

Organization



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
Revenue	(\$5,056,361)	(\$10,900)	(\$5,067,261)	(\$9,521,738)	(\$4,771,725)	(\$9,319,182)	(\$295,536)	6.19%
Deferred Revenue	(\$219,427)		(\$219,427)	(\$180,750)	(\$180,750)	(\$180,750)	(\$38,677)	21.40%
Other Property Tax Revenue	(\$375,616)	(\$100,000)	(\$475,616)	(\$263,046)	(\$143,746)	(\$255,162)	(\$331,870)	230.87%
Grants	(\$2,302,123)	(\$8,500)	(\$2,310,623)	(\$2,161,563)	(\$2,402,355)	(\$2,370,582)	\$91,732	(3.82%)
Donations	(\$31,700)		(\$31,700)	(\$31,543)	(\$41,700)	(\$43,830)	\$10,000	(23.98%)
<b>Total Revenue</b>	<b>(\$7,985,227)</b>	<b>(\$119,400)</b>	<b>(\$8,104,627)</b>	<b>(\$12,158,640)</b>	<b>(\$7,540,276)</b>	<b>(\$12,169,506)</b>	<b>(\$564,351)</b>	<b>7.48%</b>
Salary, Wages & Benefits	\$11,392,841	\$112,453	\$11,505,294	\$10,595,895	\$10,715,041	\$10,736,827	\$790,253	7.38%
Materials & Supplies	\$2,885,601	\$17,610	\$2,903,211	\$3,089,233	\$2,972,688	\$3,010,659	(\$69,477)	(2.34%)
Contracted Services	\$3,548,359	\$321,706	\$3,870,065	\$3,662,148	\$3,837,490	\$3,951,855	\$32,575	0.85%
Rents & Financials	\$99,581		\$99,581	\$77,042	\$91,925	\$92,139	\$7,656	8.33%
<b>Total Expense</b>	<b>\$17,926,382</b>	<b>\$451,769</b>	<b>\$18,378,151</b>	<b>\$17,424,318</b>	<b>\$17,617,144</b>	<b>\$17,791,480</b>	<b>\$761,007</b>	<b>4.32%</b>
Long Term Debt	\$1,060,606		\$1,060,606	\$1,075,441	\$1,079,540	\$1,079,540	(\$18,934)	(1.75%)
<b>Total Debt</b>	<b>\$1,060,606</b>		<b>\$1,060,606</b>	<b>\$1,075,441</b>	<b>\$1,079,540</b>	<b>\$1,079,540</b>	<b>(\$18,934)</b>	<b>(1.75%)</b>
Transfer To/From Reserve	\$262,944	(\$120,400)	\$142,544	\$4,543,043	(\$64,612)	\$4,229,390	\$207,156	(320.62%)
<b>Total Reserve Transfer</b>	<b>\$262,944</b>	<b>(\$120,400)</b>	<b>\$142,544</b>	<b>\$4,543,043</b>	<b>(\$64,612)</b>	<b>\$4,229,390</b>	<b>\$207,156</b>	<b>(320.62%)</b>
<b>Internal Allocations</b>				<b>\$4</b>	<b>\$82</b>	<b>\$82</b>	<b>(\$82)</b>	<b>(100.00%)</b>
<b>Net Levy</b>	<b>\$11,264,705</b>	<b>\$211,969</b>	<b>\$11,476,674</b>	<b>\$10,884,166</b>	<b>\$11,091,878</b>	<b>\$10,930,986</b>	<b>\$384,796</b>	<b>3.47%</b>
<b>2 Capital Fund</b>								
Revenue				(\$561,769)		(\$341,601)		
Deferred Revenue	(\$1,499,777)		(\$1,499,777)	(\$852,643)	(\$746,078)	(\$1,110,009)	(\$753,699)	101.02%
Grants	(\$366,778)		(\$366,778)	(\$380,061)	(\$274,765)	(\$431,906)	(\$92,013)	33.49%
Donations								
<b>Total Revenue</b>	<b>(\$1,866,555)</b>		<b>(\$1,866,555)</b>	<b>(\$1,794,473)</b>	<b>(\$1,020,843)</b>	<b>(\$1,883,516)</b>	<b>(\$845,712)</b>	<b>82.84%</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve	(\$3,558,608)		(\$3,558,608)	(\$629,427)	(\$1,106,555)	(\$1,090,270)	(\$2,452,053)	221.59%
<b>Total Reserve Transfer</b>	<b>(\$3,558,608)</b>		<b>(\$3,558,608)</b>	<b>(\$629,427)</b>	<b>(\$1,106,555)</b>	<b>(\$1,090,270)</b>	<b>(\$2,452,053)</b>	<b>221.59%</b>
<b>Internal Allocations</b>				<b>\$2,793</b>				
<b>Capital Expenses</b>	<b>\$9,224,907</b>		<b>\$9,224,907</b>	<b>\$5,634,501</b>	<b>\$5,339,594</b>	<b>\$6,185,982</b>	<b>\$3,885,313</b>	<b>72.76%</b>
<b>Net Levy</b>	<b>\$3,799,744</b>		<b>\$3,799,744</b>	<b>\$3,213,394</b>	<b>\$3,212,196</b>	<b>\$3,212,196</b>	<b>\$587,548</b>	<b>18.29%</b>
<b>Total Organization</b>	<b>\$15,064,449</b>	<b>\$211,969</b>	<b>\$15,276,418</b>	<b>\$14,097,560</b>	<b>\$14,304,074</b>	<b>\$14,143,182</b>	<b>\$972,344</b>	<b>6.80%</b>

Corporate Services



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
Revenue	(\$1,320,476)		(\$1,320,476)	(\$5,385,888)	(\$1,318,527)	(\$5,241,497)	(\$1,949)	0.15%
Deferred Revenue	(\$38,677)		(\$38,677)				(\$38,677)	
Other Property Tax Revenue	(\$155,074)		(\$155,074)	(\$141,275)	(\$20,284)	(\$131,700)	(\$134,790)	664.51%
Grants	(\$1,819,700)		(\$1,819,700)	(\$1,819,700)	(\$1,819,700)	(\$1,819,700)		
Donations				(\$1,000)		(\$1,000)		
<b>Total Revenue</b>	<b>(\$3,333,927)</b>		<b>(\$3,333,927)</b>	<b>(\$7,347,863)</b>	<b>(\$3,158,511)</b>	<b>(\$7,193,897)</b>	<b>(\$175,416)</b>	<b>5.55%</b>
Salary, Wages & Benefits	\$2,106,575		\$2,106,575	\$1,983,348	\$1,973,165	\$1,973,165	\$133,410	6.76%
Materials & Supplies	\$120,633	\$11,200	\$131,833	\$101,293	\$128,910	\$128,390	\$2,923	2.27%
Contracted Services	\$1,326,432	\$90,206	\$1,416,638	\$1,268,562	\$1,267,742	\$1,402,585	\$148,896	11.74%
Rents & Financials	\$24,635		\$24,635	\$22,161	\$21,500	\$22,866	\$3,135	14.58%
<b>Total Expense</b>	<b>\$3,578,275</b>	<b>\$101,406</b>	<b>\$3,679,681</b>	<b>\$3,375,364</b>	<b>\$3,391,317</b>	<b>\$3,527,006</b>	<b>\$288,364</b>	<b>8.50%</b>
Long Term Debt	\$171,944		\$171,944	\$166,097	\$171,945	\$171,945	(\$1)	
<b>Total Debt</b>	<b>\$171,944</b>		<b>\$171,944</b>	<b>\$166,097</b>	<b>\$171,945</b>	<b>\$171,945</b>	<b>(\$1)</b>	
Transfer To/From Reserve	\$464,501	(\$1,000)	\$463,501	\$4,210,567	\$259,905	\$4,150,937	\$203,596	78.33%
<b>Total Reserve Transfer</b>	<b>\$464,501</b>	<b>(\$1,000)</b>	<b>\$463,501</b>	<b>\$4,210,567</b>	<b>\$259,905</b>	<b>\$4,150,937</b>	<b>\$203,596</b>	<b>78.33%</b>
<b>Internal Allocations</b>	<b>(\$208,022)</b>		<b>(\$208,022)</b>	<b>(\$187,903)</b>	<b>(\$187,903)</b>	<b>(\$187,903)</b>	<b>(\$20,119)</b>	<b>10.71%</b>
<b>Net Levy</b>	<b>\$672,771</b>	<b>\$100,406</b>	<b>\$773,177</b>	<b>\$216,262</b>	<b>\$476,753</b>	<b>\$468,088</b>	<b>\$296,424</b>	<b>62.18%</b>
<b>2 Capital Fund</b>								
Revenue				(\$156,000)				
Deferred Revenue	(\$117,265)		(\$117,265)	(\$65,021)	(\$1)	(\$61,800)	(\$117,264)	11,726,400.00%
Grants				(\$50,000)		(\$50,000)		
<b>Total Revenue</b>	<b>(\$117,265)</b>		<b>(\$117,265)</b>	<b>(\$271,021)</b>	<b>(\$1)</b>	<b>(\$111,800)</b>	<b>(\$117,264)</b>	<b>11,726,400.00%</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve	(\$173,245)		(\$173,245)	\$130,242	(\$46,905)	(\$56,209)	(\$126,340)	269.35%
<b>Total Reserve Transfer</b>	<b>(\$173,245)</b>		<b>(\$173,245)</b>	<b>\$130,242</b>	<b>(\$46,905)</b>	<b>(\$56,209)</b>	<b>(\$126,340)</b>	<b>269.35%</b>
<b>Capital Expenses</b>	<b>\$348,010</b>		<b>\$348,010</b>	<b>\$190,780</b>	<b>\$96,906</b>	<b>\$218,009</b>	<b>\$251,104</b>	<b>259.12%</b>
<b>Net Levy</b>	<b>\$57,500</b>		<b>\$57,500</b>	<b>\$50,001</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$7,500</b>	<b>15.00%</b>
<b>Total Corporate Services</b>	<b>\$730,271</b>	<b>\$100,406</b>	<b>\$830,677</b>	<b>\$266,263</b>	<b>\$526,753</b>	<b>\$518,088</b>	<b>\$303,924</b>	<b>57.70%</b>

Corporate Services Other



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	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
1 Operating Fund								
Revenue								
4-31115 Occupation Permit				(\$1,100)				
<b>Total Revenue</b>				(\$1,100)				
<b>Total Revenue</b>				(\$1,100)				
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$154,315		\$154,315	\$146,396	\$151,062	\$151,062	\$3,253	2.15%
<b>Total Salary, Wages &amp; Benefits</b>	\$154,315		\$154,315	\$146,396	\$151,062	\$151,062	\$3,253	2.15%
Materials & Supplies								
5-20700 Courier				\$8				
5-21800 Meals & Accommodations	\$1,000		\$1,000	\$174	\$2,000	\$2,000	(\$1,000)	(50.00%)
5-21950 Mileage	\$1,000		\$1,000	\$119	\$1,000	\$1,000		
5-22250 Office Supplies	\$400		\$400	\$381	\$200	\$200	\$200	100.00%
5-23100 Telephone - Cellular	\$300		\$300	\$282	\$240	\$240	\$60	25.00%
<b>Total Materials &amp; Supplies</b>	\$2,700		\$2,700	\$964	\$3,440	\$3,440	(\$740)	(21.51%)
Rents & Financials								
5-55300 Lease - Premise	\$7,635		\$7,635	\$7,635	\$6,500	\$6,500	\$1,135	17.46%
<b>Total Rents &amp; Financials</b>	\$7,635		\$7,635	\$7,635	\$6,500	\$6,500	\$1,135	17.46%
<b>Total Expense</b>	<b>\$164,650</b>		<b>\$164,650</b>	<b>\$154,995</b>	<b>\$161,002</b>	<b>\$161,002</b>	<b>\$3,648</b>	<b>2.27%</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20076 Reserve Transfer - Public Access to Wate				(\$1,100)				
<b>Total Transfer To/From Reserve</b>				(\$1,100)				
<b>Total Reserve Transfer</b>				(\$1,100)				
<b>Net Levy</b>	<b>\$164,650</b>		<b>\$164,650</b>	<b>\$152,795</b>	<b>\$161,002</b>	<b>\$161,002</b>	<b>\$3,648</b>	<b>2.27%</b>
<b>Total Corporate Services Other</b>	<b>\$164,650</b>		<b>\$164,650</b>	<b>\$152,795</b>	<b>\$161,002</b>	<b>\$161,002</b>	<b>\$3,648</b>	<b>2.27%</b>

Surplus Land



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
1 Operating Fund								
Revenue								
4-60020 Sale of Land				(\$3,940,900)		(\$3,905,000)		
4-70030 Interest				(\$15,827)		(\$5,000)		
<b>Total Revenue</b>				<b>(\$3,956,727)</b>		<b>(\$3,910,000)</b>		
<b>Total Revenue</b>				<b>(\$3,956,727)</b>		<b>(\$3,910,000)</b>		
Contracted Services								
5-30500 Consulting Fees				\$6,330		\$6,330		
5-31350 Legal Fees				\$16,209		\$14,280		
5-31600 Professional Fees				\$12,912				
5-31622 Security Services				\$5,580		\$5,580		
<b>Total Contracted Services</b>				<b>\$41,031</b>		<b>\$26,190</b>		
<b>Total Expense</b>				<b>\$41,031</b>		<b>\$26,190</b>		
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20020 Reserve Transfer - Town Capital Repcmt				\$18,316				
6-21067 Reserve Transfer - Forbes Hill Sale				\$3,897,381		\$3,887,648		
<b>Total Transfer To/From Reserve</b>				<b>\$3,915,697</b>		<b>\$3,887,648</b>		
<b>Total Reserve Transfer</b>				<b>\$3,915,697</b>		<b>\$3,887,648</b>		
<b>Net Levy</b>				<b>\$1</b>		<b>\$3,838</b>		
<b>Total Surplus Land</b>				<b>\$1</b>		<b>\$3,838</b>		

Customer Service - Civic



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30047 Garbage Tags	(\$500)		(\$500)	(\$648)			(\$500)	
4-40435 Merchandise Revenue	(\$1,000)		(\$1,000)	(\$310)	(\$1,000)	(\$1,000)		
<b>Total Revenue</b>	<b>(\$1,500)</b>		<b>(\$1,500)</b>	<b>(\$958)</b>	<b>(\$1,000)</b>	<b>(\$1,000)</b>	<b>(\$500)</b>	<b>50.00%</b>
<b>Total Revenue</b>	<b>(\$1,500)</b>		<b>(\$1,500)</b>	<b>(\$958)</b>	<b>(\$1,000)</b>	<b>(\$1,000)</b>	<b>(\$500)</b>	<b>50.00%</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$38,580		\$38,580	\$37,622	\$37,844	\$37,844	\$736	1.94%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$38,580</b>		<b>\$38,580</b>	<b>\$37,622</b>	<b>\$37,844</b>	<b>\$37,844</b>	<b>\$736</b>	<b>1.94%</b>
<b>Materials &amp; Supplies</b>								
5-21925 Merchandise	\$1,000		\$1,000	\$1,333	\$1,000	\$1,000		
5-22250 Office Supplies	\$1,500		\$1,500	\$1	\$1,500	\$1,500		
<b>Total Materials &amp; Supplies</b>	<b>\$2,500</b>		<b>\$2,500</b>	<b>\$1,334</b>	<b>\$2,500</b>	<b>\$2,500</b>		
<b>Total Expense</b>	<b>\$41,080</b>		<b>\$41,080</b>	<b>\$38,956</b>	<b>\$40,344</b>	<b>\$40,344</b>	<b>\$736</b>	<b>1.82%</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Internal Allocations</b>								
5-45000 Internal labour charged/recovered	(\$1,929)		(\$1,929)	(\$3,789)	(\$3,789)	(\$3,789)	\$1,860	(49.09%)
<b>Total Internal Allocations</b>	<b>(\$1,929)</b>		<b>(\$1,929)</b>	<b>(\$3,789)</b>	<b>(\$3,789)</b>	<b>(\$3,789)</b>	<b>\$1,860</b>	<b>(49.09%)</b>
<b>Net Levy</b>	<b>\$37,651</b>		<b>\$37,651</b>	<b>\$34,209</b>	<b>\$35,555</b>	<b>\$35,555</b>	<b>\$2,096</b>	<b>5.90%</b>
<b>Total Customer Service - Civic</b>	<b>\$37,651</b>		<b>\$37,651</b>	<b>\$34,209</b>	<b>\$35,555</b>	<b>\$35,555</b>	<b>\$2,096</b>	<b>5.90%</b>



	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
<b>1 Operating Fund</b>								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$183,483		\$183,483	\$176,805	\$179,680	\$179,680	\$3,803	2.12%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$183,483</b>		<b>\$183,483</b>	<b>\$176,805</b>	<b>\$179,680</b>	<b>\$179,680</b>	<b>\$3,803</b>	<b>2.12%</b>
Materials & Supplies								
5-20700 Courier				\$58				
5-21800 Meals & Accommodations	\$3,500		\$3,500	\$3,247	\$3,500	\$3,500		
5-21950 Mileage	\$1,000		\$1,000	\$874	\$1,000	\$1,000		
5-22250 Office Supplies	\$400		\$400	\$530	\$400	\$450		
5-22450 Promotion/Special Events				\$283		\$227		
5-22550 Publications	\$160		\$160	\$77	\$160	\$160		
5-23100 Telephone - Cellular	\$300		\$300	\$271	\$660	\$660	(\$360)	(54.55%)
<b>Total Materials &amp; Supplies</b>	<b>\$5,360</b>		<b>\$5,360</b>	<b>\$5,340</b>	<b>\$5,720</b>	<b>\$5,997</b>	<b>(\$360)</b>	<b>(6.29%)</b>
Contracted Services								
5-30500 Consulting Fees	\$44,740		\$44,740	\$20,216	\$29,740	\$29,740	\$15,000	50.44%
5-31350 Legal Fees	\$80,000		\$80,000	\$105,588	\$60,000	\$81,800	\$20,000	33.33%
<b>Total Contracted Services</b>	<b>\$124,740</b>		<b>\$124,740</b>	<b>\$125,804</b>	<b>\$89,740</b>	<b>\$111,540</b>	<b>\$35,000</b>	<b>39.00%</b>
<b>Total Expense</b>	<b>\$313,583</b>		<b>\$313,583</b>	<b>\$307,949</b>	<b>\$275,140</b>	<b>\$297,217</b>	<b>\$38,443</b>	<b>13.97%</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-21085 Reserve Transfer - Stephenson Community				(\$1,800)		(\$1,800)		
6-21089 Reserve Transfer - Port Sydney Community				(\$1,800)		(\$1,800)		
<b>Total Transfer To/From Reserve</b>				<b>(\$3,600)</b>		<b>(\$3,600)</b>		
<b>Total Reserve Transfer</b>				<b>(\$3,600)</b>		<b>(\$3,600)</b>		
Internal Allocations								
5-45000 Internal labour charged/recovered	(\$4,431)		(\$4,431)	(\$4,344)	(\$4,344)	(\$4,344)	(\$87)	2.00%
<b>Total Internal Allocations</b>	<b>(\$4,431)</b>		<b>(\$4,431)</b>	<b>(\$4,344)</b>	<b>(\$4,344)</b>	<b>(\$4,344)</b>	<b>(\$87)</b>	<b>2.00%</b>
<b>Net Levy</b>	<b>\$309,152</b>		<b>\$309,152</b>	<b>\$300,005</b>	<b>\$270,796</b>	<b>\$289,273</b>	<b>\$38,356</b>	<b>14.16%</b>
<b>2 Capital Fund</b>								
Revenue								
7-60020 Sale of Land				(\$156,000)				
<b>Total Revenue</b>				<b>(\$156,000)</b>				
<b>Total Revenue</b>				<b>(\$156,000)</b>				
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
9-20020 Reserve Transfer - Town Capital Replacmt				\$146,554				
<b>Total Transfer To/From Reserve</b>				<b>\$146,554</b>				
<b>Total Reserve Transfer</b>				<b>\$146,554</b>				
Capital Expenses								
8-31600 Professional Fees				\$9,446				
<b>Total Capital Expenses</b>				<b>\$9,446</b>				
<b>Net Levy</b>								
<b>Total Office of the CAO</b>	<b>\$309,152</b>		<b>\$309,152</b>	<b>\$300,005</b>	<b>\$270,796</b>	<b>\$289,273</b>	<b>\$38,356</b>	<b>14.16%</b>



