Levy</b>	<b>\$33,396</b>	<b>\$1,200</b>	<b>\$34,596</b>	<b>\$15,406</b>	<b>\$28,148</b>	<b>\$6,448</b>	<b>22.91%</b>	<b>33,271.00</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer				(\$16,220)	(\$18,800)	\$18,800	(100.00%)	
<b>Total Reserve Transfer</b>				<b>(\$16,220)</b>	<b>(\$18,800)</b>	<b>\$18,800</b>	<b>(100.00%)</b>	
<b>Capital Expenses</b>				<b>\$16,220</b>	<b>\$18,800</b>	<b>(\$18,800)</b>	<b>(100.00%)</b>	
<b>Net Levy</b>								
<b>Total Aspdin Hall</b>	<b>\$33,396</b>	<b>\$1,200</b>	<b>\$34,596</b>	<b>\$15,406</b>	<b>\$28,148</b>	<b>\$6,448</b>	<b>22.91%</b>	<b>33,271.00</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$22,049		\$22,049	\$4,757	\$20,348	\$1,701	8.36%	20,771.00
5-10010 Salaries & Wages - PT				\$1,083				
<b>Total Salary, Wages &amp; Benefits</b>	\$22,049		\$22,049	\$5,840	\$20,348	\$1,701	8.36%	20,771.00
Materials & Supplies								
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000	\$80	\$1,000			1,000.00
5-20750 Custodial Supplies	\$500		\$500	\$111		\$500		500.00
5-21480 HVAC & Furnace - R&M Materials & Supply				\$590				
5-21500 Hydro	\$1,600		\$1,600	\$1,233	\$1,600			1,600.00
5-22475 Propane	\$3,500		\$3,500	\$4,250	\$2,500	\$1,000	40.00%	3,500.00
5-23250 Water	\$1,000		\$1,000	\$1,220	\$1,000			1,000.00
<b>Total Materials &amp; Supplies</b>	\$7,600		\$7,600	\$7,484	\$6,100	\$1,500	24.59%	7,600.00
Contracted Services								
5-30150 Alarm Monitoring				\$211				
5-30525 Contractors	\$2,000	\$14,800	\$16,800	\$1,872		\$16,800		16,800.00
5-30645 Mat Contracts	\$1,700		\$1,700		\$1,700			1,700.00
5-31100 HVAC Repair & Maintenance		\$3,000	\$3,000			\$3,000		3,000.00
5-31300 Internet		\$1,200	\$1,200			\$1,200		1,200.00
<b>Total Contracted Services</b>	\$3,700	\$19,000	\$22,700	\$2,083	\$1,700	\$21,000	1,235.29%	22,700.00
<b>Total Expense</b>	<b>\$33,349</b>	<b>\$19,000</b>	<b>\$52,349</b>	<b>\$15,407</b>	<b>\$28,148</b>	<b>\$24,201</b>	<b>85.98%</b>	<b>51,071.00</b>
<b>Total Debt</b>								
Operating Reserve Transfer								
6-21087 Reserve Transfer - Aspdin Community		(\$5,000)	(\$5,000)			(\$5,000)		(5,000.00)
<b>Total Operating Reserve Transfer</b>		(\$5,000)	(\$5,000)			(\$5,000)		(5,000.00)
Capital Fund Reserve Transfer								
6-20067 Reserve Transfer - Facilities		(\$12,800)	(\$12,800)			(\$12,800)		(12,800.00)
<b>Total Capital Fund Reserve Transfer</b>		(\$12,800)	(\$12,800)			(\$12,800)		(12,800.00)
<b>Total Reserve Transfer</b>		(\$17,800)	(\$17,800)			(\$17,800)		(17,800.00)
<b>Net Levy</b>	<b>\$33,349</b>	<b>\$1,200</b>	<b>\$34,549</b>	<b>\$15,407</b>	<b>\$28,148</b>	<b>\$6,401</b>	<b>22.74%</b>	<b>33,271.00</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer								
9-20067 Reserve Transfer - Facilities				(\$16,220)	(\$18,800)	\$18,800	(100.00%)	
<b>Total Capital Reserve Transfer</b>				(\$16,220)	(\$18,800)	\$18,800	(100.00%)	
<b>Total Reserve Transfer</b>				(\$16,220)	(\$18,800)	\$18,800	(100.00%)	
<b>Capital Expenses</b>								
8-30525 Contractors				\$16,220	\$18,800	(\$18,800)	(100.00%)	
<b>Total Capital Expenses</b>				\$16,220	\$18,800	(\$18,800)	(100.00%)	
<b>Net Levy</b>								
<b>Total Aspdin Hall</b>	<b>\$33,349</b>	<b>\$1,200</b>	<b>\$34,549</b>	<b>\$15,407</b>	<b>\$28,148</b>	<b>\$6,401</b>	<b>22.74%</b>	<b>33,271.00</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40430 Memberships	(\$50)		(\$50)		(\$50)			(50.00)
4-40650 Rental	(\$5,000)		(\$5,000)	(\$5,360)	(\$4,000)	(\$1,000)	25.00%	(5,000.00)
4-40730 Special Events	(\$2,500)		(\$2,500)	(\$1,767)	(\$3,500)	\$1,000	(28.57%)	(2,500.00)
<b>Total Revenue</b>	<b>(\$7,550)</b>		<b>(\$7,550)</b>	<b>(\$7,127)</b>	<b>(\$7,550)</b>			<b>(7,550.00)</b>
<b>Donations</b>								
4-50010 Donations - Individual & Corporate	(\$200)		(\$200)	(\$402)	(\$200)			(200.00)
<b>Total Donations</b>	<b>(\$200)</b>		<b>(\$200)</b>	<b>(\$402)</b>	<b>(\$200)</b>			<b>(200.00)</b>
<b>Total Revenue</b>	<b>(\$7,750)</b>		<b>(\$7,750)</b>	<b>(\$7,529)</b>	<b>(\$7,750)</b>			<b>(7,750.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10010 Salaries & Wages - PT	\$3,410		\$3,410	\$1,118	\$3,525	(\$115)	(3.26%)	3,565.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$3,410</b>		<b>\$3,410</b>	<b>\$1,118</b>	<b>\$3,525</b>	<b>(\$115)</b>	<b>(3.26%)</b>	<b>3,565.00</b>
<b>Materials &amp; Supplies</b>								
5-20350 Building R&M Materials & Supply	\$5,000		\$5,000	\$1,806	\$1,000	\$4,000	400.00%	5,000.00
5-20750 Custodial Supplies					\$100	(\$100)	(100.00%)	
5-21750 Materials & Supplies	\$500		\$500	\$292	\$500			500.00
5-22060 Minor Acquisitions	\$6,000		\$6,000	\$372	\$1,000	\$5,000	500.00%	6,000.00
5-22250 Office Supplies	\$200		\$200	\$106	\$250	(\$50)	(20.00%)	200.00
5-22450 Promotion/Special Events	\$800		\$800	\$477	\$800			800.00
5-23105 Telephone - Landline	\$200		\$200	\$161	\$250	(\$50)	(20.00%)	200.00
<b>Total Materials &amp; Supplies</b>	<b>\$12,700</b>		<b>\$12,700</b>	<b>\$3,214</b>	<b>\$3,900</b>	<b>\$8,800</b>	<b>225.64%</b>	<b>12,700.00</b>
<b>Contracted Services</b>								
5-30550 Contributions/Grants to Others					\$500	(\$500)	(100.00%)	
5-30700 Donations	\$2,000		\$2,000	\$1,000	\$2,000			2,000.00
<b>Total Contracted Services</b>	<b>\$2,000</b>		<b>\$2,000</b>	<b>\$1,000</b>	<b>\$2,500</b>	<b>(\$500)</b>	<b>(20.00%)</b>	<b>2,000.00</b>
<b>Total Expense</b>	<b>\$18,110</b>		<b>\$18,110</b>	<b>\$5,332</b>	<b>\$9,925</b>	<b>\$8,185</b>	<b>82.47%</b>	<b>18,265.00</b>
<b>Total Debt</b>								
<b>Operating Reserve Transfer</b>								
6-21087 Reserve Transfer - Aspdin Community	(\$10,313)		(\$10,313)	\$2,196	(\$2,175)	(\$8,138)	374.16%	(10,515.00)
<b>Total Operating Reserve Transfer</b>	<b>(\$10,313)</b>		<b>(\$10,313)</b>	<b>\$2,196</b>	<b>(\$2,175)</b>	<b>(\$8,138)</b>	<b>374.16%</b>	<b>(10,515.00)</b>
<b>Total Reserve Transfer</b>	<b>(\$10,313)</b>		<b>(\$10,313)</b>	<b>\$2,196</b>	<b>(\$2,175)</b>	<b>(\$8,138)</b>	<b>374.16%</b>	<b>(10,515.00)</b>
<b>Net Levy</b>	<b>\$47</b>		<b>\$47</b>	<b>(\$1)</b>		<b>\$47</b>		
<b>Total Aspdin Hall Committee</b>	<b>\$47</b>		<b>\$47</b>	<b>(\$1)</b>		<b>\$47</b>		





	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT				\$2,013				
<b>Total Salary, Wages &amp; Benefits</b>				<b>\$2,013</b>				
Materials & Supplies								
5-21100 Fleet R&M M&S	\$1,391		\$1,391	\$1,073	\$1,391			1,391.00
5-21200 Fuel (Gas, diesel)	\$935		\$935	\$931	\$935			935.00
5-21625 Licencing Fee	\$125		\$125	\$240	\$125			125.00
<b>Total Materials &amp; Supplies</b>	<b>\$2,451</b>		<b>\$2,451</b>	<b>\$2,244</b>	<b>\$2,451</b>			<b>2,451.00</b>
Contracted Services								
5-30635 Fleet Maint - C.S.				\$647				
<b>Total Contracted Services</b>				<b>\$647</b>				
<b>Total Expense</b>	<b>\$2,451</b>		<b>\$2,451</b>	<b>\$4,904</b>	<b>\$2,451</b>			<b>2,451.00</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>\$2,451</b>		<b>\$2,451</b>	<b>\$4,904</b>	<b>\$2,451</b>			<b>2,451.00</b>
<b>Total Facility Fleet</b>	<b>\$2,451</b>		<b>\$2,451</b>	<b>\$4,904</b>	<b>\$2,451</b>			<b>2,451.00</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
Revenue								
4-40620 Recovery				(\$15,011)				
<b>Total Revenue</b>				(\$15,011)				
<b>Total Revenue</b>				<b>(\$15,011)</b>				
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT				\$24,922	\$31,009	(\$31,009)	(100.00%)	
5-10010 Salaries & Wages - PT				\$98				
<b>Total Salary, Wages &amp; Benefits</b>				\$25,020	\$31,009	(\$31,009)	(100.00%)	
Materials & Supplies								
5-20350 Building R&M Materials & Supply				\$438	\$300	(\$300)	(100.00%)	
5-20750 Custodial Supplies				\$464	\$750	(\$750)	(100.00%)	
5-21480 HVAC & Furnace - R&M Materials & Supply				\$80	\$375	(\$375)	(100.00%)	
5-21500 Hydro				\$17,567	\$10,500	(\$10,500)	(100.00%)	
5-22150 Natural Gas				\$12,910	\$3,500	(\$3,500)	(100.00%)	
5-22850 Sewer				\$3,941	\$2,500	(\$2,500)	(100.00%)	
5-23100 Telephone - Cellular				\$35	\$15	(\$15)	(100.00%)	
5-23105 Telephone - Landline				\$210	\$108	(\$108)	(100.00%)	
5-23250 Water				\$3,981	\$2,250	(\$2,250)	(100.00%)	
<b>Total Materials &amp; Supplies</b>				\$39,626	\$20,298	(\$20,298)	(100.00%)	
Contracted Services								
5-30150 Alarm Monitoring				\$3,227	\$4,000	(\$4,000)	(100.00%)	
5-30250 Building R & M Contracted Services				\$18,761	\$1,500	(\$1,500)	(100.00%)	
5-30525 Contractors				\$1,119				
5-30645 Mat Contracts					\$500	(\$500)	(100.00%)	
5-30740 Electrician Services				\$555				
5-30750 Elevator Repairs & Maintenance				\$2,125	\$6,000	(\$6,000)	(100.00%)	
5-31000 Garbage Collection				\$1,471	\$875	(\$875)	(100.00%)	
5-31100 HVAC Repair & Maintenance				\$12,281	\$4,225	(\$4,225)	(100.00%)	
5-31360 Linen Services				\$4,890	\$2,400	(\$2,400)	(100.00%)	
5-31625 Service Contracts				\$5,624				
<b>Total Contracted Services</b>				\$50,053	\$19,500	(\$19,500)	(100.00%)	
<b>Total Expense</b>				<b>\$114,699</b>	<b>\$70,807</b>	<b>(\$70,807)</b>	<b>(100.00%)</b>	
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>				<b>\$99,688</b>	<b>\$70,807</b>	<b>(\$70,807)</b>	<b>(100.00%)</b>	
<b>Total Waterloo Summit Centre for the Environment</b>				<b>\$99,688</b>	<b>\$70,807</b>	<b>(\$70,807)</b>	<b>(100.00%)</b>	

Sales & Customer Service



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
Revenue	(\$805,628)		(\$805,628)	(\$847,950)	(\$758,714)	(\$46,914)	6.18%	(805,628.00)
Grants					(\$75,000)	\$75,000	(100.00%)	
Donations				(\$500)				
<b>Total Revenue</b>	<b>(\$805,628)</b>		<b>(\$805,628)</b>	<b>(\$848,450)</b>	<b>(\$833,714)</b>	<b>\$28,086</b>	<b>(3.37%)</b>	<b>(805,628.00)</b>
Salary, Wages & Benefits	\$519,027		\$519,027	\$476,120	\$484,393	\$34,634	7.15%	494,533.00
Materials & Supplies	\$22,430		\$22,430	\$21,301	\$22,539	(\$109)	(0.48%)	22,430.00
Contracted Services	\$32,582		\$32,582	\$23,664	\$99,782	(\$67,200)	(67.35%)	32,582.00
Rents & Financials	\$13,000		\$13,000	\$13,232	\$15,000	(\$2,000)	(13.33%)	13,000.00
<b>Total Expense</b>	<b>\$587,039</b>		<b>\$587,039</b>	<b>\$534,317</b>	<b>\$621,714</b>	<b>(\$34,675)</b>	<b>(5.58%)</b>	<b>562,545.00</b>
<b>Total Debt</b>								
Capital Fund Reserve Transfer	\$54,836		\$54,836	\$19,487	\$19,075	\$35,761	187.48%	54,836.00
<b>Total Reserve Transfer</b>	<b>\$54,836</b>		<b>\$54,836</b>	<b>\$19,487</b>	<b>\$19,075</b>	<b>\$35,761</b>	<b>187.48%</b>	<b>54,836.00</b>
<b>Net Levy</b>	<b>(\$163,753)</b>		<b>(\$163,753)</b>	<b>(\$294,646)</b>	<b>(\$192,925)</b>	<b>\$29,172</b>	<b>(15.12%)</b>	<b>(188,247.00)</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer	\$24,415		\$24,415	\$16,553	\$19,230	\$5,185	26.96%	24,415.00
<b>Total Reserve Transfer</b>	<b>\$24,415</b>		<b>\$24,415</b>	<b>\$16,553</b>	<b>\$19,230</b>	<b>\$5,185</b>	<b>26.96%</b>	<b>24,415.00</b>
<b>Capital Expenses</b>				<b>\$4,677</b>	<b>\$2,000</b>	<b>(\$2,000)</b>	<b>(100.00%)</b>	
<b>Net Levy</b>	<b>\$24,415</b>		<b>\$24,415</b>	<b>\$21,230</b>	<b>\$21,230</b>	<b>\$3,185</b>	<b>15.00%</b>	<b>24,415.00</b>
<b>Total Sales &amp; Customer Service</b>	<b>(\$139,338)</b>		<b>(\$139,338)</b>	<b>(\$273,416)</b>	<b>(\$171,695)</b>	<b>\$32,357</b>	<b>(18.85%)</b>	<b>(163,832.00)</b>



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
Revenue								
4-40040 Advertising	(\$1,679)		(\$1,679)	(\$1,600)	(\$2,111)	\$432	(20.46%)	(1,679.00)
4-40062 Application Fee				(\$579)				
4-40440 Miscellaneous Revenue				\$9,311				
4-40675 Seat Sponsorship				(\$1,000)				
4-40715 Socan Fee Revenue	(\$695)		(\$695)	(\$584)	(\$550)	(\$145)	26.36%	(695.00)
<b>Total Revenue</b>	<b>(\$2,374)</b>		<b>(\$2,374)</b>	<b>\$5,548</b>	<b>(\$2,661)</b>	<b>\$287</b>	<b>(10.79%)</b>	<b>(2,374.00)</b>
Grants								
4-21000 Provincial Grant					(\$75,000)	\$75,000	(100.00%)	
<b>Total Grants</b>					<b>(\$75,000)</b>	<b>\$75,000</b>	<b>(100.00%)</b>	
<b>Total Revenue</b>	<b>(\$2,374)</b>		<b>(\$2,374)</b>	<b>\$5,548</b>	<b>(\$77,661)</b>	<b>\$75,287</b>	<b>(96.94%)</b>	<b>(2,374.00)</b>
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$457,161		\$457,161	\$425,333	\$430,134	\$27,027	6.28%	439,318.00
5-10010 Salaries & Wages - PT	\$61,866		\$61,866	\$50,787	\$54,259	\$7,607	14.02%	55,215.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$519,027</b>		<b>\$519,027</b>	<b>\$476,120</b>	<b>\$484,393</b>	<b>\$34,634</b>	<b>7.15%</b>	<b>494,533.00</b>
Materials & Supplies								
5-20375 Cash Short (Over)				\$2,827				
5-20450 Clothing & Safety Supplies	\$1,000		\$1,000	\$973	\$1,000			1,000.00
5-20700 Courier	\$100		\$100	\$61	\$100			100.00
5-21750 Materials & Supplies	\$1,000		\$1,000	\$926	\$1,000			1,000.00
5-21800 Meals & Accommodations	\$2,000		\$2,000	\$2,102	\$2,000			2,000.00
5-21950 Mileage	\$1,300		\$1,300	\$1,148	\$2,000	(\$700)	(35.00%)	1,300.00
5-22250 Office Supplies	\$4,200		\$4,200	\$3,938	\$4,650	(\$450)	(9.68%)	4,200.00
5-23000 Socan Fees	\$695		\$695	\$523	\$550	\$145	26.36%	695.00
5-23100 Telephone - Cellular	\$420		\$420	\$381	\$420			420.00
5-23105 Telephone - Landline	\$4,110		\$4,110	\$3,729	\$4,110			4,110.00
<b>Total Materials &amp; Supplies</b>	<b>\$14,825</b>		<b>\$14,825</b>	<b>\$16,608</b>	<b>\$15,830</b>	<b>(\$1,005)</b>	<b>(6.35%)</b>	<b>14,825.00</b>
Contracted Services								
5-30500 Consulting Fees					\$75,000	(\$75,000)	(100.00%)	
5-31625 Service Contracts	\$4,080		\$4,080	\$2,601	\$4,080			4,080.00
5-31655 Software Maint & Support	\$28,502		\$28,502	\$20,863	\$20,502	\$8,000	39.02%	28,502.00
<b>Total Contracted Services</b>	<b>\$32,582</b>		<b>\$32,582</b>	<b>\$23,464</b>	<b>\$99,582</b>	<b>(\$67,000)</b>	<b>(67.28%)</b>	<b>32,582.00</b>
Rents & Financials								
5-56000 Bank Charges	\$13,000		\$13,000	\$13,232	\$9,000	\$4,000	44.44%	13,000.00
5-56100 Service Fee - Class					\$6,000	(\$6,000)	(100.00%)	
<b>Total Rents &amp; Financials</b>	<b>\$13,000</b>		<b>\$13,000</b>	<b>\$13,232</b>	<b>\$15,000</b>	<b>(\$2,000)</b>	<b>(13.33%)</b>	<b>13,000.00</b>
<b>Total Expense</b>	<b>\$579,434</b>		<b>\$579,434</b>	<b>\$529,424</b>	<b>\$614,805</b>	<b>(\$35,371)</b>	<b>(5.75%)</b>	<b>554,940.00</b>
<b>Total Debt</b>								
Capital Fund Reserve Transfer								
6-20010 RSRV xfr Audio Visual	\$1,679		\$1,679	\$1,600	\$2,111	(\$432)	(20.46%)	1,679.00
<b>Total Capital Fund Reserve Transfer</b>	<b>\$1,679</b>		<b>\$1,679</b>	<b>\$1,600</b>	<b>\$2,111</b>	<b>(\$432)</b>	<b>(20.46%)</b>	<b>1,679.00</b>
<b>Total Reserve Transfer</b>	<b>\$1,679</b>		<b>\$1,679</b>	<b>\$1,600</b>	<b>\$2,111</b>	<b>(\$432)</b>	<b>(20.46%)</b>	<b>1,679.00</b>
<b>Net Levy</b>	<b>\$578,739</b>		<b>\$578,739</b>	<b>\$536,572</b>	<b>\$539,255</b>	<b>\$39,484</b>	<b>7.32%</b>	<b>554,245.00</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer								
9-20078 Reserve Transfer - Recreation & Leisure	\$24,415		\$24,415	\$16,553	\$19,230	\$5,185	26.96%	24,415.00
<b>Total Capital Reserve Transfer</b>	<b>\$24,415</b>		<b>\$24,415</b>	<b>\$16,553</b>	<b>\$19,230</b>	<b>\$5,185</b>	<b>26.96%</b>	<b>24,415.00</b>

**Customer Services - Canada Summit Centre**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>Total Reserve Transfer</b>	<b>\$24,415</b>		<b>\$24,415</b>	<b>\$16,553</b>	<b>\$19,230</b>	<b>\$5,185</b>	<b>26.96%</b>	<b>24,415.00</b>
<b>Capital Expenses</b>								
8-21750 Materials & Supplies				\$2,020	\$2,000	(\$2,000)	(100.00%)	
8-22050 Software				\$2,657				
<b>Total Capital Expenses</b>				<b>\$4,677</b>	<b>\$2,000</b>	<b>(\$2,000)</b>	<b>(100.00%)</b>	
<b>Net Levy</b>	<b>\$24,415</b>		<b>\$24,415</b>	<b>\$21,230</b>	<b>\$21,230</b>	<b>\$3,185</b>	<b>15.00%</b>	<b>24,415.00</b>
<b>Total Customer Services - Canada Summit Centre</b>	<b>\$603,154</b>		<b>\$603,154</b>	<b>\$557,802</b>	<b>\$560,485</b>	<b>\$42,669</b>	<b>7.61%</b>	<b>578,660.00</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40040 Advertising	(\$16,149)		(\$16,149)	(\$15,772)	(\$15,646)	(\$503)	3.21%	(16,149.00)
4-40280 Floor - Minor Lacrosse	(\$20,880)		(\$20,880)	(\$20,880)	(\$19,495)	(\$1,385)	7.10%	(20,880.00)
4-40288 Floor - Other	(\$1,120)		(\$1,120)	(\$1,120)	(\$2,304)	\$1,184	(51.39%)	(1,120.00)
4-40340 Ice - Minor Hockey	(\$172,245)		(\$172,245)	(\$183,487)	(\$186,886)	\$14,641	(7.83%)	(172,245.00)
4-40350 Ice - Other	(\$165,001)		(\$165,001)	(\$149,750)	(\$143,614)	(\$21,387)	14.89%	(165,001.00)
4-40400 Junior Hockey	(\$16,946)		(\$16,946)	(\$14,610)	(\$13,444)	(\$3,502)	26.05%	(16,946.00)
4-40410 Lacrosse - Junior	(\$6,510)		(\$6,510)	(\$6,510)	(\$4,925)	(\$1,585)	32.18%	(6,510.00)
4-40600 Skating	(\$75,001)		(\$75,001)	(\$71,785)	(\$48,064)	(\$26,937)	56.04%	(75,001.00)
4-40651 Rental Surcharge	(\$34,079)		(\$34,079)	(\$35,452)	(\$37,990)	\$3,911	(10.29%)	(34,079.00)
<b>Total Revenue</b>	<b>(\$507,931)</b>		<b>(\$507,931)</b>	<b>(\$499,366)</b>	<b>(\$472,368)</b>	<b>(\$35,563)</b>	<b>7.53%</b>	<b>(507,931.00)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Capital Fund Reserve Transfer</b>								
6-20067 Reserve Transfer - Facilities	\$34,079		\$34,079			\$34,079		34,079.00
<b>Total Capital Fund Reserve Transfer</b>	<b>\$34,079</b>		<b>\$34,079</b>			<b>\$34,079</b>		<b>34,079.00</b>
<b>Total Reserve Transfer</b>	<b>\$34,079</b>		<b>\$34,079</b>			<b>\$34,079</b>		<b>34,079.00</b>
<b>Net Levy</b>	<b>(\$473,852)</b>		<b>(\$473,852)</b>	<b>(\$499,366)</b>	<b>(\$472,368)</b>	<b>(\$1,484)</b>	<b>0.31%</b>	<b>(473,852.00)</b>
<b>Total Canada Summit Centre - Arena</b>	<b>(\$473,852)</b>		<b>(\$473,852)</b>	<b>(\$499,366)</b>	<b>(\$472,368)</b>	<b>(\$1,484)</b>	<b>0.31%</b>	<b>(473,852.00)</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30090 Lease	(\$94,810)		(\$94,810)	(\$98,410)	(\$93,760)	(\$1,050)	1.12%	(94,810.00)
4-40650 Rental	(\$9,861)		(\$9,861)	(\$6,821)	(\$7,590)	(\$2,271)	29.92%	(9,861.00)
<b>Total Revenue</b>	<b>(\$104,671)</b>		<b>(\$104,671)</b>	<b>(\$105,231)</b>	<b>(\$101,350)</b>	<b>(\$3,321)</b>	<b>3.28%</b>	<b>(104,671.00)</b>
<b>Total Revenue</b>	<b>(\$104,671)</b>		<b>(\$104,671)</b>	<b>(\$105,231)</b>	<b>(\$101,350)</b>	<b>(\$3,321)</b>	<b>3.28%</b>	<b>(104,671.00)</b>
<b>Materials &amp; Supplies</b>								
5-21800 Meals & Accommodations	\$750		\$750	\$425	\$750			750.00
5-21950 Mileage	\$700		\$700	\$640	\$804	(\$104)	(12.94%)	700.00
5-22450 Promotion/Special Events	\$4,795		\$4,795	\$3,370	\$4,795			4,795.00
5-23100 Telephone - Cellular	\$360		\$360	\$258	\$360			360.00
<b>Total Materials &amp; Supplies</b>	<b>\$6,605</b>		<b>\$6,605</b>	<b>\$4,693</b>	<b>\$6,709</b>	<b>(\$104)</b>	<b>(1.55%)</b>	<b>6,605.00</b>
<b>Total Expense</b>	<b>\$6,605</b>		<b>\$6,605</b>	<b>\$4,693</b>	<b>\$6,709</b>	<b>(\$104)</b>	<b>(1.55%)</b>	<b>6,605.00</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>(\$98,066)</b>		<b>(\$98,066)</b>	<b>(\$100,538)</b>	<b>(\$94,641)</b>	<b>(\$3,425)</b>	<b>3.62%</b>	<b>(98,066.00)</b>
<b>Total Canada Summit Centre - Other</b>	<b>(\$98,066)</b>		<b>(\$98,066)</b>	<b>(\$100,538)</b>	<b>(\$94,641)</b>	<b>(\$3,425)</b>	<b>3.62%</b>	<b>(98,066.00)</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
Revenue								
4-30090 Lease	(\$6,150)		(\$6,150)	(\$1,575)	(\$4,050)	(\$2,100)	51.85%	(6,150.00)
4-40650 Rental	(\$60,943)		(\$60,943)	(\$48,209)	(\$57,000)	(\$3,943)	6.92%	(60,943.00)
<b>Total Revenue</b>	<b>(\$67,093)</b>		<b>(\$67,093)</b>	<b>(\$49,784)</b>	<b>(\$61,050)</b>	<b>(\$6,043)</b>	<b>9.90%</b>	<b>(67,093.00)</b>
<b>Total Revenue</b>	<b>(\$67,093)</b>		<b>(\$67,093)</b>	<b>(\$49,784)</b>	<b>(\$61,050)</b>	<b>(\$6,043)</b>	<b>9.90%</b>	<b>(67,093.00)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>(\$67,093)</b>		<b>(\$67,093)</b>	<b>(\$49,784)</b>	<b>(\$61,050)</b>	<b>(\$6,043)</b>	<b>9.90%</b>	<b>(67,093.00)</b>
<b>Total Canada Summit Centre - ALC</b>	<b>(\$67,093)</b>		<b>(\$67,093)</b>	<b>(\$49,784)</b>	<b>(\$61,050)</b>	<b>(\$6,043)</b>	<b>9.90%</b>	<b>(67,093.00)</b>