	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$263,629		\$263,629	\$258,908	\$258,094	\$258,094	\$5,535	2.14%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$263,629</b>		<b>\$263,629</b>	<b>\$258,908</b>	<b>\$258,094</b>	<b>\$258,094</b>	<b>\$5,535</b>	<b>2.14%</b>
Materials & Supplies								
5-20700 Courier	\$35		\$35	\$26	\$35	\$35		
5-21800 Meals & Accommodations	\$715		\$715	\$549	\$715	\$715		
5-21950 Mileage	\$327		\$327	\$35	\$327	\$327		
5-22000 Minor Hardware	\$1,250		\$1,250	\$1,813	\$1,250	\$1,477		
5-22050 Minor Software	\$1,250		\$1,250	\$463	\$1,250	\$1,250		
5-22175 Network Cabling	\$250		\$250	\$151	\$250	\$250		
5-22250 Office Supplies	\$100		\$100	\$117	\$100	\$100		
5-22375 Printer Supplies	\$2,500		\$2,500	\$1,602	\$3,500	\$2,000	(\$1,000)	(28.57%)
5-22550 Publications	\$100		\$100	\$42	\$250		(\$150)	(60.00%)
5-23100 Telephone - Cellular	\$1,416		\$1,416	\$2,486	\$1,560	\$2,159	(\$144)	(9.23%)
5-23105 Telephone - Landline	\$11,303		\$11,303	\$10,169	\$11,042	\$11,042	\$261	2.36%
<b>Total Materials &amp; Supplies</b>	<b>\$19,246</b>		<b>\$19,246</b>	<b>\$17,453</b>	<b>\$20,279</b>	<b>\$19,355</b>	<b>(\$1,033)</b>	<b>(5.09%)</b>
Contracted Services								
5-30500 Consulting Fees	\$5,000	\$2,500	\$7,500	\$2,506	\$5,000	\$5,000	\$2,500	50.00%
5-30600 Copying Expenses	\$4,500		\$4,500	\$4,397	\$3,800	\$4,200	\$700	18.42%
5-30955 Fibre Optics Fees	\$20,148		\$20,148	\$21,149	\$20,952	\$20,952	(\$804)	(3.84%)
5-31025 Hardware Maint & Support	\$6,435		\$6,435	\$1,813	\$6,435	\$6,435		
5-31300 Internet	\$6,246		\$6,246	\$6,772	\$6,302	\$6,302	(\$56)	(0.89%)
5-31625 Service Contracts	\$3,124	\$25,000	\$28,124	\$3,927	\$3,124	\$4,224	\$25,000	800.26%
5-31655 Software Maint & Support	\$92,067		\$92,067	\$77,998	\$78,175	\$78,175	\$13,892	17.77%
5-31900 Website				\$1,323	\$3,970	\$3,970	(\$3,970)	(100.00%)
<b>Total Contracted Services</b>	<b>\$137,520</b>	<b>\$27,500</b>	<b>\$165,020</b>	<b>\$119,885</b>	<b>\$127,758</b>	<b>\$129,258</b>	<b>\$37,262</b>	<b>29.17%</b>
<b>Total Expense</b>	<b>\$420,395</b>	<b>\$27,500</b>	<b>\$447,895</b>	<b>\$396,246</b>	<b>\$406,131</b>	<b>\$406,707</b>	<b>\$41,764</b>	<b>10.28%</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
Internal Allocations								
4-86000 Int. Labour Reallocation	(\$37,080)		(\$37,080)	(\$36,000)	(\$36,000)	(\$36,000)	(\$1,080)	3.00%
5-45000 Internal labour charged/recovered	(\$8,044)		(\$8,044)	(\$7,883)	(\$7,883)	(\$7,883)	(\$161)	2.04%
<b>Total Internal Allocations</b>	<b>(\$45,124)</b>		<b>(\$45,124)</b>	<b>(\$43,883)</b>	<b>(\$43,883)</b>	<b>(\$43,883)</b>	<b>(\$1,241)</b>	<b>2.83%</b>
<b>Net Levy</b>	<b>\$375,271</b>	<b>\$27,500</b>	<b>\$402,771</b>	<b>\$352,363</b>	<b>\$362,248</b>	<b>\$362,824</b>	<b>\$40,523</b>	<b>11.19%</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
9-20045 Reserve Transfer - IT Capital Replacemen	(\$178,995)		(\$178,995)	(\$3,772)	(\$33,905)	(\$46,385)	(\$145,090)	427.93%
9-21075 Reserve Transfer - SWB Benefits				(\$2,716)				
<b>Total Transfer To/From Reserve</b>	<b>(\$178,995)</b>		<b>(\$178,995)</b>	<b>(\$6,488)</b>	<b>(\$33,905)</b>	<b>(\$46,385)</b>	<b>(\$145,090)</b>	<b>427.93%</b>
<b>Total Reserve Transfer</b>	<b>(\$178,995)</b>		<b>(\$178,995)</b>	<b>(\$6,488)</b>	<b>(\$33,905)</b>	<b>(\$46,385)</b>	<b>(\$145,090)</b>	<b>427.93%</b>
Capital Expenses								
8-21750 Materials & Supplies	\$208,895		\$208,895	\$51,489	\$78,905	\$91,385	\$129,990	164.74%
8-30525 Contractors	\$21,850		\$21,850				\$21,850	
<b>Total Capital Expenses</b>	<b>\$230,745</b>		<b>\$230,745</b>	<b>\$51,489</b>	<b>\$78,905</b>	<b>\$91,385</b>	<b>\$151,840</b>	<b>192.43%</b>

**Information Technology**



**Draft  
Actuals Unaudited**

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
<b>Net Levy</b>	<b>\$51,750</b>		<b>\$51,750</b>	<b>\$45,001</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$6,750</b>	<b>15.00%</b>
<b>Total Information Technology</b>	<b>\$427,021</b>	<b>\$27,500</b>	<b>\$454,521</b>	<b>\$397,364</b>	<b>\$407,248</b>	<b>\$407,824</b>	<b>\$47,273</b>	<b>11.61%</b>



Marketing



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
1 Operating Fund								
Revenue								
4-40040 Advertising	(\$24,000)		(\$24,000)	(\$18,494)	(\$24,000)	(\$18,000)		
<b>Total Revenue</b>	<b>(\$24,000)</b>		<b>(\$24,000)</b>	<b>(\$18,494)</b>	<b>(\$24,000)</b>	<b>(\$18,000)</b>		
<b>Total Revenue</b>	<b>(\$24,000)</b>		<b>(\$24,000)</b>	<b>(\$18,494)</b>	<b>(\$24,000)</b>	<b>(\$18,000)</b>		
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$177,496		\$177,496	\$181,546	\$173,759	\$173,759	\$3,737	2.15%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$177,496</b>		<b>\$177,496</b>	<b>\$181,546</b>	<b>\$173,759</b>	<b>\$173,759</b>	<b>\$3,737</b>	<b>2.15%</b>
Materials & Supplies								
5-20700 Courier				\$4				
5-21800 Meals & Accommodations	\$800		\$800	\$775	\$800	\$757		
5-21950 Mileage	\$450		\$450	\$347	\$450	\$475		
5-22000 Minor Hardware		\$2,200	\$2,200				\$2,200	
5-22050 Minor Software	\$2,800		\$2,800	\$3,469	\$2,800	\$4,132		
5-22250 Office Supplies	\$2,900		\$2,900	\$2,721	\$2,900	\$2,773		
5-22450 Promotion/Special Events	\$9,300		\$9,300	\$3,816	\$3,800	\$3,750	\$5,500	144.74%
5-22875 Signage	\$3,200		\$3,200	\$2,848	\$3,200	\$3,797		
5-23100 Telephone - Cellular	\$660		\$660	\$603	\$420	\$625	\$240	57.14%
<b>Total Materials &amp; Supplies</b>	<b>\$20,110</b>	<b>\$2,200</b>	<b>\$22,310</b>	<b>\$14,583</b>	<b>\$14,370</b>	<b>\$16,309</b>	<b>\$7,940</b>	<b>55.25%</b>
Contracted Services								
5-30600 Copying Expenses	\$28,299		\$28,299	\$18,856	\$28,299	\$18,351		
5-30631 Digital Marketing	\$20,076		\$20,076	\$16,901	\$20,076	\$20,076		
5-31425 Newspaper - Advertising	\$11,440		\$11,440	\$11,939	\$16,940	\$11,772	(\$5,500)	(32.47%)
5-31615 Radio - Advertising	\$18,940		\$18,940	\$17,867	\$18,940	\$18,080		
5-31655 Software Maint & Support	\$24,810	\$6,600	\$31,410	\$5,483	\$8,908	\$8,908	\$22,502	252.60%
5-31900 Website	\$46,490		\$46,490	\$53,510	\$100,000	\$83,800	(\$53,510)	(53.51%)
5-32150 Design	\$2,890		\$2,890	\$2,164	\$2,890	\$2,875		
5-32575 Publications	\$14,000		\$14,000	\$13,310	\$14,000	\$13,150		
5-32875 Signage Rental	\$3,300		\$3,300	\$2,653	\$3,300	\$3,230		
5-32880 Distribution	\$1,000		\$1,000	\$2,962	\$1,000	\$2,715		
<b>Total Contracted Services</b>	<b>\$171,245</b>	<b>\$6,600</b>	<b>\$177,845</b>	<b>\$145,645</b>	<b>\$214,353</b>	<b>\$182,957</b>	<b>(\$36,508)</b>	<b>(17.03%)</b>
<b>Total Expense</b>	<b>\$368,851</b>	<b>\$8,800</b>	<b>\$377,651</b>	<b>\$341,774</b>	<b>\$402,482</b>	<b>\$373,025</b>	<b>(\$24,831)</b>	<b>(6.17%)</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20020 Reserve Transfer - Town Capital Repcmt				(\$50,000)	(\$50,000)	(\$50,000)	\$50,000	(100.00%)
6-21045 Reserve Transfer - Corp Information	(\$31,490)		(\$31,490)	(\$3,510)	(\$45,000)	(\$45,000)	\$13,510	(30.02%)
6-21062 Reserve Transfer - Leisure Guide				\$2,344		\$4,390		
<b>Total Transfer To/From Reserve</b>	<b>(\$31,490)</b>		<b>(\$31,490)</b>	<b>(\$51,166)</b>	<b>(\$95,000)</b>	<b>(\$90,610)</b>	<b>\$63,510</b>	<b>(66.85%)</b>
<b>Total Reserve Transfer</b>	<b>(\$31,490)</b>		<b>(\$31,490)</b>	<b>(\$51,166)</b>	<b>(\$95,000)</b>	<b>(\$90,610)</b>	<b>\$63,510</b>	<b>(66.85%)</b>
<b>Net Levy</b>	<b>\$313,361</b>	<b>\$8,800</b>	<b>\$322,161</b>	<b>\$272,114</b>	<b>\$283,482</b>	<b>\$264,415</b>	<b>\$38,679</b>	<b>13.64%</b>
<b>Total Marketing</b>	<b>\$313,361</b>	<b>\$8,800</b>	<b>\$322,161</b>	<b>\$272,114</b>	<b>\$283,482</b>	<b>\$264,415</b>	<b>\$38,679</b>	<b>13.64%</b>

Corporate Information



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
Revenue								
4-40310 GIS Map Revenue	(\$500)		(\$500)	(\$553)	(\$500)	(\$500)		
<b>Total Revenue</b>	<b>(\$500)</b>		<b>(\$500)</b>	<b>(\$553)</b>	<b>(\$500)</b>	<b>(\$500)</b>		
<b>Total Revenue</b>	<b>(\$500)</b>		<b>(\$500)</b>	<b>(\$553)</b>	<b>(\$500)</b>	<b>(\$500)</b>		
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$103,730		\$103,730	\$101,915	\$101,523	\$101,523	\$2,207	2.17%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$103,730</b>		<b>\$103,730</b>	<b>\$101,915</b>	<b>\$101,523</b>	<b>\$101,523</b>	<b>\$2,207</b>	<b>2.17%</b>
Materials & Supplies								
5-20530 Compensation	\$1,000		\$1,000	\$575	\$1,000	\$1,000		
5-21800 Meals & Accommodations	\$400		\$400	\$843	\$400	\$400		
5-21850 Meeting Supplies		\$1,000	\$1,000				\$1,000	
5-21950 Mileage	\$300		\$300		\$300	\$300		
5-22250 Office Supplies	\$2,000		\$2,000	\$1,673	\$1,750	\$1,750	\$250	14.29%
<b>Total Materials &amp; Supplies</b>	<b>\$3,700</b>	<b>\$1,000</b>	<b>\$4,700</b>	<b>\$3,091</b>	<b>\$3,450</b>	<b>\$3,450</b>	<b>\$1,250</b>	<b>36.23%</b>
Contracted Services								
5-30500 Consulting Fees	\$5,000		\$5,000	\$2,805	\$8,000	\$6,406	(\$3,000)	(37.50%)
5-31655 Software Maint & Support	\$7,500		\$7,500	\$7,507	\$7,083	\$7,083	\$417	5.89%
<b>Total Contracted Services</b>	<b>\$12,500</b>		<b>\$12,500</b>	<b>\$10,312</b>	<b>\$15,083</b>	<b>\$13,489</b>	<b>(\$2,583)</b>	<b>(17.13%)</b>
<b>Total Expense</b>	<b>\$119,930</b>	<b>\$1,000</b>	<b>\$120,930</b>	<b>\$115,318</b>	<b>\$120,056</b>	<b>\$118,462</b>	<b>\$874</b>	<b>0.73%</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20037 Reserve Transfer - Corporate Software		\$50,000	\$50,000				\$50,000	
6-21045 Reserve Transfer - Corp Information	\$5,000	(\$1,000)	\$4,000	\$5,000	\$2,000	\$3,594	\$2,000	100.00%
<b>Total Transfer To/From Reserve</b>	<b>\$5,000</b>	<b>\$49,000</b>	<b>\$54,000</b>	<b>\$5,000</b>	<b>\$2,000</b>	<b>\$3,594</b>	<b>\$52,000</b>	<b>2,600.00%</b>
<b>Total Reserve Transfer</b>	<b>\$5,000</b>	<b>\$49,000</b>	<b>\$54,000</b>	<b>\$5,000</b>	<b>\$2,000</b>	<b>\$3,594</b>	<b>\$52,000</b>	<b>2,600.00%</b>
Internal Allocations								
5-45000 Internal labour charged/recovered	(\$4,149)		(\$4,149)	(\$4,065)	(\$4,065)	(\$4,065)	(\$84)	2.07%
<b>Total Internal Allocations</b>	<b>(\$4,149)</b>		<b>(\$4,149)</b>	<b>(\$4,065)</b>	<b>(\$4,065)</b>	<b>(\$4,065)</b>	<b>(\$84)</b>	<b>2.07%</b>
<b>Net Levy</b>	<b>\$120,281</b>	<b>\$50,000</b>	<b>\$170,281</b>	<b>\$115,700</b>	<b>\$117,491</b>	<b>\$117,491</b>	<b>\$52,790</b>	<b>44.93%</b>
<b>Total Corporate Information</b>	<b>\$120,281</b>	<b>\$50,000</b>	<b>\$170,281</b>	<b>\$115,700</b>	<b>\$117,491</b>	<b>\$117,491</b>	<b>\$52,790</b>	<b>44.93%</b>

Clerks



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-20050 Federal- HST/GST Recovery					(\$6,452)	(\$6,452)	\$6,452	(100.00%)
4-22010 Municipal - District				(\$1,917)				
4-30025 Burial Permits	(\$4,005)		(\$4,005)	(\$4,185)	(\$4,000)	(\$4,000)	(\$5)	0.13%
4-31090 Licences - Marriage	(\$18,750)		(\$18,750)	(\$19,140)	(\$19,575)	(\$18,125)	\$825	(4.21%)
4-40145 Commission								
4-40293 Freedom of Information	(\$250)		(\$250)	(\$286)	(\$250)	(\$250)		
4-40440 Miscellaneous Revenue	(\$121)		(\$121)	(\$265)	(\$50)	(\$50)	(\$71)	142.00%
<b>Total Revenue</b>	<b>(\$23,126)</b>		<b>(\$23,126)</b>	<b>(\$25,793)</b>	<b>(\$30,327)</b>	<b>(\$28,877)</b>	<b>\$7,201</b>	<b>(23.74%)</b>
<b>Total Revenue</b>	<b>(\$23,126)</b>		<b>(\$23,126)</b>	<b>(\$25,793)</b>	<b>(\$30,327)</b>	<b>(\$28,877)</b>	<b>\$7,201</b>	<b>(23.74%)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$592,697		\$592,697	\$551,291	\$561,744	\$561,744	\$30,953	5.51%
5-10010 Salaries & Wages - PT				\$19,532				
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$592,697</b>		<b>\$592,697</b>	<b>\$570,823</b>	<b>\$561,744</b>	<b>\$561,744</b>	<b>\$30,953</b>	<b>5.51%</b>
<b>Materials &amp; Supplies</b>								
5-20050 Committee	\$500		\$500		\$500	\$500		
5-20700 Courier	\$300		\$300	\$279	\$350	\$350	(\$50)	(14.29%)
5-20850 Discretionary	\$19,450	\$5,000	\$24,450	\$8,868	\$20,000	\$20,000	\$4,450	22.25%
5-21750 Materials & Supplies	\$6,480		\$6,480	\$6,480	\$6,480	\$6,480		
5-21800 Meals & Accommodations	\$2,700		\$2,700	\$2,505	\$4,020	\$3,620	(\$1,320)	(32.84%)
5-21850 Meeting Supplies	\$2,350		\$2,350	\$3,766	\$3,850	\$3,100	(\$1,500)	(38.96%)
5-21950 Mileage	\$2,116		\$2,116	\$1,060	\$3,100	\$2,700	(\$984)	(31.74%)
5-22000 Minor Hardware	\$1,200		\$1,200	\$2,433	\$2,800	\$2,800	(\$1,600)	(57.14%)
5-22060 Minor Acquisitions	\$1,875		\$1,875	(\$5,625)	\$1,875	\$1,875		
5-22250 Office Supplies	\$2,045		\$2,045	\$2,852	\$3,395	\$3,195	(\$1,350)	(39.76%)
5-22400 Professional Development	\$2,200		\$2,200	\$6,209	\$8,900	\$8,900	(\$6,700)	(75.28%)
5-22450 Promotion/Special Events	\$3,800	\$3,000	\$6,800	\$3,649	\$7,200	\$7,200	(\$400)	(5.56%)
5-22550 Publications	\$300		\$300	\$350	\$470	\$470	(\$170)	(36.17%)
5-22600 Records Management Supplies	\$3,000		\$3,000	\$2,904	\$3,000	\$3,000		
5-23100 Telephone - Cellular	\$1,300		\$1,300	\$535	\$1,440	\$1,128	(\$140)	(9.72%)
5-23105 Telephone - Landline				\$704	\$250	\$250	(\$250)	(100.00%)
<b>Total Materials &amp; Supplies</b>	<b>\$49,616</b>	<b>\$8,000</b>	<b>\$57,616</b>	<b>\$36,969</b>	<b>\$67,630</b>	<b>\$65,568</b>	<b>(\$10,014)</b>	<b>(14.81%)</b>
<b>Contracted Services</b>								
5-30500 Consulting Fees	\$4,135	\$50,000	\$54,135	\$2,788	\$6,683	\$6,310	\$47,452	710.04%
5-30525 Contractors				\$8,161	\$20,000	\$20,000	(\$20,000)	(100.00%)
5-30600 Copying Expenses				\$1,159	\$1,300	\$1,300	(\$1,300)	(100.00%)
5-31300 Internet	\$480		\$480		\$250	\$790	\$230	92.00%
5-31350 Legal Fees	\$2,500		\$2,500	\$1,222	\$2,068	\$2,068	\$432	20.89%
5-31425 Newspaper - Advertising				\$4,930	\$12,320	\$12,320	(\$12,320)	(100.00%)
5-31550 Postage Meter				\$14,654	\$17,637	\$17,637	(\$17,637)	(100.00%)
5-31615 Radio - Advertising				\$1,747	\$2,000	\$2,000	(\$2,000)	(100.00%)
5-31625 Service Contracts	\$400	\$6,106	\$6,506	\$46,547	\$53,447	\$53,447	(\$46,941)	(87.83%)
5-31655 Software Maint & Support	\$10,000		\$10,000	\$8,548	\$9,500	\$9,500	\$500	5.26%
<b>Total Contracted Services</b>	<b>\$17,515</b>	<b>\$56,106</b>	<b>\$73,621</b>	<b>\$89,756</b>	<b>\$125,205</b>	<b>\$125,372</b>	<b>(\$51,584)</b>	<b>(41.20%)</b>
<b>Total Expense</b>	<b>\$659,828</b>	<b>\$64,106</b>	<b>\$723,934</b>	<b>\$697,548</b>	<b>\$754,579</b>	<b>\$752,684</b>	<b>(\$30,645)</b>	<b>(4.06%)</b>
<b>Total Debt</b>								
<b>Transfer To/From Reserve</b>								
6-20030 Reserve Transfer - CC Expansion						\$20,000		
6-20063 Reserve Transfer - Munic. Council Chambe	\$20,000		\$20,000	\$20,000	\$20,000			
6-21025 Reserve Transfer - Election	\$24,500		\$24,500	(\$72,953)	(\$92,436)	(\$92,436)	\$116,936	(126.50%)
6-21070 Reserve Transfer - Records Management	\$10,000	(\$50,000)	(\$40,000)	\$10,000	\$10,000	\$10,000	(\$50,000)	(500.00%)
<b>Total Transfer To/From Reserve</b>	<b>\$54,500</b>	<b>(\$50,000)</b>	<b>\$4,500</b>	<b>(\$42,953)</b>	<b>(\$62,436)</b>	<b>(\$62,436)</b>	<b>\$66,936</b>	<b>(107.21%)</b>
<b>Total Reserve Transfer</b>	<b>\$54,500</b>	<b>(\$50,000)</b>	<b>\$4,500</b>	<b>(\$42,953)</b>	<b>(\$62,436)</b>	<b>(\$62,436)</b>	<b>\$66,936</b>	<b>(107.21%)</b>
<b>Net Levy</b>	<b>\$691,202</b>	<b>\$14,106</b>	<b>\$705,308</b>	<b>\$628,802</b>	<b>\$661,816</b>	<b>\$661,371</b>	<b>\$43,492</b>	<b>6.57%</b>