**Outdoor Facility Use**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30040 Dock Lease - Public	(\$14,123)		(\$14,123)	(\$13,846)	(\$17,846)	\$3,723	(20.86%)	(14,123.00)
4-30090 Lease	(\$1,012)		(\$1,012)	(\$1,012)	(\$3,000)	\$1,988	(66.27%)	(1,012.00)
4-31130 Parks Permits	(\$11,510)		(\$11,510)	(\$10,240)	(\$11,305)	(\$205)	1.81%	(11,510.00)
4-40040 Advertising	(\$1,000)		(\$1,000)	(\$1,000)	(\$1,000)			(1,000.00)
4-40240 Facilities Rental - Soccer	(\$15,750)		(\$15,750)	(\$15,039)	(\$22,870)	\$7,120	(31.13%)	(15,750.00)
4-40250 Facilities Rental - Ball	(\$33,489)		(\$33,489)	(\$32,504)	(\$28,398)	(\$5,091)	17.93%	(33,489.00)
4-40255 Facility Rental - Other	(\$632)		(\$632)	(\$632)	(\$2,145)	\$1,513	(70.54%)	(632.00)
4-40412 Lacrosse - Minor Field	(\$2,384)		(\$2,384)	(\$2,271)	(\$2,611)	\$227	(8.69%)	(2,384.00)
4-40650 Rental	(\$6,607)		(\$6,607)	(\$5,388)	(\$5,335)	(\$1,272)	23.84%	(6,607.00)
<b>Total Revenue</b>	<b>(\$86,507)</b>		<b>(\$86,507)</b>	<b>(\$81,932)</b>	<b>(\$94,510)</b>	<b>\$8,003</b>	<b>(8.47%)</b>	<b>(86,507.00)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Capital Fund Reserve Transfer</b>								
6-20072 Reserve Transfer - Parks	\$14,123		\$14,123	\$13,846	\$11,804	\$2,319	19.65%	14,123.00
6-20080 RSRV xFr - Pitmans Bay	\$4,955		\$4,955	\$4,041	\$5,160	(\$205)	(3.97%)	4,955.00
<b>Total Capital Fund Reserve Transfer</b>	<b>\$19,078</b>		<b>\$19,078</b>	<b>\$17,887</b>	<b>\$16,964</b>	<b>\$2,114</b>	<b>12.46%</b>	<b>19,078.00</b>
<b>Total Reserve Transfer</b>	<b>\$19,078</b>		<b>\$19,078</b>	<b>\$17,887</b>	<b>\$16,964</b>	<b>\$2,114</b>	<b>12.46%</b>	<b>19,078.00</b>
<b>Net Levy</b>								
	<b>(\$67,429)</b>		<b>(\$67,429)</b>	<b>(\$64,045)</b>	<b>(\$77,546)</b>	<b>\$10,117</b>	<b>(13.05%)</b>	<b>(67,429.00)</b>
<b>Total Outdoor Facility Use</b>	<b>(\$67,429)</b>		<b>(\$67,429)</b>	<b>(\$64,045)</b>	<b>(\$77,546)</b>	<b>\$10,117</b>	<b>(13.05%)</b>	<b>(67,429.00)</b>

Hall Sales



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
Revenue								
4-40650 Rental	(\$36,052)		(\$36,052)	(\$35,088)	(\$13,475)	(\$22,577)	167.55%	(36,052.00)
4-40715 Socan Fee Revenue	(\$1,000)		(\$1,000)	(\$306)		(\$1,000)		(1,000.00)
<b>Total Revenue</b>	<b>(\$37,052)</b>		<b>(\$37,052)</b>	<b>(\$35,394)</b>	<b>(\$13,475)</b>	<b>(\$23,577)</b>	<b>174.97%</b>	<b>(37,052.00)</b>
Donations								
4-50010 Donations - Individual & Corporate				(\$500)				
<b>Total Donations</b>				<b>(\$500)</b>				
<b>Total Revenue</b>	<b>(\$37,052)</b>		<b>(\$37,052)</b>	<b>(\$35,894)</b>	<b>(\$13,475)</b>	<b>(\$23,577)</b>	<b>174.97%</b>	<b>(37,052.00)</b>
Materials & Supplies								
5-23000 Socan Fees	\$1,000		\$1,000			\$1,000		1,000.00
<b>Total Materials &amp; Supplies</b>	<b>\$1,000</b>		<b>\$1,000</b>			<b>\$1,000</b>		<b>1,000.00</b>
<b>Total Expense</b>	<b>\$1,000</b>		<b>\$1,000</b>			<b>\$1,000</b>		<b>1,000.00</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>(\$36,052)</b>		<b>(\$36,052)</b>	<b>(\$35,894)</b>	<b>(\$13,475)</b>	<b>(\$22,577)</b>	<b>167.55%</b>	<b>(36,052.00)</b>
<b>Total Hall Sales</b>	<b>(\$36,052)</b>		<b>(\$36,052)</b>	<b>(\$35,894)</b>	<b>(\$13,475)</b>	<b>(\$22,577)</b>	<b>167.55%</b>	<b>(36,052.00)</b>

**Waterloo Summit Centre for the Environment Rentals**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40325 Guest Room Rental				(\$23,584)	(\$6,500)	\$6,500	(100.00%)	
4-40650 Rental				(\$58,207)	(\$6,800)	\$6,800	(100.00%)	
<b>Total Revenue</b>				<b>(\$81,791)</b>	<b>(\$13,300)</b>	<b>\$13,300</b>	<b>(100.00%)</b>	
<b>Total Revenue</b>				<b>(\$81,791)</b>	<b>(\$13,300)</b>	<b>\$13,300</b>	<b>(100.00%)</b>	
<b>Contracted Services</b>								
5-31300 Internet				\$200	\$200	(\$200)	(100.00%)	
<b>Total Contracted Services</b>				<b>\$200</b>	<b>\$200</b>	<b>(\$200)</b>	<b>(100.00%)</b>	
<b>Total Expense</b>				<b>\$200</b>	<b>\$200</b>	<b>(\$200)</b>	<b>(100.00%)</b>	
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>				<b>(\$81,591)</b>	<b>(\$13,100)</b>	<b>\$13,100</b>	<b>(100.00%)</b>	
<b>Total Waterloo Summit Centre for the Environment Renta</b>				<b>(\$81,591)</b>	<b>(\$13,100)</b>	<b>\$13,100</b>	<b>(100.00%)</b>	

**Recreation and Leisure Services**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
Revenue	(\$547,431)		(\$547,431)	(\$503,997)	(\$544,197)	(\$3,234)	0.59%	(547,431.00)
Grants	(\$55,763)		(\$55,763)	(\$58,579)	(\$42,000)	(\$13,763)	32.77%	(55,763.00)
Donations				(\$4)				
<b>Total Revenue</b>	<b>(\$603,194)</b>		<b>(\$603,194)</b>	<b>(\$562,580)</b>	<b>(\$586,197)</b>	<b>(\$16,997)</b>	<b>2.90%</b>	<b>(603,194.00)</b>
Salary, Wages & Benefits	\$848,603		\$848,603	\$676,593	\$694,855	\$153,748	22.13%	749,357.00
Materials & Supplies	\$67,624		\$67,624	\$63,396	\$59,161	\$8,463	14.31%	67,624.00
Contracted Services	\$8,480		\$8,480	\$7,063	\$8,480			8,480.00
<b>Total Expense</b>	<b>\$924,707</b>		<b>\$924,707</b>	<b>\$747,052</b>	<b>\$762,496</b>	<b>\$162,211</b>	<b>21.27%</b>	<b>825,461.00</b>
<b>Total Debt</b>								
Capital Fund Reserve Transfer	\$3,300		\$3,300			\$3,300		3,300.00
<b>Total Reserve Transfer</b>	<b>\$3,300</b>		<b>\$3,300</b>			<b>\$3,300</b>		<b>3,300.00</b>
<b>Net Levy</b>	<b>\$324,813</b>		<b>\$324,813</b>	<b>\$184,472</b>	<b>\$176,299</b>	<b>\$148,514</b>	<b>84.24%</b>	<b>225,567.00</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer				(\$724)	(\$4,098)	\$4,098	(100.00%)	
<b>Total Reserve Transfer</b>				<b>(\$724)</b>	<b>(\$4,098)</b>	<b>\$4,098</b>	<b>(100.00%)</b>	
<b>Capital Expenses</b>				<b>\$724</b>	<b>\$4,098</b>	<b>(\$4,098)</b>	<b>(100.00%)</b>	
<b>Net Levy</b>								
<b>Total Recreation and Leisure Services</b>	<b>\$324,813</b>		<b>\$324,813</b>	<b>\$184,472</b>	<b>\$176,299</b>	<b>\$148,514</b>	<b>84.24%</b>	<b>225,567.00</b>



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
Revenue								
4-40430 Memberships					(\$1,100)	\$1,100	(100.00%)	
4-40440 Miscellaneous Revenue	(\$1,650)		(\$1,650)	(\$1,296)	(\$1,650)			(1,650.00)
4-40600 Skating	(\$28,440)		(\$28,440)	(\$29,568)	(\$27,500)	(\$940)	3.42%	(28,440.00)
4-40620 Recovery				(\$516)				
4-40640 Registration Fees	(\$177,088)		(\$177,088)	(\$164,514)	(\$169,277)	(\$7,811)	4.61%	(177,088.00)
<b>Total Revenue</b>	<b>(\$207,178)</b>		<b>(\$207,178)</b>	<b>(\$195,894)</b>	<b>(\$199,527)</b>	<b>(\$7,651)</b>	<b>3.83%</b>	<b>(207,178.00)</b>
Grants								
4-23000 Community Grant	(\$6,600)		(\$6,600)	(\$6,600)		(\$6,600)		(6,600.00)
<b>Total Grants</b>	<b>(\$6,600)</b>		<b>(\$6,600)</b>	<b>(\$6,600)</b>		<b>(\$6,600)</b>		<b>(6,600.00)</b>
Donations								
4-50010 Donations - Individual & Corporate				(\$4)				
<b>Total Donations</b>				<b>(\$4)</b>				
<b>Total Revenue</b>	<b>(\$213,778)</b>		<b>(\$213,778)</b>	<b>(\$202,498)</b>	<b>(\$199,527)</b>	<b>(\$14,251)</b>	<b>7.14%</b>	<b>(213,778.00)</b>
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$103,450		\$103,450	\$55,862	\$52,967	\$50,483	95.31%	89,309.00
5-10010 Salaries & Wages - PT	\$188,397		\$188,397	\$194,153	\$162,904	\$25,493	15.65%	163,094.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$291,847</b>		<b>\$291,847</b>	<b>\$250,015</b>	<b>\$215,871</b>	<b>\$75,976</b>	<b>35.20%</b>	<b>252,403.00</b>
Materials & Supplies								
5-20925 Educational Supplies	\$2,000		\$2,000	\$1,588	\$2,000			2,000.00
5-21750 Materials & Supplies	\$13,350		\$13,350	\$13,711	\$12,000	\$1,350	11.25%	13,350.00
5-21800 Meals & Accommodations	\$450		\$450	\$186	\$450			450.00
5-21950 Mileage	\$400		\$400	\$355	\$450	(\$50)	(11.11%)	400.00
5-22450 Promotion/Special Events	\$1,000		\$1,000			\$1,000		1,000.00
5-23000 Socan Fees	\$800		\$800	\$323	\$800			800.00
5-23100 Telephone - Cellular	\$2,646		\$2,646	\$3,595	\$3,646	(\$1,000)	(27.43%)	2,646.00
5-23165 Trip Costs	\$2,700		\$2,700	\$1,801	\$2,700			2,700.00
5-23175 Volunteer/Staff Appreciation	\$1,000		\$1,000	\$742	\$1,000			1,000.00
<b>Total Materials &amp; Supplies</b>	<b>\$24,346</b>		<b>\$24,346</b>	<b>\$22,301</b>	<b>\$23,046</b>	<b>\$1,300</b>	<b>5.64%</b>	<b>24,346.00</b>
Contracted Services								
5-30525 Contractors	\$7,930		\$7,930	\$6,602	\$7,930			7,930.00
5-31875 Washroom Rentals	\$250		\$250	\$192	\$250			250.00
<b>Total Contracted Services</b>	<b>\$8,180</b>		<b>\$8,180</b>	<b>\$6,794</b>	<b>\$8,180</b>			<b>8,180.00</b>
<b>Total Expense</b>	<b>\$324,373</b>		<b>\$324,373</b>	<b>\$279,110</b>	<b>\$247,097</b>	<b>\$77,276</b>	<b>31.27%</b>	<b>284,929.00</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>\$110,595</b>		<b>\$110,595</b>	<b>\$76,612</b>	<b>\$47,570</b>	<b>\$63,025</b>	<b>132.49%</b>	<b>71,151.00</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer								
9-20078 Reserve Transfer - Recreation & Leisure				(\$724)	(\$4,098)	\$4,098	(100.00%)	
<b>Total Capital Reserve Transfer</b>				<b>(\$724)</b>	<b>(\$4,098)</b>	<b>\$4,098</b>	<b>(100.00%)</b>	
<b>Total Reserve Transfer</b>				<b>(\$724)</b>	<b>(\$4,098)</b>	<b>\$4,098</b>	<b>(100.00%)</b>	
<b>Capital Expenses</b>								
8-21750 Materials & Supplies				\$724	\$4,098	(\$4,098)	(100.00%)	
<b>Total Capital Expenses</b>				<b>\$724</b>	<b>\$4,098</b>	<b>(\$4,098)</b>	<b>(100.00%)</b>	

**Leisure Programs**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>Net Levy</b>								
<b>Total Leisure Programs</b>	\$110,595		\$110,595	\$76,612	\$47,570	\$63,025	132.49%	71,151.00

Seniors Active Living Centre - CSC



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40290 Food & Beverage Revenue	(\$4,540)		(\$4,540)	(\$5,416)	(\$4,540)			(4,540.00)
4-40430 Memberships	(\$675)		(\$675)			(\$675)		(675.00)
4-40440 Miscellaneous Revenue				(\$25)				
4-40640 Registration Fees	(\$15,489)		(\$15,489)	(\$7,526)	(\$15,419)	(\$70)	0.45%	(15,489.00)
<b>Total Revenue</b>	<b>(\$20,704)</b>		<b>(\$20,704)</b>	<b>(\$12,967)</b>	<b>(\$19,959)</b>	<b>(\$745)</b>	<b>3.73%</b>	<b>(20,704.00)</b>
<b>Grants</b>								
4-21000 Provincial Grant	(\$49,163)		(\$49,163)	(\$51,979)	(\$42,000)	(\$7,163)	17.05%	(49,163.00)
<b>Total Grants</b>	<b>(\$49,163)</b>		<b>(\$49,163)</b>	<b>(\$51,979)</b>	<b>(\$42,000)</b>	<b>(\$7,163)</b>	<b>17.05%</b>	<b>(49,163.00)</b>
<b>Total Revenue</b>	<b>(\$69,867)</b>		<b>(\$69,867)</b>	<b>(\$64,946)</b>	<b>(\$61,959)</b>	<b>(\$7,908)</b>	<b>12.76%</b>	<b>(69,867.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$68,188		\$68,188	\$51,627	\$52,967	\$15,221	28.74%	62,921.00
5-10010 Salaries & Wages - PT	\$17,770		\$17,770	\$8,430	\$24,007	(\$6,237)	(25.98%)	24,304.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$85,958</b>		<b>\$85,958</b>	<b>\$60,057</b>	<b>\$76,974</b>	<b>\$8,984</b>	<b>11.67%</b>	<b>87,225.00</b>
<b>Materials &amp; Supplies</b>								
5-21125 Food & Beverage	\$3,525		\$3,525	\$4,737	\$3,525			3,525.00
5-21750 Materials & Supplies	\$1,500		\$1,500	\$7,131	\$1,500			1,500.00
5-21800 Meals & Accommodations	\$700		\$700	\$1,001	\$700			700.00
5-21950 Mileage	\$500		\$500	\$512	\$500			500.00
5-22060 Minor Acquisitions	\$7,163		\$7,163	\$3,612		\$7,163		7,163.00
<b>Total Materials &amp; Supplies</b>	<b>\$13,388</b>		<b>\$13,388</b>	<b>\$16,993</b>	<b>\$6,225</b>	<b>\$7,163</b>	<b>115.07%</b>	<b>13,388.00</b>
<b>Total Expense</b>	<b>\$99,346</b>		<b>\$99,346</b>	<b>\$77,050</b>	<b>\$83,199</b>	<b>\$16,147</b>	<b>19.41%</b>	<b>100,613.00</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>\$29,479</b>		<b>\$29,479</b>	<b>\$12,104</b>	<b>\$21,240</b>	<b>\$8,239</b>	<b>38.79%</b>	<b>30,746.00</b>
<b>Total Seniors Active Living Centre - CSC</b>	<b>\$29,479</b>		<b>\$29,479</b>	<b>\$12,104</b>	<b>\$21,240</b>	<b>\$8,239</b>	<b>38.79%</b>	<b>30,746.00</b>

**Aquatics**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40090 Board of Education	(\$3,500)		(\$3,500)	(\$2,603)	(\$3,500)			(3,500.00)
4-40112 Cancellation Fee				(\$740)				
4-40360 Instructional Courses	(\$213,700)		(\$213,700)	(\$190,506)	(\$225,372)	\$11,672	(5.18%)	(213,700.00)
4-40415 Locker Revenue	(\$2,500)		(\$2,500)	(\$1,887)	(\$2,500)			(2,500.00)
4-40430 Memberships	(\$34,500)		(\$34,500)	(\$44,920)	(\$25,500)	(\$9,000)	35.29%	(34,500.00)
4-40435 Merchandise Revenue	(\$2,000)		(\$2,000)	(\$1,050)	(\$3,500)	\$1,500	(42.86%)	(2,000.00)
4-40610 Public Swimming	(\$34,000)		(\$34,000)	(\$22,627)	(\$42,000)	\$8,000	(19.05%)	(34,000.00)
4-40620 Recovery	(\$6,000)		(\$6,000)	(\$6,774)		(\$6,000)		(6,000.00)
4-40630 Pool Rental	(\$20,049)		(\$20,049)	(\$19,038)	(\$20,049)			(20,049.00)
4-40651 Rental Surcharge	(\$3,300)		(\$3,300)	(\$4,991)	(\$2,290)	(\$1,010)	44.10%	(3,300.00)
<b>Total Revenue</b>	<b>(\$319,549)</b>		<b>(\$319,549)</b>	<b>(\$295,136)</b>	<b>(\$324,711)</b>	<b>\$5,162</b>	<b>(1.59%)</b>	<b>(319,549.00)</b>
<b>Total Revenue</b>	<b>(\$319,549)</b>		<b>(\$319,549)</b>	<b>(\$295,136)</b>	<b>(\$324,711)</b>	<b>\$5,162</b>	<b>(1.59%)</b>	<b>(319,549.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$115,084		\$115,084	\$33,268	\$78,709	\$36,375	46.21%	80,506.00
5-10010 Salaries & Wages - PT	\$355,714		\$355,714	\$333,253	\$323,301	\$32,413	10.03%	329,223.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$470,798</b>		<b>\$470,798</b>	<b>\$366,521</b>	<b>\$402,010</b>	<b>\$68,788</b>	<b>17.11%</b>	<b>409,729.00</b>
<b>Materials &amp; Supplies</b>								
5-20450 Clothing & Safety Supplies	\$2,000		\$2,000	\$1,453	\$2,000			2,000.00
5-20925 Educational Supplies	\$2,000		\$2,000	\$1,134	\$2,000			2,000.00
5-21750 Materials & Supplies	\$20,000		\$20,000	\$19,261	\$20,000			20,000.00
5-21800 Meals & Accommodations	\$820		\$820	\$385	\$820			820.00
5-21925 Merchandise	\$2,000		\$2,000	\$515	\$2,000			2,000.00
5-21950 Mileage	\$620		\$620	\$171	\$620			620.00
5-22900 Small Tools & Equipment	\$2,000		\$2,000	\$924	\$2,000			2,000.00
5-23100 Telephone - Cellular	\$450		\$450	\$259	\$450			450.00
<b>Total Materials &amp; Supplies</b>	<b>\$29,890</b>		<b>\$29,890</b>	<b>\$24,102</b>	<b>\$29,890</b>			<b>29,890.00</b>
<b>Contracted Services</b>								
5-30850 Equipment Repairs & Maintenance	\$300		\$300	\$269	\$300			300.00
<b>Total Contracted Services</b>	<b>\$300</b>		<b>\$300</b>	<b>\$269</b>	<b>\$300</b>			<b>300.00</b>
<b>Total Expense</b>	<b>\$500,988</b>		<b>\$500,988</b>	<b>\$390,892</b>	<b>\$432,200</b>	<b>\$68,788</b>	<b>15.92%</b>	<b>439,919.00</b>
<b>Total Debt</b>								
<b>Capital Fund Reserve Transfer</b>								
6-20067 Reserve Transfer - Facilities	\$3,300		\$3,300			\$3,300		3,300.00
<b>Total Capital Fund Reserve Transfer</b>	<b>\$3,300</b>		<b>\$3,300</b>			<b>\$3,300</b>		<b>3,300.00</b>
<b>Total Reserve Transfer</b>	<b>\$3,300</b>		<b>\$3,300</b>			<b>\$3,300</b>		<b>3,300.00</b>
<b>Net Levy</b>	<b>\$184,739</b>		<b>\$184,739</b>	<b>\$95,756</b>	<b>\$107,489</b>	<b>\$77,250</b>	<b>71.87%</b>	<b>123,670.00</b>
<b>Total Aquatics</b>	<b>\$184,739</b>		<b>\$184,739</b>	<b>\$95,756</b>	<b>\$107,489</b>	<b>\$77,250</b>	<b>71.87%</b>	<b>123,670.00</b>





	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
Revenue	(\$244,809)		(\$244,809)	(\$221,281)	(\$218,354)	(\$26,455)	12.12%	(244,809.00)
Grants				(\$8,813)				
<b>Total Revenue</b>	<b>(\$244,809)</b>		<b>(\$244,809)</b>	<b>(\$230,094)</b>	<b>(\$218,354)</b>	<b>(\$26,455)</b>	<b>12.12%</b>	<b>(244,809.00)</b>
Salary, Wages & Benefits	\$291,960		\$291,960	\$245,616	\$216,433	\$75,527	34.90%	232,941.00
Materials & Supplies	\$31,403	\$5,310	\$36,713	\$32,136	\$25,095	\$11,618	46.30%	36,713.00
Contracted Services	\$4,200		\$4,200	\$3,214	\$2,700	\$1,500	55.56%	4,200.00
Rents & Financials	\$13,375		\$13,375	\$15,627	\$12,725	\$650	5.11%	13,375.00
<b>Total Expense</b>	<b>\$340,938</b>	<b>\$5,310</b>	<b>\$346,248</b>	<b>\$296,593</b>	<b>\$256,953</b>	<b>\$89,295</b>	<b>34.75%</b>	<b>287,229.00</b>
Long Term Debt	\$44,405		\$44,405	\$44,405	\$44,405			44,405.00
<b>Total Debt</b>	<b>\$44,405</b>		<b>\$44,405</b>	<b>\$44,405</b>	<b>\$44,405</b>			<b>44,405.00</b>
Capital Fund Reserve Transfer	\$6,559		\$6,559	\$11,150	\$9,990	(\$3,431)	(34.34%)	6,559.00
<b>Total Reserve Transfer</b>	<b>\$6,559</b>		<b>\$6,559</b>	<b>\$11,150</b>	<b>\$9,990</b>	<b>(\$3,431)</b>	<b>(34.34%)</b>	<b>6,559.00</b>
<b>Internal Allocations</b>	<b>\$101,623</b>		<b>\$101,623</b>	<b>\$95,301</b>	<b>\$94,232</b>	<b>\$7,391</b>	<b>7.84%</b>	<b>101,623.00</b>
<b>Net Levy</b>	<b>\$248,716</b>	<b>\$5,310</b>	<b>\$254,026</b>	<b>\$217,355</b>	<b>\$187,226</b>	<b>\$66,800</b>	<b>35.68%</b>	<b>195,007.00</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer	(\$25,186)		(\$25,186)	\$10,109	\$12,328	(\$37,514)	(304.30%)	(25,186.00)
<b>Total Reserve Transfer</b>	<b>(\$25,186)</b>		<b>(\$25,186)</b>	<b>\$10,109</b>	<b>\$12,328</b>	<b>(\$37,514)</b>	<b>(304.30%)</b>	<b>(25,186.00)</b>
<b>Capital Expenses</b>	<b>\$59,419</b>		<b>\$59,419</b>	<b>\$19,659</b>	<b>\$17,440</b>	<b>\$41,979</b>	<b>240.71%</b>	<b>59,419.00</b>
<b>Net Levy</b>	<b>\$34,233</b>		<b>\$34,233</b>	<b>\$29,768</b>	<b>\$29,768</b>	<b>\$4,465</b>	<b>15.00%</b>	<b>34,233.00</b>
<b>Total Theatre &amp; SALC</b>	<b>\$282,949</b>	<b>\$5,310</b>	<b>\$288,259</b>	<b>\$247,123</b>	<b>\$216,994</b>	<b>\$71,265</b>	<b>32.84%</b>	<b>229,240.00</b>



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30090 Lease	(\$5,200)		(\$5,200)	(\$2,100)	(\$4,000)	(\$1,200)	30.00%	(5,200.00)
4-40040 Advertising	(\$6,556)		(\$6,556)	(\$3,840)	(\$5,647)	(\$909)	16.10%	(6,556.00)
4-40110 Box Office Fees	(\$6,396)		(\$6,396)	(\$4,847)	(\$5,382)	(\$1,014)	18.84%	(6,396.00)
4-40115 Capital Improvement Fund - Theatre	(\$11,559)		(\$11,559)	(\$11,150)	(\$9,990)	(\$1,569)	15.71%	(11,559.00)
4-40170 Custodial Recovery	(\$1,500)		(\$1,500)	(\$1,407)	(\$1,300)	(\$200)	15.38%	(1,500.00)
4-40172 Credit Card Service Fee	(\$17,000)		(\$17,000)	(\$19,674)	(\$15,756)	(\$1,244)	7.90%	(17,000.00)
4-40220 Equipment Rental	(\$2,819)		(\$2,819)	(\$2,194)	(\$2,949)	\$130	(4.41%)	(2,819.00)
4-40230 Ex Ticket/Mailer Fees				(\$19)				
4-40290 Food & Beverage Revenue	(\$22,750)		(\$22,750)	(\$21,016)	(\$20,250)	(\$2,500)	12.35%	(22,750.00)
4-40295 Front of House	(\$13,824)		(\$13,824)	(\$9,624)	(\$13,458)	(\$366)	2.72%	(13,824.00)
4-40435 Merchandise Revenue	(\$1,400)		(\$1,400)	(\$1,096)	(\$1,500)	\$100	(6.67%)	(1,400.00)
4-40440 Miscellaneous Revenue				(\$101)				
4-40540 Hall Rental	(\$7,981)		(\$7,981)	(\$8,028)	(\$5,738)	(\$2,243)	39.09%	(7,981.00)
4-40620 Recovery	(\$44,552)		(\$44,552)	(\$44,221)	(\$43,082)	(\$1,470)	3.41%	(44,552.00)
4-40640 Registration Fees	(\$2,250)		(\$2,250)	(\$2,250)		(\$2,250)		(2,250.00)
4-40650 Rental	(\$48,105)		(\$48,105)	(\$41,549)	(\$45,865)	(\$2,240)	4.88%	(48,105.00)
4-40675 Seat Sponsorship	(\$1,250)		(\$1,250)	(\$1,000)		(\$1,250)		(1,250.00)
4-40715 Socan Fee Revenue	(\$4,000)		(\$4,000)	(\$4,635)	(\$4,000)			(4,000.00)
4-40750 Sponsorships	(\$8,500)		(\$8,500)	(\$5,395)	(\$5,500)	(\$3,000)	54.55%	(8,500.00)
4-40780 Ticket Sales				\$2,125				
4-40790 Ticket Commission	(\$14,513)		(\$14,513)	(\$14,099)	(\$12,000)	(\$2,513)	20.94%	(14,513.00)
4-40792 Ticket Handling Fee	(\$21,952)		(\$21,952)	(\$24,709)	(\$19,235)	(\$2,717)	14.13%	(21,952.00)
<b>Total Revenue</b>	<b>(\$242,107)</b>		<b>(\$242,107)</b>	<b>(\$218,579)</b>	<b>(\$215,652)</b>	<b>(\$26,455)</b>	<b>12.27%</b>	<b>(242,107.00)</b>
<b>Grants</b>								
4-23000 Community Grant				(\$8,813)				
<b>Total Grants</b>				<b>(\$8,813)</b>				
<b>Total Revenue</b>	<b>(\$242,107)</b>		<b>(\$242,107)</b>	<b>(\$227,392)</b>	<b>(\$215,652)</b>	<b>(\$26,455)</b>	<b>12.27%</b>	<b>(242,107.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$234,201		\$234,201	\$187,499	\$187,057	\$47,144	25.20%	191,047.00
5-10010 Salaries & Wages - PT	\$57,759		\$57,759	\$58,117	\$29,376	\$28,383	96.62%	41,894.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$291,960</b>		<b>\$291,960</b>	<b>\$245,616</b>	<b>\$216,433</b>	<b>\$75,527</b>	<b>34.90%</b>	<b>232,941.00</b>
<b>Materials &amp; Supplies</b>								
5-20375 Cash Short (Over)				\$129				
5-20450 Clothing & Safety Supplies	\$750		\$750		\$500	\$250	50.00%	750.00
5-20700 Courier	\$100		\$100	\$4	\$100			100.00
5-21000 Equipment Repairs & Maintenance	\$4,000		\$4,000	\$6,368	\$4,000			4,000.00
5-21125 Food & Beverage	\$10,750		\$10,750	\$12,743	\$10,000	\$750	7.50%	10,750.00
5-21750 Materials & Supplies	\$9,400		\$9,400	\$6,659	\$4,400	\$5,000	113.64%	9,400.00
5-21800 Meals & Accommodations	\$840		\$840	\$725	\$840			840.00
5-21950 Mileage	\$345		\$345		\$345			345.00
5-22060 Minor Acquisitions		\$5,000	\$5,000			\$5,000		5,000.00
5-22250 Office Supplies	\$250		\$250	\$174	\$250			250.00
5-23000 Socan Fees	\$4,000		\$4,000	\$2,877	\$4,000			4,000.00
5-23100 Telephone - Cellular	\$968	\$310	\$1,278	\$1,291	\$660	\$618	93.64%	1,278.00
5-23175 Volunteer/Staff Appreciation				\$1,166				
<b>Total Materials &amp; Supplies</b>	<b>\$31,403</b>	<b>\$5,310</b>	<b>\$36,713</b>	<b>\$32,136</b>	<b>\$25,095</b>	<b>\$11,618</b>	<b>46.30%</b>	<b>36,713.00</b>
<b>Contracted Services</b>								
5-31625 Service Contracts	\$1,500		\$1,500			\$1,500		1,500.00
5-31655 Software Maint & Support	\$2,700		\$2,700	\$3,214	\$2,700			2,700.00
<b>Total Contracted Services</b>	<b>\$4,200</b>		<b>\$4,200</b>	<b>\$3,214</b>	<b>\$2,700</b>	<b>\$1,500</b>	<b>55.56%</b>	<b>4,200.00</b>
<b>Rents &amp; Financials</b>								
5-56000 Bank Charges	\$13,375		\$13,375	\$15,627	\$12,725	\$650	5.11%	13,375.00
<b>Total Rents &amp; Financials</b>	<b>\$13,375</b>		<b>\$13,375</b>	<b>\$15,627</b>	<b>\$12,725</b>	<b>\$650</b>	<b>5.11%</b>	<b>13,375.00</b>
<b>Total Expense</b>	<b>\$340,938</b>	<b>\$5,310</b>	<b>\$346,248</b>	<b>\$296,593</b>	<b>\$256,953</b>	<b>\$89,295</b>	<b>34.75%</b>	<b>287,229.00</b>
<b>Long Term Debt</b>								
5-50000 Debenture - Interest	\$10,894		\$10,894	\$12,823	\$12,823	(\$1,929)	(15.04%)	10,894.00
5-50001 Debenture - Payments	\$33,511		\$33,511	\$31,582	\$31,582	\$1,929	6.11%	33,511.00
<b>Total Long Term Debt</b>	<b>\$44,405</b>		<b>\$44,405</b>	<b>\$44,405</b>	<b>\$44,405</b>			<b>44,405.00</b>



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>Total Debt</b>	<b>\$44,405</b>		<b>\$44,405</b>	<b>\$44,405</b>	<b>\$44,405</b>			<b>44,405.00</b>
Capital Fund Reserve Transfer								
6-20015 Reseve Transfer - Theatre capital	\$6,559		\$6,559	\$11,150	\$9,990	(\$3,431)	(34.34%)	6,559.00
<b>Total Capital Fund Reserve Transfer</b>	<b>\$6,559</b>		<b>\$6,559</b>	<b>\$11,150</b>	<b>\$9,990</b>	<b>(\$3,431)</b>	<b>(34.34%)</b>	<b>6,559.00</b>
<b>Total Reserve Transfer</b>	<b>\$6,559</b>		<b>\$6,559</b>	<b>\$11,150</b>	<b>\$9,990</b>	<b>(\$3,431)</b>	<b>(34.34%)</b>	<b>6,559.00</b>
Internal Allocations								
5-40100 Allocation of Civic Centre	\$90,921		\$90,921	\$85,500	\$84,719	\$6,202	7.32%	90,921.00
5-85000 Int. Facilities Rental					(\$300)	\$300	(100.00%)	
5-85500 Internal Food&Bev Charged					(\$200)	\$200	(100.00%)	
<b>Total Internal Allocations</b>	<b>\$90,921</b>		<b>\$90,921</b>	<b>\$85,500</b>	<b>\$84,219</b>	<b>\$6,702</b>	<b>7.96%</b>	<b>90,921.00</b>
<b>Net Levy</b>	<b>\$240,716</b>	<b>\$5,310</b>	<b>\$246,026</b>	<b>\$210,256</b>	<b>\$179,915</b>	<b>\$66,111</b>	<b>36.75%</b>	<b>187,007.00</b>
2 Capital Fund								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer								
9-20015 Reserve Transfer - Theatre Capital	(\$25,186)		(\$25,186)	\$10,109	\$12,328	(\$37,514)	(304.30%)	(25,186.00)
<b>Total Capital Reserve Transfer</b>	<b>(\$25,186)</b>		<b>(\$25,186)</b>	<b>\$10,109</b>	<b>\$12,328</b>	<b>(\$37,514)</b>	<b>(304.30%)</b>	<b>(25,186.00)</b>
<b>Total Reserve Transfer</b>	<b>(\$25,186)</b>		<b>(\$25,186)</b>	<b>\$10,109</b>	<b>\$12,328</b>	<b>(\$37,514)</b>	<b>(304.30%)</b>	<b>(25,186.00)</b>
Capital Expenses								
8-21750 Materials & Supplies	\$59,419		\$59,419	\$19,577	\$17,440	\$41,979	240.71%	59,419.00
8-30525 Contractors				\$82				
<b>Total Capital Expenses</b>	<b>\$59,419</b>		<b>\$59,419</b>	<b>\$19,659</b>	<b>\$17,440</b>	<b>\$41,979</b>	<b>240.71%</b>	<b>59,419.00</b>
<b>Net Levy</b>	<b>\$34,233</b>		<b>\$34,233</b>	<b>\$29,768</b>	<b>\$29,768</b>	<b>\$4,465</b>	<b>15.00%</b>	<b>34,233.00</b>
<b>Total Algonquin Theatre</b>	<b>\$274,949</b>	<b>\$5,310</b>	<b>\$280,259</b>	<b>\$240,024</b>	<b>\$209,683</b>	<b>\$70,576</b>	<b>33.66%</b>	<b>221,240.00</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30090 Lease	(\$2)		(\$2)		(\$2)			(2.00)
4-40620 Recovery	(\$2,700)		(\$2,700)	(\$2,702)	(\$2,700)			(2,700.00)
<b>Total Revenue</b>	<b>(\$2,702)</b>		<b>(\$2,702)</b>	<b>(\$2,702)</b>	<b>(\$2,702)</b>			<b>(2,702.00)</b>
<b>Total Revenue</b>	<b>(\$2,702)</b>		<b>(\$2,702)</b>	<b>(\$2,702)</b>	<b>(\$2,702)</b>			<b>(2,702.00)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Internal Allocations</b>								
5-40100 Allocation of Civic Centre	\$10,702		\$10,702	\$9,801	\$10,013	\$689	6.88%	10,702.00
<b>Total Internal Allocations</b>	<b>\$10,702</b>		<b>\$10,702</b>	<b>\$9,801</b>	<b>\$10,013</b>	<b>\$689</b>	<b>6.88%</b>	<b>10,702.00</b>
<b>Net Levy</b>	<b>\$8,000</b>		<b>\$8,000</b>	<b>\$7,099</b>	<b>\$7,311</b>	<b>\$689</b>	<b>9.42%</b>	<b>8,000.00</b>
<b>Total Seniors Active Living Centre - Civic</b>	<b>\$8,000</b>		<b>\$8,000</b>	<b>\$7,099</b>	<b>\$7,311</b>	<b>\$689</b>	<b>9.42%</b>	<b>8,000.00</b>



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40290 Food & Beverage Revenue	(\$1,000)		(\$1,000)			(\$1,000)		(1,000.00)
4-40435 Merchandise Revenue	(\$1,000)		(\$1,000)		(\$5,000)	\$4,000	(80.00%)	(1,000.00)
4-40440 Miscellaneous Revenue	(\$20,000)		(\$20,000)		(\$30,000)	\$10,000	(33.33%)	(20,000.00)
4-40640 Registration Fees	(\$165,000)		(\$165,000)		(\$165,000)			(165,000.00)
4-40750 Sponsorships	(\$14,000)		(\$14,000)	(\$11,000)	(\$50,000)	\$36,000	(72.00%)	(14,000.00)
<b>Total Revenue</b>	<b>(\$201,000)</b>		<b>(\$201,000)</b>	<b>(\$11,000)</b>	<b>(\$250,000)</b>	<b>\$49,000</b>	<b>(19.60%)</b>	<b>(201,000.00)</b>
<b>Grants</b>								
4-21000 Provincial Grant	(\$153,505)		(\$153,505)	(\$56,495)	(\$210,000)	\$56,495	(26.90%)	(153,505.00)
4-22000 Municipal Grant	(\$17,500)		(\$17,500)			(\$17,500)		(17,500.00)
<b>Total Grants</b>	<b>(\$171,005)</b>		<b>(\$171,005)</b>	<b>(\$56,495)</b>	<b>(\$210,000)</b>	<b>\$38,995</b>	<b>(18.57%)</b>	<b>(171,005.00)</b>
<b>Donations</b>								
4-50010 Donations - Individual & Corporate	(\$31,000)		(\$31,000)		(\$41,000)	\$10,000	(24.39%)	(31,000.00)
<b>Total Donations</b>	<b>(\$31,000)</b>		<b>(\$31,000)</b>		<b>(\$41,000)</b>	<b>\$10,000</b>	<b>(24.39%)</b>	<b>(31,000.00)</b>
<b>Total Revenue</b>	<b>(\$403,005)</b>		<b>(\$403,005)</b>	<b>(\$67,495)</b>	<b>(\$501,000)</b>	<b>\$97,995</b>	<b>(19.56%)</b>	<b>(403,005.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10010 Salaries & Wages - PT	\$23,467		\$23,467	\$52,831	\$67,735	(\$44,268)	(65.35%)	24,004.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$23,467</b>		<b>\$23,467</b>	<b>\$52,831</b>	<b>\$67,735</b>	<b>(\$44,268)</b>	<b>(65.35%)</b>	<b>24,004.00</b>
<b>Materials &amp; Supplies</b>								
5-21125 Food & Beverage	\$84,812		\$84,812	\$188	\$85,000	(\$188)	(0.22%)	84,812.00
5-21750 Materials & Supplies	\$10,000		\$10,000		\$10,000			10,000.00
5-21800 Meals & Accommodations	\$812		\$812	\$188		\$812		812.00
5-21850 Meeting Supplies	\$900		\$900	\$83		\$900		900.00
5-21950 Mileage	\$773		\$773	\$1,227		\$773		773.00
5-22050 Minor Software				\$10,995				
5-22250 Office Supplies	\$6,805		\$6,805	\$2,042	\$28,000	(\$21,195)	(75.70%)	5,958.00
5-22450 Promotion/Special Events	\$80,182		\$80,182	\$806	\$62,265	\$17,917	28.78%	80,182.00
5-23100 Telephone - Cellular	\$207		\$207	\$493		\$207		207.00
5-23110 Transportation	\$63,500		\$63,500		\$72,500	(\$9,000)	(12.41%)	63,500.00
5-23175 Volunteer/Staff Appreciation	\$6,000		\$6,000		\$12,000	(\$6,000)	(50.00%)	6,000.00
<b>Total Materials &amp; Supplies</b>	<b>\$253,991</b>		<b>\$253,991</b>	<b>\$16,022</b>	<b>\$269,765</b>	<b>(\$15,774)</b>	<b>(5.85%)</b>	<b>253,144.00</b>
<b>Contracted Services</b>								
5-30525 Contractors	\$318		\$318	\$182		\$318		318.00
5-30685 Sponsorship	\$4,005		\$4,005	\$2,995	\$5,000	(\$995)	(19.90%)	4,005.00
5-31250 Insurance - Premium	\$7,500		\$7,500		\$7,500			7,500.00
5-31600 Professional Fees	\$6,000		\$6,000		\$10,000	(\$4,000)	(40.00%)	6,000.00
5-31622 Security Services	\$500		\$500		\$1,000	(\$500)	(50.00%)	500.00
5-35010 Accommodation	\$120,465		\$120,465	\$24,535	\$150,000	(\$29,535)	(19.69%)	120,465.00
<b>Total Contracted Services</b>	<b>\$138,788</b>		<b>\$138,788</b>	<b>\$27,712</b>	<b>\$173,500</b>	<b>(\$34,712)</b>	<b>(20.01%)</b>	<b>138,788.00</b>
<b>Rents &amp; Financials</b>								
5-55200 Lease - Other Equipment	\$1,000		\$1,000		\$5,000	(\$4,000)	(80.00%)	1,000.00
5-55300 Lease - Premise	\$16,069		\$16,069	\$931	\$15,000	\$1,069	7.13%	16,069.00
<b>Total Rents &amp; Financials</b>	<b>\$17,069</b>		<b>\$17,069</b>	<b>\$931</b>	<b>\$20,000</b>	<b>(\$2,931)</b>	<b>(14.66%)</b>	<b>17,069.00</b>
<b>Total Expense</b>	<b>\$433,315</b>		<b>\$433,315</b>	<b>\$97,496</b>	<b>\$531,000</b>	<b>(\$97,685)</b>	<b>(18.40%)</b>	<b>433,005.00</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>\$30,310</b>		<b>\$30,310</b>	<b>\$30,001</b>	<b>\$30,000</b>	<b>\$310</b>	<b>1.03%</b>	<b>30,000.00</b>
<b>Total Special Events</b>	<b>\$30,310</b>		<b>\$30,310</b>	<b>\$30,001</b>	<b>\$30,000</b>	<b>\$310</b>	<b>1.03%</b>	<b>30,000.00</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
Revenue	(\$1,164,764)	(\$10,900)	(\$1,175,664)	(\$1,653,767)	(\$1,008,814)	(\$166,850)	16.54%	(1,175,664.00)
Other Property Tax Revenue	(\$93,037)	(\$100,000)	(\$193,037)			(\$193,037)		(193,227.00)
Grants	(\$76,178)		(\$76,178)	(\$27,652)	(\$73,489)	(\$2,689)	3.66%	(73,489.00)
<b>Total Revenue</b>	<b>(\$1,333,979)</b>	<b>(\$110,900)</b>	<b>(\$1,444,879)</b>	<b>(\$1,681,419)</b>	<b>(\$1,082,303)</b>	<b>(\$362,576)</b>	<b>33.50%</b>	<b>(1,444,380.00)</b>
Salary, Wages & Benefits	\$1,569,281	\$10,900	\$1,580,181	\$1,294,048	\$1,346,019	\$234,162	17.40%	1,524,208.00
Materials & Supplies	\$110,968		\$110,968	\$83,301	\$107,958	\$3,010	2.79%	110,968.00
Contracted Services	\$337,599	\$105,000	\$442,599	\$208,414	\$320,969	\$121,630	37.89%	442,599.00
Rents & Financials	\$6,154		\$6,154			\$6,154		6,154.00
<b>Total Expense</b>	<b>\$2,024,002</b>	<b>\$115,900</b>	<b>\$2,139,902</b>	<b>\$1,585,763</b>	<b>\$1,774,946</b>	<b>\$364,956</b>	<b>20.56%</b>	<b>2,083,929.00</b>
<b>Total Debt</b>								
Operating Reserve Transfer	(\$201,649)	(\$90,000)	(\$291,649)	\$411,866	(\$193,788)	(\$97,861)	50.50%	(284,321.00)
Capital Fund Reserve Transfer	\$21,766		\$21,766	\$38,138	\$43,731	(\$21,965)	(50.23%)	21,766.00
<b>Total Reserve Transfer</b>	<b>(\$179,883)</b>	<b>(\$90,000)</b>	<b>(\$269,883)</b>	<b>\$450,004</b>	<b>(\$150,057)</b>	<b>(\$119,826)</b>	<b>79.85%</b>	<b>(262,555.00)</b>
<b>Internal Allocations</b>	<b>\$199,072</b>		<b>\$199,072</b>	<b>\$167,685</b>	<b>\$177,534</b>	<b>\$21,538</b>	<b>12.13%</b>	<b>199,072.00</b>
<b>Net Levy</b>	<b>\$709,212</b>	<b>(\$85,000)</b>	<b>\$624,212</b>	<b>\$522,033</b>	<b>\$720,120</b>	<b>(\$95,908)</b>	<b>(13.32%)</b>	<b>576,066.00</b>
<b>2 Capital Fund</b>								
Grants				(\$44,942)				
<b>Total Revenue</b>				<b>(\$44,942)</b>				
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer				(\$31,104)	(\$96,600)	\$96,600	(100.00%)	
<b>Total Reserve Transfer</b>				<b>(\$31,104)</b>	<b>(\$96,600)</b>	<b>\$96,600</b>	<b>(100.00%)</b>	
<b>Capital Expenses</b>				<b>\$84,446</b>	<b>\$105,000</b>	<b>(\$105,000)</b>	<b>(100.00%)</b>	
<b>Net Levy</b>				<b>\$8,400</b>	<b>\$8,400</b>	<b>(\$8,400)</b>	<b>(100.00%)</b>	
<b>Total Development Services</b>	<b>\$709,212</b>	<b>(\$85,000)</b>	<b>\$624,212</b>	<b>\$530,433</b>	<b>\$728,520</b>	<b>(\$104,308)</b>	<b>(14.32%)</b>	<b>576,066.00</b>