	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
2 Capital Fund								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
9-20063 Reserve Transfer - Munic. Council Chambe	\$5,750		\$5,750	(\$9,824)	(\$13,000)	(\$9,824)	\$18,750	(144.23%)
<b>Total Transfer To/From Reserve</b>	\$5,750		\$5,750	(\$9,824)	(\$13,000)	(\$9,824)	\$18,750	(144.23%)
<b>Total Reserve Transfer</b>	<b>\$5,750</b>		<b>\$5,750</b>	<b>(\$9,824)</b>	<b>(\$13,000)</b>	<b>(\$9,824)</b>	<b>\$18,750</b>	<b>(144.23%)</b>
Capital Expenses								
8-21750 Materials & Supplies				\$14,824	\$18,000	\$14,824	(\$18,000)	(100.00%)
<b>Total Capital Expenses</b>				<b>\$14,824</b>	<b>\$18,000</b>	<b>\$14,824</b>	<b>(\$18,000)</b>	<b>(100.00%)</b>
<b>Net Levy</b>	<b>\$5,750</b>		<b>\$5,750</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$750</b>	<b>15.00%</b>
<b>Total Clerks</b>	<b>\$696,952</b>	<b>\$14,106</b>	<b>\$711,058</b>	<b>\$633,802</b>	<b>\$666,816</b>	<b>\$666,371</b>	<b>\$44,242</b>	<b>6.63%</b>

Governance



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
Revenue								
4-20050 Federal- HST/GST Recovery						(\$6,452)	(\$6,452)	\$6,452 (100.00%)
4-22010 Municipal - District				(\$1,917)				
<b>Total Revenue</b>				(\$1,917)	(\$6,452)	(\$6,452)	\$6,452	(100.00%)
<b>Total Revenue</b>				<b>(\$1,917)</b>	<b>(\$6,452)</b>	<b>(\$6,452)</b>	<b>\$6,452</b>	<b>(100.00%)</b>
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$498,868		\$498,868	\$459,618	\$456,682	\$456,682	\$42,186	9.24%
<b>Total Salary, Wages &amp; Benefits</b>	\$498,868		\$498,868	\$459,618	\$456,682	\$456,682	\$42,186	9.24%
Materials & Supplies								
5-20050 Committee	\$500		\$500		\$500	\$500		
5-20850 Discretionary	\$19,450	\$5,000	\$24,450	\$8,868	\$20,000	\$20,000	\$4,450	22.25%
5-21850 Meeting Supplies	\$2,250		\$2,250	\$1,866	\$2,250	\$1,500		
5-22000 Minor Hardware	\$1,200		\$1,200	\$259	\$1,200	\$1,200		
5-22060 Minor Acquisitions	\$1,875		\$1,875	(\$5,625)	\$1,875	\$1,875		
5-22250 Office Supplies	\$1,045		\$1,045	\$1,096	\$1,045	\$845		
5-22400 Professional Development	\$1,200		\$1,200	\$982	\$1,200	\$1,200		
5-22450 Promotion/Special Events	\$3,800	\$3,000	\$6,800	\$871	\$1,750	\$1,750	\$5,050	288.57%
5-23100 Telephone - Cellular	\$700		\$700				\$700	
<b>Total Materials &amp; Supplies</b>	\$32,020	\$8,000	\$40,020	\$8,317	\$29,820	\$28,870	\$10,200	34.21%
Contracted Services								
5-30500 Consulting Fees	\$2,260		\$2,260	\$2,035	\$2,260	\$2,260		
5-31300 Internet	\$480		\$480			\$540	\$480	
5-31350 Legal Fees	\$2,500		\$2,500				\$2,500	
5-31625 Service Contracts		\$6,106	\$6,106	\$5,597	\$6,106	\$6,106		
5-31655 Software Maint & Support	\$10,000		\$10,000	\$8,548	\$9,500	\$9,500	\$500	5.26%
<b>Total Contracted Services</b>	\$15,240	\$6,106	\$21,346	\$16,180	\$17,866	\$18,406	\$3,480	19.48%
<b>Total Expense</b>	<b>\$546,128</b>	<b>\$14,106</b>	<b>\$560,234</b>	<b>\$484,115</b>	<b>\$504,368</b>	<b>\$503,958</b>	<b>\$55,866</b>	<b>11.08%</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20030 Reserve Transfer - CC Expansion						\$20,000		
6-20063 Reserve Transfer - Munic. Council Chambe	\$20,000		\$20,000	\$20,000	\$20,000			
<b>Total Transfer To/From Reserve</b>	\$20,000		\$20,000	\$20,000	\$20,000	\$20,000		
<b>Total Reserve Transfer</b>	<b>\$20,000</b>		<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>		
<b>Net Levy</b>	<b>\$566,128</b>	<b>\$14,106</b>	<b>\$580,234</b>	<b>\$502,198</b>	<b>\$517,916</b>	<b>\$517,506</b>	<b>\$62,318</b>	<b>12.03%</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
9-20063 Reserve Transfer - Munic. Council Chambe	\$5,750		\$5,750	(\$9,824)	(\$13,000)	(\$9,824)	\$18,750	(144.23%)
<b>Total Transfer To/From Reserve</b>	\$5,750		\$5,750	(\$9,824)	(\$13,000)	(\$9,824)	\$18,750	(144.23%)
<b>Total Reserve Transfer</b>	<b>\$5,750</b>		<b>\$5,750</b>	<b>(\$9,824)</b>	<b>(\$13,000)</b>	<b>(\$9,824)</b>	<b>\$18,750</b>	<b>(144.23%)</b>
Capital Expenses								
8-21750 Materials & Supplies				\$14,824	\$18,000	\$14,824	(\$18,000)	(100.00%)
<b>Total Capital Expenses</b>				<b>\$14,824</b>	<b>\$18,000</b>	<b>\$14,824</b>	<b>(\$18,000)</b>	<b>(100.00%)</b>
<b>Net Levy</b>	<b>\$5,750</b>		<b>\$5,750</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$750</b>	<b>15.00%</b>
<b>Total Governance</b>	<b>\$571,878</b>	<b>\$14,106</b>	<b>\$585,984</b>	<b>\$507,198</b>	<b>\$522,916</b>	<b>\$522,506</b>	<b>\$63,068</b>	<b>12.06%</b>

Records Management



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
1 Operating Fund								
<b>Total Revenue</b>	<hr/>							
Salary, Wages & Benefits	<hr/>							
5-10000 Salaries & Wages - FT	\$73,767		\$73,767	\$72,411	\$72,236	\$72,236	\$1,531	2.12%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$73,767</b>		<b>\$73,767</b>	<b>\$72,411</b>	<b>\$72,236</b>	<b>\$72,236</b>	<b>\$1,531</b>	<b>2.12%</b>
Materials & Supplies	<hr/>							
5-21800 Meals & Accommodations	\$460		\$460	\$302	\$750	\$350	(\$290)	(38.67%)
5-21950 Mileage	\$1,056		\$1,056	\$331	\$1,200	\$800	(\$144)	(12.00%)
5-22550 Publications	\$150		\$150	\$158	\$150	\$150		
5-22600 Records Management Supplies	\$3,000		\$3,000	\$2,904	\$3,000	\$3,000		
<b>Total Materials &amp; Supplies</b>	<b>\$4,666</b>		<b>\$4,666</b>	<b>\$3,695</b>	<b>\$5,100</b>	<b>\$4,300</b>	<b>(\$434)</b>	<b>(8.51%)</b>
Contracted Services	<hr/>							
5-30500 Consulting Fees	\$375	\$50,000	\$50,375	\$305	\$350	\$350	\$50,025	14,292.86%
5-30525 Contractors				\$8,161	\$20,000	\$20,000	(\$20,000)	(100.00%)
5-31625 Service Contracts	\$400		\$400	\$60	\$600	\$600	(\$200)	(33.33%)
<b>Total Contracted Services</b>	<b>\$775</b>	<b>\$50,000</b>	<b>\$50,775</b>	<b>\$8,526</b>	<b>\$20,950</b>	<b>\$20,950</b>	<b>\$29,825</b>	<b>142.36%</b>
<b>Total Expense</b>	<b>\$79,208</b>	<b>\$50,000</b>	<b>\$129,208</b>	<b>\$84,632</b>	<b>\$98,286</b>	<b>\$97,486</b>	<b>\$30,922</b>	<b>31.46%</b>
<b>Total Debt</b>	<hr/>							
Transfer To/From Reserve	<hr/>							
6-21070 Reserve Transfer - Records Management	\$10,000	(\$50,000)	(\$40,000)	\$10,000	\$10,000	\$10,000	(\$50,000)	(500.00%)
<b>Total Transfer To/From Reserve</b>	<b>\$10,000</b>	<b>(\$50,000)</b>	<b>(\$40,000)</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>(\$50,000)</b>	<b>(500.00%)</b>
<b>Total Reserve Transfer</b>	<b>\$10,000</b>	<b>(\$50,000)</b>	<b>(\$40,000)</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>(\$50,000)</b>	<b>(500.00%)</b>
<b>Net Levy</b>	<b>\$89,208</b>		<b>\$89,208</b>	<b>\$94,632</b>	<b>\$108,286</b>	<b>\$107,486</b>	<b>(\$19,078)</b>	<b>(17.62%)</b>
<b>Total Records Management</b>	<b>\$89,208</b>		<b>\$89,208</b>	<b>\$94,632</b>	<b>\$108,286</b>	<b>\$107,486</b>	<b>(\$19,078)</b>	<b>(17.62%)</b>

Election



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
1 Operating Fund								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT				\$201	\$13,170	\$13,170	(\$13,170)	(100.00%)
5-10010 Salaries & Wages - PT				\$19,532				
<b>Total Salary, Wages &amp; Benefits</b>				\$19,733	\$13,170	\$13,170	(\$13,170)	(100.00%)
Materials & Supplies								
5-20700 Courier					\$100	\$100	(\$100)	(100.00%)
5-21800 Meals & Accommodations				\$665	\$800	\$800	(\$800)	(100.00%)
5-21850 Meeting Supplies				\$1,900	\$1,500	\$1,500	(\$1,500)	(100.00%)
5-21950 Mileage				\$275	\$1,000	\$1,000	(\$1,000)	(100.00%)
5-22000 Minor Hardware				\$2,174	\$1,600	\$1,600	(\$1,600)	(100.00%)
5-22250 Office Supplies				\$1,352	\$1,000	\$1,000	(\$1,000)	(100.00%)
5-22400 Professional Development	\$1,000		\$1,000	\$5,227	\$7,700	\$7,700	(\$6,700)	(87.01%)
5-22450 Promotion/Special Events				\$2,778	\$5,450	\$5,450	(\$5,450)	(100.00%)
5-22550 Publications				\$96	\$250	\$250	(\$250)	(100.00%)
5-23100 Telephone - Cellular					\$600	\$600	(\$600)	(100.00%)
5-23105 Telephone - Landline				\$704	\$250	\$250	(\$250)	(100.00%)
<b>Total Materials &amp; Supplies</b>	\$1,000		\$1,000	\$15,171	\$20,250	\$20,250	(\$19,250)	(95.06%)
Contracted Services								
5-30500 Consulting Fees	\$1,500		\$1,500	\$448	\$3,700	\$3,700	(\$2,200)	(59.46%)
5-30600 Copying Expenses				\$1,159	\$1,300	\$1,300	(\$1,300)	(100.00%)
5-31300 Internet					\$250	\$250	(\$250)	(100.00%)
5-31350 Legal Fees				\$1,222	\$2,068	\$2,068	(\$2,068)	(100.00%)
5-31425 Newspaper - Advertising				\$4,930	\$12,320	\$12,320	(\$12,320)	(100.00%)
5-31550 Postage Meter				\$14,654	\$17,637	\$17,637	(\$17,637)	(100.00%)
5-31615 Radio - Advertising				\$1,747	\$2,000	\$2,000	(\$2,000)	(100.00%)
5-31625 Service Contracts				\$40,890	\$46,741	\$46,741	(\$46,741)	(100.00%)
<b>Total Contracted Services</b>	\$1,500		\$1,500	\$65,050	\$86,016	\$86,016	(\$84,516)	(98.26%)
<b>Total Expense</b>	<b>\$2,500</b>		<b>\$2,500</b>	<b>\$99,954</b>	<b>\$119,436</b>	<b>\$119,436</b>	<b>(\$116,936)</b>	<b>(97.91%)</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-21025 Reserve Transfer - Election	\$24,500		\$24,500	(\$72,953)	(\$92,436)	(\$92,436)	\$116,936	(126.50%)
<b>Total Transfer To/From Reserve</b>	\$24,500		\$24,500	(\$72,953)	(\$92,436)	(\$92,436)	\$116,936	(126.50%)
<b>Total Reserve Transfer</b>	<b>\$24,500</b>		<b>\$24,500</b>	<b>(\$72,953)</b>	<b>(\$92,436)</b>	<b>(\$92,436)</b>	<b>\$116,936</b>	<b>(126.50%)</b>
<b>Net Levy</b>	<b>\$27,000</b>		<b>\$27,000</b>	<b>\$27,001</b>	<b>\$27,000</b>	<b>\$27,000</b>		
<b>Total Election</b>	<b>\$27,000</b>		<b>\$27,000</b>	<b>\$27,001</b>	<b>\$27,000</b>	<b>\$27,000</b>		

Legislative Services



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
1 Operating Fund								
Revenue								
4-30025 Burial Permits	(\$4,005)		(\$4,005)	(\$4,185)	(\$4,000)	(\$4,000)	(\$5)	0.13%
4-31090 Licences - Marriage	(\$18,750)		(\$18,750)	(\$19,140)	(\$19,575)	(\$18,125)	\$825	(4.21%)
4-40145 Commission								
4-40293 Freedom of Information	(\$250)		(\$250)	(\$286)	(\$250)	(\$250)		
4-40440 Miscellaneous Revenue	(\$121)		(\$121)	(\$265)	(\$50)	(\$50)	(\$71)	142.00%
<b>Total Revenue</b>	<b>(\$23,126)</b>		<b>(\$23,126)</b>	<b>(\$23,876)</b>	<b>(\$23,875)</b>	<b>(\$22,425)</b>	<b>\$749</b>	<b>(3.14%)</b>
<b>Total Revenue</b>	<b>(\$23,126)</b>		<b>(\$23,126)</b>	<b>(\$23,876)</b>	<b>(\$23,875)</b>	<b>(\$22,425)</b>	<b>\$749</b>	<b>(3.14%)</b>
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$20,062		\$20,062	\$19,061	\$19,656	\$19,656	\$406	2.07%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$20,062</b>		<b>\$20,062</b>	<b>\$19,061</b>	<b>\$19,656</b>	<b>\$19,656</b>	<b>\$406</b>	<b>2.07%</b>
Materials & Supplies								
5-20700 Courier	\$300		\$300	\$279	\$250	\$250	\$50	20.00%
5-21750 Materials & Supplies	\$6,480		\$6,480	\$6,480	\$6,480	\$6,480		
5-21800 Meals & Accommodations	\$2,240		\$2,240	\$1,538	\$2,470	\$2,470	(\$230)	(9.31%)
5-21850 Meeting Supplies	\$100		\$100		\$100	\$100		
5-21950 Mileage	\$1,060		\$1,060	\$454	\$900	\$900	\$160	17.78%
5-22250 Office Supplies	\$1,000		\$1,000	\$404	\$1,350	\$1,350	(\$350)	(25.93%)
5-22550 Publications	\$150		\$150	\$96	\$70	\$70	\$80	114.29%
5-23100 Telephone - Cellular	\$600		\$600	\$535	\$840	\$528	(\$240)	(28.57%)
<b>Total Materials &amp; Supplies</b>	<b>\$11,930</b>		<b>\$11,930</b>	<b>\$9,786</b>	<b>\$12,460</b>	<b>\$12,148</b>	<b>(\$530)</b>	<b>(4.25%)</b>
Contracted Services								
5-30500 Consulting Fees					\$373		(\$373)	(100.00%)
5-31625 Service Contracts								
<b>Total Contracted Services</b>					<b>\$373</b>		<b>(\$373)</b>	<b>(100.00%)</b>
<b>Total Expense</b>	<b>\$31,992</b>		<b>\$31,992</b>	<b>\$28,847</b>	<b>\$32,489</b>	<b>\$31,804</b>	<b>(\$497)</b>	<b>(1.53%)</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>								
	<b>\$8,866</b>		<b>\$8,866</b>	<b>\$4,971</b>	<b>\$8,614</b>	<b>\$9,379</b>	<b>\$252</b>	<b>2.93%</b>
<b>Total Legislative Services</b>	<b>\$8,866</b>		<b>\$8,866</b>	<b>\$4,971</b>	<b>\$8,614</b>	<b>\$9,379</b>	<b>\$252</b>	<b>2.93%</b>