**Bylaw**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30050 Licence - Dog Annual	(\$900)		(\$900)	(\$803)	(\$1,500)	\$600	(40.00%)	(900.00)
4-30051 Licence - Dog Lifetime	(\$1,749)		(\$1,749)	(\$1,834)	(\$1,980)	\$231	(11.67%)	(1,749.00)
4-30110 Licence - Raffle	(\$1,750)		(\$1,750)	(\$2,159)	(\$1,000)	(\$750)	75.00%	(1,750.00)
4-31010 Licence - Refreshment Vehicle	(\$3,500)		(\$3,500)	(\$3,500)	(\$2,100)	(\$1,400)	66.67%	(3,500.00)
4-31040 Licence - Breakopen Tickets	(\$250)		(\$250)	(\$250)	(\$750)	\$500	(66.67%)	(250.00)
4-31060 Licence - Media Bingo	(\$5,100)		(\$5,100)	(\$5,055)	(\$4,725)	(\$375)	7.94%	(5,100.00)
4-31100 Licences - Trade	(\$500)		(\$500)	(\$1,000)		(\$500)		(500.00)
4-32010 Taxi Licences - Brokers	(\$1,000)		(\$1,000)	(\$1,000)	(\$1,000)			(1,000.00)
4-32020 Taxi Licences - Drivers	(\$1,000)		(\$1,000)	(\$400)	(\$1,000)			(1,000.00)
4-32040 Taxi Licences - Owners	(\$5,000)		(\$5,000)	(\$5,000)	(\$5,000)			(5,000.00)
4-40260 Fines	(\$4,500)	(\$8,900)	(\$13,400)	(\$9,653)	(\$3,204)	(\$10,196)	318.23%	(13,400.00)
4-40440 Miscellaneous Revenue		(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)			(2,000.00)
<b>Total Revenue</b>	<b>(\$25,249)</b>	<b>(\$10,900)</b>	<b>(\$36,149)</b>	<b>(\$32,404)</b>	<b>(\$24,259)</b>	<b>(\$11,890)</b>	<b>49.01%</b>	<b>(36,149.00)</b>
<b>Total Revenue</b>	<b>(\$25,249)</b>	<b>(\$10,900)</b>	<b>(\$36,149)</b>	<b>(\$32,404)</b>	<b>(\$24,259)</b>	<b>(\$11,890)</b>	<b>49.01%</b>	<b>(36,149.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$219,128	\$3,400	\$222,528	\$191,038	\$192,466	\$30,062	15.62%	197,778.00
5-10010 Salaries & Wages - PT	\$70,303	\$7,500	\$77,803	\$66,508	\$86,666	(\$8,863)	(10.23%)	87,620.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$289,431</b>	<b>\$10,900</b>	<b>\$300,331</b>	<b>\$257,546</b>	<b>\$279,132</b>	<b>\$21,199</b>	<b>7.59%</b>	<b>285,398.00</b>
<b>Materials &amp; Supplies</b>								
5-20450 Clothing & Safety Supplies	\$2,000		\$2,000	\$2,415	\$2,000			2,000.00
5-20700 Courier				\$8				
5-21100 Fleet R&M M&S	\$500		\$500	\$468	\$900	(\$400)	(44.44%)	500.00
5-21200 Fuel (Gas, diesel)	\$3,000		\$3,000	\$3,107	\$2,800	\$200	7.14%	3,000.00
5-21625 Licencing Fee	\$240		\$240	\$240	\$240			240.00
5-21750 Materials & Supplies	\$2,500		\$2,500	\$1,632	\$2,000	\$500	25.00%	2,500.00
5-21800 Meals & Accommodations	\$1,500		\$1,500	\$232	\$1,500			1,500.00
5-22250 Office Supplies	\$150		\$150	\$114	\$150			150.00
5-22550 Publications	\$165		\$165	\$145	\$150	\$15	10.00%	165.00
5-23100 Telephone - Cellular	\$375		\$375	\$762	\$940	(\$565)	(60.11%)	375.00
<b>Total Materials &amp; Supplies</b>	<b>\$10,430</b>		<b>\$10,430</b>	<b>\$9,123</b>	<b>\$10,680</b>	<b>(\$250)</b>	<b>(2.34%)</b>	<b>10,430.00</b>
<b>Contracted Services</b>								
5-30525 Contractors	\$1,000		\$1,000		\$1,000			1,000.00
5-30635 Fleet Maint - C.S.	\$500		\$500	\$765	\$480	\$20	4.17%	500.00
5-31625 Service Contracts	\$13,950		\$13,950	\$14,408	\$13,550	\$400	2.95%	13,950.00
5-31860 Veterinary Fees	\$500		\$500	\$500	\$500			500.00
<b>Total Contracted Services</b>	<b>\$15,950</b>		<b>\$15,950</b>	<b>\$15,173</b>	<b>\$15,530</b>	<b>\$420</b>	<b>2.70%</b>	<b>15,950.00</b>
<b>Total Expense</b>	<b>\$315,811</b>	<b>\$10,900</b>	<b>\$326,711</b>	<b>\$281,842</b>	<b>\$305,342</b>	<b>\$21,369</b>	<b>7.00%</b>	<b>311,778.00</b>
<b>Total Debt</b>								
<b>Capital Fund Reserve Transfer</b>								
6-20074 Reserve Transfer - Parking Equipment				(\$4,819)	(\$4,819)	\$4,819	(100.00%)	
6-20091 Reserve Transfer - Bylaw Fleet				\$8,400	\$8,400	(\$8,400)	(100.00%)	
<b>Total Capital Fund Reserve Transfer</b>				<b>\$3,581</b>	<b>\$3,581</b>	<b>(\$3,581)</b>	<b>(100.00%)</b>	
<b>Total Reserve Transfer</b>				<b>\$3,581</b>	<b>\$3,581</b>	<b>(\$3,581)</b>	<b>(100.00%)</b>	
<b>Net Levy</b>	<b>\$290,562</b>		<b>\$290,562</b>	<b>\$253,019</b>	<b>\$284,664</b>	<b>\$5,898</b>	<b>2.07%</b>	<b>275,629.00</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Capital Reserve Transfer</b>								

**Bylaw**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
9-20091 Reserve Transfer - By-law Fleet				(\$31,104)	(\$21,600)	\$21,600	(100.00%)	
<b>Total Capital Reserve Transfer</b>				(\$31,104)	(\$21,600)	\$21,600	(100.00%)	
<b>Total Reserve Transfer</b>				(\$31,104)	(\$21,600)	\$21,600	(100.00%)	
<b>Capital Expenses</b>								
8-21750 Materials & Supplies				\$39,504	\$30,000	(\$30,000)	(100.00%)	
<b>Total Capital Expenses</b>				\$39,504	\$30,000	(\$30,000)	(100.00%)	
<b>Net Levy</b>				\$8,400	\$8,400	(\$8,400)	(100.00%)	
<b>Total Bylaw</b>	\$290,562		\$290,562	\$261,419	\$293,064	(\$2,502)	(0.85%)	275,629.00



## Building



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30020 Building Permit	(\$640,000)		(\$640,000)	(\$1,001,652)	(\$522,000)	(\$118,000)	22.61%	(640,000.00)
4-30023 Building Permit - File Maintenance	(\$1,200)		(\$1,200)	(\$1,545)	(\$1,200)			(1,200.00)
4-30045 Dormant Files				(\$210)				
4-31160 Septic System Permits	(\$50,000)		(\$50,000)	(\$60,194)	(\$45,000)	(\$5,000)	11.11%	(50,000.00)
4-40355 Inspection Fee - Special	(\$4,200)		(\$4,200)	(\$3,900)	(\$4,200)			(4,200.00)
4-40440 Miscellaneous Revenue	(\$500)		(\$500)		(\$500)			(500.00)
4-40541 Permit Fee - Pool	(\$1,000)		(\$1,000)	(\$875)	(\$500)	(\$500)	100.00%	(1,000.00)
4-40542 Permit Fee - Revision	(\$1,000)		(\$1,000)	(\$3,200)	(\$1,000)			(1,000.00)
4-40620 Recovery	(\$10,000)		(\$10,000)	(\$39)	(\$10,000)			(10,000.00)
4-40700 Sign Fees	(\$1,500)		(\$1,500)	(\$2,080)	(\$1,000)	(\$500)	50.00%	(1,500.00)
<b>Total Revenue</b>	<b>(\$709,400)</b>		<b>(\$709,400)</b>	<b>(\$1,073,695)</b>	<b>(\$585,400)</b>	<b>(\$124,000)</b>	<b>21.18%</b>	<b>(709,400.00)</b>
<b>Total Revenue</b>	<b>(\$709,400)</b>		<b>(\$709,400)</b>	<b>(\$1,073,695)</b>	<b>(\$585,400)</b>	<b>(\$124,000)</b>	<b>21.18%</b>	<b>(709,400.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$540,917		\$540,917	\$475,080	\$452,356	\$88,561	19.58%	534,471.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$540,917</b>		<b>\$540,917</b>	<b>\$475,080</b>	<b>\$452,356</b>	<b>\$88,561</b>	<b>19.58%</b>	<b>534,471.00</b>
<b>Materials &amp; Supplies</b>								
5-20450 Clothing & Safety Supplies	\$2,250		\$2,250	\$2,187	\$2,250			2,250.00
5-20700 Courier	\$50		\$50	\$50	\$50			50.00
5-21100 Fleet R&M M&S	\$2,500		\$2,500	\$1,767	\$2,500			2,500.00
5-21200 Fuel (Gas, diesel)	\$6,500		\$6,500	\$5,649	\$6,500			6,500.00
5-21625 Licencing Fee	\$450		\$450	\$240	\$345	\$105	30.43%	450.00
5-21800 Meals & Accommodations	\$3,500		\$3,500	\$4,484	\$3,500			3,500.00
5-21850 Meeting Supplies	\$500		\$500	\$119	\$500			500.00
5-21950 Mileage	\$670		\$670	\$356	\$670			670.00
5-22250 Office Supplies	\$22,500		\$22,500	\$4,170	\$22,500			22,500.00
5-22450 Promotion/Special Events	\$500		\$500		\$500			500.00
5-22550 Publications	\$1,500		\$1,500	\$823	\$1,500			1,500.00
5-23100 Telephone - Cellular	\$4,338		\$4,338	\$1,822	\$2,563	\$1,775	69.25%	4,338.00
<b>Total Materials &amp; Supplies</b>	<b>\$45,258</b>		<b>\$45,258</b>	<b>\$21,617</b>	<b>\$43,378</b>	<b>\$1,880</b>	<b>4.33%</b>	<b>45,258.00</b>
<b>Contracted Services</b>								
5-30525 Contractors	\$10,000		\$10,000	\$355	\$10,000			10,000.00
5-30635 Fleet Maint - C.S.	\$2,000		\$2,000	\$3,156	\$2,000			2,000.00
5-30950 Fee Rebates - Affordable Housing	\$50,000		\$50,000	\$4,557	\$50,000			50,000.00
5-31350 Legal Fees	\$10,000		\$10,000	\$962	\$10,000			10,000.00
5-31625 Service Contracts	\$24,520		\$24,520	\$4,070	\$24,520			24,520.00
<b>Total Contracted Services</b>	<b>\$96,520</b>		<b>\$96,520</b>	<b>\$13,100</b>	<b>\$96,520</b>			<b>96,520.00</b>
<b>Rents &amp; Financials</b>								
5-55200 Lease - Other Equipment	\$6,154		\$6,154			\$6,154		6,154.00
<b>Total Rents &amp; Financials</b>	<b>\$6,154</b>		<b>\$6,154</b>			<b>\$6,154</b>		<b>6,154.00</b>
<b>Total Expense</b>	<b>\$688,849</b>		<b>\$688,849</b>	<b>\$509,797</b>	<b>\$592,254</b>	<b>\$96,595</b>	<b>16.31%</b>	<b>682,403.00</b>
<b>Total Debt</b>								
<b>Operating Reserve Transfer</b>								
6-21020 Reserve Transfer - Building	(\$181,649)		(\$181,649)	\$387,813	(\$192,788)	\$11,139	(5.78%)	(174,321.00)
<b>Total Operating Reserve Transfer</b>	<b>(\$181,649)</b>		<b>(\$181,649)</b>	<b>\$387,813</b>	<b>(\$192,788)</b>	<b>\$11,139</b>	<b>(5.78%)</b>	<b>(174,321.00)</b>
<b>Capital Fund Reserve Transfer</b>								
6-20090 Reserve Transfer - Fleet	\$2,246		\$2,246	\$8,400	\$8,400	(\$6,154)	(73.26%)	2,246.00
<b>Total Capital Fund Reserve Transfer</b>	<b>\$2,246</b>		<b>\$2,246</b>	<b>\$8,400</b>	<b>\$8,400</b>	<b>(\$6,154)</b>	<b>(73.26%)</b>	<b>2,246.00</b>
<b>Total Reserve Transfer</b>	<b>(\$179,403)</b>		<b>(\$179,403)</b>	<b>\$396,213</b>	<b>(\$184,388)</b>	<b>\$4,985</b>	<b>(2.70%)</b>	<b>(172,075.00)</b>
<b>Internal Allocations</b>								
5-40100 Allocation of Civic Centre	\$5,295		\$5,295		\$5,152	\$143	2.78%	5,295.00
5-45000 Internal labour charged/recovered	\$42,540		\$42,540	\$39,118	\$39,200	\$3,340	8.52%	42,540.00
5-45100 Interna Charge/Recovery - TCM	\$13,187		\$13,187	\$8,572	\$13,187			13,187.00
5-45500 Internal Insurance Charged/recovered	\$138,050		\$138,050	\$119,995	\$119,995	\$18,055	15.05%	138,050.00
<b>Total Internal Allocations</b>	<b>\$199,072</b>		<b>\$199,072</b>	<b>\$167,685</b>	<b>\$177,534</b>	<b>\$21,538</b>	<b>12.13%</b>	<b>199,072.00</b>

**Building**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>Net Levy</b>	<b>(\$882)</b>		<b>(\$882)</b>			<b>(\$882)</b>		
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer								
9-20093 Reserve Transfer - Building Fleet					(\$75,000)	\$75,000	(100.00%)	
<b>Total Capital Reserve Transfer</b>					<b>(\$75,000)</b>	<b>\$75,000</b>	<b>(100.00%)</b>	
<b>Total Reserve Transfer</b>					<b>(\$75,000)</b>	<b>\$75,000</b>	<b>(100.00%)</b>	
<b>Capital Expenses</b>								
8-21750 Materials & Supplies					\$75,000	(\$75,000)	(100.00%)	
<b>Total Capital Expenses</b>					<b>\$75,000</b>	<b>(\$75,000)</b>	<b>(100.00%)</b>	
<b>Net Levy</b>								
<b>Total Building</b>	<b>(\$882)</b>		<b>(\$882)</b>			<b>(\$882)</b>		



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
Revenue								
4-30030 Consent Fees	(\$86,095)		(\$86,095)	(\$102,520)	(\$81,875)	(\$4,220)	5.15%	(86,095.00)
4-31110 Lot Suitability	(\$5,600)		(\$5,600)	(\$10,755)	(\$5,750)	\$150	(2.61%)	(5,600.00)
4-31125 Official Plan Amendments				(\$1,875)	(\$1,875)	\$1,875	(100.00%)	
4-31190 Subdivision Fees	(\$3,095)		(\$3,095)	(\$4,020)	(\$6,070)	\$2,975	(49.01%)	(3,095.00)
4-40010 Administration Revenue				(\$575)				
4-40050 Agreement Compliance	(\$1,675)		(\$1,675)	(\$660)	(\$2,310)	\$635	(27.49%)	(1,675.00)
4-40155 Compliance Fees - Building & Septic	(\$28,125)		(\$28,125)	(\$34,925)	(\$32,200)	\$4,075	(12.66%)	(28,125.00)
4-40440 Miscellaneous Revenue				(\$16,864)				
4-40445 Minor Variance Fee	(\$59,540)		(\$59,540)	(\$54,812)	(\$58,500)	(\$1,040)	1.78%	(59,540.00)
4-40620 Recovery				(\$9,005)				
4-40665 Rezoning Fee	(\$71,595)		(\$71,595)	(\$120,060)	(\$70,300)	(\$1,295)	1.84%	(71,595.00)
4-40670 Road Closing	(\$9,800)		(\$9,800)	(\$17,050)	(\$9,600)	(\$200)	2.08%	(9,800.00)
4-40710 Site Plan Agreements	(\$134,590)		(\$134,590)	(\$146,590)	(\$97,125)	(\$37,465)	38.57%	(134,590.00)
<b>Total Revenue</b>	<b>(\$400,115)</b>		<b>(\$400,115)</b>	<b>(\$519,711)</b>	<b>(\$365,605)</b>	<b>(\$34,510)</b>	<b>9.44%</b>	<b>(400,115.00)</b>
<b>Total Revenue</b>	<b>(\$400,115)</b>		<b>(\$400,115)</b>	<b>(\$519,711)</b>	<b>(\$365,605)</b>	<b>(\$34,510)</b>	<b>9.44%</b>	<b>(400,115.00)</b>
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$425,274		\$425,274	\$379,619	\$393,104	\$32,170	8.18%	390,988.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$425,274</b>		<b>\$425,274</b>	<b>\$379,619</b>	<b>\$393,104</b>	<b>\$32,170</b>	<b>8.18%</b>	<b>390,988.00</b>
Materials & Supplies								
5-20450 Clothing & Safety Supplies	\$375		\$375		\$375			375.00
5-20700 Courier	\$100		\$100	\$27	\$200	(\$100)	(50.00%)	100.00
5-21800 Meals & Accommodations	\$3,000		\$3,000	\$1,493	\$3,000			3,000.00
5-21950 Mileage	\$1,800		\$1,800	\$1,610	\$1,800			1,800.00
5-22250 Office Supplies	\$550		\$550	\$718	\$750	(\$200)	(26.67%)	550.00
5-22550 Publications	\$600		\$600	\$420	\$1,000	(\$400)	(40.00%)	600.00
5-22750 Room/Facility Rental				\$85				
5-23100 Telephone - Cellular	\$960		\$960	\$949	\$1,340	(\$380)	(28.36%)	960.00
<b>Total Materials &amp; Supplies</b>	<b>\$7,385</b>		<b>\$7,385</b>	<b>\$5,302</b>	<b>\$8,465</b>	<b>(\$1,080)</b>	<b>(12.76%)</b>	<b>7,385.00</b>
Contracted Services								
5-30500 Consulting Fees	\$30,000	\$100,000	\$130,000	\$54,493	\$30,000	\$100,000	333.33%	130,000.00
5-30950 Fee Rebates - Affordable Housing	\$6,485		\$6,485	\$11,950	\$6,275	\$210	3.35%	6,485.00
5-31350 Legal Fees				\$11,505	\$5,000	(\$5,000)	(100.00%)	
5-31425 Newspaper - Advertising	\$8,500		\$8,500	\$7,657	\$8,500			8,500.00
<b>Total Contracted Services</b>	<b>\$44,985</b>	<b>\$100,000</b>	<b>\$144,985</b>	<b>\$85,605</b>	<b>\$49,775</b>	<b>\$95,210</b>	<b>191.28%</b>	<b>144,985.00</b>
<b>Total Expense</b>	<b>\$477,644</b>	<b>\$100,000</b>	<b>\$577,644</b>	<b>\$470,526</b>	<b>\$451,344</b>	<b>\$126,300</b>	<b>27.98%</b>	<b>543,358.00</b>
<b>Total Debt</b>								
Operating Reserve Transfer								
6-21015 Reserve Transfer - Planning Policy/Proje	\$10,000	(\$90,000)	(\$80,000)	\$53	\$5,000	(\$85,000)	(1,700.00%)	(80,000.00)
<b>Total Operating Reserve Transfer</b>	<b>\$10,000</b>	<b>(\$90,000)</b>	<b>(\$80,000)</b>	<b>\$53</b>	<b>\$5,000</b>	<b>(\$85,000)</b>	<b>(1,700.00%)</b>	<b>(80,000.00)</b>
<b>Total Reserve Transfer</b>	<b>\$10,000</b>	<b>(\$90,000)</b>	<b>(\$80,000)</b>	<b>\$53</b>	<b>\$5,000</b>	<b>(\$85,000)</b>	<b>(1,700.00%)</b>	<b>(80,000.00)</b>
<b>Net Levy</b>	<b>\$87,529</b>	<b>\$10,000</b>	<b>\$97,529</b>	<b>(\$49,132)</b>	<b>\$90,739</b>	<b>\$6,790</b>	<b>7.48%</b>	<b>63,243.00</b>
<b>2 Capital Fund</b>								
Grants								
7-21000 Provincial Grants				(\$44,942)				
<b>Total Grants</b>				<b>(\$44,942)</b>				
<b>Total Revenue</b>				<b>(\$44,942)</b>				
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								

**Planning**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>Capital Expenses</b>								
8-30500 Consulting Fees				\$44,942				
<b>Total Capital Expenses</b>				\$44,942				
<b>Net Levy</b>								
<b>Total Planning</b>	\$87,529	\$10,000	\$97,529	(\$49,132)	\$90,739	\$6,790	7.48%	63,243.00



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-73000 Power Generation	(\$30,000)		(\$30,000)	(\$27,957)	(\$33,550)	\$3,550	(10.58%)	(30,000.00)
<b>Total Revenue</b>	<b>(\$30,000)</b>		<b>(\$30,000)</b>	<b>(\$27,957)</b>	<b>(\$33,550)</b>	<b>\$3,550</b>	<b>(10.58%)</b>	<b>(30,000.00)</b>
<b>Total Revenue</b>	<b>(\$30,000)</b>		<b>(\$30,000)</b>	<b>(\$27,957)</b>	<b>(\$33,550)</b>	<b>\$3,550</b>	<b>(10.58%)</b>	<b>(30,000.00)</b>
<b>Materials &amp; Supplies</b>								
5-21000 Equipment Repairs & Maintenance	\$1,800		\$1,800	\$1,800	\$1,800			1,800.00
<b>Total Materials &amp; Supplies</b>	<b>\$1,800</b>		<b>\$1,800</b>	<b>\$1,800</b>	<b>\$1,800</b>			<b>1,800.00</b>
<b>Total Expense</b>	<b>\$1,800</b>		<b>\$1,800</b>	<b>\$1,800</b>	<b>\$1,800</b>			<b>1,800.00</b>
<b>Total Debt</b>								
<b>Capital Fund Reserve Transfer</b>								
6-20085 Reserve Transfer - Public Works Capital	\$19,520		\$19,520	\$26,157	\$31,750	(\$12,230)	(38.52%)	19,520.00
<b>Total Capital Fund Reserve Transfer</b>	<b>\$19,520</b>		<b>\$19,520</b>	<b>\$26,157</b>	<b>\$31,750</b>	<b>(\$12,230)</b>	<b>(38.52%)</b>	<b>19,520.00</b>
<b>Total Reserve Transfer</b>	<b>\$19,520</b>		<b>\$19,520</b>	<b>\$26,157</b>	<b>\$31,750</b>	<b>(\$12,230)</b>	<b>(38.52%)</b>	<b>19,520.00</b>
<b>Net Levy</b>	<b>(\$8,680)</b>		<b>(\$8,680)</b>			<b>(\$8,680)</b>		<b>(8,680.00)</b>
<b>Total Solar Energy Project</b>	<b>(\$8,680)</b>		<b>(\$8,680)</b>			<b>(\$8,680)</b>		<b>(8,680.00)</b>

**Economic Development & Events**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
Other Property Tax Revenue	(\$93,037)	(\$100,000)	(\$193,037)			(\$193,037)		(195,227.00)
Grants	(\$76,178)		(\$76,178)	(\$27,652)	(\$73,489)	(\$2,689)	3.66%	(73,489.00)
<b>Total Revenue</b>	<b>(\$169,215)</b>	<b>(\$100,000)</b>	<b>(\$269,215)</b>	<b>(\$27,652)</b>	<b>(\$73,489)</b>	<b>(\$195,726)</b>	<b>266.33%</b>	<b>(268,716.00)</b>
<b>Expenses</b>								
Salary, Wages & Benefits	\$248,001		\$248,001	\$134,025	\$155,896	\$92,105	59.08%	232,713.00
Materials & Supplies	\$45,595		\$45,595	\$43,302	\$41,135	\$4,460	10.84%	45,595.00
Contracted Services	\$180,144	\$5,000	\$185,144	\$94,536	\$159,144	\$26,000	16.34%	185,144.00
<b>Total Expense</b>	<b>\$473,740</b>	<b>\$5,000</b>	<b>\$478,740</b>	<b>\$271,863</b>	<b>\$356,175</b>	<b>\$122,565</b>	<b>34.41%</b>	<b>463,452.00</b>
<b>Total Debt</b>								
Operating Reserve Transfer	(\$30,000)		(\$30,000)	\$24,000	(\$6,000)	(\$24,000)	400.00%	(30,000.00)
<b>Total Reserve Transfer</b>	<b>(\$30,000)</b>		<b>(\$30,000)</b>	<b>\$24,000</b>	<b>(\$6,000)</b>	<b>(\$24,000)</b>	<b>400.00%</b>	<b>(30,000.00)</b>
<b>Net Levy</b>								
	\$274,525	(\$95,000)	\$179,525	\$268,211	\$276,686	(\$97,161)	(35.12%)	164,736.00
<b>Total Economic Development &amp; Events</b>	<b>\$274,525</b>	<b>(\$95,000)</b>	<b>\$179,525</b>	<b>\$268,211</b>	<b>\$276,686</b>	<b>(\$97,161)</b>	<b>(35.12%)</b>	<b>164,736.00</b>











	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$65,658		\$65,658	\$47,778	\$65,531	\$127	0.19%	80,638.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$65,658</b>		<b>\$65,658</b>	<b>\$47,778</b>	<b>\$65,531</b>	<b>\$127</b>	<b>0.19%</b>	<b>80,638.00</b>
Materials & Supplies								
5-21750 Materials & Supplies	\$500		\$500	\$2,127	\$2,500	(\$2,000)	(80.00%)	500.00
5-22250 Office Supplies				\$30				
<b>Total Materials &amp; Supplies</b>	<b>\$500</b>		<b>\$500</b>	<b>\$2,157</b>	<b>\$2,500</b>	<b>(\$2,000)</b>	<b>(80.00%)</b>	<b>500.00</b>
<b>Total Expense</b>	<b>\$66,158</b>		<b>\$66,158</b>	<b>\$49,935</b>	<b>\$68,031</b>	<b>(\$1,873)</b>	<b>(2.75%)</b>	<b>81,138.00</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>								
	<b>\$66,158</b>		<b>\$66,158</b>	<b>\$49,935</b>	<b>\$68,031</b>	<b>(\$1,873)</b>	<b>(2.75%)</b>	<b>81,138.00</b>
<b>Total Policy &amp; Projects</b>	<b>\$66,158</b>		<b>\$66,158</b>	<b>\$49,935</b>	<b>\$68,031</b>	<b>(\$1,873)</b>	<b>(2.75%)</b>	<b>81,138.00</b>

Operations and Protective Services



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
Revenue	(\$517,813)		(\$517,813)	(\$600,360)	(\$468,824)	(\$48,989)	10.45%	(517,813.00)
Deferred Revenue	(\$38,660)		(\$38,660)	(\$38,660)	(\$38,660)			(38,660.00)
Grants	(\$114,976)		(\$114,976)	(\$122,146)	(\$114,976)			(114,976.00)
Donations				(\$9,032)				
<b>Total Revenue</b>	<b>(\$671,449)</b>		<b>(\$671,449)</b>	<b>(\$770,198)</b>	<b>(\$622,460)</b>	<b>(\$48,989)</b>	<b>7.87%</b>	<b>(671,449.00)</b>
Salary, Wages & Benefits	\$3,930,905	\$3,000	\$3,933,905	\$3,669,462	\$3,718,309	\$215,596	5.80%	3,950,197.00
Materials & Supplies	\$1,365,484	(\$1,900)	\$1,363,584	\$1,788,653	\$1,351,929	\$11,655	0.86%	1,363,584.00
Contracted Services	\$1,068,365	\$85,000	\$1,153,365	\$1,481,244	\$1,376,761	(\$223,396)	(16.23%)	1,153,365.00
Rents & Financials	\$6,000		\$6,000	\$6,128	\$6,000			6,000.00
<b>Total Expense</b>	<b>\$6,370,754</b>	<b>\$86,100</b>	<b>\$6,456,854</b>	<b>\$6,945,487</b>	<b>\$6,452,999</b>	<b>\$3,855</b>	<b>0.06%</b>	<b>6,473,146.00</b>
Long Term Debt	\$423,572		\$423,572	\$433,543	\$433,612	(\$10,040)	(2.32%)	423,572.00
<b>Total Debt</b>	<b>\$423,572</b>		<b>\$423,572</b>	<b>\$433,543</b>	<b>\$433,612</b>	<b>(\$10,040)</b>	<b>(2.32%)</b>	<b>423,572.00</b>
Operating Reserve Transfer	(\$2,500)		(\$2,500)	(\$20,447)	(\$22,500)	\$20,000	(88.89%)	(2,500.00)
Capital Fund Reserve Transfer	(\$90,076)		(\$90,076)	(\$99,855)	(\$100,450)	\$10,374	(10.33%)	(90,076.00)
<b>Total Reserve Transfer</b>	<b>(\$92,576)</b>		<b>(\$92,576)</b>	<b>(\$120,302)</b>	<b>(\$122,950)</b>	<b>\$30,374</b>	<b>(24.70%)</b>	<b>(92,576.00)</b>
<b>Internal Allocations</b>				<b>\$4</b>				
<b>Net Levy</b>	<b>\$6,030,301</b>	<b>\$86,100</b>	<b>\$6,116,401</b>	<b>\$6,488,534</b>	<b>\$6,141,201</b>	<b>(\$24,800)</b>	<b>(0.40%)</b>	<b>6,132,693.00</b>
<b>2 Capital Fund</b>								
Revenue				(\$405,767)				
Deferred Revenue	(\$1,469,592)		(\$1,469,592)	(\$632,027)	(\$706,952)	(\$762,640)	107.88%	(1,469,592.00)
Grants	(\$336,217)		(\$336,217)	(\$282,659)	(\$249,904)	(\$86,313)	34.54%	(336,217.00)
<b>Total Revenue</b>	<b>(\$1,805,809)</b>		<b>(\$1,805,809)</b>	<b>(\$1,320,453)</b>	<b>(\$956,856)</b>	<b>(\$848,953)</b>	<b>88.72%</b>	<b>(1,805,809.00)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer	(\$1,576,563)		(\$1,576,563)	(\$932,150)	(\$1,003,739)	(\$572,824)	57.07%	(1,576,563.00)
<b>Total Reserve Transfer</b>	<b>(\$1,576,563)</b>		<b>(\$1,576,563)</b>	<b>(\$932,150)</b>	<b>(\$1,003,739)</b>	<b>(\$572,824)</b>	<b>57.07%</b>	<b>(1,576,563.00)</b>
<b>Internal Allocations</b>				<b>\$2,793</b>				
<b>Capital Expenses</b>	<b>\$6,577,491</b>		<b>\$6,577,491</b>	<b>\$4,933,529</b>	<b>\$4,644,317</b>	<b>\$1,933,174</b>	<b>41.62%</b>	<b>6,577,491.00</b>
<b>Net Levy</b>	<b>\$3,195,119</b>		<b>\$3,195,119</b>	<b>\$2,683,719</b>	<b>\$2,683,722</b>	<b>\$511,397</b>	<b>19.06%</b>	<b>3,195,119.00</b>
<b>Total Operations and Protective Services</b>	<b>\$9,225,420</b>	<b>\$86,100</b>	<b>\$9,311,520</b>	<b>\$9,172,253</b>	<b>\$8,824,923</b>	<b>\$486,597</b>	<b>5.51%</b>	<b>9,327,812.00</b>



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
Revenue	(\$98,754)		(\$98,754)	(\$145,947)	(\$79,600)	(\$19,154)	24.06%	(98,754.00)
Deferred Revenue	(\$38,660)		(\$38,660)	(\$38,660)	(\$38,660)			(38,660.00)
<b>Total Revenue</b>	<b>(\$137,414)</b>		<b>(\$137,414)</b>	<b>(\$184,607)</b>	<b>(\$118,260)</b>	<b>(\$19,154)</b>	<b>16.20%</b>	<b>(137,414.00)</b>
Salary, Wages & Benefits	\$2,246,337		\$2,246,337	\$2,204,315	\$2,146,851	\$99,486	4.63%	2,271,641.00
Materials & Supplies	\$926,891		\$926,891	\$1,338,844	\$920,714	\$6,177	0.67%	926,891.00
Contracted Services	\$573,550		\$573,550	\$940,114	\$886,250	(\$312,700)	(35.28%)	573,550.00
Rents & Financials	\$6,000		\$6,000	\$6,106	\$6,000			6,000.00
<b>Total Expense</b>	<b>\$3,752,778</b>		<b>\$3,752,778</b>	<b>\$4,489,379</b>	<b>\$3,959,815</b>	<b>(\$207,037)</b>	<b>(5.23%)</b>	<b>3,778,082.00</b>
Long Term Debt	\$297,846		\$297,846	\$305,944	\$306,013	(\$8,167)	(2.67%)	297,846.00
<b>Total Debt</b>	<b>\$297,846</b>		<b>\$297,846</b>	<b>\$305,944</b>	<b>\$306,013</b>	<b>(\$8,167)</b>	<b>(2.67%)</b>	<b>297,846.00</b>
Capital Fund Reserve Transfer	(\$95,626)		(\$95,626)	(\$97,813)	(\$100,000)	\$4,374	(4.37%)	(95,626.00)
<b>Total Reserve Transfer</b>	<b>(\$95,626)</b>		<b>(\$95,626)</b>	<b>(\$97,813)</b>	<b>(\$100,000)</b>	<b>\$4,374</b>	<b>(4.37%)</b>	<b>(95,626.00)</b>
<b>Internal Allocations</b>				<b>(\$920)</b>				
<b>Net Levy</b>	<b>\$3,817,584</b>		<b>\$3,817,584</b>	<b>\$4,511,983</b>	<b>\$4,047,568</b>	<b>(\$229,984)</b>	<b>(5.68%)</b>	<b>3,842,888.00</b>
<b>2 Capital Fund</b>								
Revenue				(\$360,767)				
Deferred Revenue	(\$961,143)		(\$961,143)	(\$632,027)	(\$706,952)	(\$254,191)	35.96%	(961,143.00)
Grants	(\$336,217)		(\$336,217)	(\$282,659)	(\$249,904)	(\$86,313)	34.54%	(336,217.00)
<b>Total Revenue</b>	<b>(\$1,297,360)</b>		<b>(\$1,297,360)</b>	<b>(\$1,275,453)</b>	<b>(\$956,856)</b>	<b>(\$340,504)</b>	<b>35.59%</b>	<b>(1,297,360.00)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer	(\$651,459)		(\$651,459)	(\$1,187,142)	(\$1,195,519)	\$544,060	(45.51%)	(651,459.00)
<b>Total Reserve Transfer</b>	<b>(\$651,459)</b>		<b>(\$651,459)</b>	<b>(\$1,187,142)</b>	<b>(\$1,195,519)</b>	<b>\$544,060</b>	<b>(45.51%)</b>	<b>(651,459.00)</b>
<b>Internal Allocations</b>				<b>\$2,793</b>				
<b>Capital Expenses</b>	<b>\$4,487,464</b>		<b>\$4,487,464</b>	<b>\$4,572,675</b>	<b>\$4,265,250</b>	<b>\$222,214</b>	<b>5.21%</b>	<b>4,487,464.00</b>
<b>Net Levy</b>	<b>\$2,538,645</b>		<b>\$2,538,645</b>	<b>\$2,112,873</b>	<b>\$2,112,875</b>	<b>\$425,770</b>	<b>20.15%</b>	<b>2,538,645.00</b>
<b>Total Roads and Fleet</b>	<b>\$6,356,229</b>		<b>\$6,356,229</b>	<b>\$6,624,856</b>	<b>\$6,160,443</b>	<b>\$195,786</b>	<b>3.18%</b>	<b>6,381,533.00</b>

**Fleet**



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
Revenue								
4-30090 Lease	(\$6,154)		(\$6,154)			(\$6,154)		(6,154.00)
4-40440 Miscellaneous Revenue				(\$5,433)				
<b>Total Revenue</b>	<b>(\$6,154)</b>		<b>(\$6,154)</b>	<b>(\$5,433)</b>		<b>(\$6,154)</b>		<b>(6,154.00)</b>
<b>Total Revenue</b>	<b>(\$6,154)</b>		<b>(\$6,154)</b>	<b>(\$5,433)</b>		<b>(\$6,154)</b>		<b>(6,154.00)</b>
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$232,661		\$232,661	\$208,876	\$297,239	(\$64,578)	(21.73%)	241,774.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$232,661</b>		<b>\$232,661</b>	<b>\$208,876</b>	<b>\$297,239</b>	<b>(\$64,578)</b>	<b>(21.73%)</b>	<b>241,774.00</b>
Materials & Supplies								
5-21100 Fleet R&M M&S	\$133,000		\$133,000	\$166,174	\$133,000			133,000.00
5-21200 Fuel (Gas, diesel)	\$150,000		\$150,000	\$173,161	\$150,000			150,000.00
5-21555 Inventory - Adjustment				\$45,561				
5-21625 Licencing Fee	\$25,000		\$25,000	\$25,189	\$25,000			25,000.00
5-21750 Materials & Supplies	\$45,000		\$45,000	\$42,365	\$45,000			45,000.00
5-21800 Meals & Accommodations	\$2,000		\$2,000	\$1,119	\$2,000			2,000.00
5-22075 Monitoring	\$15,864		\$15,864	\$17,077	\$15,864			15,864.00
<b>Total Materials &amp; Supplies</b>	<b>\$370,864</b>		<b>\$370,864</b>	<b>\$470,646</b>	<b>\$370,864</b>			<b>370,864.00</b>
Contracted Services								
5-30525 Contractors				\$287				
5-30635 Fleet Maint - C.S.	\$122,000		\$122,000	\$157,145	\$122,000			122,000.00
5-31625 Service Contracts	\$9,450		\$9,450	\$11,498	\$9,450			9,450.00
<b>Total Contracted Services</b>	<b>\$131,450</b>		<b>\$131,450</b>	<b>\$168,930</b>	<b>\$131,450</b>			<b>131,450.00</b>
<b>Total Expense</b>	<b>\$734,975</b>		<b>\$734,975</b>	<b>\$848,452</b>	<b>\$799,553</b>	<b>(\$64,578)</b>	<b>(8.08%)</b>	<b>744,088.00</b>
<b>Total Debt</b>								
Capital Fund Reserve Transfer								
6-20090 Reserve Transfer - Fleet	\$4,374		\$4,374	\$2,187		\$4,374		4,374.00
<b>Total Capital Fund Reserve Transfer</b>	<b>\$4,374</b>		<b>\$4,374</b>	<b>\$2,187</b>		<b>\$4,374</b>		<b>4,374.00</b>
<b>Total Reserve Transfer</b>	<b>\$4,374</b>		<b>\$4,374</b>	<b>\$2,187</b>		<b>\$4,374</b>		<b>4,374.00</b>
Internal Allocations								
4-83000 Int. Equipment Lease				(\$3,077)				
5-42000 Int. Equip Costs				\$508				
5-43000 Int. Recovery of Equip	(\$993,665)		(\$993,665)	(\$2,102,482)	(\$993,665)			(993,665.00)
<b>Total Internal Allocations</b>	<b>(\$993,665)</b>		<b>(\$993,665)</b>	<b>(\$2,105,051)</b>	<b>(\$993,665)</b>			<b>(993,665.00)</b>
<b>Net Levy</b>	<b>(\$260,470)</b>		<b>(\$260,470)</b>	<b>(\$1,259,845)</b>	<b>(\$194,112)</b>	<b>(\$66,358)</b>	<b>34.19%</b>	<b>(251,357.00)</b>
<b>2 Capital Fund</b>								
Revenue								
7-60010 Sale of Equipment				(\$21,938)				
<b>Total Revenue</b>				<b>(\$21,938)</b>				
Deferred Revenue								
7-90005 DC's Recognized - Roads and Related	(\$260,000)		(\$260,000)			(\$260,000)		(260,000.00)
<b>Total Deferred Revenue</b>	<b>(\$260,000)</b>		<b>(\$260,000)</b>			<b>(\$260,000)</b>		<b>(260,000.00)</b>
<b>Total Revenue</b>	<b>(\$260,000)</b>		<b>(\$260,000)</b>	<b>(\$21,938)</b>		<b>(\$260,000)</b>		<b>(260,000.00)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer								
9-20090 Reserve Transfer - Fleet	(\$637,281)		(\$637,281)	(\$594,163)	(\$579,500)	(\$57,781)	9.97%	(637,281.00)
<b>Total Capital Reserve Transfer</b>	<b>(\$637,281)</b>		<b>(\$637,281)</b>	<b>(\$594,163)</b>	<b>(\$579,500)</b>	<b>(\$57,781)</b>	<b>9.97%</b>	<b>(637,281.00)</b>
<b>Total Reserve Transfer</b>	<b>(\$637,281)</b>		<b>(\$637,281)</b>	<b>(\$594,163)</b>	<b>(\$579,500)</b>	<b>(\$57,781)</b>	<b>9.97%</b>	<b>(637,281.00)</b>
<b>Capital Expenses</b>								

**Fleet**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>8-21750 Materials &amp; Supplies</b>	<b>\$1,149,476</b>		<b>\$1,149,476</b>	<b>\$823,601</b>	<b>\$787,000</b>	<b>\$362,476</b>	<b>46.06%</b>	<b>1,149,476.00</b>
<b>Total Capital Expenses</b>	<b>\$1,149,476</b>		<b>\$1,149,476</b>	<b>\$823,601</b>	<b>\$787,000</b>	<b>\$362,476</b>	<b>46.06%</b>	<b>1,149,476.00</b>
<b>Net Levy</b>	<b>\$252,195</b>		<b>\$252,195</b>	<b>\$207,500</b>	<b>\$207,500</b>	<b>\$44,695</b>	<b>21.54%</b>	<b>252,195.00</b>
<b>Total Fleet</b>	<b>(\$8,275)</b>		<b>(\$8,275)</b>	<b>(\$1,052,345)</b>	<b>\$13,388</b>	<b>(\$21,663)</b>	<b>(161.81%)</b>	<b>838.00</b>

**Roadways**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-31112 Moving/Overload Permit				(\$120)				
4-31115 Occupation Permit				(\$1,368)				
4-40060 Aggregate Resources	(\$60,000)		(\$60,000)	(\$67,083)	(\$60,000)			(60,000.00)
4-40365 Insurance Recovery				(\$8,072)				
4-40440 Miscellaneous Revenue	(\$9,000)		(\$9,000)	(\$7,746)	(\$9,000)			(9,000.00)
4-40620 Recovery				(\$614)				
4-40670 Road Closing	(\$100)		(\$100)		(\$100)			(100.00)
<b>Total Revenue</b>	<b>(\$69,100)</b>		<b>(\$69,100)</b>	<b>(\$85,003)</b>	<b>(\$69,100)</b>			<b>(69,100.00)</b>
<b>Deferred Revenue</b>								
4-90005 DC's Recognized - Roads and Related	(\$38,660)		(\$38,660)	(\$38,660)	(\$38,660)			(38,660.00)
<b>Total Deferred Revenue</b>	<b>(\$38,660)</b>		<b>(\$38,660)</b>	<b>(\$38,660)</b>	<b>(\$38,660)</b>			<b>(38,660.00)</b>
<b>Total Revenue</b>	<b>(\$107,760)</b>		<b>(\$107,760)</b>	<b>(\$123,663)</b>	<b>(\$107,760)</b>			<b>(107,760.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$1,616,970		\$1,616,970	\$1,192,446	\$1,132,323	\$484,647	42.80%	1,611,297.00
5-10010 Salaries & Wages - PT				\$313	\$3,166	(\$3,166)	(100.00%)	1,104.00
5-12000 Insurance - Recovery				(\$772)				
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$1,616,970</b>		<b>\$1,616,970</b>	<b>\$1,191,987</b>	<b>\$1,135,489</b>	<b>\$481,481</b>	<b>42.40%</b>	<b>1,612,401.00</b>
<b>Materials &amp; Supplies</b>								
5-20150 Advertising/Design				\$249				
5-20350 Building R&M Materials & Supply	\$4,800		\$4,800	\$23,599	\$4,800			4,800.00
5-20450 Clothing & Safety Supplies	\$15,000		\$15,000	\$13,120	\$10,000	\$5,000	50.00%	15,000.00
5-20525 Comm Equip - R&M Materials & Supply	\$2,000		\$2,000	\$1,759	\$2,000			2,000.00
5-20700 Courier	\$150		\$150	\$32	\$150			150.00
5-20750 Custodial Supplies	\$1,000		\$1,000	\$107	\$1,000			1,000.00
5-20940 Employee Allowance				\$326				
5-21000 Equipment Repairs & Maintenance	\$2,000		\$2,000	\$4,598		\$2,000		2,000.00
5-21500 Hydro	\$17,157		\$17,157	\$18,416	\$23,000	(\$5,843)	(25.40%)	17,157.00
5-21750 Materials & Supplies	\$143,000		\$143,000	\$140,866	\$126,200	\$16,800	13.31%	143,000.00
5-21800 Meals & Accommodations	\$4,000		\$4,000	\$2,730	\$4,000			4,000.00
5-21850 Meeting Supplies				\$1,528				
5-22060 Minor Acquisitions				\$7,733				
5-22075 Monitoring				\$2,400				
5-22150 Natural Gas	\$8,000		\$8,000	\$8,908	\$8,000			8,000.00
5-22250 Office Supplies	\$3,000		\$3,000	\$5,693	\$2,000	\$1,000	50.00%	3,000.00
5-22550 Publications	\$200		\$200	\$200	\$200			200.00
5-22850 Sewer				\$1,120				
5-22900 Small Tools & Equipment	\$4,000		\$4,000	\$7,262	\$4,000			4,000.00
5-23100 Telephone - Cellular	\$3,120		\$3,120	\$3,045	\$2,900	\$220	7.59%	3,120.00
5-23105 Telephone - Landline	\$2,000		\$2,000	\$1,833	\$2,000			2,000.00
5-23250 Water	\$900		\$900	\$539	\$900			900.00
<b>Total Materials &amp; Supplies</b>	<b>\$210,327</b>		<b>\$210,327</b>	<b>\$245,863</b>	<b>\$191,150</b>	<b>\$19,177</b>	<b>10.03%</b>	<b>210,327.00</b>
<b>Contracted Services</b>								
5-30250 Building R & M Contracted Services	\$3,500		\$3,500	\$1,931	\$4,500	(\$1,000)	(22.22%)	3,500.00
5-30500 Consulting Fees	\$30,000		\$30,000	\$16,313	\$60,000	(\$30,000)	(50.00%)	30,000.00
5-30525 Contractors	\$260,500		\$260,500	\$341,381	\$254,500	\$6,000	2.36%	260,500.00
5-30600 Copying Expenses				\$402				
5-30621 Custodial Contracts	\$5,000		\$5,000	\$6,426	\$5,000			5,000.00
5-30950 Fee Rebates - Affordable Housing				\$196				
5-31000 Garbage Collection	\$2,000		\$2,000	\$2,396	\$2,000			2,000.00
5-31350 Legal Fees				\$86				
5-31610 Property - R&M Contracted Services	\$300		\$300	\$5,557	\$300			300.00
5-31625 Service Contracts	\$7,000		\$7,000	\$2,392	\$7,000			7,000.00
<b>Total Contracted Services</b>	<b>\$308,300</b>		<b>\$308,300</b>	<b>\$377,080</b>	<b>\$333,300</b>	<b>(\$25,000)</b>	<b>(7.50%)</b>	<b>308,300.00</b>
<b>Rents &amp; Financials</b>								
5-55300 Lease - Premise	\$6,000		\$6,000	\$6,106	\$6,000			6,000.00
<b>Total Rents &amp; Financials</b>	<b>\$6,000</b>		<b>\$6,000</b>	<b>\$6,106</b>	<b>\$6,000</b>			<b>6,000.00</b>
<b>Total Expense</b>	<b>\$2,141,597</b>		<b>\$2,141,597</b>	<b>\$1,821,036</b>	<b>\$1,665,939</b>	<b>\$475,658</b>	<b>28.55%</b>	<b>2,137,028.00</b>
<b>Long Term Debt</b>								

**Roadways**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
5-50000 Debenture - Interest	\$88,201		\$88,201	\$95,994	\$96,046	(\$7,845)	(8.17%)	88,201.00
5-50001 Debenture - Payments	\$195,598		\$195,598	\$195,598	\$195,598			195,598.00
<b>Total Long Term Debt</b>	<b>\$283,799</b>		<b>\$283,799</b>	<b>\$291,592</b>	<b>\$291,644</b>	<b>(\$7,845)</b>	<b>(2.69%)</b>	<b>283,799.00</b>
<b>Total Debt</b>	<b>\$283,799</b>		<b>\$283,799</b>	<b>\$291,592</b>	<b>\$291,644</b>	<b>(\$7,845)</b>	<b>(2.69%)</b>	<b>283,799.00</b>
<b>Total Reserve Transfer</b>								
<b>Internal Allocations</b>								
5-42000 Int. Equip Costs	\$357,161		\$357,161	\$566,417	\$357,161			357,161.00
<b>Total Internal Allocations</b>	<b>\$357,161</b>		<b>\$357,161</b>	<b>\$566,417</b>	<b>\$357,161</b>			<b>357,161.00</b>
<b>Net Levy</b>	<b>\$2,674,797</b>		<b>\$2,674,797</b>	<b>\$2,555,382</b>	<b>\$2,206,984</b>	<b>\$467,813</b>	<b>21.20%</b>	<b>2,670,228.00</b>
<b>2 Capital Fund</b>								
Deferred Revenue								
7-91000 Deferred Gas Tax Recognized				(\$25,075)				
<b>Total Deferred Revenue</b>				<b>(\$25,075)</b>				
Grants								
7-21000 Provincial Grants				(\$2,400)				
<b>Total Grants</b>				<b>(\$2,400)</b>				
<b>Total Revenue</b>				<b>(\$27,475)</b>				
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Capital Expenses</b>								
8-30525 Contractors				\$27,475				
<b>Total Capital Expenses</b>				<b>\$27,475</b>				
<b>Net Levy</b>								
<b>Total Roadways</b>	<b>\$2,674,797</b>		<b>\$2,674,797</b>	<b>\$2,555,382</b>	<b>\$2,206,984</b>	<b>\$467,813</b>	<b>21.20%</b>	<b>2,670,228.00</b>





	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-31170 Snow Removal Fees	(\$13,000)		(\$13,000)	(\$38,871)		(\$13,000)		(13,000.00)
4-40440 Miscellaneous Revenue				(\$4,760)				
<b>Total Revenue</b>	<b>(\$13,000)</b>		<b>(\$13,000)</b>	<b>(\$43,631)</b>		<b>(\$13,000)</b>		<b>(13,000.00)</b>
<b>Total Revenue</b>	<b>(\$13,000)</b>		<b>(\$13,000)</b>	<b>(\$43,631)</b>		<b>(\$13,000)</b>		<b>(13,000.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$185,203		\$185,203	\$526,233	\$426,561	(\$241,358)	(56.58%)	205,953.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$185,203</b>		<b>\$185,203</b>	<b>\$526,233</b>	<b>\$426,561</b>	<b>(\$241,358)</b>	<b>(56.58%)</b>	<b>205,953.00</b>
<b>Materials &amp; Supplies</b>								
5-21555 Inventory - Adjustment				\$146,802				
5-21750 Materials & Supplies	\$227,100		\$227,100	\$331,676	\$227,100			227,100.00
<b>Total Materials &amp; Supplies</b>	<b>\$227,100</b>		<b>\$227,100</b>	<b>\$478,478</b>	<b>\$227,100</b>			<b>227,100.00</b>
<b>Contracted Services</b>								
5-30525 Contractors	\$65,000		\$65,000	\$252,546	\$307,700	(\$242,700)	(78.88%)	65,000.00
<b>Total Contracted Services</b>	<b>\$65,000</b>		<b>\$65,000</b>	<b>\$252,546</b>	<b>\$307,700</b>	<b>(\$242,700)</b>	<b>(78.88%)</b>	<b>65,000.00</b>
<b>Total Expense</b>	<b>\$477,303</b>		<b>\$477,303</b>	<b>\$1,257,257</b>	<b>\$961,361</b>	<b>(\$484,058)</b>	<b>(50.35%)</b>	<b>498,053.00</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Internal Allocations</b>								
5-42000 Int. Equip Costs	\$489,410		\$489,410	\$1,193,900	\$489,410			489,410.00
<b>Total Internal Allocations</b>	<b>\$489,410</b>		<b>\$489,410</b>	<b>\$1,193,900</b>	<b>\$489,410</b>			<b>489,410.00</b>
<b>Net Levy</b>	<b>\$953,713</b>		<b>\$953,713</b>	<b>\$2,407,526</b>	<b>\$1,450,771</b>	<b>(\$497,058)</b>	<b>(34.26%)</b>	<b>974,463.00</b>
<b>Total Winter Control</b>	<b>\$953,713</b>		<b>\$953,713</b>	<b>\$2,407,526</b>	<b>\$1,450,771</b>	<b>(\$497,058)</b>	<b>(34.26%)</b>	<b>974,463.00</b>