	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-20050 Federal- HST/GST Recovery				(\$952)				
4-40010 Administration Revenue	(\$1,200)		(\$1,200)	(\$1,403)	(\$1,200)	(\$1,200)		
4-40145 Commission	(\$500)		(\$500)	(\$251)	(\$500)	(\$300)		
4-40440 Miscellaneous Revenue	(\$4,500)		(\$4,500)	(\$9,999)	(\$4,500)	(\$9,500)		
4-40690 Service Charges	(\$6,000)		(\$6,000)	(\$7,001)	(\$5,000)	(\$6,100)	(\$1,000)	20.00%
4-40770 Tax Certificate Fees	(\$38,000)		(\$38,000)	(\$38,815)	(\$38,000)	(\$35,000)		
4-40775 Tax Notice Fees	(\$18,000)		(\$18,000)	(\$21,805)	(\$20,000)	(\$20,000)	\$2,000	(10.00%)
4-40777 Mortgage Processing Fee	(\$18,750)		(\$18,750)	(\$22,800)	(\$17,500)	(\$22,020)	(\$1,250)	7.14%
4-70020 Tax Penalties	(\$708,000)		(\$708,000)	(\$683,869)	(\$700,000)	(\$700,000)	(\$8,000)	1.14%
4-70030 Interest	(\$52,000)		(\$52,000)	(\$181,042)	(\$52,000)	(\$65,000)		
4-70040 Investment Income				(\$11,928)				
4-71000 Dividend Income	(\$424,400)		(\$424,400)	(\$402,398)	(\$424,000)	(\$424,000)	(\$400)	0.09%
<b>Total Revenue</b>	<b>(\$1,271,350)</b>		<b>(\$1,271,350)</b>	<b>(\$1,382,263)</b>	<b>(\$1,262,700)</b>	<b>(\$1,283,120)</b>	<b>(\$8,650)</b>	<b>0.69%</b>
<b>Deferred Revenue</b>								
4-90035 DC's Recognized - Administration	(\$38,677)		(\$38,677)				(\$38,677)	
<b>Total Deferred Revenue</b>	<b>(\$38,677)</b>		<b>(\$38,677)</b>				<b>(\$38,677)</b>	
<b>Other Property Tax Revenue</b>								
4-17070 Huntsville Hospital PIL	(\$6,750)		(\$6,750)	(\$6,750)			(\$6,750)	
4-17080 PIL - Railways Levy					(\$6,700)	(\$6,700)	\$6,700	(100.00%)
4-18000 Huntsville Tax Write Off	\$51,676		\$51,676	\$75,338	\$110,000	\$50,000	(\$58,324)	(53.02%)
4-18005 Huntsville Properties (Taxes to UT & ED)				\$3,024				
4-18095 Town - Charity Rebate					\$2,400		(\$2,400)	(100.00%)
4-19000 General Levy - Supplementary	(\$200,000)		(\$200,000)	(\$212,887)	(\$125,984)	(\$175,000)	(\$74,016)	58.75%
<b>Total Other Property Tax Revenue</b>	<b>(\$155,074)</b>		<b>(\$155,074)</b>	<b>(\$141,275)</b>	<b>(\$20,284)</b>	<b>(\$131,700)</b>	<b>(\$134,790)</b>	<b>664.51%</b>
<b>Grants</b>								
4-21050 Ontario Municipal Partners Fund	(\$1,819,700)		(\$1,819,700)	(\$1,819,700)	(\$1,819,700)	(\$1,819,700)		
<b>Total Grants</b>	<b>(\$1,819,700)</b>		<b>(\$1,819,700)</b>	<b>(\$1,819,700)</b>	<b>(\$1,819,700)</b>	<b>(\$1,819,700)</b>		
<b>Donations</b>								
4-50010 Donations - Individual & Corporate				(\$1,000)		(\$1,000)		
<b>Total Donations</b>				<b>(\$1,000)</b>		<b>(\$1,000)</b>		
<b>Total Revenue</b>	<b>(\$3,284,801)</b>		<b>(\$3,284,801)</b>	<b>(\$3,344,238)</b>	<b>(\$3,102,684)</b>	<b>(\$3,235,520)</b>	<b>(\$182,117)</b>	<b>5.87%</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$592,645		\$592,645	\$509,333	\$509,459	\$509,459	\$83,186	16.33%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$592,645</b>		<b>\$592,645</b>	<b>\$509,333</b>	<b>\$509,459</b>	<b>\$509,459</b>	<b>\$83,186</b>	<b>16.33%</b>
<b>Materials &amp; Supplies</b>								
5-20375 Cash Short (Over)				\$41				
5-20700 Courier	\$50		\$50	\$96	\$50	\$100		
5-21800 Meals & Accommodations	\$3,100		\$3,100	\$2,420	\$3,100	\$3,100		
5-21950 Mileage	\$2,350		\$2,350	\$1,661	\$2,350	\$2,850		
5-22050 Minor Software				\$6,050				
5-22060 Minor Acquisitions	\$5,000		\$5,000	\$4,400			\$5,000	
5-22250 Office Supplies	\$6,016		\$6,016	\$6,042	\$5,016	\$4,716	\$1,000	19.94%
5-22550 Publications	\$465		\$465	\$446	\$465	\$465		
5-23100 Telephone - Cellular	\$420		\$420	\$403	\$540	\$540	(\$120)	(22.22%)
<b>Total Materials &amp; Supplies</b>	<b>\$17,401</b>		<b>\$17,401</b>	<b>\$21,559</b>	<b>\$11,521</b>	<b>\$11,771</b>	<b>\$5,880</b>	<b>51.04%</b>
<b>Contracted Services</b>								
5-30100 Accounting/Audit Fees	\$20,540		\$20,540	\$23,313	\$20,000	\$18,250	\$540	2.70%
5-30500 Consulting Fees	\$42,974		\$42,974				\$42,974	
5-30950 Fee Rebates - Affordable Housing	\$69,870		\$69,870	\$6,864	\$7,470	\$7,470	\$62,400	835.34%
5-31200 Insurance - Deductible - Liability	\$100,000		\$100,000	\$109,407	\$75,000	\$200,000	\$25,000	33.33%
5-31210 Insurance - Deductible - Property	\$15,000		\$15,000	\$2,167	\$15,000	\$15,000		
5-31215 Deductible - Auto	\$5,000		\$5,000		\$5,000	\$5,000		
5-31217 Deductible - Cyber Liability				\$25,000				
5-31250 Insurance - Premium	\$571,528		\$571,528	\$530,527	\$538,133	\$533,039	\$33,395	6.21%
5-31550 Postage Meter	\$10,000		\$10,000	\$8,314	\$10,000	\$10,000		
5-31625 Service Contracts				\$691				
5-31800 Tax Notices	\$28,000		\$28,000	\$29,846	\$25,000	\$25,020	\$3,000	12.00%
<b>Total Contracted Services</b>	<b>\$862,912</b>		<b>\$862,912</b>	<b>\$736,129</b>	<b>\$695,603</b>	<b>\$813,779</b>	<b>\$167,309</b>	<b>24.05%</b>
<b>Rents &amp; Financials</b>								

Treasury



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
5-53000 Uncollectible AR				\$35				
5-56000 Bank Charges	\$17,000		\$17,000	\$14,364	\$15,000	\$16,000	\$2,000	13.33%
5-57000 Interest & Penalties				\$156		\$156		
5-58000 Foreign Exchange Gain/Loss				(\$29)		\$210		
<b>Total Rents &amp; Financials</b>	<b>\$17,000</b>		<b>\$17,000</b>	<b>\$14,526</b>	<b>\$15,000</b>	<b>\$16,366</b>	<b>\$2,000</b>	<b>13.33%</b>
<b>Total Expense</b>	<b>\$1,489,958</b>		<b>\$1,489,958</b>	<b>\$1,281,547</b>	<b>\$1,231,583</b>	<b>\$1,351,375</b>	<b>\$258,375</b>	<b>20.98%</b>
<b>Long Term Debt</b>								
5-50000 Debenture - Interest	\$59,032		\$59,032	\$58,950	\$64,798	\$64,798	(\$5,766)	(8.90%)
5-50001 Debenture - Payments	\$112,912		\$112,912	\$107,147	\$107,147	\$107,147	\$5,765	5.38%
<b>Total Long Term Debt</b>	<b>\$171,944</b>		<b>\$171,944</b>	<b>\$166,097</b>	<b>\$171,945</b>	<b>\$171,945</b>	<b>(\$1)</b>	
<b>Total Debt</b>	<b>\$171,944</b>		<b>\$171,944</b>	<b>\$166,097</b>	<b>\$171,945</b>	<b>\$171,945</b>	<b>(\$1)</b>	
<b>Transfer To/From Reserve</b>								
6-20008 RSRV xFr Affordable Housing				\$30,000	\$30,000	\$30,000	(\$30,000)	(100.00%)
6-20020 Reserve Transfer - Town Capital Repcmt				(\$30,000)	(\$30,000)	(\$30,000)	\$30,000	(100.00%)
6-21013 Reserve Transfer - Community Health Care				\$1,000		\$1,000		
6-21063 Reserve Transfer - Tax Stabilization				(\$6,050)				
6-21065 Reserve Transfer - Working Capital	\$436,491		\$436,491	\$393,739	\$415,341	\$415,341	\$21,150	5.09%
<b>Total Transfer To/From Reserve</b>	<b>\$436,491</b>		<b>\$436,491</b>	<b>\$388,689</b>	<b>\$415,341</b>	<b>\$416,341</b>	<b>\$21,150</b>	<b>5.09%</b>
<b>Total Reserve Transfer</b>	<b>\$436,491</b>		<b>\$436,491</b>	<b>\$388,689</b>	<b>\$415,341</b>	<b>\$416,341</b>	<b>\$21,150</b>	<b>5.09%</b>
<b>Internal Allocations</b>								
5-45000 Internal labour charged/recovered	(\$14,339)		(\$14,339)	(\$11,827)	(\$11,827)	(\$11,827)	(\$2,512)	21.24%
5-45500 Internal Insurance Charged/recovered	(\$138,050)		(\$138,050)	(\$119,995)	(\$119,995)	(\$119,995)	(\$18,055)	15.05%
<b>Total Internal Allocations</b>	<b>(\$152,389)</b>		<b>(\$152,389)</b>	<b>(\$131,822)</b>	<b>(\$131,822)</b>	<b>(\$131,822)</b>	<b>(\$20,567)</b>	<b>15.60%</b>
<b>Net Levy</b>	<b>(\$1,338,797)</b>		<b>(\$1,338,797)</b>	<b>(\$1,639,727)</b>	<b>(\$1,415,637)</b>	<b>(\$1,427,681)</b>	<b>\$76,840</b>	<b>(5.43%)</b>
<b>2 Capital Fund</b>								
<b>Deferred Revenue</b>								
7-91000 Deferred Gas Tax Recognized	(\$117,265)		(\$117,265)	(\$65,021)	(\$1)	(\$61,800)	(\$117,264)	11,726,400.00%
<b>Total Deferred Revenue</b>	<b>(\$117,265)</b>		<b>(\$117,265)</b>	<b>(\$65,021)</b>	<b>(\$1)</b>	<b>(\$61,800)</b>	<b>(\$117,264)</b>	<b>11,726,400.00%</b>
<b>Grants</b>								
7-20000 Federal Grants				(\$50,000)		(\$50,000)		
<b>Total Grants</b>				<b>(\$50,000)</b>		<b>(\$50,000)</b>		
<b>Total Revenue</b>	<b>(\$117,265)</b>		<b>(\$117,265)</b>	<b>(\$115,021)</b>	<b>(\$1)</b>	<b>(\$111,800)</b>	<b>(\$117,264)</b>	<b>11,726,400.00%</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Transfer To/From Reserve</b>								
9-20000 xFr to Capital Reserve								
<b>Total Transfer To/From Reserve</b>								
<b>Total Reserve Transfer</b>								
<b>Capital Expenses</b>								
8-22050 Software				\$31,950		\$35,000		
8-30500 Consulting Fees	\$117,265		\$117,265	\$83,071	\$1	\$76,800	\$117,264	11,726,400.00%
<b>Total Capital Expenses</b>	<b>\$117,265</b>		<b>\$117,265</b>	<b>\$115,021</b>	<b>\$1</b>	<b>\$111,800</b>	<b>\$117,264</b>	<b>11,726,400.00%</b>
<b>Net Levy</b>								
<b>Total Treasury</b>	<b>(\$1,338,797)</b>		<b>(\$1,338,797)</b>	<b>(\$1,639,727)</b>	<b>(\$1,415,637)</b>	<b>(\$1,427,681)</b>	<b>\$76,840</b>	<b>(5.43%)</b>

Insurance



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
1 Operating Fund								
Revenue								
4-40010 Administration Revenue	(\$1,200)		(\$1,200)	(\$1,403)	(\$1,200)	(\$1,200)		
<b>Total Revenue</b>	<b>(\$1,200)</b>		<b>(\$1,200)</b>	<b>(\$1,403)</b>	<b>(\$1,200)</b>	<b>(\$1,200)</b>		
<b>Total Revenue</b>	<b>(\$1,200)</b>		<b>(\$1,200)</b>	<b>(\$1,403)</b>	<b>(\$1,200)</b>	<b>(\$1,200)</b>		
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$55,359		\$55,359	\$53,952	\$54,175	\$54,175	\$1,184	2.19%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$55,359</b>		<b>\$55,359</b>	<b>\$53,952</b>	<b>\$54,175</b>	<b>\$54,175</b>	<b>\$1,184</b>	<b>2.19%</b>
Materials & Supplies								
5-20700 Courier				\$13				
5-21800 Meals & Accommodations	\$600		\$600	\$442	\$600	\$600		
5-21950 Mileage	\$350		\$350	\$77	\$350	\$350		
<b>Total Materials &amp; Supplies</b>	<b>\$950</b>		<b>\$950</b>	<b>\$532</b>	<b>\$950</b>	<b>\$950</b>		
Contracted Services								
5-31200 Insurance - Deductible - Liability	\$100,000		\$100,000	\$109,407	\$75,000	\$200,000	\$25,000	33.33%
5-31210 Insurance - Deductible - Property	\$15,000		\$15,000	\$2,167	\$15,000	\$15,000		
5-31215 Deductible - Auto	\$5,000		\$5,000		\$5,000	\$5,000		
5-31217 Deductible - Cyber Liability				\$25,000				
5-31250 Insurance - Premium	\$571,528		\$571,528	\$530,527	\$538,133	\$533,039	\$33,395	6.21%
<b>Total Contracted Services</b>	<b>\$691,528</b>		<b>\$691,528</b>	<b>\$667,101</b>	<b>\$633,133</b>	<b>\$753,039</b>	<b>\$58,395</b>	<b>9.22%</b>
<b>Total Expense</b>	<b>\$747,837</b>		<b>\$747,837</b>	<b>\$721,585</b>	<b>\$688,258</b>	<b>\$808,164</b>	<b>\$59,579</b>	<b>8.66%</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
Internal Allocations								
5-45000 Internal labour charged/recovered	(\$2,768)		(\$2,768)	(\$2,711)	(\$2,711)	(\$2,711)	(\$57)	2.10%
5-45500 Internal Insurance Charged/recovered	(\$138,050)		(\$138,050)	(\$119,995)	(\$119,995)	(\$119,995)	(\$18,055)	15.05%
<b>Total Internal Allocations</b>	<b>(\$140,818)</b>		<b>(\$140,818)</b>	<b>(\$122,706)</b>	<b>(\$122,706)</b>	<b>(\$122,706)</b>	<b>(\$18,112)</b>	<b>14.76%</b>
<b>Net Levy</b>	<b>\$605,819</b>		<b>\$605,819</b>	<b>\$597,476</b>	<b>\$564,352</b>	<b>\$684,258</b>	<b>\$41,467</b>	<b>7.35%</b>
<b>Total Insurance</b>	<b>\$605,819</b>		<b>\$605,819</b>	<b>\$597,476</b>	<b>\$564,352</b>	<b>\$684,258</b>	<b>\$41,467</b>	<b>7.35%</b>



	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-20050 Federal- HST/GST Recovery				(\$952)				
4-40145 Commission	(\$500)		(\$500)	(\$251)	(\$500)	(\$300)		
4-40440 Miscellaneous Revenue	(\$4,500)		(\$4,500)	(\$9,999)	(\$4,500)	(\$9,500)		
4-40690 Service Charges	(\$6,000)		(\$6,000)	(\$7,001)	(\$5,000)	(\$6,100)	(\$1,000)	20.00%
4-40770 Tax Certificate Fees	(\$38,000)		(\$38,000)	(\$38,815)	(\$38,000)	(\$35,000)		
4-40775 Tax Notice Fees	(\$18,000)		(\$18,000)	(\$21,805)	(\$20,000)	(\$20,000)	\$2,000	(10.00%)
4-40777 Mortgage Processing Fee	(\$18,750)		(\$18,750)	(\$22,800)	(\$17,500)	(\$22,020)	(\$1,250)	7.14%
4-70020 Tax Penalties	(\$708,000)		(\$708,000)	(\$683,869)	(\$700,000)	(\$700,000)	(\$8,000)	1.14%
4-70030 Interest	(\$52,000)		(\$52,000)	(\$181,042)	(\$52,000)	(\$65,000)		
4-70040 Investment Income				(\$11,928)				
4-71000 Dividend Income	(\$424,400)		(\$424,400)	(\$402,398)	(\$424,000)	(\$424,000)	(\$400)	0.09%
<b>Total Revenue</b>	<b>(\$1,270,150)</b>		<b>(\$1,270,150)</b>	<b>(\$1,380,860)</b>	<b>(\$1,261,500)</b>	<b>(\$1,281,920)</b>	<b>(\$8,650)</b>	<b>0.69%</b>
<b>Deferred Revenue</b>								
4-90035 DC's Recognized - Administration	(\$38,677)		(\$38,677)				(\$38,677)	
<b>Total Deferred Revenue</b>	<b>(\$38,677)</b>		<b>(\$38,677)</b>				<b>(\$38,677)</b>	
<b>Other Property Tax Revenue</b>								
4-17070 Huntsville Hospital PIL	(\$6,750)		(\$6,750)	(\$6,750)			(\$6,750)	
4-17080 PIL - Railways Levy					(\$6,700)	(\$6,700)	\$6,700	(100.00%)
4-18000 Huntsville Tax Write Off	\$51,676		\$51,676	\$75,338	\$110,000	\$50,000	(\$58,324)	(53.02%)
4-18005 Huntsville Properties (Taxes to UT & ED)				\$3,024				
4-18095 Town - Charity Rebate					\$2,400		(\$2,400)	(100.00%)
4-19000 General Levy - Supplementary	(\$200,000)		(\$200,000)	(\$212,887)	(\$125,984)	(\$175,000)	(\$74,016)	58.75%
<b>Total Other Property Tax Revenue</b>	<b>(\$155,074)</b>		<b>(\$155,074)</b>	<b>(\$141,275)</b>	<b>(\$20,284)</b>	<b>(\$131,700)</b>	<b>(\$134,790)</b>	<b>664.51%</b>
<b>Grants</b>								
4-21050 Ontario Municipal Partners Fund	(\$1,819,700)		(\$1,819,700)	(\$1,819,700)	(\$1,819,700)	(\$1,819,700)		
<b>Total Grants</b>	<b>(\$1,819,700)</b>		<b>(\$1,819,700)</b>	<b>(\$1,819,700)</b>	<b>(\$1,819,700)</b>	<b>(\$1,819,700)</b>		
<b>Donations</b>								
4-50010 Donations - Individual & Corporate				(\$1,000)		(\$1,000)		
<b>Total Donations</b>				<b>(\$1,000)</b>		<b>(\$1,000)</b>		
<b>Total Revenue</b>	<b>(\$3,283,601)</b>		<b>(\$3,283,601)</b>	<b>(\$3,342,835)</b>	<b>(\$3,101,484)</b>	<b>(\$3,234,320)</b>	<b>(\$182,117)</b>	<b>5.87%</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$537,286		\$537,286	\$455,381	\$455,284	\$455,284	\$82,002	18.01%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$537,286</b>		<b>\$537,286</b>	<b>\$455,381</b>	<b>\$455,284</b>	<b>\$455,284</b>	<b>\$82,002</b>	<b>18.01%</b>
<b>Materials &amp; Supplies</b>								
5-20375 Cash Short (Over)				\$41				
5-20700 Courier	\$50		\$50	\$83	\$50	\$100		
5-21800 Meals & Accommodations	\$2,500		\$2,500	\$1,978	\$2,500	\$2,500		
5-21950 Mileage	\$2,000		\$2,000	\$1,584	\$2,000	\$2,500		
5-22050 Minor Software				\$6,050				
5-22060 Minor Acquisitions	\$5,000		\$5,000	\$4,400			\$5,000	
5-22250 Office Supplies	\$6,016		\$6,016	\$6,042	\$5,016	\$4,716	\$1,000	19.94%
5-22550 Publications	\$465		\$465	\$446	\$465	\$465		
5-23100 Telephone - Cellular	\$420		\$420	\$403	\$540	\$540	(\$120)	(22.22%)
<b>Total Materials &amp; Supplies</b>	<b>\$16,451</b>		<b>\$16,451</b>	<b>\$21,027</b>	<b>\$10,571</b>	<b>\$10,821</b>	<b>\$5,880</b>	<b>55.62%</b>
<b>Contracted Services</b>								
5-30100 Accounting/Audit Fees	\$20,540		\$20,540	\$23,313	\$20,000	\$18,250	\$540	2.70%
5-30500 Consulting Fees	\$42,974		\$42,974				\$42,974	
5-30950 Fee Rebates - Affordable Housing	\$69,870		\$69,870	\$6,864	\$7,470	\$7,470	\$62,400	835.34%
5-31550 Postage Meter	\$10,000		\$10,000	\$8,314	\$10,000	\$10,000		
5-31625 Service Contracts				\$691				
5-31800 Tax Notices	\$28,000		\$28,000	\$29,846	\$25,000	\$25,020	\$3,000	12.00%
<b>Total Contracted Services</b>	<b>\$171,384</b>		<b>\$171,384</b>	<b>\$69,028</b>	<b>\$62,470</b>	<b>\$60,740</b>	<b>\$108,914</b>	<b>174.35%</b>
<b>Rents &amp; Financials</b>								
5-53000 Uncollectible AR				\$35				
5-56000 Bank Charges	\$17,000		\$17,000	\$14,364	\$15,000	\$16,000	\$2,000	13.33%
5-57000 Interest & Penalties				\$156		\$156		
5-58000 Foreign Exchange Gain/Loss				(\$29)		\$210		
<b>Total Rents &amp; Financials</b>	<b>\$17,000</b>		<b>\$17,000</b>	<b>\$14,526</b>	<b>\$15,000</b>	<b>\$16,366</b>	<b>\$2,000</b>	<b>13.33%</b>
<b>Total Expense</b>	<b>\$742,121</b>		<b>\$742,121</b>	<b>\$559,962</b>	<b>\$543,325</b>	<b>\$543,211</b>	<b>\$198,796</b>	<b>36.59%</b>