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40215 Entrance Permit	(\$10,500)		(\$10,500)	(\$11,880)	(\$10,500)			(10,500.00)
<b>Total Revenue</b>	<b>(\$10,500)</b>		<b>(\$10,500)</b>	<b>(\$11,880)</b>	<b>(\$10,500)</b>			<b>(10,500.00)</b>
<b>Total Revenue</b>	<b>(\$10,500)</b>		<b>(\$10,500)</b>	<b>(\$11,880)</b>	<b>(\$10,500)</b>			<b>(10,500.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$102,990		\$102,990	\$177,052	\$187,299	(\$84,309)	(45.01%)	114,947.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$102,990</b>		<b>\$102,990</b>	<b>\$177,052</b>	<b>\$187,299</b>	<b>(\$84,309)</b>	<b>(45.01%)</b>	<b>114,947.00</b>
<b>Materials &amp; Supplies</b>								
5-21555 Inventory - Adjustment				\$40,537				
5-21750 Materials & Supplies	\$51,600		\$51,600	\$33,244	\$51,600			51,600.00
<b>Total Materials &amp; Supplies</b>	<b>\$51,600</b>		<b>\$51,600</b>	<b>\$73,781</b>	<b>\$51,600</b>			<b>51,600.00</b>
<b>Contracted Services</b>								
5-30525 Contractors	\$45,800		\$45,800	\$122,449	\$90,800	(\$45,000)	(49.56%)	45,800.00
<b>Total Contracted Services</b>	<b>\$45,800</b>		<b>\$45,800</b>	<b>\$122,449</b>	<b>\$90,800</b>	<b>(\$45,000)</b>	<b>(49.56%)</b>	<b>45,800.00</b>
<b>Total Expense</b>	<b>\$200,390</b>		<b>\$200,390</b>	<b>\$373,282</b>	<b>\$329,699</b>	<b>(\$129,309)</b>	<b>(39.22%)</b>	<b>212,347.00</b>
<b>Long Term Debt</b>								
5-50000 Debenture - Interest	\$1,859		\$1,859	\$2,164	\$2,181	(\$322)	(14.76%)	1,859.00
5-50001 Debenture - Payments	\$12,188		\$12,188	\$12,188	\$12,188			12,188.00
<b>Total Long Term Debt</b>	<b>\$14,047</b>		<b>\$14,047</b>	<b>\$14,352</b>	<b>\$14,369</b>	<b>(\$322)</b>	<b>(2.24%)</b>	<b>14,047.00</b>
<b>Total Debt</b>	<b>\$14,047</b>		<b>\$14,047</b>	<b>\$14,352</b>	<b>\$14,369</b>	<b>(\$322)</b>	<b>(2.24%)</b>	<b>14,047.00</b>
<b>Total Reserve Transfer</b>								
<b>Internal Allocations</b>								
5-42000 Int. Equip Costs	\$147,094		\$147,094	\$343,814	\$147,094			147,094.00
<b>Total Internal Allocations</b>	<b>\$147,094</b>		<b>\$147,094</b>	<b>\$343,814</b>	<b>\$147,094</b>			<b>147,094.00</b>
<b>Net Levy</b>	<b>\$351,031</b>		<b>\$351,031</b>	<b>\$719,568</b>	<b>\$480,662</b>	<b>(\$129,631)</b>	<b>(26.97%)</b>	<b>362,988.00</b>
<b>Total Storm Management</b>	<b>\$351,031</b>		<b>\$351,031</b>	<b>\$719,568</b>	<b>\$480,662</b>	<b>(\$129,631)</b>	<b>(26.97%)</b>	<b>362,988.00</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT				\$5,368	\$5,763	(\$5,763)	(100.00%)	
<b>Total Salary, Wages &amp; Benefits</b>				\$5,368	\$5,763	(\$5,763)	(100.00%)	
Materials & Supplies								
5-21500 Hydro	\$67,000		\$67,000	\$70,076	\$80,000	(\$13,000)	(16.25%)	67,000.00
<b>Total Materials &amp; Supplies</b>	\$67,000		\$67,000	\$70,076	\$80,000	(\$13,000)	(16.25%)	67,000.00
Contracted Services								
5-30525 Contractors	\$9,000		\$9,000		\$9,000			9,000.00
5-30850 Equipment Repairs & Maintenance	\$14,000		\$14,000	\$19,109	\$14,000			14,000.00
<b>Total Contracted Services</b>	\$23,000		\$23,000	\$19,109	\$23,000			23,000.00
<b>Total Expense</b>	<b>\$90,000</b>		<b>\$90,000</b>	<b>\$94,553</b>	<b>\$108,763</b>	<b>(\$18,763)</b>	<b>(17.25%)</b>	<b>90,000.00</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>\$90,000</b>		<b>\$90,000</b>	<b>\$94,553</b>	<b>\$108,763</b>	<b>(\$18,763)</b>	<b>(17.25%)</b>	<b>90,000.00</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer								
9-20085 Reserve Transfer - Public Works Capital	(\$101,760)		(\$101,760)			(\$101,760)		(101,760.00)
<b>Total Capital Reserve Transfer</b>	(\$101,760)		(\$101,760)			(\$101,760)		(101,760.00)
<b>Total Reserve Transfer</b>	<b>(\$101,760)</b>		<b>(\$101,760)</b>			<b>(\$101,760)</b>		<b>(101,760.00)</b>
Capital Expenses								
8-30525 Contractors	\$101,760		\$101,760			\$101,760		101,760.00
<b>Total Capital Expenses</b>	<b>\$101,760</b>		<b>\$101,760</b>			<b>\$101,760</b>		<b>101,760.00</b>
<b>Net Levy</b>								
<b>Total Street Lighting</b>	<b>\$90,000</b>		<b>\$90,000</b>	<b>\$94,553</b>	<b>\$108,763</b>	<b>(\$18,763)</b>	<b>(17.25%)</b>	<b>90,000.00</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$108,513		\$108,513	\$94,799	\$94,500	\$14,013	14.83%	96,566.00
<b>Total Salary, Wages &amp; Benefits</b>	\$108,513		\$108,513	\$94,799	\$94,500	\$14,013	14.83%	96,566.00
<b>Total Expense</b>	\$108,513		\$108,513	\$94,799	\$94,500	\$14,013	14.83%	96,566.00
<b>Total Debt</b>								
Capital Fund Reserve Transfer								
6-20085 Reserve Transfer - Public Works Capital	(\$100,000)		(\$100,000)	(\$100,000)	(\$100,000)			(100,000.00)
<b>Total Capital Fund Reserve Transfer</b>	(\$100,000)		(\$100,000)	(\$100,000)	(\$100,000)			(100,000.00)
<b>Total Reserve Transfer</b>	(\$100,000)		(\$100,000)	(\$100,000)	(\$100,000)			(100,000.00)
<b>Net Levy</b>	\$8,513		\$8,513	(\$5,201)	(\$5,500)	\$14,013	(254.78%)	(3,434.00)
<b>2 Capital Fund</b>								
Revenue								
7-40620 Recovery				(\$338,829)				
<b>Total Revenue</b>				(\$338,829)				
Deferred Revenue								
7-90005 DC's Recognized - Roads and Related	(\$100,000)		(\$100,000)		(\$100,000)			(100,000.00)
7-91000 Deferred Gas Tax Recognized	(\$601,143)		(\$601,143)	(\$606,952)	(\$606,952)	\$5,809	(0.96%)	(601,143.00)
<b>Total Deferred Revenue</b>	(\$701,143)		(\$701,143)	(\$606,952)	(\$706,952)	\$5,809	(0.82%)	(701,143.00)
Grants								
7-20000 Federal Grants				(\$16,898)				
7-21000 Provincial Grants	(\$336,217)		(\$336,217)	(\$263,361)	(\$249,904)	(\$86,313)	34.54%	(336,217.00)
<b>Total Grants</b>	(\$336,217)		(\$336,217)	(\$280,259)	(\$249,904)	(\$86,313)	34.54%	(336,217.00)
<b>Total Revenue</b>	(\$1,037,360)		(\$1,037,360)	(\$1,226,040)	(\$956,856)	(\$80,504)	8.41%	(1,037,360.00)
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer								
9-20000 xFr to Capital Reserve								(264,576.00)
9-20085 Reserve Transfer - Public Works Capital	\$207,582		\$207,582	(\$592,979)	(\$616,019)	\$823,601	(133.70%)	726,558.00
9-20090 Reserve Transfer - Fleet								(254,400.00)
9-21065 Reserve Transfer - Working Capital	(\$120,000)		(\$120,000)			(\$120,000)		(120,000.00)
<b>Total Capital Reserve Transfer</b>	\$87,582		\$87,582	(\$592,979)	(\$616,019)	\$703,601	(114.22%)	87,582.00
<b>Total Reserve Transfer</b>	\$87,582		\$87,582	(\$592,979)	(\$616,019)	\$703,601	(114.22%)	87,582.00
Internal Allocations								
8-42000 Internal Equipment Charge				\$2,793				
<b>Total Internal Allocations</b>				\$2,793				
Capital Expenses								
8-21750 Materials & Supplies				\$34,474				
8-30500 Consulting Fees	\$413,146		\$413,146	\$105,890	\$85,000	\$328,146	386.05%	413,146.00
8-30525 Contractors	\$2,823,082		\$2,823,082	\$3,581,235	\$3,393,250	(\$570,168)	(16.80%)	2,823,082.00
<b>Total Capital Expenses</b>	\$3,236,228		\$3,236,228	\$3,721,599	\$3,478,250	(\$242,022)	(6.96%)	3,236,228.00
<b>Net Levy</b>	\$2,286,450		\$2,286,450	\$1,905,373	\$1,905,375	\$381,075	20.00%	2,286,450.00
<b>Total Roads Capital Projects</b>	\$2,294,963		\$2,294,963	\$1,900,172	\$1,899,875	\$395,088	20.80%	2,283,016.00



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40440 Miscellaneous Revenue	(\$31,000)		(\$31,000)	(\$35,468)	(\$31,000)			(31,000.00)
<b>Total Revenue</b>	<b>(\$31,000)</b>		<b>(\$31,000)</b>	<b>(\$35,468)</b>	<b>(\$31,000)</b>			<b>(31,000.00)</b>
<b>Grants</b>								
4-21000 Provincial Grant	(\$114,976)		(\$114,976)	(\$117,146)	(\$114,976)			(114,976.00)
<b>Total Grants</b>	<b>(\$114,976)</b>		<b>(\$114,976)</b>	<b>(\$117,146)</b>	<b>(\$114,976)</b>			<b>(114,976.00)</b>
<b>Total Revenue</b>	<b>(\$145,976)</b>		<b>(\$145,976)</b>	<b>(\$152,614)</b>	<b>(\$145,976)</b>			<b>(145,976.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT				\$14,856	\$10,500	(\$10,500)	(100.00%)	10,730.00
<b>Total Salary, Wages &amp; Benefits</b>				<b>\$14,856</b>	<b>\$10,500</b>	<b>(\$10,500)</b>	<b>(100.00%)</b>	<b>10,730.00</b>
<b>Materials &amp; Supplies</b>								
5-21750 Materials & Supplies	\$450		\$450	\$400	\$450			450.00
5-23100 Telephone - Cellular	\$740		\$740	\$123	\$350	\$390	111.43%	740.00
<b>Total Materials &amp; Supplies</b>	<b>\$1,190</b>		<b>\$1,190</b>	<b>\$523</b>	<b>\$800</b>	<b>\$390</b>	<b>48.75%</b>	<b>1,190.00</b>
<b>Contracted Services</b>								
5-30500 Consulting Fees				\$40,511	\$20,000	(\$20,000)	(100.00%)	
5-31625 Service Contracts	\$157,601	\$85,000	\$242,601	\$154,350	\$159,554	\$83,047	52.05%	242,601.00
5-31630 Service Contracts-Specialized	\$108,884		\$108,884	\$107,637	\$100,590	\$8,294	8.25%	108,884.00
<b>Total Contracted Services</b>	<b>\$266,485</b>	<b>\$85,000</b>	<b>\$351,485</b>	<b>\$302,498</b>	<b>\$280,144</b>	<b>\$71,341</b>	<b>25.47%</b>	<b>351,485.00</b>
<b>Total Expense</b>	<b>\$267,675</b>	<b>\$85,000</b>	<b>\$352,675</b>	<b>\$317,877</b>	<b>\$291,444</b>	<b>\$61,231</b>	<b>21.01%</b>	<b>363,405.00</b>
<b>Total Debt</b>								
<b>Operating Reserve Transfer</b>								
6-21032 Reserve Transfer - Transit				(\$20,000)	(\$20,000)	\$20,000	(100.00%)	
<b>Total Operating Reserve Transfer</b>				<b>(\$20,000)</b>	<b>(\$20,000)</b>	<b>\$20,000</b>	<b>(100.00%)</b>	
<b>Total Reserve Transfer</b>				<b>(\$20,000)</b>	<b>(\$20,000)</b>	<b>\$20,000</b>	<b>(100.00%)</b>	
<b>Net Levy</b>	<b>\$121,699</b>	<b>\$85,000</b>	<b>\$206,699</b>	<b>\$145,263</b>	<b>\$125,468</b>	<b>\$81,231</b>	<b>64.74%</b>	<b>217,429.00</b>
<b>Total Transit</b>	<b>\$121,699</b>	<b>\$85,000</b>	<b>\$206,699</b>	<b>\$145,263</b>	<b>\$125,468</b>	<b>\$81,231</b>	<b>64.74%</b>	<b>217,429.00</b>



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
Revenue	(\$143,428)		(\$143,428)	(\$173,760)	(\$118,247)	(\$25,181)	21.30%	(143,428.00)
Donations				(\$850)				
<b>Total Revenue</b>	<b>(\$143,428)</b>		<b>(\$143,428)</b>	<b>(\$174,610)</b>	<b>(\$118,247)</b>	<b>(\$25,181)</b>	<b>21.30%</b>	<b>(143,428.00)</b>
Salary, Wages & Benefits	\$748,959		\$748,959	\$652,674	\$655,224	\$93,735	14.31%	739,687.00
Materials & Supplies	\$250,014	\$1,100	\$251,114	\$254,044	\$233,686	\$17,428	7.46%	251,114.00
Contracted Services	\$131,550		\$131,550	\$146,353	\$132,650	(\$1,100)	(0.83%)	131,550.00
Rents & Financials				\$22				
<b>Total Expense</b>	<b>\$1,130,523</b>	<b>\$1,100</b>	<b>\$1,131,623</b>	<b>\$1,053,093</b>	<b>\$1,021,560</b>	<b>\$110,063</b>	<b>10.77%</b>	<b>1,122,351.00</b>
Long Term Debt	\$65,849		\$65,849	\$67,723	\$67,723	(\$1,874)	(2.77%)	65,849.00
<b>Total Debt</b>	<b>\$65,849</b>		<b>\$65,849</b>	<b>\$67,723</b>	<b>\$67,723</b>	<b>(\$1,874)</b>	<b>(2.77%)</b>	<b>65,849.00</b>
Operating Reserve Transfer	(\$2,500)		(\$2,500)	(\$1,261)	(\$2,500)			(2,500.00)
Capital Fund Reserve Transfer	\$5,550		\$5,550	(\$2,042)	(\$450)	\$6,000	(1,333.33%)	5,550.00
<b>Total Reserve Transfer</b>	<b>\$3,050</b>		<b>\$3,050</b>	<b>(\$3,303)</b>	<b>(\$2,950)</b>	<b>\$6,000</b>	<b>(203.39%)</b>	<b>3,050.00</b>
<b>Internal Allocations</b>				<b>\$2,508</b>				
<b>Net Levy</b>	<b>\$1,055,994</b>	<b>\$1,100</b>	<b>\$1,057,094</b>	<b>\$945,411</b>	<b>\$968,086</b>	<b>\$89,008</b>	<b>9.19%</b>	<b>1,047,822.00</b>
<b>2 Capital Fund</b>								
Deferred Revenue	(\$508,449)		(\$508,449)			(\$508,449)		(508,449.00)
<b>Total Revenue</b>	<b>(\$508,449)</b>		<b>(\$508,449)</b>			<b>(\$508,449)</b>		<b>(508,449.00)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer	(\$754,068)		(\$754,068)	\$49,200	\$59,325	(\$813,393)	(1,371.08%)	(754,068.00)
<b>Total Reserve Transfer</b>	<b>(\$754,068)</b>		<b>(\$754,068)</b>	<b>\$49,200</b>	<b>\$59,325</b>	<b>(\$813,393)</b>	<b>(1,371.08%)</b>	<b>(754,068.00)</b>
<b>Capital Expenses</b>	<b>\$1,604,671</b>		<b>\$1,604,671</b>	<b>\$248,324</b>	<b>\$238,200</b>	<b>\$1,366,471</b>	<b>573.67%</b>	<b>1,604,671.00</b>
<b>Net Levy</b>	<b>\$342,154</b>		<b>\$342,154</b>	<b>\$297,524</b>	<b>\$297,525</b>	<b>\$44,629</b>	<b>15.00%</b>	<b>342,154.00</b>
<b>Total Parks &amp; Cemeteries</b>	<b>\$1,398,148</b>	<b>\$1,100</b>	<b>\$1,399,248</b>	<b>\$1,242,935</b>	<b>\$1,265,611</b>	<b>\$133,637</b>	<b>10.56%</b>	<b>1,389,976.00</b>

**Cemeteries**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40160 Cornerstone Revenue	(\$5,500)		(\$5,500)	(\$6,000)	(\$5,500)			(5,500.00)
4-40195 Disinterment				(\$2,200)				
4-40320 Grass & Device Revenue	(\$4,550)		(\$4,550)	(\$6,350)	(\$4,550)			(4,550.00)
4-40380 Interment - Grave	(\$32,600)		(\$32,600)	(\$33,300)	(\$32,600)			(32,600.00)
4-40390 Interment - Cremation	(\$16,500)		(\$16,500)	(\$18,400)	(\$14,100)	(\$2,400)	17.02%	(16,500.00)
4-40440 Miscellaneous Revenue				(\$1)				
4-40485 Niche - Columbarium	(\$20,718)		(\$20,718)	(\$31,323)	(\$14,500)	(\$6,218)	42.88%	(20,718.00)
4-40487 Niche - Second Open/Close	(\$150)		(\$150)		(\$150)			(150.00)
4-40555 Plaque - Bronze Wreath	(\$3,750)		(\$3,750)	(\$6,300)	(\$3,750)			(3,750.00)
4-40560 Plot - Single Adult	(\$7,200)		(\$7,200)	(\$8,352)	(\$7,200)			(7,200.00)
4-40561 Plot - Double Adult	(\$7,680)		(\$7,680)	(\$5,908)	(\$7,680)			(7,680.00)
4-40563 Plot - Single Cremation	(\$720)		(\$720)	(\$2,040)	(\$720)			(720.00)
4-40802 Vault Transfer Fee	(\$1,200)		(\$1,200)	(\$100)	(\$1,200)			(1,200.00)
4-40810 Weekend Surcharge	(\$3,600)		(\$3,600)	(\$5,325)	(\$3,600)			(3,600.00)
4-40815 Monument Staking Fee	(\$3,000)		(\$3,000)	(\$4,500)		(\$3,000)		(3,000.00)
4-40820 Winter Vault	(\$6,000)		(\$6,000)	(\$4,200)	(\$6,000)			(6,000.00)
4-70030 Interest	(\$2,345)		(\$2,345)	(\$3,242)	(\$2,345)			(2,345.00)
4-70040 Investment Income				(\$6,048)				
<b>Total Revenue</b>	<b>(\$115,513)</b>		<b>(\$115,513)</b>	<b>(\$143,589)</b>	<b>(\$103,895)</b>	<b>(\$11,618)</b>	<b>11.18%</b>	<b>(115,513.00)</b>
<b>Donations</b>								
4-50010 Donations - Individual & Corporate				(\$850)				
<b>Total Donations</b>				<b>(\$850)</b>				
<b>Total Revenue</b>	<b>(\$115,513)</b>		<b>(\$115,513)</b>	<b>(\$144,439)</b>	<b>(\$103,895)</b>	<b>(\$11,618)</b>	<b>11.18%</b>	<b>(115,513.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$176,650		\$176,650	\$151,234	\$158,439	\$18,211	11.49%	182,575.00
5-10010 Salaries & Wages - PT	\$22,224		\$22,224	\$25,755	\$19,801	\$2,423	12.24%	20,045.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$198,874</b>		<b>\$198,874</b>	<b>\$176,989</b>	<b>\$178,240</b>	<b>\$20,634</b>	<b>11.58%</b>	<b>202,620.00</b>
<b>Materials &amp; Supplies</b>								
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000			\$1,000		1,000.00
5-20450 Clothing & Safety Supplies	\$1,200		\$1,200	\$1,276	\$900	\$300	33.33%	1,200.00
5-20500 Columbarium Supplies	\$3,000		\$3,000	\$5,492	\$1,200	\$1,800	150.00%	3,000.00
5-20600 Cornerstone	\$2,625		\$2,625	\$3,089	\$2,625			2,625.00
5-20940 Employee Allowance				\$9				
5-21000 Equipment Repairs & Maintenance	\$1,000		\$1,000	\$37		\$1,000		1,000.00
5-21100 Fleet R&M M&S	\$3,071		\$3,071	\$7,045	\$1,271	\$1,800	141.62%	3,071.00
5-21200 Fuel (Gas, diesel)	\$5,000		\$5,000	\$5,850	\$4,000	\$1,000	25.00%	5,000.00
5-21300 Grave Maintenance	\$3,000		\$3,000	\$3,783	\$3,000			3,000.00
5-21500 Hydro	\$1,800		\$1,800	\$2,146	\$1,800			1,800.00
5-21625 Licencing Fee	\$1,430		\$1,430	\$1,692	\$1,430			1,430.00
5-21800 Meals & Accommodations	\$800		\$800		\$800			800.00
5-22250 Office Supplies	\$1,000		\$1,000	\$911	\$1,000			1,000.00
5-22480 Property - R&M Materials & Supply	\$3,000		\$3,000	\$2,542	\$3,000			3,000.00
5-22850 Sewer	\$700		\$700	\$99	\$700			700.00
5-22900 Small Tools & Equipment	\$4,600		\$4,600	\$3,352	\$4,600			4,600.00
5-23100 Telephone - Cellular	\$1,380		\$1,380	\$1,241	\$1,102	\$278	25.23%	1,380.00
5-23250 Water	\$1,700		\$1,700	\$1,468	\$1,700			1,700.00
<b>Total Materials &amp; Supplies</b>	<b>\$36,306</b>		<b>\$36,306</b>	<b>\$40,032</b>	<b>\$29,128</b>	<b>\$7,178</b>	<b>24.64%</b>	<b>36,306.00</b>
<b>Contracted Services</b>								
5-30100 Accounting/Audit Fees	\$1,000		\$1,000	\$1,000	\$1,000			1,000.00
5-30525 Contractors	\$7,100		\$7,100	\$4,129	\$7,100			7,100.00
5-30635 Fleet Maint - C.S.				\$2,959				
5-31000 Garbage Collection	\$200		\$200		\$200			200.00
5-31610 Property - R&M Contracted Services	\$8,000		\$8,000	\$4,160	\$8,000			8,000.00
5-31655 Software Maint & Support	\$2,000		\$2,000	\$3,400	\$2,000			2,000.00
<b>Total Contracted Services</b>	<b>\$18,300</b>		<b>\$18,300</b>	<b>\$15,648</b>	<b>\$18,300</b>			<b>18,300.00</b>
<b>Total Expense</b>	<b>\$253,480</b>		<b>\$253,480</b>	<b>\$232,669</b>	<b>\$225,668</b>	<b>\$27,812</b>	<b>12.32%</b>	<b>257,226.00</b>
<b>Total Debt</b>								

**Cemeteries**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>Total Reserve Transfer</b>								
<b>Internal Allocations</b>								
5-43000 Int. Recovery of Equip				(\$154)				
<b>Total Internal Allocations</b>				(\$154)				
<b>Net Levy</b>	\$137,967		\$137,967	\$88,076	\$121,773	\$16,194	13.30%	141,713.00
2 Capital Fund								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Capital Reserve Transfer</b>								
9-20070 Reserve Transfer - Cemetery	(\$1,200)		(\$1,200)	\$12,000	\$4,000	(\$5,200)	(130.00%)	(1,200.00)
9-20090 Reserve Transfer - Fleet				(\$10,033)	(\$12,000)	\$12,000	(100.00%)	
<b>Total Capital Reserve Transfer</b>	(\$1,200)		(\$1,200)	\$1,967	(\$8,000)	\$6,800	(85.00%)	(1,200.00)
<b>Total Reserve Transfer</b>	(\$1,200)		(\$1,200)	\$1,967	(\$8,000)	\$6,800	(85.00%)	(1,200.00)
<b>Capital Expenses</b>								
8-21750 Materials & Supplies				\$10,033	\$12,000	(\$12,000)	(100.00%)	
8-30525 Contractors	\$15,000		\$15,000		\$8,000	\$7,000	87.50%	15,000.00
<b>Total Capital Expenses</b>	\$15,000		\$15,000	\$10,033	\$20,000	(\$5,000)	(25.00%)	15,000.00
<b>Net Levy</b>	\$13,800		\$13,800	\$12,000	\$12,000	\$1,800	15.00%	13,800.00
<b>Total Cemeteries</b>	\$151,767		\$151,767	\$100,076	\$133,773	\$17,994	13.45%	155,513.00