	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>Long Term Debt</b>								
5-50000 Debenture - Interest	\$59,032		\$59,032	\$58,950	\$64,798	\$64,798	(\$5,766)	(8.90%)
5-50001 Debenture - Payments	\$112,912		\$112,912	\$107,147	\$107,147	\$107,147	\$5,765	5.38%
<b>Total Long Term Debt</b>	<b>\$171,944</b>		<b>\$171,944</b>	<b>\$166,097</b>	<b>\$171,945</b>	<b>\$171,945</b>	<b>(\$1)</b>	
<b>Total Debt</b>	<b>\$171,944</b>		<b>\$171,944</b>	<b>\$166,097</b>	<b>\$171,945</b>	<b>\$171,945</b>	<b>(\$1)</b>	
<b>Transfer To/From Reserve</b>								
6-20008 RSRV xFr Affordable Housing				\$30,000	\$30,000	\$30,000	(\$30,000)	(100.00%)
6-20020 Reserve Transfer - Town Capital Recpmt				(\$30,000)	(\$30,000)	(\$30,000)	\$30,000	(100.00%)
6-21013 Reserve Transfer - Community Health Care				\$1,000		\$1,000		
6-21063 Reserve Transfer - Tax Stabilization				(\$6,050)				
6-21065 Reserve Transfer - Working Capital	\$436,491		\$436,491	\$393,739	\$415,341	\$415,341	\$21,150	5.09%
<b>Total Transfer To/From Reserve</b>	<b>\$436,491</b>		<b>\$436,491</b>	<b>\$388,689</b>	<b>\$415,341</b>	<b>\$416,341</b>	<b>\$21,150</b>	<b>5.09%</b>
<b>Total Reserve Transfer</b>	<b>\$436,491</b>		<b>\$436,491</b>	<b>\$388,689</b>	<b>\$415,341</b>	<b>\$416,341</b>	<b>\$21,150</b>	<b>5.09%</b>
<b>Internal Allocations</b>								
5-45000 Internal labour charged/recovered	(\$11,571)		(\$11,571)	(\$9,116)	(\$9,116)	(\$9,116)	(\$2,455)	26.93%
<b>Total Internal Allocations</b>	<b>(\$11,571)</b>		<b>(\$11,571)</b>	<b>(\$9,116)</b>	<b>(\$9,116)</b>	<b>(\$9,116)</b>	<b>(\$2,455)</b>	<b>26.93%</b>
<b>Net Levy</b>	<b>(\$1,944,616)</b>		<b>(\$1,944,616)</b>	<b>(\$2,237,203)</b>	<b>(\$1,979,989)</b>	<b>(\$2,111,939)</b>	<b>\$35,373</b>	<b>(1.79%)</b>
<b>2 Capital Fund</b>								
<b>Deferred Revenue</b>								
7-91000 Deferred Gas Tax Recognized	(\$117,265)		(\$117,265)	(\$65,021)	(\$1)	(\$61,800)	(\$117,264)	11,726,400.00%
<b>Total Deferred Revenue</b>	<b>(\$117,265)</b>		<b>(\$117,265)</b>	<b>(\$65,021)</b>	<b>(\$1)</b>	<b>(\$61,800)</b>	<b>(\$117,264)</b>	<b>11,726,400.00%</b>
<b>Grants</b>								
7-20000 Federal Grants				(\$50,000)		(\$50,000)		
<b>Total Grants</b>				<b>(\$50,000)</b>		<b>(\$50,000)</b>		
<b>Total Revenue</b>	<b>(\$117,265)</b>		<b>(\$117,265)</b>	<b>(\$115,021)</b>	<b>(\$1)</b>	<b>(\$111,800)</b>	<b>(\$117,264)</b>	<b>11,726,400.00%</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Transfer To/From Reserve</b>								
9-20000 xFr to Capital Reserve								
<b>Total Transfer To/From Reserve</b>								
<b>Total Reserve Transfer</b>								
<b>Capital Expenses</b>								
8-22050 Software				\$31,950		\$35,000		
8-30500 Consulting Fees	\$117,265		\$117,265	\$83,071	\$1	\$76,800	\$117,264	11,726,400.00%
<b>Total Capital Expenses</b>	<b>\$117,265</b>		<b>\$117,265</b>	<b>\$115,021</b>	<b>\$1</b>	<b>\$111,800</b>	<b>\$117,264</b>	<b>11,726,400.00%</b>
<b>Net Levy</b>								
<b>Total Finance</b>	<b>(\$1,944,616)</b>		<b>(\$1,944,616)</b>	<b>(\$2,237,203)</b>	<b>(\$1,979,989)</b>	<b>(\$2,111,939)</b>	<b>\$35,373</b>	<b>(1.79%)</b>

Community Services



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
Revenue	(\$1,740,708)		(\$1,740,708)	(\$1,762,021)	(\$1,661,115)	(\$1,751,999)	(\$79,593)	4.79%
Deferred Revenue	(\$142,090)		(\$142,090)	(\$142,090)	(\$142,090)	(\$142,090)		
Grants	(\$79,995)	(\$8,500)	(\$88,495)	(\$92,608)	(\$141,232)	(\$109,459)	\$52,737	(37.34%)
Donations	(\$700)		(\$700)	(\$1,935)	(\$700)	(\$1,830)		
<b>Total Revenue</b>	<b>(\$1,963,493)</b>	<b>(\$8,500)</b>	<b>(\$1,971,993)</b>	<b>(\$1,998,654)</b>	<b>(\$1,945,137)</b>	<b>(\$2,005,378)</b>	<b>(\$26,856)</b>	<b>1.38%</b>
Salary, Wages & Benefits	\$2,770,485	\$31,383	\$2,801,868	\$2,640,618	\$2,674,274	\$2,658,311	\$127,594	4.77%
Materials & Supplies	\$725,462	\$7,310	\$732,772	\$827,727	\$825,806	\$874,945	(\$93,034)	(11.27%)
Contracted Services	\$510,430	\$41,500	\$551,930	\$478,194	\$471,242	\$460,359	\$80,688	17.12%
Rents & Financials	\$38,423		\$38,423	\$40,838	\$37,625	\$36,473	\$798	2.12%
<b>Total Expense</b>	<b>\$4,044,800</b>	<b>\$80,193</b>	<b>\$4,124,993</b>	<b>\$3,987,377</b>	<b>\$4,008,947</b>	<b>\$4,030,088</b>	<b>\$116,046</b>	<b>2.89%</b>
Long Term Debt	\$465,090		\$465,090	\$475,802	\$473,983	\$473,983	(\$8,893)	(1.88%)
<b>Total Debt</b>	<b>\$465,090</b>		<b>\$465,090</b>	<b>\$475,802</b>	<b>\$473,983</b>	<b>\$473,983</b>	<b>(\$8,893)</b>	<b>(1.88%)</b>
Transfer To/From Reserve	\$45,780	(\$29,400)	\$16,380	\$27,039	\$23,490	\$24,243	(\$7,110)	(30.27%)
<b>Total Reserve Transfer</b>	<b>\$45,780</b>	<b>(\$29,400)</b>	<b>\$16,380</b>	<b>\$27,039</b>	<b>\$23,490</b>	<b>\$24,243</b>	<b>(\$7,110)</b>	<b>(30.27%)</b>
Internal Allocations	(\$5,295)		(\$5,295)		(\$5,652)	(\$5,652)	\$357	(6.32%)
<b>Net Levy</b>	<b>\$2,586,882</b>	<b>\$42,293</b>	<b>\$2,629,175</b>	<b>\$2,491,564</b>	<b>\$2,555,631</b>	<b>\$2,517,284</b>	<b>\$73,544</b>	<b>2.88%</b>
<b>2 Capital Fund</b>								
Revenue				(\$2)				
Deferred Revenue	(\$59,189)		(\$59,189)	(\$176,520)	(\$34,409)	(\$311,941)	(\$24,780)	72.02%
Grants	(\$28,161)		(\$28,161)		(\$24,861)	(\$60,969)	(\$3,300)	13.27%
Donations								
<b>Total Revenue</b>	<b>(\$87,350)</b>		<b>(\$87,350)</b>	<b>(\$176,522)</b>	<b>(\$59,270)</b>	<b>(\$372,910)</b>	<b>(\$28,080)</b>	<b>47.38%</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve	(\$121,791)		(\$121,791)	\$188,150	\$40,186	\$38,087	(\$161,977)	(403.07%)
<b>Total Reserve Transfer</b>	<b>(\$121,791)</b>		<b>(\$121,791)</b>	<b>\$188,150</b>	<b>\$40,186</b>	<b>\$38,087</b>	<b>(\$161,977)</b>	<b>(403.07%)</b>
<b>Capital Expenses</b>	<b>\$519,266</b>		<b>\$519,266</b>	<b>\$261,444</b>	<b>\$292,158</b>	<b>\$607,897</b>	<b>\$227,108</b>	<b>77.73%</b>
<b>Net Levy</b>	<b>\$310,125</b>		<b>\$310,125</b>	<b>\$273,072</b>	<b>\$273,074</b>	<b>\$273,074</b>	<b>\$37,051</b>	<b>13.57%</b>
<b>Total Community Services</b>	<b>\$2,897,007</b>	<b>\$42,293</b>	<b>\$2,939,300</b>	<b>\$2,764,636</b>	<b>\$2,828,705</b>	<b>\$2,790,358</b>	<b>\$110,595</b>	<b>3.91%</b>

Community Policing



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
<b>1 Operating Fund</b>								
Revenue								
4-22010 Municipal - District	(\$4,140)		(\$4,140)	(\$4,429)	(\$4,600)	(\$4,600)	\$460	(10.00%)
<b>Total Revenue</b>	<b>(\$4,140)</b>		<b>(\$4,140)</b>	<b>(\$4,429)</b>	<b>(\$4,600)</b>	<b>(\$4,600)</b>	<b>\$460</b>	<b>(10.00%)</b>
<b>Total Revenue</b>	<b>(\$4,140)</b>		<b>(\$4,140)</b>	<b>(\$4,429)</b>	<b>(\$4,600)</b>	<b>(\$4,600)</b>	<b>\$460</b>	<b>(10.00%)</b>
Materials & Supplies								
5-22650 Recovery of Utilities	\$1,252		\$1,252		\$1,252	\$1,252		
5-23105 Telephone - Landline	\$480		\$480	\$471	\$390	\$390	\$90	23.08%
<b>Total Materials &amp; Supplies</b>	<b>\$1,732</b>		<b>\$1,732</b>	<b>\$471</b>	<b>\$1,642</b>	<b>\$1,642</b>	<b>\$90</b>	<b>5.48%</b>
Contracted Services								
5-31300 Internet	\$708		\$708	\$733	\$708	\$708		
5-31625 Service Contracts	\$1,700		\$1,700	\$943	\$1,700	\$1,700		
<b>Total Contracted Services</b>	<b>\$2,408</b>		<b>\$2,408</b>	<b>\$1,676</b>	<b>\$2,408</b>	<b>\$2,408</b>		
<b>Total Expense</b>	<b>\$4,140</b>		<b>\$4,140</b>	<b>\$2,147</b>	<b>\$4,050</b>	<b>\$4,050</b>	<b>\$90</b>	<b>2.22%</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>				<b>(\$2,282)</b>	<b>(\$550)</b>	<b>(\$550)</b>	<b>\$550</b>	<b>(100.00%)</b>
<b>Total Community Policing</b>				<b>(\$2,282)</b>	<b>(\$550)</b>	<b>(\$550)</b>	<b>\$550</b>	<b>(100.00%)</b>

Arts, Culture & Heritage



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30090 Lease	(\$1,600)		(\$1,600)				(\$1,600)	
4-40015 Adult Programs	(\$5,000)		(\$5,000)				(\$5,000)	
4-40020 Admission	(\$95,000)		(\$95,000)	(\$98,238)	(\$90,000)	(\$97,250)	(\$5,000)	5.56%
4-40145 Commission				(\$3,112)		(\$2,373)		
4-40210 Education	(\$8,500)		(\$8,500)	(\$9,326)	(\$11,000)	(\$8,760)	\$2,500	(22.73%)
4-40290 Food & Beverage Revenue	(\$2,000)		(\$2,000)	(\$1,806)	(\$2,000)	(\$1,800)		
4-40430 Memberships	(\$550)		(\$550)	(\$763)	(\$250)	(\$630)	(\$300)	120.00%
4-40435 Merchandise Revenue	(\$10,500)		(\$10,500)	(\$8,170)	(\$10,500)	(\$8,000)		
4-40440 Miscellaneous Revenue	(\$700)		(\$700)	(\$7,501)	(\$7,000)	(\$7,500)	\$6,300	(90.00%)
4-40650 Rental	(\$2,100)		(\$2,100)				(\$2,100)	
4-40730 Special Events	(\$5,200)		(\$5,200)	(\$8,929)	(\$6,950)	(\$7,550)	\$1,750	(25.18%)
4-40750 Sponsorships				(\$500)		(\$500)		
<b>Total Revenue</b>	<b>(\$131,150)</b>		<b>(\$131,150)</b>	<b>(\$138,345)</b>	<b>(\$127,700)</b>	<b>(\$134,363)</b>	<b>(\$3,450)</b>	<b>2.70%</b>
<b>Grants</b>								
4-20000 Federal Grant		(\$8,500)	(\$8,500)	(\$7,316)		(\$7,316)	(\$8,500)	
4-21000 Provincial Grant				\$6,332		(\$6,332)		
4-21040 Provincial Grant - Museum Operating	(\$24,232)		(\$24,232)	(\$24,232)	(\$24,232)	(\$24,232)		
<b>Total Grants</b>	<b>(\$24,232)</b>	<b>(\$8,500)</b>	<b>(\$32,732)</b>	<b>(\$25,216)</b>	<b>(\$24,232)</b>	<b>(\$37,880)</b>	<b>(\$8,500)</b>	<b>35.08%</b>
<b>Donations</b>								
4-50010 Donations - Individual & Corporate	(\$500)		(\$500)	(\$1,029)	(\$500)	(\$1,000)		
<b>Total Donations</b>	<b>(\$500)</b>		<b>(\$500)</b>	<b>(\$1,029)</b>	<b>(\$500)</b>	<b>(\$1,000)</b>		
<b>Total Revenue</b>	<b>(\$155,882)</b>	<b>(\$8,500)</b>	<b>(\$164,382)</b>	<b>(\$164,590)</b>	<b>(\$152,432)</b>	<b>(\$173,243)</b>	<b>(\$11,950)</b>	<b>7.84%</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$272,893		\$272,893	\$268,623	\$267,133	\$267,133	\$5,760	2.16%
5-10010 Salaries & Wages - PT	\$118,283		\$118,283	\$108,878	\$117,215	\$117,215	\$1,068	0.91%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$391,176</b>		<b>\$391,176</b>	<b>\$377,501</b>	<b>\$384,348</b>	<b>\$384,348</b>	<b>\$6,828</b>	<b>1.78%</b>
<b>Materials &amp; Supplies</b>								
5-20050 Committee		\$500	\$500				\$500	
5-20350 Building R&M Materials & Supply	\$9,300		\$9,300	\$7,600	\$8,430	\$8,430	\$870	10.32%
5-20375 Cash Short (Over)				(\$190)				
5-20450 Clothing & Safety Supplies	\$1,040		\$1,040	\$679	\$1,000	\$1,000	\$40	4.00%
5-20475 Costumes	\$250		\$250	\$133	\$200	\$200	\$50	25.00%
5-20700 Courier	\$50		\$50	\$17	\$50	\$50		
5-20775 Curatorial Supplies	\$800		\$800	\$743	\$800	\$800		
5-20875 Displays & Exhibits	\$14,250		\$14,250	\$14,004	\$14,250	\$14,250		
5-21000 Equipment Repairs & Maintenance	\$600		\$600	\$554	\$568	\$568	\$32	5.63%
5-21100 Fleet R&M M&S	\$35		\$35	\$36	\$20	\$20	\$15	75.00%
5-21125 Food & Beverage	\$1,350		\$1,350	\$944	\$1,350	\$950		
5-21200 Fuel (Gas, diesel)	\$825		\$825	\$803	\$556	\$556	\$269	48.38%
5-21500 Hydro	\$6,500		\$6,500	\$4,902	\$6,500	\$6,300		
5-21625 Licencing Fee	\$120		\$120	\$120	\$120	\$120		
5-21750 Materials & Supplies	\$11,700		\$11,700	\$8,903	\$10,850	\$10,300	\$850	7.83%
5-21800 Meals & Accommodations	\$2,140		\$2,140	\$1,887	\$2,100	\$2,100	\$40	1.90%
5-21850 Meeting Supplies	\$300		\$300	\$285	\$300	\$300		
5-21925 Merchandise	\$7,000		\$7,000	\$5,737	\$6,000	\$6,000	\$1,000	16.67%
5-21950 Mileage	\$1,333		\$1,333	\$985	\$1,333	\$1,165		
5-22150 Natural Gas	\$800		\$800	\$962	\$800	\$800		
5-22250 Office Supplies	\$800		\$800	\$792	\$750	\$750	\$50	6.67%
5-22450 Promotion/Special Events	\$5,000		\$5,000	\$11,718	\$4,800	\$12,710	\$200	4.17%
5-22475 Propane	\$5,000		\$5,000	\$4,378	\$5,000	\$4,000		
5-22480 Property - R&M Materials & Supply	\$3,500		\$3,500	\$3,230	\$3,500	\$3,500		
5-22580 Railway - Repairs & Maintenance	\$15,500		\$15,500	\$14,591	\$15,500	\$15,500		
5-22850 Sewer	\$600		\$600	\$562	\$600	\$600		
5-23100 Telephone - Cellular	\$831		\$831	\$570	\$1,051	\$1,051	(\$220)	(20.93%)
5-23105 Telephone - Landline	\$1,600		\$1,600	\$1,262	\$1,600	\$1,600		
5-23175 Volunteer/Staff Appreciation	\$500		\$500	\$131	\$500	\$500		
5-23250 Water	\$1,200		\$1,200	\$1,070	\$1,200	\$1,100		
<b>Total Materials &amp; Supplies</b>	<b>\$92,924</b>	<b>\$500</b>	<b>\$93,424</b>	<b>\$87,408</b>	<b>\$89,728</b>	<b>\$95,220</b>	<b>\$3,696</b>	<b>4.12%</b>
<b>Contracted Services</b>								



Arts, Culture & Heritage



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
5-30525 Contractors	\$27,520	\$8,500	\$36,020	\$16,387	\$17,520	\$16,390	\$18,500	105.59%
5-30600 Copying Expenses	\$450		\$450	\$320	\$432	\$432	\$18	4.17%
5-30683 Snow Removal	\$450		\$450		\$450	\$450		
5-31610 Property - R&M Contracted Services	\$3,400		\$3,400	\$3,360	\$3,120	\$3,300	\$280	8.97%
<b>Total Contracted Services</b>	<b>\$31,820</b>	<b>\$8,500</b>	<b>\$40,320</b>	<b>\$20,067</b>	<b>\$21,522</b>	<b>\$20,572</b>	<b>\$18,798</b>	<b>87.34%</b>
Rents & Financials								
5-56000 Bank Charges	\$3,500		\$3,500	\$3,422	\$1,500	\$3,200	\$2,000	133.33%
<b>Total Rents &amp; Financials</b>	<b>\$3,500</b>		<b>\$3,500</b>	<b>\$3,422</b>	<b>\$1,500</b>	<b>\$3,200</b>	<b>\$2,000</b>	<b>133.33%</b>
<b>Total Expense</b>	<b>\$519,420</b>	<b>\$9,000</b>	<b>\$528,420</b>	<b>\$488,398</b>	<b>\$497,098</b>	<b>\$503,340</b>	<b>\$31,322</b>	<b>6.30%</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-21014 Reserve Transfer - Cultural Strategy				(\$6,700)		(\$6,700)		
6-21030 Reserve Transfer - Public Art Acq.Fund				\$3,111		\$2,372		
<b>Total Transfer To/From Reserve</b>				<b>(\$3,589)</b>		<b>(\$4,328)</b>		
<b>Total Reserve Transfer</b>				<b>(\$3,589)</b>		<b>(\$4,328)</b>		
<b>Net Levy</b>	<b>\$363,538</b>	<b>\$500</b>	<b>\$364,038</b>	<b>\$320,219</b>	<b>\$344,666</b>	<b>\$325,769</b>	<b>\$19,372</b>	<b>5.62%</b>
2 Capital Fund								
Donations								
7-50010 Donations - Individual & Corporate								
<b>Total Donations</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
9-20060 Reserve Transfer - MHP Capital	(\$14,168)		(\$14,168)	\$2,421	\$1,841	\$2,541	(\$16,009)	(869.58%)
9-40000 xFr from Capital Reserve								
<b>Total Transfer To/From Reserve</b>	<b>(\$14,168)</b>		<b>(\$14,168)</b>	<b>\$2,421</b>	<b>\$1,841</b>	<b>\$2,541</b>	<b>(\$16,009)</b>	<b>(869.58%)</b>
<b>Total Reserve Transfer</b>	<b>(\$14,168)</b>		<b>(\$14,168)</b>	<b>\$2,421</b>	<b>\$1,841</b>	<b>\$2,541</b>	<b>(\$16,009)</b>	<b>(869.58%)</b>
Capital Expenses								
8-21750 Materials & Supplies					\$7,500	\$6,800	(\$7,500)	(100.00%)
8-30525 Contractors	\$21,000		\$21,000	\$6,920			\$21,000	
<b>Total Capital Expenses</b>	<b>\$21,000</b>		<b>\$21,000</b>	<b>\$6,920</b>	<b>\$7,500</b>	<b>\$6,800</b>	<b>\$13,500</b>	<b>180.00%</b>
<b>Net Levy</b>	<b>\$6,832</b>		<b>\$6,832</b>	<b>\$9,341</b>	<b>\$9,341</b>	<b>\$9,341</b>	<b>(\$2,509)</b>	<b>(26.86%)</b>
<b>Total Arts, Culture &amp; Heritage</b>	<b>\$370,370</b>	<b>\$500</b>	<b>\$370,870</b>	<b>\$329,560</b>	<b>\$354,007</b>	<b>\$335,110</b>	<b>\$16,863</b>	<b>4.76%</b>