	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30040 Dock Lease - Public	(\$19,563)		(\$19,563)	(\$23,663)	(\$6,000)	(\$13,563)	226.05%	(19,563.00)
4-40418 Locks Permits	(\$7,952)		(\$7,952)	(\$6,408)	(\$7,952)			(7,952.00)
4-40660 Restitution Payment				(\$100)				
4-40793 Tree Planting Revenue	(\$400)		(\$400)		(\$400)			(400.00)
<b>Total Revenue</b>	<b>(\$27,915)</b>		<b>(\$27,915)</b>	<b>(\$30,171)</b>	<b>(\$14,352)</b>	<b>(\$13,563)</b>	<b>94.50%</b>	<b>(27,915.00)</b>
<b>Total Revenue</b>	<b>(\$27,915)</b>		<b>(\$27,915)</b>	<b>(\$30,171)</b>	<b>(\$14,352)</b>	<b>(\$13,563)</b>	<b>94.50%</b>	<b>(27,915.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$315,178		\$315,178	\$249,720	\$244,983	\$70,195	28.65%	302,858.00
5-10010 Salaries & Wages - PT	\$234,907		\$234,907	\$225,965	\$232,001	\$2,906	1.25%	234,209.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$550,085</b>		<b>\$550,085</b>	<b>\$475,685</b>	<b>\$476,984</b>	<b>\$73,101</b>	<b>15.33%</b>	<b>537,067.00</b>
<b>Materials &amp; Supplies</b>								
5-20350 Building R&M Materials & Supply				\$15				
5-20450 Clothing & Safety Supplies	\$3,500		\$3,500	\$2,348	\$3,500			3,500.00
5-20750 Custodial Supplies	\$2,800		\$2,800	\$2,835	\$2,800			2,800.00
5-20855 Dock - Repairs & Maintenance	\$4,200		\$4,200	\$2,410	\$4,200			4,200.00
5-20940 Employee Allowance				\$5				
5-21000 Equipment Repairs & Maintenance	\$6,000	\$1,100	\$7,100	\$4,865	\$6,000	\$1,100	18.33%	7,100.00
5-21100 Fleet R&M M&S	\$3,000		\$3,000	\$8,690	\$3,000			3,000.00
5-21105 Flag Maintenance	\$4,000		\$4,000	\$3,518	\$3,000	\$1,000	33.33%	4,000.00
5-21200 Fuel (Gas, diesel)	\$23,133		\$23,133	\$25,582	\$18,953	\$4,180	22.05%	23,133.00
5-21477 Horticulture/Beautification	\$20,000		\$20,000	\$21,436	\$20,000			20,000.00
5-21500 Hydro	\$19,000		\$19,000	\$17,217	\$18,000	\$1,000	5.56%	19,000.00
5-21625 Licencing Fee	\$955		\$955	\$720	\$955			955.00
5-21800 Meals & Accommodations	\$1,080		\$1,080	\$535	\$1,080			1,080.00
5-21950 Mileage				\$89				
5-22250 Office Supplies	\$300		\$300	\$179	\$300			300.00
5-22450 Promotion/Special Events	\$500		\$500			\$500		500.00
5-22475 Propane	\$5,750		\$5,750	\$5,512	\$5,750			5,750.00
5-22480 Property - R&M Materials & Supply	\$84,750		\$84,750	\$77,941	\$84,750			84,750.00
5-22850 Sewer	\$500		\$500	\$688	\$500			500.00
5-22875 Signage	\$4,000		\$4,000	\$4,579	\$4,000			4,000.00
5-22900 Small Tools & Equipment	\$1,000		\$1,000	\$949		\$1,000		1,000.00
5-23100 Telephone - Cellular	\$2,040		\$2,040	\$1,765	\$2,570	(\$530)	(20.62%)	2,040.00
5-23105 Telephone - Landline	\$900		\$900	\$882	\$900			900.00
5-23155 Tree Maintenance	\$6,000		\$6,000	\$6,313	\$4,000	\$2,000	50.00%	6,000.00
5-23250 Water	\$20,300		\$20,300	\$24,939	\$20,300			20,300.00
<b>Total Materials &amp; Supplies</b>	<b>\$213,708</b>	<b>\$1,100</b>	<b>\$214,808</b>	<b>\$214,012</b>	<b>\$204,558</b>	<b>\$10,250</b>	<b>5.01%</b>	<b>214,808.00</b>
<b>Contracted Services</b>								
5-30525 Contractors				\$3,222	\$1,100	(\$1,100)	(100.00%)	
5-30635 Fleet Maint - C.S.	\$4,600		\$4,600	\$11,886	\$4,600			4,600.00
5-31000 Garbage Collection	\$34,200		\$34,200	\$40,444	\$34,200			34,200.00
5-31400 Maintenance Contracts	\$63,500		\$63,500	\$64,755	\$63,500			63,500.00
5-31610 Property - R&M Contracted Services	\$450		\$450	\$475	\$450			450.00
5-31875 Washroom Rentals	\$10,500		\$10,500	\$9,923	\$10,500			10,500.00
<b>Total Contracted Services</b>	<b>\$113,250</b>		<b>\$113,250</b>	<b>\$130,705</b>	<b>\$114,350</b>	<b>(\$1,100)</b>	<b>(0.96%)</b>	<b>113,250.00</b>
<b>Rents &amp; Financials</b>								
5-57000 Interest & Penalties				\$22				
<b>Total Rents &amp; Financials</b>				<b>\$22</b>				
<b>Total Expense</b>	<b>\$877,043</b>	<b>\$1,100</b>	<b>\$878,143</b>	<b>\$820,424</b>	<b>\$795,892</b>	<b>\$82,251</b>	<b>10.33%</b>	<b>865,125.00</b>
<b>Long Term Debt</b>								
5-50000 Debenture - Interest	\$22,514		\$22,514	\$24,388	\$24,388	(\$1,874)	(7.68%)	22,514.00
5-50001 Debenture - Payments	\$43,335		\$43,335	\$43,335	\$43,335			43,335.00
<b>Total Long Term Debt</b>	<b>\$65,849</b>		<b>\$65,849</b>	<b>\$67,723</b>	<b>\$67,723</b>	<b>(\$1,874)</b>	<b>(2.77%)</b>	<b>65,849.00</b>
<b>Total Debt</b>	<b>\$65,849</b>		<b>\$65,849</b>	<b>\$67,723</b>	<b>\$67,723</b>	<b>(\$1,874)</b>	<b>(2.77%)</b>	<b>65,849.00</b>
<b>Operating Reserve Transfer</b>								
6-21010 Reserve Transfer - Brunel Locks Park	(\$2,500)		(\$2,500)	(\$1,261)	(\$2,500)			(2,500.00)
<b>Total Operating Reserve Transfer</b>	<b>(\$2,500)</b>		<b>(\$2,500)</b>	<b>(\$1,261)</b>	<b>(\$2,500)</b>			<b>(2,500.00)</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>Capital Fund Reserve Transfer</b>								
6-20072 Reserve Transfer - Parks	\$6,000		\$6,000			\$6,000		6,000.00
6-20080 RSRV xFr - Pitmans Bay	(\$450)		(\$450)	(\$2,042)	(\$450)			(450.00)
<b>Total Capital Fund Reserve Transfer</b>	<b>\$5,550</b>		<b>\$5,550</b>	<b>(\$2,042)</b>	<b>(\$450)</b>	<b>\$6,000</b>	<b>(1,333.33%)</b>	<b>5,550.00</b>
<b>Total Reserve Transfer</b>	<b>\$3,050</b>		<b>\$3,050</b>	<b>(\$3,303)</b>	<b>(\$2,950)</b>	<b>\$6,000</b>	<b>(203.39%)</b>	<b>3,050.00</b>
<b>Internal Allocations</b>								
5-43000 Int. Recovery of Equip				(\$415)				
5-83000 Int. Equipment Lease				\$3,077				
<b>Total Internal Allocations</b>				<b>\$2,662</b>				
<b>Net Levy</b>	<b>\$918,027</b>	<b>\$1,100</b>	<b>\$919,127</b>	<b>\$857,335</b>	<b>\$846,313</b>	<b>\$72,814</b>	<b>8.60%</b>	<b>906,109.00</b>
<b>2 Capital Fund</b>								
<b>Deferred Revenue</b>								
7-90020 DC's Recognized - Outdoor Recreation	(\$8,449)		(\$8,449)			(\$8,449)		(8,449.00)
7-92000 Deferred Parkland Fee Recognized	(\$500,000)		(\$500,000)			(\$500,000)		(500,000.00)
<b>Total Deferred Revenue</b>	<b>(\$508,449)</b>		<b>(\$508,449)</b>			<b>(\$508,449)</b>		<b>(508,449.00)</b>
<b>Total Revenue</b>	<b>(\$508,449)</b>		<b>(\$508,449)</b>			<b>(\$508,449)</b>		<b>(508,449.00)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Capital Reserve Transfer</b>								
9-20072 Reserve Transfer - Parks	(\$717,868)		(\$717,868)	\$142,136	\$172,325	(\$890,193)	(516.58%)	(717,868.00)
9-20090 Reserve Transfer - Fleet	(\$35,000)		(\$35,000)	(\$94,903)	(\$105,000)	\$70,000	(66.67%)	(35,000.00)
<b>Total Capital Reserve Transfer</b>	<b>(\$752,868)</b>		<b>(\$752,868)</b>	<b>\$47,233</b>	<b>\$67,325</b>	<b>(\$820,193)</b>	<b>(1,218.26%)</b>	<b>(752,868.00)</b>
<b>Total Reserve Transfer</b>	<b>(\$752,868)</b>		<b>(\$752,868)</b>	<b>\$47,233</b>	<b>\$67,325</b>	<b>(\$820,193)</b>	<b>(1,218.26%)</b>	<b>(752,868.00)</b>
<b>Capital Expenses</b>								
8-21750 Materials & Supplies	\$35,000		\$35,000	\$101,810	\$105,000	(\$70,000)	(66.67%)	35,000.00
8-30500 Consulting Fees				\$38,553				
8-30525 Contractors	\$1,524,671		\$1,524,671	\$97,928	\$113,200	\$1,411,471	1,246.88%	1,524,671.00
8-31600 Professional Fees	\$30,000		\$30,000			\$30,000		30,000.00
<b>Total Capital Expenses</b>	<b>\$1,589,671</b>		<b>\$1,589,671</b>	<b>\$238,291</b>	<b>\$218,200</b>	<b>\$1,371,471</b>	<b>628.54%</b>	<b>1,589,671.00</b>
<b>Net Levy</b>	<b>\$328,354</b>		<b>\$328,354</b>	<b>\$285,524</b>	<b>\$285,525</b>	<b>\$42,829</b>	<b>15.00%</b>	<b>328,354.00</b>
<b>Total Parks and Trails</b>	<b>\$1,246,381</b>	<b>\$1,100</b>	<b>\$1,247,481</b>	<b>\$1,142,859</b>	<b>\$1,131,838</b>	<b>\$115,643</b>	<b>10.22%</b>	<b>1,234,463.00</b>

**Fire & Emergency Services**



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
Revenue	(\$244,631)		(\$244,631)	(\$245,185)	(\$239,977)	(\$4,654)	1.94%	(244,631.00)
Grants				(\$5,000)				
Donations				(\$8,182)				
<b>Total Revenue</b>	<b>(\$244,631)</b>		<b>(\$244,631)</b>	<b>(\$258,367)</b>	<b>(\$239,977)</b>	<b>(\$4,654)</b>	<b>1.94%</b>	<b>(244,631.00)</b>
Salary, Wages & Benefits	\$935,609	\$3,000	\$938,609	\$797,617	\$905,734	\$32,875	3.63%	928,139.00
Materials & Supplies	\$187,389	(\$3,000)	\$184,389	\$195,242	\$196,729	(\$12,340)	(6.27%)	184,389.00
Contracted Services	\$96,780		\$96,780	\$92,279	\$77,717	\$19,063	24.53%	96,780.00
<b>Total Expense</b>	<b>\$1,219,778</b>		<b>\$1,219,778</b>	<b>\$1,085,138</b>	<b>\$1,180,180</b>	<b>\$39,598</b>	<b>3.36%</b>	<b>1,209,308.00</b>
Long Term Debt	\$59,877		\$59,877	\$59,876	\$59,876	\$1		59,877.00
<b>Total Debt</b>	<b>\$59,877</b>		<b>\$59,877</b>	<b>\$59,876</b>	<b>\$59,876</b>	<b>\$1</b>		<b>59,877.00</b>
Operating Reserve Transfer				\$814				
<b>Total Reserve Transfer</b>				<b>\$814</b>				
<b>Internal Allocations</b>				<b>(\$1,584)</b>				
<b>Net Levy</b>	<b>\$1,035,024</b>		<b>\$1,035,024</b>	<b>\$885,877</b>	<b>\$1,000,079</b>	<b>\$34,945</b>	<b>3.49%</b>	<b>1,024,554.00</b>
<b>2 Capital Fund</b>								
Revenue				(\$45,000)				
<b>Total Revenue</b>				<b>(\$45,000)</b>				
<b>Total Expense</b>								
<b>Total Debt</b>								
Capital Reserve Transfer	(\$171,036)		(\$171,036)	\$205,792	\$132,455	(\$303,491)	(229.13%)	(171,036.00)
<b>Total Reserve Transfer</b>	<b>(\$171,036)</b>		<b>(\$171,036)</b>	<b>\$205,792</b>	<b>\$132,455</b>	<b>(\$303,491)</b>	<b>(229.13%)</b>	<b>(171,036.00)</b>
<b>Capital Expenses</b>	<b>\$485,356</b>		<b>\$485,356</b>	<b>\$112,530</b>	<b>\$140,867</b>	<b>\$344,489</b>	<b>244.55%</b>	<b>485,356.00</b>
<b>Net Levy</b>	<b>\$314,320</b>		<b>\$314,320</b>	<b>\$273,322</b>	<b>\$273,322</b>	<b>\$40,998</b>	<b>15.00%</b>	<b>314,320.00</b>
<b>Total Fire &amp; Emergency Services</b>	<b>\$1,349,344</b>		<b>\$1,349,344</b>	<b>\$1,159,199</b>	<b>\$1,273,401</b>	<b>\$75,943</b>	<b>5.96%</b>	<b>1,338,874.00</b>



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>1 Operating Fund</b>								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$34,322		\$34,322	\$32,810	\$32,848	\$1,474	4.49%	33,560.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$34,322</b>		<b>\$34,322</b>	<b>\$32,810</b>	<b>\$32,848</b>	<b>\$1,474</b>	<b>4.49%</b>	<b>33,560.00</b>
Materials & Supplies								
5-21750 Materials & Supplies	\$1,500		\$1,500	\$966	\$4,500	(\$3,000)	(66.67%)	1,500.00
5-21800 Meals & Accommodations	\$768		\$768	\$21	\$768			768.00
<b>Total Materials &amp; Supplies</b>	<b>\$2,268</b>		<b>\$2,268</b>	<b>\$987</b>	<b>\$5,268</b>	<b>(\$3,000)</b>	<b>(56.95%)</b>	<b>2,268.00</b>
<b>Total Expense</b>	<b>\$36,590</b>		<b>\$36,590</b>	<b>\$33,797</b>	<b>\$38,116</b>	<b>(\$1,526)</b>	<b>(4.00%)</b>	<b>35,828.00</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>								
	<b>\$36,590</b>		<b>\$36,590</b>	<b>\$33,797</b>	<b>\$38,116</b>	<b>(\$1,526)</b>	<b>(4.00%)</b>	<b>35,828.00</b>
<b>Total Emergency Planning</b>	<b>\$36,590</b>		<b>\$36,590</b>	<b>\$33,797</b>	<b>\$38,116</b>	<b>(\$1,526)</b>	<b>(4.00%)</b>	<b>35,828.00</b>

**Fire**



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-20050 Federal- HST/GST Recovery	(\$5,628)		(\$5,628)	(\$5,158)	(\$5,628)			(5,628.00)
4-21060 Prov - Fire Call Revenue	(\$7,000)		(\$7,000)	(\$7,010)	(\$7,000)			(7,000.00)
4-22010 Municipal - District	(\$12,000)		(\$12,000)	(\$13,004)	(\$10,000)	(\$2,000)	20.00%	(12,000.00)
4-22030 Municipal - Lake of Bays	(\$176,201)		(\$176,201)	(\$173,170)	(\$176,201)			(176,201.00)
4-30090 Lease	(\$4,200)		(\$4,200)	(\$4,411)	(\$4,200)			(4,200.00)
4-40365 Insurance Recovery	(\$25,000)		(\$25,000)	(\$24,688)	(\$25,000)			(25,000.00)
4-40440 Miscellaneous Revenue	(\$8,000)		(\$8,000)	(\$11,573)	(\$5,600)	(\$2,400)	42.86%	(8,000.00)
4-40450 MNR Fire	(\$6,602)		(\$6,602)	(\$6,171)	(\$6,348)	(\$254)	4.00%	(6,602.00)
<b>Total Revenue</b>	<b>(\$244,631)</b>		<b>(\$244,631)</b>	<b>(\$245,185)</b>	<b>(\$239,977)</b>	<b>(\$4,654)</b>	<b>1.94%</b>	<b>(244,631.00)</b>
<b>Grants</b>								
4-23000 Community Grant				(\$5,000)				
<b>Total Grants</b>				<b>(\$5,000)</b>				
<b>Donations</b>								
4-50010 Donations - Individual & Corporate				(\$8,182)				
<b>Total Donations</b>				<b>(\$8,182)</b>				
<b>Total Revenue</b>	<b>(\$244,631)</b>		<b>(\$244,631)</b>	<b>(\$258,367)</b>	<b>(\$239,977)</b>	<b>(\$4,654)</b>	<b>1.94%</b>	<b>(244,631.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$620,322		\$620,322	\$481,362	\$592,837	\$27,485	4.64%	605,739.00
5-10010 Salaries & Wages - PT	\$280,965	\$3,000	\$283,965	\$282,218	\$280,049	\$3,916	1.40%	288,840.00
5-12000 Insurance - Recovery				\$1,227				
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$901,287</b>	<b>\$3,000</b>	<b>\$904,287</b>	<b>\$764,807</b>	<b>\$872,886</b>	<b>\$31,401</b>	<b>3.60%</b>	<b>894,579.00</b>
<b>Materials &amp; Supplies</b>								
5-20350 Building R&M Materials & Supply	\$2,500		\$2,500	\$2,358	\$10,000	(\$7,500)	(75.00%)	2,500.00
5-20450 Clothing & Safety Supplies	\$17,000		\$17,000	\$16,180	\$17,000			17,000.00
5-20525 Comm Equip - R&M Materials & Supply	\$4,000		\$4,000	\$1,692	\$5,300	(\$1,300)	(24.53%)	4,000.00
5-20700 Courier	\$350		\$350	\$659	\$350			350.00
5-20750 Custodial Supplies	\$2,000		\$2,000	\$1,004	\$2,000			2,000.00
5-20925 Educational Supplies	\$12,000		\$12,000	\$10,791	\$12,000			12,000.00
5-21000 Equipment Repairs & Maintenance	\$9,000		\$9,000	\$5,325	\$9,000			9,000.00
5-21050 Fire Prevention	\$6,000		\$6,000	\$1,417	\$8,000	(\$2,000)	(25.00%)	6,000.00
5-21100 Fleet R&M M&S	\$45,000		\$45,000	\$53,295	\$42,000	\$3,000	7.14%	45,000.00
5-21200 Fuel (Gas, diesel)	\$21,000		\$21,000	\$24,236	\$19,000	\$2,000	10.53%	21,000.00
5-21500 Hydro	\$14,175		\$14,175	\$11,915	\$14,175			14,175.00
5-21800 Meals & Accommodations	\$6,350		\$6,350	\$3,617	\$6,350			6,350.00
5-22060 Minor Acquisitions				\$13,339				
5-22150 Natural Gas	\$6,400		\$6,400	\$7,905	\$6,400			6,400.00
5-22250 Office Supplies	\$950		\$950	\$2,149	\$4,250	(\$3,300)	(77.65%)	950.00
5-22585 Radio Tower R&M	\$5,400		\$5,400	\$3,339	\$3,000	\$2,400	80.00%	5,400.00
5-22850 Sewer	\$770		\$770	\$509	\$770			770.00
5-22955 Specialized Equipment	\$10,000		\$10,000	\$17,421	\$10,000			10,000.00
5-23100 Telephone - Cellular	\$2,760		\$2,760	\$2,645	\$3,100	(\$340)	(10.97%)	2,760.00
5-23105 Telephone - Landline	\$2,700		\$2,700	\$2,784	\$2,000	\$700	35.00%	2,700.00
5-23175 Volunteer/Staff Appreciation	\$6,000		\$6,000	\$3,043	\$6,000			6,000.00
5-23180 Health & Wellness Program	\$10,000	(\$3,000)	\$7,000	\$8,062	\$10,000	(\$3,000)	(30.00%)	7,000.00
5-23250 Water	\$766		\$766	\$570	\$766			766.00
<b>Total Materials &amp; Supplies</b>	<b>\$185,121</b>	<b>(\$3,000)</b>	<b>\$182,121</b>	<b>\$194,255</b>	<b>\$191,461</b>	<b>(\$9,340)</b>	<b>(4.88%)</b>	<b>182,121.00</b>
<b>Contracted Services</b>								
5-30100 Accounting/Audit Fees					\$2,550	(\$2,550)	(100.00%)	
5-30250 Building R & M Contracted Services	\$6,500		\$6,500	\$12,269		\$6,500		6,500.00
5-30600 Copying Expenses	\$600		\$600	\$544		\$600		600.00
5-31000 Garbage Collection	\$1,000		\$1,000	\$744	\$1,000			1,000.00
5-31150 Hydrant Rental	\$36,140		\$36,140	\$34,209	\$34,535	\$1,605	4.65%	36,140.00
5-31400 Maintenance Contracts	\$1,000		\$1,000	\$1,735		\$1,000		1,000.00
5-31625 Service Contracts	\$48,840		\$48,840	\$40,050	\$39,632	\$9,208	23.23%	48,840.00
5-31655 Software Maint & Support	\$2,700		\$2,700	\$2,728		\$2,700		2,700.00
<b>Total Contracted Services</b>	<b>\$96,780</b>		<b>\$96,780</b>	<b>\$92,279</b>	<b>\$77,717</b>	<b>\$19,063</b>	<b>24.53%</b>	<b>96,780.00</b>
<b>Total Expense</b>	<b>\$1,183,188</b>		<b>\$1,183,188</b>	<b>\$1,051,341</b>	<b>\$1,142,064</b>	<b>\$41,124</b>	<b>3.60%</b>	<b>1,173,480.00</b>
<b>Long Term Debt</b>								

## Fire



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
5-50000 Debenture - Interest	\$21,771		\$21,771	\$23,689	\$23,689	(\$1,918)	(8.10%)	21,771.00
5-50001 Debenture - Payments	\$38,106		\$38,106	\$36,187	\$36,187	\$1,919	5.30%	38,106.00
<b>Total Long Term Debt</b>	<b>\$59,877</b>		<b>\$59,877</b>	<b>\$59,876</b>	<b>\$59,876</b>	<b>\$1</b>		<b>59,877.00</b>
<b>Total Debt</b>	<b>\$59,877</b>		<b>\$59,877</b>	<b>\$59,876</b>	<b>\$59,876</b>	<b>\$1</b>		<b>59,877.00</b>
Operating Reserve Transfer								
6-21060 Reserve Transfer - Fire Station #1				\$314				
6-21061 Reserve Transfer - Fire Station #3				\$500				
<b>Total Operating Reserve Transfer</b>				<b>\$814</b>				
<b>Total Reserve Transfer</b>				<b>\$814</b>				
Internal Allocations								
5-43000 Int. Recovery of Equip				(\$1,584)				
<b>Total Internal Allocations</b>				<b>(\$1,584)</b>				
<b>Net Levy</b>	<b>\$998,434</b>		<b>\$998,434</b>	<b>\$852,080</b>	<b>\$961,963</b>	<b>\$36,471</b>	<b>3.79%</b>	<b>988,726.00</b>
2 Capital Fund								
Revenue								
7-60010 Sale of Equipment				(\$45,000)				
<b>Total Revenue</b>				<b>(\$45,000)</b>				
<b>Total Revenue</b>				<b>(\$45,000)</b>				
Total Expense								
Total Debt								
Capital Reserve Transfer								
9-20040 Reserve Transfer - Fire Equipment	(\$171,036)		(\$171,036)	\$205,792	\$132,455	(\$303,491)	(229.13%)	(171,036.00)
<b>Total Capital Reserve Transfer</b>	<b>(\$171,036)</b>		<b>(\$171,036)</b>	<b>\$205,792</b>	<b>\$132,455</b>	<b>(\$303,491)</b>	<b>(229.13%)</b>	<b>(171,036.00)</b>
<b>Total Reserve Transfer</b>	<b>(\$171,036)</b>		<b>(\$171,036)</b>	<b>\$205,792</b>	<b>\$132,455</b>	<b>(\$303,491)</b>	<b>(229.13%)</b>	<b>(171,036.00)</b>
Capital Expenses								
8-21750 Materials & Supplies	\$445,356		\$445,356	\$53,017	\$55,867	\$389,489	697.17%	445,356.00
8-30525 Contractors	\$40,000		\$40,000	\$59,513	\$85,000	(\$45,000)	(52.94%)	40,000.00
<b>Total Capital Expenses</b>	<b>\$485,356</b>		<b>\$485,356</b>	<b>\$112,530</b>	<b>\$140,867</b>	<b>\$344,489</b>	<b>244.55%</b>	<b>485,356.00</b>
<b>Net Levy</b>	<b>\$314,320</b>		<b>\$314,320</b>	<b>\$273,322</b>	<b>\$273,322</b>	<b>\$40,998</b>	<b>15.00%</b>	<b>314,320.00</b>
<b>Total Fire</b>	<b>\$1,312,754</b>		<b>\$1,312,754</b>	<b>\$1,125,402</b>	<b>\$1,235,285</b>	<b>\$77,469</b>	<b>6.27%</b>	<b>1,303,046.00</b>