Arts Culture & Heritage - Other



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
1 Operating Fund								
Revenue								
4-40145 Commission				(\$3,112)		(\$2,373)		
4-40750 Sponsorships				(\$500)		(\$500)		
<b>Total Revenue</b>				(\$3,612)		(\$2,873)		
Grants								
4-20000 Federal Grant		(\$8,500)	(\$8,500)	(\$5,180)		(\$5,180)	(\$8,500)	
<b>Total Grants</b>		(\$8,500)	(\$8,500)	(\$5,180)		(\$5,180)	(\$8,500)	
<b>Total Revenue</b>		<b>(\$8,500)</b>	<b>(\$8,500)</b>	<b>(\$8,792)</b>		<b>(\$8,053)</b>	<b>(\$8,500)</b>	
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$75,775		\$75,775	\$74,938	\$74,154	\$74,154	\$1,621	2.19%
<b>Total Salary, Wages &amp; Benefits</b>	\$75,775		\$75,775	\$74,938	\$74,154	\$74,154	\$1,621	2.19%
Materials & Supplies								
5-20050 Committee		\$500	\$500				\$500	
5-20875 Displays & Exhibits	\$9,250		\$9,250	\$9,246	\$9,250	\$9,250		
5-21750 Materials & Supplies	\$3,700		\$3,700	\$2,457	\$3,700	\$3,700		
5-21800 Meals & Accommodations	\$1,140		\$1,140	\$1,099	\$1,140	\$1,140		
5-21850 Meeting Supplies	\$300		\$300	\$285	\$300	\$300		
5-21950 Mileage	\$1,165		\$1,165	\$985	\$1,165	\$1,165		
5-22250 Office Supplies	\$250		\$250	\$169	\$250	\$250		
5-22450 Promotion/Special Events	\$2,000		\$2,000	\$9,358	\$2,000	\$9,910		
5-23100 Telephone - Cellular	\$351		\$351	\$394	\$351	\$351		
<b>Total Materials &amp; Supplies</b>	\$18,156	\$500	\$18,656	\$23,993	\$18,156	\$26,066	\$500	2.75%
Contracted Services								
5-30525 Contractors	\$10,000	\$8,500	\$18,500				\$18,500	
<b>Total Contracted Services</b>	\$10,000	\$8,500	\$18,500				\$18,500	
<b>Total Expense</b>	<b>\$103,931</b>	<b>\$9,000</b>	<b>\$112,931</b>	<b>\$98,931</b>	<b>\$92,310</b>	<b>\$100,220</b>	<b>\$20,621</b>	<b>22.34%</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-21030 Reserve Transfer - Public Art Acq.Fund				\$3,111		\$2,372		
<b>Total Transfer To/From Reserve</b>				\$3,111		\$2,372		
<b>Total Reserve Transfer</b>				<b>\$3,111</b>		<b>\$2,372</b>		
<b>Net Levy</b>	<b>\$103,931</b>	<b>\$500</b>	<b>\$104,431</b>	<b>\$93,250</b>	<b>\$92,310</b>	<b>\$94,539</b>	<b>\$12,121</b>	<b>13.13%</b>
<b>Total Arts Culture &amp; Heritage - Other</b>	<b>\$103,931</b>	<b>\$500</b>	<b>\$104,431</b>	<b>\$93,250</b>	<b>\$92,310</b>	<b>\$94,539</b>	<b>\$12,121</b>	<b>13.13%</b>



	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30090 Lease	(\$1,600)		(\$1,600)				(\$1,600)	
4-40015 Adult Programs	(\$5,000)		(\$5,000)				(\$5,000)	
4-40020 Admission	(\$95,000)		(\$95,000)	(\$98,238)	(\$90,000)	(\$97,250)	(\$5,000)	5.56%
4-40210 Education	(\$8,500)		(\$8,500)	(\$9,326)	(\$11,000)	(\$8,760)	\$2,500	(22.73%)
4-40290 Food & Beverage Revenue	(\$2,000)		(\$2,000)	(\$1,806)	(\$2,000)	(\$1,800)		
4-40430 Memberships	(\$550)		(\$550)	(\$763)	(\$250)	(\$630)	(\$300)	120.00%
4-40435 Merchandise Revenue	(\$10,500)		(\$10,500)	(\$8,170)	(\$10,500)	(\$8,000)		
4-40440 Miscellaneous Revenue	(\$700)		(\$700)	(\$7,501)	(\$7,000)	(\$7,500)	\$6,300	(90.00%)
4-40650 Rental	(\$2,100)		(\$2,100)				(\$2,100)	
4-40730 Special Events	(\$5,200)		(\$5,200)	(\$8,929)	(\$6,950)	(\$7,550)	\$1,750	(25.18%)
<b>Total Revenue</b>	<b>(\$131,150)</b>		<b>(\$131,150)</b>	<b>(\$134,733)</b>	<b>(\$127,700)</b>	<b>(\$131,490)</b>	<b>(\$3,450)</b>	<b>2.70%</b>
<b>Grants</b>								
4-20000 Federal Grant				(\$2,136)		(\$2,136)		
4-21000 Provincial Grant				\$6,332		(\$6,332)		
4-21040 Provincial Grant - Museum Operating	(\$24,232)		(\$24,232)	(\$24,232)	(\$24,232)	(\$24,232)		
<b>Total Grants</b>	<b>(\$24,232)</b>		<b>(\$24,232)</b>	<b>(\$20,036)</b>	<b>(\$24,232)</b>	<b>(\$32,700)</b>		
<b>Donations</b>								
4-50010 Donations - Individual & Corporate	(\$500)		(\$500)	(\$1,029)	(\$500)	(\$1,000)		
<b>Total Donations</b>	<b>(\$500)</b>		<b>(\$500)</b>	<b>(\$1,029)</b>	<b>(\$500)</b>	<b>(\$1,000)</b>		
<b>Total Revenue</b>	<b>(\$155,882)</b>		<b>(\$155,882)</b>	<b>(\$155,798)</b>	<b>(\$152,432)</b>	<b>(\$165,190)</b>	<b>(\$3,450)</b>	<b>2.26%</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$197,118		\$197,118	\$193,685	\$192,979	\$192,979	\$4,139	2.14%
5-10010 Salaries & Wages - PT	\$118,283		\$118,283	\$108,878	\$117,215	\$117,215	\$1,068	0.91%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$315,401</b>		<b>\$315,401</b>	<b>\$302,563</b>	<b>\$310,194</b>	<b>\$310,194</b>	<b>\$5,207</b>	<b>1.68%</b>
<b>Materials &amp; Supplies</b>								
5-20350 Building R&M Materials & Supply	\$9,300		\$9,300	\$7,600	\$8,430	\$8,430	\$870	10.32%
5-20375 Cash Short (Over)				(\$190)				
5-20450 Clothing & Safety Supplies	\$1,040		\$1,040	\$679	\$1,000	\$1,000	\$40	4.00%
5-20475 Costumes	\$250		\$250	\$133	\$200	\$200	\$50	25.00%
5-20700 Courier	\$50		\$50	\$17	\$50	\$50		
5-20775 Curatorial Supplies	\$800		\$800	\$743	\$800	\$800		
5-20875 Displays & Exhibits	\$5,000		\$5,000	\$4,758	\$5,000	\$5,000		
5-21000 Equipment Repairs & Maintenance	\$600		\$600	\$554	\$568	\$568	\$32	5.63%
5-21100 Fleet R&M M&S	\$35		\$35	\$36	\$20	\$20	\$15	75.00%
5-21125 Food & Beverage	\$1,350		\$1,350	\$944	\$1,350	\$950		
5-21200 Fuel (Gas, diesel)	\$825		\$825	\$803	\$556	\$556	\$269	48.38%
5-21500 Hydro	\$6,500		\$6,500	\$4,902	\$6,500	\$6,300		
5-21625 Licencing Fee	\$120		\$120	\$120	\$120	\$120		
5-21750 Materials & Supplies	\$8,000		\$8,000	\$6,446	\$7,150	\$6,600	\$850	11.89%
5-21800 Meals & Accommodations	\$1,000		\$1,000	\$788	\$960	\$960	\$40	4.17%
5-21925 Merchandise	\$7,000		\$7,000	\$5,737	\$6,000	\$6,000	\$1,000	16.67%
5-21950 Mileage	\$168		\$168		\$168			
5-22150 Natural Gas	\$800		\$800	\$962	\$800	\$800		
5-22250 Office Supplies	\$550		\$550	\$623	\$500	\$500	\$50	10.00%
5-22450 Promotion/Special Events	\$3,000		\$3,000	\$2,360	\$2,800	\$2,800	\$200	7.14%
5-22475 Propane	\$5,000		\$5,000	\$4,378	\$5,000	\$4,000		
5-22480 Property - R&M Materials & Supply	\$3,500		\$3,500	\$3,230	\$3,500	\$3,500		
5-22580 Railway - Repairs & Maintenance	\$15,500		\$15,500	\$14,591	\$15,500	\$15,500		
5-22850 Sewer	\$600		\$600	\$562	\$600	\$600		
5-23100 Telephone - Cellular	\$480		\$480	\$176	\$700	\$700	(\$220)	(31.43%)
5-23105 Telephone - Landline	\$1,600		\$1,600	\$1,262	\$1,600	\$1,600		
5-23175 Volunteer/Staff Appreciation	\$500		\$500	\$131	\$500	\$500		
5-23250 Water	\$1,200		\$1,200	\$1,070	\$1,200	\$1,100		
<b>Total Materials &amp; Supplies</b>	<b>\$74,768</b>		<b>\$74,768</b>	<b>\$63,415</b>	<b>\$71,572</b>	<b>\$69,154</b>	<b>\$3,196</b>	<b>4.47%</b>
<b>Contracted Services</b>								
5-30525 Contractors	\$17,520		\$17,520	\$16,387	\$17,520	\$16,390		
5-30600 Copying Expenses	\$450		\$450	\$320	\$432	\$432	\$18	4.17%
5-30683 Snow Removal	\$450		\$450		\$450	\$450		
5-31610 Property - R&M Contracted Services	\$3,400		\$3,400	\$3,360	\$3,120	\$3,300	\$280	8.97%



	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>Total Contracted Services</b>	\$21,820		\$21,820	\$20,067	\$21,522	\$20,572	\$298	1.38%
Rents & Financials								
5-56000 Bank Charges	\$3,500		\$3,500	\$3,422	\$1,500	\$3,200	\$2,000	133.33%
<b>Total Rents &amp; Financials</b>	\$3,500		\$3,500	\$3,422	\$1,500	\$3,200	\$2,000	133.33%
<b>Total Expense</b>	<b>\$415,489</b>		<b>\$415,489</b>	<b>\$389,467</b>	<b>\$404,788</b>	<b>\$403,120</b>	<b>\$10,701</b>	<b>2.64%</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-21014 Reserve Transfer - Cultural Strategy				(\$6,700)		(\$6,700)		
<b>Total Transfer To/From Reserve</b>				(\$6,700)		(\$6,700)		
<b>Total Reserve Transfer</b>				<b>(\$6,700)</b>		<b>(\$6,700)</b>		
<b>Net Levy</b>	<b>\$259,607</b>		<b>\$259,607</b>	<b>\$226,969</b>	<b>\$252,356</b>	<b>\$231,230</b>	<b>\$7,251</b>	<b>2.87%</b>
2 Capital Fund								
Donations								
7-50010 Donations - Individual & Corporate								
<b>Total Donations</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
9-20060 Reserve Transfer - MHP Capital	(\$14,168)		(\$14,168)	\$2,421	\$1,841	\$2,541	(\$16,009)	(869.58%)
9-40000 xFr from Capital Reserve								
<b>Total Transfer To/From Reserve</b>	(\$14,168)		(\$14,168)	\$2,421	\$1,841	\$2,541	(\$16,009)	(869.58%)
<b>Total Reserve Transfer</b>	<b>(\$14,168)</b>		<b>(\$14,168)</b>	<b>\$2,421</b>	<b>\$1,841</b>	<b>\$2,541</b>	<b>(\$16,009)</b>	<b>(869.58%)</b>
<b>Capital Expenses</b>								
8-21750 Materials & Supplies					\$7,500	\$6,800	(\$7,500)	(100.00%)
8-30525 Contractors	\$21,000		\$21,000	\$6,920			\$21,000	
<b>Total Capital Expenses</b>	<b>\$21,000</b>		<b>\$21,000</b>	<b>\$6,920</b>	<b>\$7,500</b>	<b>\$6,800</b>	<b>\$13,500</b>	<b>180.00%</b>
<b>Net Levy</b>	<b>\$6,832</b>		<b>\$6,832</b>	<b>\$9,341</b>	<b>\$9,341</b>	<b>\$9,341</b>	<b>(\$2,509)</b>	<b>(26.86%)</b>
<b>Total Muskoka Heritage Place</b>	<b>\$266,439</b>		<b>\$266,439</b>	<b>\$236,310</b>	<b>\$261,697</b>	<b>\$240,571</b>	<b>\$4,742</b>	<b>1.81%</b>

Facilities



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40365 Insurance Recovery				(\$1,121)				
4-40430 Memberships	(\$50)		(\$50)		(\$50)	(\$50)		
4-40620 Recovery				(\$35,236)		(\$37,020)		
4-40650 Rental	(\$5,000)		(\$5,000)	(\$5,660)	(\$4,000)	(\$4,000)	(\$1,000)	25.00%
4-40730 Special Events	(\$2,500)		(\$2,500)	(\$1,767)	(\$3,500)	(\$3,500)	\$1,000	(28.57%)
4-70030 Interest				(\$110)		(\$110)		
<b>Total Revenue</b>	<b>(\$7,550)</b>		<b>(\$7,550)</b>	<b>(\$43,894)</b>	<b>(\$7,550)</b>	<b>(\$44,680)</b>		
<b>Deferred Revenue</b>								
4-90025 DC's Recognized - Indoor Recreation	(\$142,090)		(\$142,090)	(\$142,090)	(\$142,090)	(\$142,090)		
<b>Total Deferred Revenue</b>	<b>(\$142,090)</b>		<b>(\$142,090)</b>	<b>(\$142,090)</b>	<b>(\$142,090)</b>	<b>(\$142,090)</b>		
<b>Donations</b>								
4-50010 Donations - Individual & Corporate	(\$200)		(\$200)	(\$902)	(\$200)	(\$830)		
<b>Total Donations</b>	<b>(\$200)</b>		<b>(\$200)</b>	<b>(\$902)</b>	<b>(\$200)</b>	<b>(\$830)</b>		
<b>Total Revenue</b>	<b>(\$149,840)</b>		<b>(\$149,840)</b>	<b>(\$186,886)</b>	<b>(\$149,840)</b>	<b>(\$187,600)</b>		
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$806,723		\$806,723	\$747,312	\$790,845	\$790,845	\$15,878	2.01%
5-10010 Salaries & Wages - PT	\$104,675		\$104,675	\$126,745	\$103,400	\$103,400	\$1,275	1.23%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$911,398</b>		<b>\$911,398</b>	<b>\$874,057</b>	<b>\$894,245</b>	<b>\$894,245</b>	<b>\$17,153</b>	<b>1.92%</b>
<b>Materials &amp; Supplies</b>								
5-20350 Building R&M Materials & Supply	\$30,458		\$30,458	\$23,381	\$22,300	\$25,628	\$8,158	36.58%
5-20380 Chemicals	\$11,000		\$11,000	\$10,706	\$10,000	\$11,000	\$1,000	10.00%
5-20450 Clothing & Safety Supplies	\$3,500		\$3,500	\$3,438	\$2,500	\$2,500	\$1,000	40.00%
5-20750 Custodial Supplies	\$27,400		\$27,400	\$21,404	\$23,550	\$22,264	\$3,850	16.35%
5-21000 Equipment Repairs & Maintenance	\$1,000		\$1,000	\$500	\$500	\$500	\$500	100.00%
5-21100 Fleet R&M M&S	\$1,391		\$1,391	\$1,073	\$1,391	\$1,391		
5-21200 Fuel (Gas, diesel)	\$2,635		\$2,635	\$2,351	\$2,635	\$2,635		
5-21480 HVAC & Furnace - R&M Materials & Supply	\$11,500		\$11,500	\$8,929	\$10,375	\$10,080	\$1,125	10.84%
5-21500 Hydro	\$196,281	\$1,500	\$197,781	\$340,871	\$329,800	\$339,149	(\$132,019)	(40.03%)
5-21625 Licencing Fee	\$125		\$125	\$240	\$125	\$125		
5-21750 Materials & Supplies	\$500		\$500	\$292	\$500	\$500		
5-21800 Meals & Accommodations	\$3,200		\$3,200	\$2,858	\$3,200	\$3,200		
5-21950 Mileage	\$600		\$600	\$578		\$580	\$600	
5-22060 Minor Acquisitions	\$7,500		\$7,500	\$372	\$1,000	\$1,000	\$6,500	650.00%
5-22150 Natural Gas	\$108,500		\$108,500	\$110,142	\$112,000	\$121,872	(\$3,500)	(3.13%)
5-22250 Office Supplies	\$200		\$200	\$166	\$250	\$250	(\$50)	(20.00%)
5-22450 Promotion/Special Events	\$800		\$800	\$477	\$800	\$800		
5-22475 Propane	\$8,500		\$8,500	\$8,576	\$7,500	\$9,500	\$1,000	13.33%
5-22850 Sewer	\$46,600		\$46,600	\$42,265	\$50,167	\$51,608	(\$3,567)	(7.11%)
5-22900 Small Tools & Equipment				\$209	\$200	\$209	(\$200)	(100.00%)
5-23100 Telephone - Cellular	\$1,980		\$1,980	\$1,685	\$1,239	\$1,807	\$741	59.81%
5-23105 Telephone - Landline	\$1,525		\$1,525	\$1,558	\$1,683	\$1,785	(\$158)	(9.39%)
5-23250 Water	\$42,750		\$42,750	\$41,444	\$45,926	\$47,425	(\$3,176)	(6.92%)
<b>Total Materials &amp; Supplies</b>	<b>\$507,945</b>	<b>\$1,500</b>	<b>\$509,445</b>	<b>\$623,015</b>	<b>\$627,641</b>	<b>\$655,808</b>	<b>(\$118,196)</b>	<b>(18.83%)</b>
<b>Contracted Services</b>								
5-30150 Alarm Monitoring	\$10,630		\$10,630	\$23,096	\$16,330	\$18,268	(\$5,700)	(34.91%)
5-30250 Building R & M Contracted Services	\$51,800		\$51,800	\$22,316	\$10,900	\$31,748	\$40,900	375.23%
5-30350 Clock Operations	\$7,500		\$7,500	\$7,542	\$7,500	\$7,500		
5-30525 Contractors	\$77,500	\$20,400	\$97,900	\$75,335	\$44,000	\$57,284	\$53,900	122.50%
5-30550 Contributions/Grants to Others				\$16,320	\$11,820	\$16,820	(\$11,820)	(100.00%)
5-30625 Door Repairs				\$2,625		\$1,950		
5-30635 Fleet Maint - C.S.				\$647				
5-30645 Mat Contracts	\$2,100		\$2,100	\$496	\$2,200	\$306	(\$100)	(4.55%)
5-30700 Donations	\$2,000		\$2,000	\$1,000	\$2,000	\$2,000		
5-30740 Electrician Services	\$17,550		\$17,550	\$18,647	\$12,000	\$17,652	\$5,550	46.25%
5-30750 Elevator Repairs & Maintenance	\$28,000		\$28,000	\$27,147	\$34,000	\$30,125	(\$6,000)	(17.65%)
5-30850 Equipment Repairs & Maintenance	\$6,000		\$6,000	\$9,170	\$6,000	\$8,472		
5-31000 Garbage Collection	\$18,800		\$18,800	\$23,079	\$18,375	\$19,081	\$425	2.31%
5-31100 HVAC Repair & Maintenance	\$61,900	\$9,000	\$70,900	\$47,897	\$44,225	\$52,281	\$26,675	60.32%
5-31150 Hydrant Rental	\$860		\$860	\$1,410	\$2,100	\$2,100	(\$1,240)	(59.05%)

Facilities



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
5-31175 Ice Plant - Maintenance	\$69,800		\$69,800	\$54,784	\$53,800	\$48,800	\$16,000	29.74%
5-31300 Internet		\$3,600	\$3,600				\$3,600	
5-31360 Linen Services				\$4,890	\$2,400	\$4,890	(\$2,400)	(100.00%)
5-31400 Maintenance Contracts	\$52,000		\$52,000	\$37,554	\$45,000	\$39,972	\$7,000	15.56%
5-31500 Plumbing Services	\$13,500		\$13,500	\$24,015	\$7,700	\$18,209	\$5,800	75.32%
5-31600 Professional Fees				\$3,562				
5-31625 Service Contracts	\$11,000		\$11,000	\$20,978	\$16,000	\$21,945	(\$5,000)	(31.25%)
<b>Total Contracted Services</b>	<b>\$430,940</b>	<b>\$33,000</b>	<b>\$463,940</b>	<b>\$422,510</b>	<b>\$336,350</b>	<b>\$399,403</b>	<b>\$127,590</b>	<b>37.93%</b>
<b>Rents &amp; Financials</b>								
5-55300 Lease - Premise	\$8,548		\$8,548	\$8,548	\$8,400	\$8,548	\$148	1.76%
5-57000 Interest & Penalties				\$9				
<b>Total Rents &amp; Financials</b>	<b>\$8,548</b>	<b>\$0</b>	<b>\$8,548</b>	<b>\$8,557</b>	<b>\$8,400</b>	<b>\$8,548</b>	<b>\$148</b>	<b>1.76%</b>
<b>Total Expense</b>	<b>\$1,858,831</b>	<b>\$34,500</b>	<b>\$1,893,331</b>	<b>\$1,928,139</b>	<b>\$1,866,636</b>	<b>\$1,958,004</b>	<b>\$26,695</b>	<b>1.43%</b>
<b>Long Term Debt</b>								
5-50000 Debenture - Interest	\$139,544		\$139,544	\$152,184	\$152,184	\$152,184	(\$12,640)	(8.31%)
5-50001 Debenture - Payments	\$281,141		\$281,141	\$279,213	\$277,394	\$277,394	\$3,747	1.35%
<b>Total Long Term Debt</b>	<b>\$420,685</b>	<b>\$0</b>	<b>\$420,685</b>	<b>\$431,397</b>	<b>\$429,578</b>	<b>\$429,578</b>	<b>(\$8,893)</b>	<b>(2.07%)</b>
<b>Total Debt</b>	<b>\$420,685</b>	<b>\$0</b>	<b>\$420,685</b>	<b>\$431,397</b>	<b>\$429,578</b>	<b>\$429,578</b>	<b>(\$8,893)</b>	<b>(2.07%)</b>
<b>Transfer To/From Reserve</b>								
6-20030 Reserve Transfer - CC Expansion				(\$3,562)				
6-20067 Reserve Transfer - Facilities		(\$24,400)	(\$24,400)	\$12,556	\$5,000	\$11,651	(\$29,400)	(588.00%)
6-21072 Reserve Transfer - River Mill Washroom	(\$8,400)		(\$8,400)	(\$8,400)	(\$8,400)	(\$8,400)		
6-21087 Reserve Transfer - Aspdm Community	(\$10,515)	(\$5,000)	(\$15,515)	\$2,196	(\$2,175)	(\$4,484)	(\$13,340)	613.33%
<b>Total Transfer To/From Reserve</b>	<b>(\$18,915)</b>	<b>(\$29,400)</b>	<b>(\$48,315)</b>	<b>\$2,790</b>	<b>(\$5,575)</b>	<b>(\$1,233)</b>	<b>(\$42,740)</b>	<b>766.64%</b>
<b>Total Reserve Transfer</b>	<b>(\$18,915)</b>	<b>(\$29,400)</b>	<b>(\$48,315)</b>	<b>\$2,790</b>	<b>(\$5,575)</b>	<b>(\$1,233)</b>	<b>(\$42,740)</b>	<b>766.64%</b>
<b>Internal Allocations</b>								
5-40100 Allocation of Civic Centre	(\$106,918)		(\$106,918)	(\$95,301)	(\$99,884)	(\$99,884)	(\$7,034)	7.04%
<b>Total Internal Allocations</b>	<b>(\$106,918)</b>	<b>\$0</b>	<b>(\$106,918)</b>	<b>(\$95,301)</b>	<b>(\$99,884)</b>	<b>(\$99,884)</b>	<b>(\$7,034)</b>	<b>7.04%</b>
<b>Net Levy</b>	<b>\$2,003,843</b>	<b>\$5,100</b>	<b>\$2,008,943</b>	<b>\$2,080,139</b>	<b>\$2,040,915</b>	<b>\$2,098,865</b>	<b>(\$31,972)</b>	<b>(1.57%)</b>
<b>2 Capital Fund</b>								
<b>Revenue</b>								
7-60020 Sale of Land				(\$2)				
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$2)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>
<b>Deferred Revenue</b>								
7-91000 Deferred Gas Tax Recognized	(\$59,189)		(\$59,189)	(\$176,520)	(\$34,409)	(\$311,941)	(\$24,780)	72.02%
<b>Total Deferred Revenue</b>	<b>(\$59,189)</b>	<b>\$0</b>	<b>(\$59,189)</b>	<b>(\$176,520)</b>	<b>(\$34,409)</b>	<b>(\$311,941)</b>	<b>(\$24,780)</b>	<b>72.02%</b>
<b>Grants</b>								
7-21000 Provincial Grants	(\$28,161)		(\$28,161)		(\$24,861)	(\$60,969)	(\$3,300)	13.27%
<b>Total Grants</b>	<b>(\$28,161)</b>	<b>\$0</b>	<b>(\$28,161)</b>	<b>\$0</b>	<b>(\$24,861)</b>	<b>(\$60,969)</b>	<b>(\$3,300)</b>	<b>13.27%</b>
<b>Total Revenue</b>	<b>(\$87,350)</b>	<b>\$0</b>	<b>(\$87,350)</b>	<b>(\$176,522)</b>	<b>(\$59,270)</b>	<b>(\$372,910)</b>	<b>(\$28,080)</b>	<b>47.38%</b>
<b>Total Expense</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>
<b>Total Debt</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>
<b>Transfer To/From Reserve</b>								
9-20000 xFr to Capital Reserve								
9-20025 Reserve Transfer - Community Service	(\$100,000)		(\$100,000)				(\$100,000)	
9-20067 Reserve Transfer - Facilities	\$10,145		\$10,145	\$159,791	\$10,885	\$10,457	(\$740)	(6.80%)
<b>Total Transfer To/From Reserve</b>	<b>(\$89,855)</b>	<b>\$0</b>	<b>(\$89,855)</b>	<b>\$159,791</b>	<b>\$10,885</b>	<b>\$10,457</b>	<b>(\$100,740)</b>	<b>(925.49%)</b>
<b>Total Reserve Transfer</b>	<b>(\$89,855)</b>	<b>\$0</b>	<b>(\$89,855)</b>	<b>\$159,791</b>	<b>\$10,885</b>	<b>\$10,457</b>	<b>(\$100,740)</b>	<b>(925.49%)</b>
<b>Capital Expenses</b>								
8-21750 Materials & Supplies				\$9,418	\$14,600	\$15,512	(\$14,600)	(100.00%)
8-22060 Minor Acquisition				\$7,992				
8-30500 Consulting Fees					\$2,500	\$2,500	(\$2,500)	(100.00%)

**Facilities**



**Draft  
Actuals Unaudited**

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
<b>8-30525 Contractors</b>	<b>\$421,850</b>		<b>\$421,850</b>	<b>\$212,054</b>	<b>\$244,020</b>	<b>\$557,176</b>	<b>\$177,830</b>	<b>72.88%</b>
<b>Total Capital Expenses</b>	<b>\$421,850</b>		<b>\$421,850</b>	<b>\$229,464</b>	<b>\$261,120</b>	<b>\$575,188</b>	<b>\$160,730</b>	<b>61.55%</b>
<b>Net Levy</b>	<b>\$244,645</b>		<b>\$244,645</b>	<b>\$212,733</b>	<b>\$212,735</b>	<b>\$212,735</b>	<b>\$31,910</b>	<b>15.00%</b>
<b>Total Facilities</b>	<b>\$2,248,488</b>	<b>\$5,100</b>	<b>\$2,253,588</b>	<b>\$2,292,872</b>	<b>\$2,253,650</b>	<b>\$2,311,600</b>	<b>(\$62)</b>	

Civic Centre Facilities



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
Revenue								
4-40620 Recovery				(\$379)		(\$2,702)		
<b>Total Revenue</b>				(\$379)		(\$2,702)		
<b>Total Revenue</b>				<b>(\$379)</b>		<b>(\$2,702)</b>		
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$190,694		\$190,694	\$49,383	\$192,674	\$192,674	(\$1,980)	(1.03%)
5-10010 Salaries & Wages - PT	\$13,056		\$13,056	\$28,716	\$12,896	\$12,896	\$160	1.24%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$203,750</b>		<b>\$203,750</b>	<b>\$78,099</b>	<b>\$205,570</b>	<b>\$205,570</b>	<b>(\$1,820)</b>	<b>(0.89%)</b>
Materials & Supplies								
5-20350 Building R&M Materials & Supply	\$5,300		\$5,300	\$5,036	\$5,000	\$5,000	\$300	6.00%
5-20750 Custodial Supplies	\$8,000		\$8,000	\$4,081	\$4,000	\$4,000	\$4,000	100.00%
5-21000 Equipment Repairs & Maintenance	\$1,000		\$1,000		\$500	\$500	\$500	100.00%
5-21480 HVAC & Furnace - R&M Materials & Supply	\$3,000		\$3,000	\$495	\$3,000	\$3,000		
5-21500 Hydro	\$50,251		\$50,251	\$74,734	\$67,200	\$67,200	(\$16,949)	(25.22%)
5-22150 Natural Gas	\$15,500		\$15,500	\$17,224	\$15,500	\$15,500		
5-22850 Sewer	\$1,600		\$1,600	\$1,065	\$2,600	\$2,600	(\$1,000)	(38.46%)
5-22900 Small Tools & Equipment				\$209	\$200	\$209	(\$200)	(100.00%)
5-23100 Telephone - Cellular	\$180		\$180	\$121	\$84	\$132	\$96	114.29%
5-23250 Water	\$2,000		\$2,000	\$1,413	\$2,400	\$2,400	(\$400)	(16.67%)
<b>Total Materials &amp; Supplies</b>	<b>\$86,831</b>		<b>\$86,831</b>	<b>\$104,378</b>	<b>\$100,484</b>	<b>\$100,541</b>	<b>(\$13,653)</b>	<b>(13.59%)</b>
Contracted Services								
5-30150 Alarm Monitoring	\$2,300		\$2,300	\$7,741	\$4,000	\$4,000	(\$1,700)	(42.50%)
5-30250 Building R & M Contracted Services	\$37,000		\$37,000		\$5,000	\$5,000	\$32,000	640.00%
5-30350 Clock Operations	\$7,500		\$7,500	\$7,542	\$7,500	\$7,500		
5-30525 Contractors				\$16,297		\$11,349		
5-30625 Door Repairs				\$149				
5-30740 Electrician Services	\$1,800		\$1,800	\$1,829	\$3,000	\$3,000	(\$1,200)	(40.00%)
5-30750 Elevator Repairs & Maintenance	\$10,000		\$10,000	\$6,610	\$10,000	\$10,000		
5-31000 Garbage Collection	\$4,000		\$4,000	\$4,766	\$4,000	\$4,000		
5-31100 HVAC Repair & Maintenance	\$15,000		\$15,000	\$8,526	\$15,000	\$15,000		
5-31150 Hydrant Rental	\$260		\$260				\$260	
5-31500 Plumbing Services	\$2,000		\$2,000	\$1,571	\$2,000	\$2,000		
5-31600 Professional Fees				\$3,562				
5-31625 Service Contracts	\$1,000		\$1,000	\$4,128	\$6,000	\$6,000	(\$5,000)	(83.33%)
<b>Total Contracted Services</b>	<b>\$80,860</b>		<b>\$80,860</b>	<b>\$62,721</b>	<b>\$56,500</b>	<b>\$67,849</b>	<b>\$24,360</b>	<b>43.12%</b>
<b>Total Expense</b>	<b>\$371,441</b>		<b>\$371,441</b>	<b>\$245,198</b>	<b>\$362,554</b>	<b>\$373,960</b>	<b>\$8,887</b>	<b>2.45%</b>
Long Term Debt								
5-50000 Debenture - Interest	\$10,894		\$10,894	\$12,823	\$12,823	\$12,823	(\$1,929)	(15.04%)
5-50001 Debenture - Payments	\$33,511		\$33,511	\$31,582	\$29,764	\$29,764	\$3,747	12.59%
<b>Total Long Term Debt</b>	<b>\$44,405</b>		<b>\$44,405</b>	<b>\$44,405</b>	<b>\$42,587</b>	<b>\$42,587</b>	<b>\$1,818</b>	<b>4.27%</b>
<b>Total Debt</b>	<b>\$44,405</b>		<b>\$44,405</b>	<b>\$44,405</b>	<b>\$42,587</b>	<b>\$42,587</b>	<b>\$1,818</b>	<b>4.27%</b>
Transfer To/From Reserve								
6-20030 Reserve Transfer - CC Expansion				(\$3,562)				
6-20067 Reserve Transfer - Facilities				(\$11,349)		(\$11,349)		
<b>Total Transfer To/From Reserve</b>				<b>(\$14,911)</b>		<b>(\$11,349)</b>		
<b>Total Reserve Transfer</b>				<b>(\$14,911)</b>		<b>(\$11,349)</b>		
Internal Allocations								
5-40100 Allocation of Civic Centre	(\$106,918)		(\$106,918)	(\$95,301)	(\$99,884)	(\$99,884)	(\$7,034)	7.04%
<b>Total Internal Allocations</b>	<b>(\$106,918)</b>		<b>(\$106,918)</b>	<b>(\$95,301)</b>	<b>(\$99,884)</b>	<b>(\$99,884)</b>	<b>(\$7,034)</b>	<b>7.04%</b>
<b>Net Levy</b>	<b>\$308,928</b>		<b>\$308,928</b>	<b>\$179,012</b>	<b>\$305,257</b>	<b>\$302,612</b>	<b>\$3,671</b>	<b>1.20%</b>
<b>2 Capital Fund</b>								
Deferred Revenue								
7-91000 Deferred Gas Tax Recognized						(\$47,600)		



Civic Centre Facilities



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
<b>Total Deferred Revenue</b>							(\$47,600)	
Grants								
7-21000 Provincial Grants							(\$8,000)	
<b>Total Grants</b>							(\$8,000)	
<b>Total Revenue</b>							<b>(\$55,600)</b>	
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
9-20000 xFr to Capital Reserve								
9-20067 Reserve Transfer - Facilities	(\$128,000)		(\$128,000)	(\$4,690)	(\$25,000)	(\$4,690)	(\$103,000)	412.00%
<b>Total Transfer To/From Reserve</b>	<b>(\$128,000)</b>		<b>(\$128,000)</b>	<b>(\$4,690)</b>	<b>(\$25,000)</b>	<b>(\$4,690)</b>	<b>(\$103,000)</b>	<b>412.00%</b>
<b>Total Reserve Transfer</b>	<b>(\$128,000)</b>		<b>(\$128,000)</b>	<b>(\$4,690)</b>	<b>(\$25,000)</b>	<b>(\$4,690)</b>	<b>(\$103,000)</b>	<b>412.00%</b>
<b>Capital Expenses</b>								
8-30525 Contractors	\$128,000		\$128,000	\$4,690	\$25,000	\$60,290	\$103,000	412.00%
<b>Total Capital Expenses</b>	<b>\$128,000</b>		<b>\$128,000</b>	<b>\$4,690</b>	<b>\$25,000</b>	<b>\$60,290</b>	<b>\$103,000</b>	<b>412.00%</b>
<b>Net Levy</b>								
<b>Total Civic Centre Facilities</b>	<b>\$308,928</b>		<b>\$308,928</b>	<b>\$179,012</b>	<b>\$305,257</b>	<b>\$302,612</b>	<b>\$3,671</b>	<b>1.20%</b>