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$247,829		\$247,829	\$249,436	\$236,061	\$11,768	4.99%	562,420.00
5-10010 Salaries & Wages - PT		\$3,600	\$3,600			\$3,600		3,600.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$247,829</b>	<b>\$3,600</b>	<b>\$251,429</b>	<b>\$249,436</b>	<b>\$236,061</b>	<b>\$15,368</b>	<b>6.51%</b>	<b>566,020.00</b>
Materials & Supplies								
5-20550 Conferences/Trade Shows	\$19,437		\$19,437	\$17,483	\$18,511	\$926	5.00%	19,437.00
5-20700 Courier	\$20		\$20	\$10	\$20			20.00
5-21650 Long Service Awards	\$1,000		\$1,000	\$245	\$1,000			1,000.00
5-21800 Meals & Accommodations	\$1,800		\$1,800	\$684	\$1,800			1,800.00
5-21900 Memberships	\$41,161		\$41,161	\$33,324	\$38,249	\$2,912	7.61%	41,161.00
5-21950 Mileage	\$1,000		\$1,000	\$451	\$1,000			1,000.00
5-22050 Minor Software	\$4,020		\$4,020	\$4,020	\$4,000	\$20	0.50%	4,020.00
5-22060 Minor Acquisitions	\$5,000		\$5,000			\$5,000		5,000.00
5-22250 Office Supplies	\$500		\$500	\$486	\$500			500.00
5-22400 Professional Development	\$56,102	\$1,000	\$57,102	\$48,990	\$53,430	\$3,672	6.87%	57,102.00
5-22550 Publications	\$500		\$500	\$169	\$500			500.00
5-22700 Retirement Recognition	\$750		\$750	\$508	\$750			750.00
5-23100 Telephone - Cellular	\$300		\$300	\$297	\$312	(\$12)	(3.85%)	300.00
5-23180 Health & Wellness Program	\$3,500		\$3,500	\$3,280	\$3,500			3,500.00
5-23185 WSIB - Neer Surcharge				(\$8,121)	\$27,888	(\$27,888)	(100.00%)	
5-23275 Website Advertising	\$4,000		\$4,000	\$1,297	\$4,000			4,000.00
<b>Total Materials &amp; Supplies</b>	<b>\$139,090</b>	<b>\$1,000</b>	<b>\$140,090</b>	<b>\$103,123</b>	<b>\$155,460</b>	<b>(\$15,370)</b>	<b>(9.89%)</b>	<b>140,090.00</b>
Contracted Services								
5-30500 Consulting Fees	\$13,400		\$13,400	\$78,286	\$113,400	(\$100,000)	(88.18%)	13,400.00
<b>Total Contracted Services</b>	<b>\$13,400</b>		<b>\$13,400</b>	<b>\$78,286</b>	<b>\$113,400</b>	<b>(\$100,000)</b>	<b>(88.18%)</b>	<b>13,400.00</b>
<b>Total Expense</b>	<b>\$400,319</b>	<b>\$4,600</b>	<b>\$404,919</b>	<b>\$430,845</b>	<b>\$504,921</b>	<b>(\$100,002)</b>	<b>(19.81%)</b>	<b>719,510.00</b>
<b>Total Debt</b>								
Operating Reserve Transfer								
6-21075 Reserve Transfer - SWB Benefits	(\$5,000)		(\$5,000)	(\$57,898)	(\$75,000)	\$70,000	(93.33%)	(5,000.00)
<b>Total Operating Reserve Transfer</b>	<b>(\$5,000)</b>		<b>(\$5,000)</b>	<b>(\$57,898)</b>	<b>(\$75,000)</b>	<b>\$70,000</b>	<b>(93.33%)</b>	<b>(5,000.00)</b>
<b>Total Reserve Transfer</b>	<b>(\$5,000)</b>		<b>(\$5,000)</b>	<b>(\$57,898)</b>	<b>(\$75,000)</b>	<b>\$70,000</b>	<b>(93.33%)</b>	<b>(5,000.00)</b>
Internal Allocations								
5-45000 Internal labour charged/recovered	(\$9,648)		(\$9,648)	(\$10,499)	(\$7,210)	(\$2,438)	33.81%	(9,648.00)
5-45100 Interna Charge/Recovery - TCM	(\$13,187)		(\$13,187)	(\$5,283)	(\$13,187)			(13,187.00)
<b>Total Internal Allocations</b>	<b>(\$22,835)</b>		<b>(\$22,835)</b>	<b>(\$15,782)</b>	<b>(\$20,397)</b>	<b>(\$2,438)</b>	<b>11.95%</b>	<b>(22,835.00)</b>
<b>Net Levy</b>	<b>\$372,484</b>	<b>\$4,600</b>	<b>\$377,084</b>	<b>\$357,165</b>	<b>\$409,524</b>	<b>(\$32,440)</b>	<b>(7.92%)</b>	<b>691,675.00</b>
<b>Total Human Resources</b>	<b>\$372,484</b>	<b>\$4,600</b>	<b>\$377,084</b>	<b>\$357,165</b>	<b>\$409,524</b>	<b>(\$32,440)</b>	<b>(7.92%)</b>	<b>691,675.00</b>



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40015 Adult Programs	(\$1,000)		(\$1,000)	(\$370)	(\$1,500)	\$500	(33.33%)	(1,000.00)
4-40125 Children & Youth Programs	(\$2,000)		(\$2,000)	(\$1,794)	(\$1,500)	(\$500)	33.33%	(2,000.00)
4-40200 Dues & Fees	(\$500)		(\$500)	(\$438)	(\$250)	(\$250)	100.00%	(500.00)
4-40220 Equipment Rental	(\$250)		(\$250)	(\$142)		(\$250)		(250.00)
4-40225 Exam Invigilation	(\$2,500)		(\$2,500)	(\$2,462)	(\$1,500)	(\$1,000)	66.67%	(2,500.00)
4-40260 Fines	(\$13,000)		(\$13,000)	(\$13,567)	(\$12,000)	(\$1,000)	8.33%	(13,000.00)
4-40435 Merchandise Revenue	(\$2,500)		(\$2,500)	(\$4,756)	(\$3,500)	\$1,000	(28.57%)	(2,500.00)
4-40440 Miscellaneous Revenue	(\$2,000)		(\$2,000)	(\$1,936)	(\$1,200)	(\$800)	66.67%	(2,000.00)
4-40490 Non-Resident Fee	(\$2,400)		(\$2,400)	(\$2,720)	(\$2,400)			(2,400.00)
4-40545 Photocopies	(\$7,000)		(\$7,000)	(\$6,843)	(\$6,000)	(\$1,000)	16.67%	(7,000.00)
4-40640 Registration Fees				(\$3,926)				
4-40649 Rental - Late Closing	(\$400)		(\$400)	(\$252)		(\$400)		(400.00)
4-40650 Rental	(\$15,500)		(\$15,500)	(\$13,448)	(\$9,000)	(\$6,500)	72.22%	(15,500.00)
<b>Total Revenue</b>	<b>(\$49,050)</b>		<b>(\$49,050)</b>	<b>(\$52,654)</b>	<b>(\$38,850)</b>	<b>(\$10,200)</b>	<b>26.25%</b>	<b>(49,050.00)</b>
<b>Grants</b>								
4-21000 Provincial Grant	(\$37,463)		(\$37,463)	(\$37,463)	(\$37,463)			(37,463.00)
4-21020 Provincial Grant- Pay Equity Subsidy	(\$3,475)		(\$3,475)	(\$3,475)	(\$3,475)			(3,475.00)
4-21021 Provincial Grant - Connectivity	(\$2,020)		(\$2,020)	(\$1,788)	(\$2,020)			(2,020.00)
<b>Total Grants</b>	<b>(\$42,958)</b>		<b>(\$42,958)</b>	<b>(\$42,726)</b>	<b>(\$42,958)</b>			<b>(42,958.00)</b>
<b>Donations</b>								
4-50010 Donations - Individual & Corporate				(\$14,215)				
4-50030 Donations - Service Groups				(\$5,361)				
<b>Total Donations</b>				<b>(\$19,576)</b>				
<b>Total Revenue</b>	<b>(\$92,008)</b>		<b>(\$92,008)</b>	<b>(\$114,956)</b>	<b>(\$81,808)</b>	<b>(\$10,200)</b>	<b>12.47%</b>	<b>(92,008.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$359,991	\$45,000	\$404,991	\$352,219	\$349,065	\$55,926	16.02%	421,917.00
5-10010 Salaries & Wages - PT	\$281,342		\$281,342	\$284,587	\$294,656	(\$13,314)	(4.52%)	287,456.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$641,333</b>	<b>\$45,000</b>	<b>\$686,333</b>	<b>\$636,806</b>	<b>\$643,721</b>	<b>\$42,612</b>	<b>6.62%</b>	<b>709,373.00</b>
<b>Materials &amp; Supplies</b>								
5-20125 Adult Programs	\$1,500		\$1,500	\$2,055	\$1,500			1,500.00
5-20300 Board Expenses	\$2,800		\$2,800	\$3,695	\$3,000	(\$200)	(6.67%)	2,800.00
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000	\$1,286	\$1,150	(\$150)	(13.04%)	1,000.00
5-20375 Cash Short (Over)				(\$651)				
5-20425 Childrens Programs	\$1,500		\$1,500	\$3,637	\$1,500			1,500.00
5-20700 Courier	\$100		\$100	\$112	\$100			100.00
5-20750 Custodial Supplies	\$150		\$150	\$95	\$1,000	(\$850)	(85.00%)	150.00
5-21500 Hydro	\$13,000		\$13,000	\$10,391	\$16,300	(\$3,300)	(20.25%)	13,000.00
5-21558 Inter-Library Loan				\$240				
5-21750 Materials & Supplies	\$3,000		\$3,000	\$20,670	\$3,000			3,000.00
5-21800 Meals & Accommodations	\$4,000		\$4,000	\$6,186	\$4,000			4,000.00
5-21900 Memberships	\$1,200		\$1,200	\$800	\$1,500	(\$300)	(20.00%)	1,200.00
5-21925 Merchandise	\$1,000		\$1,000	\$893	\$1,500	(\$500)	(33.33%)	1,000.00
5-21950 Mileage	\$2,000		\$2,000	\$2,599	\$2,000			2,000.00
5-22000 Minor Hardware	\$750		\$750	\$747	\$1,000	(\$250)	(25.00%)	750.00
5-22050 Minor Software	\$750		\$750	\$640	\$1,000	(\$250)	(25.00%)	750.00
5-22060 Minor Acquisitions	\$3,000		\$3,000	\$2,966	\$3,000			3,000.00
5-22150 Natural Gas	\$7,000		\$7,000	\$7,828	\$6,700	\$300	4.48%	7,000.00
5-22250 Office Supplies	\$1,000		\$1,000	\$709	\$1,500	(\$500)	(33.33%)	1,000.00
5-22350 Processing - In-House	\$2,000		\$2,000	\$1,418	\$2,000			2,000.00
5-22375 Printer Supplies	\$1,100		\$1,100	\$446	\$2,000	(\$900)	(45.00%)	1,100.00
5-22400 Professional Development	\$5,000		\$5,000	\$5,662	\$3,500	\$1,500	42.86%	5,000.00
5-22450 Promotion/Special Events	\$500		\$500	\$665		\$500		500.00
5-22850 Sewer	\$2,210		\$2,210	\$1,441	\$2,210			2,210.00
5-23100 Telephone - Cellular	\$1,060		\$1,060	\$659	\$700	\$360	51.43%	1,060.00
5-23105 Telephone - Landline	\$2,000		\$2,000	\$1,782	\$2,000			2,000.00
5-23250 Water	\$2,100		\$2,100	\$1,421	\$2,100			2,100.00
<b>Total Materials &amp; Supplies</b>	<b>\$59,720</b>		<b>\$59,720</b>	<b>\$78,392</b>	<b>\$64,260</b>	<b>(\$4,540)</b>	<b>(7.07%)</b>	<b>59,720.00</b>
<b>Contracted Services</b>								
5-30100 Accounting/Audit Fees	\$1,526		\$1,526	\$1,526	\$1,526			1,526.00



**Library**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
5-30250 Building R & M Contracted Services	\$6,000		\$6,000	\$19,658	\$6,000			6,000.00
5-30600 Copying Expenses	\$2,100		\$2,100	\$2,109	\$2,500	(\$400)	(16.00%)	2,100.00
5-30621 Custodial Contracts	\$27,869		\$27,869	\$27,398	\$26,650	\$1,219	4.57%	27,869.00
5-30631 Digital Marketing	\$2,500		\$2,500	\$842	\$3,000	(\$500)	(16.67%)	2,500.00
5-30645 Mat Contracts	\$3,000		\$3,000	\$1,751	\$3,000			3,000.00
5-30654 Periodicals	\$8,000		\$8,000	\$6,578	\$8,000			8,000.00
5-30655 Processing Fee - Contract	\$14,000		\$14,000	\$13,088	\$14,000			14,000.00
5-30683 Snow Removal	\$13,000		\$13,000	\$14,094	\$10,500	\$2,500	23.81%	13,000.00
5-31025 Hardware Maint & Support	\$5,500		\$5,500	\$5,597	\$5,500			5,500.00
5-31100 HVAC Repair & Maintenance	\$2,500		\$2,500	\$1,979	\$2,500			2,500.00
5-31300 Internet	\$5,000		\$5,000	\$3,945	\$6,000	(\$1,000)	(16.67%)	5,000.00
5-31622 Security Services	\$1,000		\$1,000	\$796	\$2,000	(\$1,000)	(50.00%)	1,000.00
5-31625 Service Contracts				\$9				
5-31655 Software Maint & Support	\$5,000		\$5,000	\$3,936	\$3,500	\$1,500	42.86%	5,000.00
<b>Total Contracted Services</b>	<b>\$96,995</b>		<b>\$96,995</b>	<b>\$103,306</b>	<b>\$94,676</b>	<b>\$2,319</b>	<b>2.45%</b>	<b>96,995.00</b>
<b>Rents &amp; Financials</b>								
5-55300 Lease - Premise	\$700		\$700	\$681	\$700			700.00
5-56000 Bank Charges	\$1,100		\$1,100	\$1,113	\$1,100			1,100.00
<b>Total Rents &amp; Financials</b>	<b>\$1,800</b>		<b>\$1,800</b>	<b>\$1,794</b>	<b>\$1,800</b>			<b>1,800.00</b>
<b>Total Expense</b>	<b>\$799,848</b>	<b>\$45,000</b>	<b>\$844,848</b>	<b>\$820,298</b>	<b>\$804,457</b>	<b>\$40,391</b>	<b>5.02%</b>	<b>867,888.00</b>
<b>Total Debt</b>								
<b>Capital Fund Reserve Transfer</b>								
6-20055 Reserve Transfer - Library				(\$1,461)				
6-20056 Reserve Transfer - Library Comm Donation				\$5,361				
6-20057 Reserve Transfer - Library Build Mtn & R				\$13,407				
<b>Total Capital Fund Reserve Transfer</b>				<b>\$17,307</b>				
<b>Total Reserve Transfer</b>				<b>\$17,307</b>				
<b>Internal Allocations</b>								
5-86000 Int. Labour Reallocation	\$37,080		\$37,080	\$36,000	\$36,000	\$1,080	3.00%	37,080.00
<b>Total Internal Allocations</b>	<b>\$37,080</b>		<b>\$37,080</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$1,080</b>	<b>3.00%</b>	<b>37,080.00</b>
<b>Net Levy</b>	<b>\$744,920</b>	<b>\$45,000</b>	<b>\$789,920</b>	<b>\$758,649</b>	<b>\$758,649</b>	<b>\$31,271</b>	<b>4.12%</b>	<b>812,960.00</b>
<b>2 Capital Fund</b>								
<b>Deferred Revenue</b>								
7-90030 DC's Recognized - Library	(\$4,131)		(\$4,131)	(\$4,150)	(\$4,716)	\$585	(12.40%)	(4,131.00)
<b>Total Deferred Revenue</b>	<b>(\$4,131)</b>		<b>(\$4,131)</b>	<b>(\$4,150)</b>	<b>(\$4,716)</b>	<b>\$585</b>	<b>(12.40%)</b>	<b>(4,131.00)</b>
<b>Grants</b>								
7-21075 Building Capacity - Provincial				(\$4,860)				
<b>Total Grants</b>				<b>(\$4,860)</b>				
<b>Total Revenue</b>	<b>(\$4,131)</b>		<b>(\$4,131)</b>	<b>(\$9,010)</b>	<b>(\$4,716)</b>	<b>\$585</b>	<b>(12.40%)</b>	<b>(4,131.00)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Capital Reserve Transfer</b>								
9-20000 xFr to Capital Reserve								
9-20055 Reserve Transfer - Library	(\$50,600)		(\$50,600)	(\$7,225)	(\$36,000)	(\$14,600)	40.56%	(50,600.00)
9-20057 Reserve Transfer - Library Build Mtn & R	\$35,250		\$35,250	\$32,707	\$35,000	\$250	0.71%	35,250.00
9-20058 Reserve Transfer - Library IT Cap & Web	\$14,353		\$14,353	(\$31,749)	(\$18,997)	\$33,350	(175.55%)	14,353.00
9-20059 Reserve Transfer - Library Renovation	\$15,000		\$15,000	\$20,500	\$20,500	(\$5,500)	(26.83%)	15,000.00
9-20061 Reserve Transfer - Lib. Book Collection	(\$4,000)		(\$4,000)			(\$4,000)		(4,000.00)
<b>Total Capital Reserve Transfer</b>	<b>\$10,003</b>		<b>\$10,003</b>	<b>\$14,233</b>	<b>\$503</b>	<b>\$9,500</b>	<b>1,888.67%</b>	<b>10,003.00</b>
<b>Total Reserve Transfer</b>	<b>\$10,003</b>		<b>\$10,003</b>	<b>\$14,233</b>	<b>\$503</b>	<b>\$9,500</b>	<b>1,888.67%</b>	<b>10,003.00</b>
<b>Capital Expenses</b>								
8-21750 Materials & Supplies	\$173,628		\$173,628	\$183,679	\$171,213	\$2,415	1.41%	173,628.00

**Library**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>8-30500 Consulting Fees</b>	<b>\$17,500</b>		<b>\$17,500</b>	<b>\$8,098</b>	<b>\$30,000</b>	<b>(\$12,500)</b>	<b>(41.67%)</b>	<b>17,500.00</b>
<b>8-30525 Contractors</b>								
<b>Total Capital Expenses</b>	<b>\$191,128</b>		<b>\$191,128</b>	<b>\$191,777</b>	<b>\$201,213</b>	<b>(\$10,085)</b>	<b>(5.01%)</b>	<b>191,128.00</b>
<b>Net Levy</b>	<b>\$197,000</b>		<b>\$197,000</b>	<b>\$197,000</b>	<b>\$197,000</b>			<b>197,000.00</b>
<b>Total Library</b>	<b>\$941,920</b>	<b>\$45,000</b>	<b>\$986,920</b>	<b>\$955,649</b>	<b>\$955,649</b>	<b>\$31,271</b>	<b>3.27%</b>	<b>1,009,960.00</b>



	2019 Final Budget Status Quo	2019 Final Budget New Initiative	2019 Final Budget Total Budget	2018 Actuals Year	2018 Final Budget	2019 Budget Change (2017/16) \$	2019 Budget Change (2017/16) %	2019 Draft Budget Total Budget
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40040 Advertising	(\$500)		(\$500)			(\$500)		(500.00)
4-40190 Downtown Dollar Revenue	(\$4,000)		(\$4,000)	(\$6,165)		(\$4,000)		(4,000.00)
4-40420 Marketing Fund					(\$3,095)	\$3,095	(100.00%)	
4-40590 Promotion				(\$18,562)	(\$5,000)	\$5,000	(100.00%)	
4-40640 Registration Fees				(\$6,950)				
4-40780 Ticket Sales	(\$56,500)		(\$56,500)	(\$30,139)	(\$17,500)	(\$39,000)	222.86%	(56,500.00)
<b>Total Revenue</b>	<b>(\$61,000)</b>		<b>(\$61,000)</b>	<b>(\$61,816)</b>	<b>(\$25,595)</b>	<b>(\$35,405)</b>	<b>138.33%</b>	<b>(61,000.00)</b>
<b>Other Property Tax Revenue</b>								
4-11050 BIA - Levy	(\$125,315)		(\$125,315)	(\$123,463)	(\$123,462)	(\$1,853)	1.50%	(125,315.00)
4-18060 BIA Write Off				\$1,961				
4-19080 BIA Levy - Supplementary				(\$269)				
<b>Total Other Property Tax Revenue</b>	<b>(\$125,315)</b>		<b>(\$125,315)</b>	<b>(\$121,771)</b>	<b>(\$123,462)</b>	<b>(\$1,853)</b>	<b>1.50%</b>	<b>(125,315.00)</b>
<b>Total Revenue</b>	<b>(\$186,315)</b>		<b>(\$186,315)</b>	<b>(\$183,587)</b>	<b>(\$149,057)</b>	<b>(\$37,258)</b>	<b>25.00%</b>	<b>(186,315.00)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10010 Salaries & Wages - PT	\$58,501		\$58,501	\$62,157	\$55,757	\$2,744	4.92%	58,501.00
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$58,501</b>		<b>\$58,501</b>	<b>\$62,157</b>	<b>\$55,757</b>	<b>\$2,744</b>	<b>4.92%</b>	<b>58,501.00</b>
<b>Materials &amp; Supplies</b>								
5-20150 Advertising/Design				\$1,110	\$1,500	(\$1,500)	(100.00%)	
5-20300 Board Expenses	\$1,000		\$1,000	\$517	\$1,200	(\$200)	(16.67%)	1,000.00
5-20910 Downtown Dollar Expenses	\$4,000		\$4,000	\$6,165		\$4,000		4,000.00
5-21750 Materials & Supplies	\$5,000		\$5,000	\$4,409	\$9,000	(\$4,000)	(44.44%)	5,000.00
5-21850 Meeting Supplies	\$500		\$500	\$451	\$1,000	(\$500)	(50.00%)	500.00
5-21900 Memberships	\$500		\$500	\$315	\$1,000	(\$500)	(50.00%)	500.00
5-21925 Merchandise					\$2,500	(\$2,500)	(100.00%)	
5-21950 Mileage	\$200		\$200	\$33	\$200			200.00
5-22100 Mural Expenses	\$1,000		\$1,000		\$2,000	(\$1,000)	(50.00%)	1,000.00
5-22250 Office Supplies	\$1,000		\$1,000	\$362	\$2,000	(\$1,000)	(50.00%)	1,000.00
5-22400 Professional Development	\$1,500		\$1,500	\$1,617	\$2,000	(\$500)	(25.00%)	1,500.00
5-22450 Promotion/Special Events	\$78,100		\$78,100	\$75,406	\$45,000	\$33,100	73.56%	78,100.00
5-22480 Property - R&M Materials & Supply	\$8,000		\$8,000			\$8,000		8,000.00
5-23100 Telephone - Cellular	\$500		\$500		\$600	(\$100)	(16.67%)	500.00
5-23105 Telephone - Landline	\$600		\$600	\$583	\$600			600.00
<b>Total Materials &amp; Supplies</b>	<b>\$101,900</b>		<b>\$101,900</b>	<b>\$90,968</b>	<b>\$68,600</b>	<b>\$33,300</b>	<b>48.54%</b>	<b>101,900.00</b>
<b>Contracted Services</b>								
5-30100 Accounting/Audit Fees	\$600		\$600	\$509	\$500	\$100	20.00%	600.00
5-30550 Contributions/Grants to Others	\$6,000		\$6,000	\$7,000	\$6,500	(\$500)	(7.69%)	6,000.00
5-30600 Copying Expenses	\$600		\$600	\$641	\$1,200	(\$600)	(50.00%)	600.00
5-30685 Sponsorship	\$1,500		\$1,500	\$1,425	\$1,500			1,500.00
5-30850 Equipment Repairs & Maintenance	\$3,000		\$3,000	\$2,748	\$3,000			3,000.00
5-31300 Internet	\$650		\$650	\$679	\$500	\$150	30.00%	650.00
5-31610 Property - R&M Contracted Services	\$1,500		\$1,500	\$7,360	\$4,000	(\$2,500)	(62.50%)	1,500.00
5-31900 Website	\$1,000		\$1,000	\$342	\$2,000	(\$1,000)	(50.00%)	1,000.00
<b>Total Contracted Services</b>	<b>\$14,850</b>		<b>\$14,850</b>	<b>\$20,704</b>	<b>\$19,200</b>	<b>(\$4,350)</b>	<b>(22.66%)</b>	<b>14,850.00</b>
<b>Rents &amp; Financials</b>								
5-55300 Lease - Premise	\$5,500		\$5,500	\$5,190	\$5,000	\$500	10.00%	5,500.00
<b>Total Rents &amp; Financials</b>	<b>\$5,500</b>		<b>\$5,500</b>	<b>\$5,190</b>	<b>\$5,000</b>	<b>\$500</b>	<b>10.00%</b>	<b>5,500.00</b>
<b>Total Expense</b>	<b>\$180,751</b>		<b>\$180,751</b>	<b>\$179,019</b>	<b>\$148,557</b>	<b>\$32,194</b>	<b>21.67%</b>	<b>180,751.00</b>
<b>Total Debt</b>								
<b>Operating Reserve Transfer</b>								
6-21000 Reserve Transfer - BIA Downtown Enhancem	(\$5,000)		(\$5,000)	(\$855)		(\$5,000)		(5,000.00)
6-21003 Reserve Transfer - BIA Special Events	\$8,000		\$8,000	\$5,423		\$8,000		8,000.00
6-21006 Reserve Transfer - BIA Streetscape	\$2,564		\$2,564			\$2,564		2,564.00
<b>Total Operating Reserve Transfer</b>	<b>\$5,564</b>		<b>\$5,564</b>	<b>\$4,568</b>		<b>\$5,564</b>		<b>5,564.00</b>
<b>Total Reserve Transfer</b>	<b>\$5,564</b>		<b>\$5,564</b>	<b>\$4,568</b>		<b>\$5,564</b>		<b>5,564.00</b>
<b>Internal Allocations</b>								
5-85000 Int. Facilities Rental					\$300	(\$300)	(100.00%)	

**BIA**



	2019	2019	2019	2018	2018	2019	2019	2019
	Final Budget	Final Budget	Final Budget	Actuals	Final Budget	Budget Change	Budget Change	Draft Budget
	Status Quo	New Initiative	Total Budget	Year		(2017/16) \$	(2017/16) %	Total Budget
<b>5-85500 Internal Food&amp;Bev Charged</b>					<b>\$200</b>	<b>(\$200)</b>	<b>(100.00%)</b>	
<b>Total Internal Allocations</b>					<b>\$500</b>	<b>(\$500)</b>	<b>(100.00%)</b>	
<b>Net Levy</b>								
<b>Total BIA</b>								