	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
1 Operating Fund								
Revenue								
4-40620 Recovery				(\$19,846)		(\$19,307)		
<b>Total Revenue</b>				(\$19,846)		(\$19,307)		
Deferred Revenue								
4-90025 DC's Recognized - Indoor Recreation	(\$142,090)		(\$142,090)	(\$142,090)	(\$142,090)	(\$142,090)		
<b>Total Deferred Revenue</b>	(\$142,090)		(\$142,090)	(\$142,090)	(\$142,090)	(\$142,090)		
<b>Total Revenue</b>	<b>(\$142,090)</b>		<b>(\$142,090)</b>	<b>(\$161,936)</b>	<b>(\$142,090)</b>	<b>(\$161,397)</b>		
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$532,546		\$532,546	\$643,828	\$477,476	\$477,476	\$55,070	11.53%
5-10010 Salaries & Wages - PT	\$64,586		\$64,586	\$74,298	\$63,795	\$63,795	\$791	1.24%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$597,132</b>		<b>\$597,132</b>	<b>\$718,126</b>	<b>\$541,271</b>	<b>\$541,271</b>	<b>\$55,861</b>	<b>10.32%</b>
Materials & Supplies								
5-20350 Building R&M Materials & Supply	\$14,158		\$14,158	\$13,599	\$12,000	\$14,000	\$2,158	17.98%
5-20380 Chemicals	\$11,000		\$11,000	\$10,706	\$10,000	\$11,000	\$1,000	10.00%
5-20450 Clothing & Safety Supplies	\$3,500		\$3,500	\$3,438	\$2,500	\$2,500	\$1,000	40.00%
5-20750 Custodial Supplies	\$17,000		\$17,000	\$15,046	\$17,000	\$16,000		
5-21200 Fuel (Gas, diesel)	\$1,700		\$1,700	\$1,420	\$1,700	\$1,700		
5-21480 HVAC & Furnace - R&M Materials & Supply	\$6,250		\$6,250	\$6,524	\$6,250	\$6,250		
5-21500 Hydro	\$133,930		\$133,930	\$237,074	\$240,000	\$240,000	(\$106,070)	(44.20%)
5-21800 Meals & Accommodations	\$3,200		\$3,200	\$2,858	\$3,200	\$3,200		
5-21950 Mileage	\$600		\$600	\$578		\$580	\$600	
5-22060 Minor Acquisitions	\$1,500		\$1,500				\$1,500	
5-22150 Natural Gas	\$90,000		\$90,000	\$76,808	\$90,000	\$90,000		
5-22250 Office Supplies				\$60				
5-22850 Sewer	\$45,000		\$45,000	\$37,200	\$45,000	\$45,000		
5-23100 Telephone - Cellular	\$1,800		\$1,800	\$1,529	\$1,140	\$1,640	\$660	57.89%
5-23250 Water	\$35,000		\$35,000	\$30,017	\$35,000	\$35,000		
<b>Total Materials &amp; Supplies</b>	<b>\$364,638</b>		<b>\$364,638</b>	<b>\$436,857</b>	<b>\$463,790</b>	<b>\$466,870</b>	<b>(\$99,152)</b>	<b>(21.38%)</b>
Contracted Services								
5-30150 Alarm Monitoring	\$6,000		\$6,000	\$9,475	\$6,000	\$8,500		
5-30525 Contractors	\$67,500		\$67,500	\$54,577	\$43,000	\$41,050	\$24,500	56.98%
5-30625 Door Repairs				\$2,476		\$1,950		
5-30740 Electrician Services	\$5,750		\$5,750	\$11,344	\$9,000	\$9,275	(\$3,250)	(36.11%)
5-30750 Elevator Repairs & Maintenance	\$18,000		\$18,000	\$18,412	\$18,000	\$18,000		
5-30850 Equipment Repairs & Maintenance	\$6,000		\$6,000	\$8,198	\$6,000	\$7,500		
5-31000 Garbage Collection	\$13,000		\$13,000	\$14,750	\$12,000	\$12,000	\$1,000	8.33%
5-31100 HVAC Repair & Maintenance	\$46,900		\$46,900	\$27,090	\$25,000	\$25,000	\$21,900	87.60%
5-31150 Hydrant Rental	\$600		\$600	\$1,410	\$2,100	\$2,100	(\$1,500)	(71.43%)
5-31175 Ice Plant - Maintenance	\$69,800		\$69,800	\$54,784	\$53,800	\$48,800	\$16,000	29.74%
5-31400 Maintenance Contracts	\$52,000		\$52,000	\$37,554	\$45,000	\$39,972	\$7,000	15.56%
5-31500 Plumbing Services	\$7,500		\$7,500	\$21,263	\$5,000	\$15,028	\$2,500	50.00%
5-31625 Service Contracts	\$10,000		\$10,000	\$10,905	\$10,000	\$10,000		
<b>Total Contracted Services</b>	<b>\$303,050</b>		<b>\$303,050</b>	<b>\$272,238</b>	<b>\$234,900</b>	<b>\$239,175</b>	<b>\$68,150</b>	<b>29.01%</b>
Rents & Financials								
5-57000 Interest & Penalties				\$9				
<b>Total Rents &amp; Financials</b>				<b>\$9</b>				
<b>Total Expense</b>	<b>\$1,264,820</b>		<b>\$1,264,820</b>	<b>\$1,427,230</b>	<b>\$1,239,961</b>	<b>\$1,247,316</b>	<b>\$24,859</b>	<b>2.00%</b>
Long Term Debt								
5-50000 Debenture - Interest	\$128,650		\$128,650	\$139,361	\$139,361	\$139,361	(\$10,711)	(7.69%)
5-50001 Debenture - Payments	\$247,630		\$247,630	\$247,631	\$247,630	\$247,630		
<b>Total Long Term Debt</b>	<b>\$376,280</b>		<b>\$376,280</b>	<b>\$386,992</b>	<b>\$386,991</b>	<b>\$386,991</b>	<b>(\$10,711)</b>	<b>(2.77%)</b>
<b>Total Debt</b>	<b>\$376,280</b>		<b>\$376,280</b>	<b>\$386,992</b>	<b>\$386,991</b>	<b>\$386,991</b>	<b>(\$10,711)</b>	<b>(2.77%)</b>
Transfer To/From Reserve								
6-20067 Reserve Transfer - Facilities				\$18,905		\$18,000		
<b>Total Transfer To/From Reserve</b>				<b>\$18,905</b>		<b>\$18,000</b>		
<b>Total Reserve Transfer</b>				<b>\$18,905</b>		<b>\$18,000</b>		

## Canada Summit Centre Facilities

Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>Net Levy</b>	<b>\$1,499,010</b>		<b>\$1,499,010</b>	<b>\$1,671,191</b>	<b>\$1,484,862</b>	<b>\$1,490,910</b>	<b>\$14,148</b>	<b>0.95%</b>
<b>2 Capital Fund</b>								
<b>Deferred Revenue</b>								
7-91000 Deferred Gas Tax Recognized	(\$59,189)		(\$59,189)	(\$176,520)	(\$34,409)	(\$264,341)	(\$24,780)	72.02%
<b>Total Deferred Revenue</b>	<b>(\$59,189)</b>		<b>(\$59,189)</b>	<b>(\$176,520)</b>	<b>(\$34,409)</b>	<b>(\$264,341)</b>	<b>(\$24,780)</b>	<b>72.02%</b>
<b>Grants</b>								
7-21000 Provincial Grants	(\$28,161)		(\$28,161)		(\$24,861)	(\$52,969)	(\$3,300)	13.27%
<b>Total Grants</b>	<b>(\$28,161)</b>		<b>(\$28,161)</b>		<b>(\$24,861)</b>	<b>(\$52,969)</b>	<b>(\$3,300)</b>	<b>13.27%</b>
<b>Total Revenue</b>	<b>(\$87,350)</b>		<b>(\$87,350)</b>	<b>(\$176,520)</b>	<b>(\$59,270)</b>	<b>(\$317,310)</b>	<b>(\$28,080)</b>	<b>47.38%</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Transfer To/From Reserve</b>								
9-20025 Reserve Transfer - Community Service	(\$100,000)		(\$100,000)				(\$100,000)	
9-20067 Reserve Transfer - Facilities	\$244,645		\$244,645	\$204,743	\$212,735	\$212,735	\$31,910	15.00%
<b>Total Transfer To/From Reserve</b>	<b>\$144,645</b>		<b>\$144,645</b>	<b>\$204,743</b>	<b>\$212,735</b>	<b>\$212,735</b>	<b>(\$68,090)</b>	<b>(32.01%)</b>
<b>Total Reserve Transfer</b>	<b>\$144,645</b>		<b>\$144,645</b>	<b>\$204,743</b>	<b>\$212,735</b>	<b>\$212,735</b>	<b>(\$68,090)</b>	<b>(32.01%)</b>
<b>Capital Expenses</b>								
8-22060 Minor Acquisition				\$7,992				
8-30500 Consulting Fees					\$2,500	\$2,500	(\$2,500)	(100.00%)
8-30525 Contractors	\$187,350		\$187,350	\$176,520	\$56,770	\$314,810	\$130,580	230.02%
<b>Total Capital Expenses</b>	<b>\$187,350</b>		<b>\$187,350</b>	<b>\$184,512</b>	<b>\$59,270</b>	<b>\$317,310</b>	<b>\$128,080</b>	<b>216.10%</b>
<b>Net Levy</b>	<b>\$244,645</b>		<b>\$244,645</b>	<b>\$212,735</b>	<b>\$212,735</b>	<b>\$212,735</b>	<b>\$31,910</b>	<b>15.00%</b>
<b>Total Canada Summit Centre Facilities</b>	<b>\$1,743,655</b>		<b>\$1,743,655</b>	<b>\$1,883,926</b>	<b>\$1,697,597</b>	<b>\$1,703,645</b>	<b>\$46,058</b>	<b>2.71%</b>

Real Estate Other



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Total Revenue</b>	<hr/>							
Salary, Wages & Benefits	<hr/>							
5-10000 Salaries & Wages - FT	\$6,644		\$6,644	\$6,765	\$6,494	\$6,494	\$150	2.31%
5-10010 Salaries & Wages - PT				\$2,963				
<b>Total Salary, Wages &amp; Benefits</b>	\$6,644		\$6,644	\$9,728	\$6,494	\$6,494	\$150	2.31%
Materials & Supplies	<hr/>							
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000	\$77	\$1,000	\$77		
5-20750 Custodial Supplies	\$400		\$400	\$407	\$400	\$400		
5-21500 Hydro				\$2,282		\$2,282		
5-22150 Natural Gas				\$462		\$462		
5-22850 Sewer				\$59	\$67	\$67	(\$67)	(100.00%)
5-23250 Water				\$294	\$526	\$294	(\$526)	(100.00%)
<b>Total Materials &amp; Supplies</b>	\$1,400		\$1,400	\$3,581	\$1,993	\$3,582	(\$593)	(29.75%)
Contracted Services	<hr/>							
5-30250 Building R & M Contracted Services				\$2,954	\$1,000	\$2,954	(\$1,000)	(100.00%)
5-30525 Contractors	\$1,000		\$1,000		\$1,000	\$1,000		
5-31000 Garbage Collection				\$110		\$110		
5-31625 Service Contracts				\$321		\$321		
<b>Total Contracted Services</b>	\$1,000		\$1,000	\$3,385	\$2,000	\$4,385	(\$1,000)	(50.00%)
Rents & Financials	<hr/>							
5-55300 Lease - Premise	\$8,548		\$8,548	\$8,548	\$8,400	\$8,548	\$148	1.76%
<b>Total Rents &amp; Financials</b>	\$8,548		\$8,548	\$8,548	\$8,400	\$8,548	\$148	1.76%
<b>Total Expense</b>	<b>\$17,592</b>		<b>\$17,592</b>	<b>\$25,242</b>	<b>\$18,887</b>	<b>\$23,009</b>	<b>(\$1,295)</b>	<b>(6.86%)</b>
<b>Total Debt</b>	<hr/>							
Transfer To/From Reserve	<hr/>							
6-21072 Reserve Transfer - River Mill Washroom	(\$8,400)		(\$8,400)	(\$8,400)	(\$8,400)	(\$8,400)		
<b>Total Transfer To/From Reserve</b>	(\$8,400)		(\$8,400)	(\$8,400)	(\$8,400)	(\$8,400)		
<b>Total Reserve Transfer</b>	<b>(\$8,400)</b>		<b>(\$8,400)</b>	<b>(\$8,400)</b>	<b>(\$8,400)</b>	<b>(\$8,400)</b>		
<b>Net Levy</b>	<b>\$9,192</b>		<b>\$9,192</b>	<b>\$16,842</b>	<b>\$10,487</b>	<b>\$14,609</b>	<b>(\$1,295)</b>	<b>(12.35%)</b>
<b>2 Capital Fund</b>								
Revenue	<hr/>							
7-60020 Sale of Land				(\$2)				
<b>Total Revenue</b>				(\$2)				
<b>Total Revenue</b>				<b>(\$2)</b>				
<b>Total Expense</b>	<hr/>							
<b>Total Debt</b>	<hr/>							
<b>Total Reserve Transfer</b>	<hr/>							
<b>Net Levy</b>				<b>(\$2)</b>				
<b>Total Real Estate Other</b>	<b>\$9,192</b>		<b>\$9,192</b>	<b>\$16,840</b>	<b>\$10,487</b>	<b>\$14,609</b>	<b>(\$1,295)</b>	<b>(12.35%)</b>

MHP Facilities



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
1 Operating Fund								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10010 Salaries & Wages - PT	\$2,766		\$2,766	\$1,725	\$2,736	\$2,736	\$30	1.10%
<b>Total Salary, Wages &amp; Benefits</b>	\$2,766		\$2,766	\$1,725	\$2,736	\$2,736	\$30	1.10%
<b>Total Expense</b>	\$2,766		\$2,766	\$1,725	\$2,736	\$2,736	\$30	1.10%
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	\$2,766		\$2,766	\$1,725	\$2,736	\$2,736	\$30	1.10%
<b>Total MHP Facilities</b>	\$2,766		\$2,766	\$1,725	\$2,736	\$2,736	\$30	1.10%

Community Halls



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
Revenue								
4-40365 Insurance Recovery				(\$1,121)				
4-40430 Memberships	(\$50)		(\$50)		(\$50)	(\$50)		
4-40650 Rental	(\$5,000)		(\$5,000)	(\$5,660)	(\$4,000)	(\$4,000)	(\$1,000)	25.00%
4-40730 Special Events	(\$2,500)		(\$2,500)	(\$1,767)	(\$3,500)	(\$3,500)	\$1,000	(28.57%)
4-70030 Interest				(\$110)		(\$110)		
<b>Total Revenue</b>	<b>(\$7,550)</b>		<b>(\$7,550)</b>	<b>(\$8,658)</b>	<b>(\$7,550)</b>	<b>(\$7,660)</b>		
Donations								
4-50010 Donations - Individual & Corporate	(\$200)		(\$200)	(\$902)	(\$200)	(\$830)		
<b>Total Donations</b>	<b>(\$200)</b>		<b>(\$200)</b>	<b>(\$902)</b>	<b>(\$200)</b>	<b>(\$830)</b>		
<b>Total Revenue</b>	<b>(\$7,750)</b>		<b>(\$7,750)</b>	<b>(\$9,560)</b>	<b>(\$7,750)</b>	<b>(\$8,490)</b>		
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$76,839		\$76,839	\$20,401	\$83,192	\$83,192	(\$6,353)	(7.64%)
5-10010 Salaries & Wages - PT	\$24,267		\$24,267	\$18,945	\$23,973	\$23,973	\$294	1.23%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$101,106</b>		<b>\$101,106</b>	<b>\$39,346</b>	<b>\$107,165</b>	<b>\$107,165</b>	<b>(\$6,059)</b>	<b>(5.65%)</b>
Materials & Supplies								
5-20350 Building R&M Materials & Supply	\$10,000		\$10,000	\$4,231	\$4,000	\$6,085	\$6,000	150.00%
5-20750 Custodial Supplies	\$2,000		\$2,000	\$1,406	\$1,400	\$1,400	\$600	42.86%
5-21480 HVAC & Furnace - R&M Materials & Supply	\$2,250		\$2,250	\$1,830	\$750	\$750	\$1,500	200.00%
5-21500 Hydro	\$12,100	\$1,500	\$13,600	\$9,214	\$12,100	\$12,100	\$1,500	12.40%
5-21750 Materials & Supplies	\$500		\$500	\$292	\$500	\$500		
5-22060 Minor Acquisitions	\$6,000		\$6,000	\$372	\$1,000	\$1,000	\$5,000	500.00%
5-22150 Natural Gas	\$3,000		\$3,000	\$2,738	\$3,000	\$3,000		
5-22250 Office Supplies	\$200		\$200	\$106	\$250	\$250	(\$50)	(20.00%)
5-22450 Promotion/Special Events	\$800		\$800	\$477	\$800	\$800		
5-22475 Propane	\$8,500		\$8,500	\$8,576	\$7,500	\$9,500	\$1,000	13.33%
5-23105 Telephone - Landline	\$1,525		\$1,525	\$1,348	\$1,575	\$1,575	(\$50)	(3.17%)
5-23250 Water	\$5,750		\$5,750	\$5,739	\$5,750	\$5,750		
<b>Total Materials &amp; Supplies</b>	<b>\$52,625</b>	<b>\$1,500</b>	<b>\$54,125</b>	<b>\$36,329</b>	<b>\$38,625</b>	<b>\$42,710</b>	<b>\$15,500</b>	<b>40.13%</b>
Contracted Services								
5-30150 Alarm Monitoring	\$2,330		\$2,330	\$2,653	\$2,330	\$2,541		
5-30250 Building R & M Contracted Services	\$14,800		\$14,800	\$601	\$3,400	\$5,033	\$11,400	335.29%
5-30525 Contractors	\$9,000	\$20,400	\$29,400	\$3,342		\$2,766	\$29,400	
5-30550 Contributions/Grants to Others				\$16,320	\$11,820	\$16,820	(\$11,820)	(100.00%)
5-30645 Mat Contracts	\$2,100		\$2,100	\$496	\$1,700	\$306	\$400	23.53%
5-30700 Donations	\$2,000		\$2,000	\$1,000	\$2,000	\$2,000		
5-30740 Electrician Services	\$10,000		\$10,000	\$4,919		\$4,822	\$10,000	
5-30850 Equipment Repairs & Maintenance				\$972		\$972		
5-31000 Garbage Collection	\$1,800		\$1,800	\$1,982	\$1,500	\$1,500	\$300	20.00%
5-31100 HVAC Repair & Maintenance		\$9,000	\$9,000				\$9,000	
5-31300 Internet		\$3,600	\$3,600				\$3,600	
5-31500 Plumbing Services	\$4,000		\$4,000	\$1,181	\$700	\$1,181	\$3,300	471.43%
<b>Total Contracted Services</b>	<b>\$46,030</b>	<b>\$33,000</b>	<b>\$79,030</b>	<b>\$33,466</b>	<b>\$23,450</b>	<b>\$37,941</b>	<b>\$55,580</b>	<b>237.01%</b>
<b>Total Expense</b>	<b>\$199,761</b>	<b>\$34,500</b>	<b>\$234,261</b>	<b>\$109,141</b>	<b>\$169,240</b>	<b>\$187,816</b>	<b>\$65,021</b>	<b>38.42%</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20067 Reserve Transfer - Facilities		(\$24,400)	(\$24,400)	\$5,000	\$5,000	\$5,000	(\$29,400)	(588.00%)
6-21087 Reserve Transfer - Aspdin Community	(\$10,515)	(\$5,000)	(\$15,515)	\$2,196	(\$2,175)	(\$4,484)	(\$13,340)	613.33%
<b>Total Transfer To/From Reserve</b>	<b>(\$10,515)</b>	<b>(\$29,400)</b>	<b>(\$39,915)</b>	<b>\$7,196</b>	<b>\$2,825</b>	<b>\$516</b>	<b>(\$42,740)</b>	<b>(1,512.92%)</b>
<b>Total Reserve Transfer</b>	<b>(\$10,515)</b>	<b>(\$29,400)</b>	<b>(\$39,915)</b>	<b>\$7,196</b>	<b>\$2,825</b>	<b>\$516</b>	<b>(\$42,740)</b>	<b>(1,512.92%)</b>
<b>Net Levy</b>	<b>\$181,496</b>	<b>\$5,100</b>	<b>\$186,596</b>	<b>\$106,777</b>	<b>\$164,315</b>	<b>\$179,842</b>	<b>\$22,281</b>	<b>13.56%</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								

Community Halls



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
9-20067 Reserve Transfer - Facilities	(\$106,500)		(\$106,500)	(\$40,262)	(\$176,850)	(\$197,588)	\$70,350	(39.78%)
<b>Total Transfer To/From Reserve</b>	<b>(\$106,500)</b>		<b>(\$106,500)</b>	<b>(\$40,262)</b>	<b>(\$176,850)</b>	<b>(\$197,588)</b>	<b>\$70,350</b>	<b>(39.78%)</b>
<b>Total Reserve Transfer</b>	<b>(\$106,500)</b>		<b>(\$106,500)</b>	<b>(\$40,262)</b>	<b>(\$176,850)</b>	<b>(\$197,588)</b>	<b>\$70,350</b>	<b>(39.78%)</b>
<b>Capital Expenses</b>								
8-21750 Materials & Supplies				\$9,418	\$14,600	\$15,512	(\$14,600)	(100.00%)
8-30525 Contractors	\$106,500		\$106,500	\$30,844	\$162,250	\$182,076	(\$55,750)	(34.36%)
<b>Total Capital Expenses</b>	<b>\$106,500</b>		<b>\$106,500</b>	<b>\$40,262</b>	<b>\$176,850</b>	<b>\$197,588</b>	<b>(\$70,350)</b>	<b>(39.78%)</b>
<b>Net Levy</b>								
<b>Total Community Halls</b>	<b>\$181,496</b>	<b>\$5,100</b>	<b>\$186,596</b>	<b>\$106,777</b>	<b>\$164,315</b>	<b>\$179,842</b>	<b>\$22,281</b>	<b>13.56%</b>

Stephenson Hall



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
<b>1 Operating Fund</b>								
Revenue								
4-40650 Rental				(\$300)				
4-70030 Interest				(\$110)		(\$110)		
<b>Total Revenue</b>				<b>(\$410)</b>		<b>(\$110)</b>		
<b>Total Revenue</b>				<b>(\$410)</b>		<b>(\$110)</b>		
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$28,034		\$28,034	\$6,510	\$31,422	\$31,422	(\$3,388)	(10.78%)
5-10010 Salaries & Wages - PT	\$10,351		\$10,351	\$6,311	\$10,224	\$10,224	\$127	1.24%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$38,385</b>		<b>\$38,385</b>	<b>\$12,821</b>	<b>\$41,646</b>	<b>\$41,646</b>	<b>(\$3,261)</b>	<b>(7.83%)</b>
Materials & Supplies								
5-20350 Building R&M Materials & Supply	\$2,000		\$2,000	\$1,815	\$500	\$1,779	\$1,500	300.00%
5-20750 Custodial Supplies	\$500		\$500	\$309	\$500	\$500		
5-21480 HVAC & Furnace - R&M Materials & Supply	\$1,250		\$1,250	\$1,025	\$250	\$250	\$1,000	400.00%
5-21500 Hydro	\$7,000		\$7,000	\$5,969	\$7,000	\$7,000		
5-22475 Propane	\$5,000		\$5,000	\$4,326	\$5,000	\$5,000		
5-23105 Telephone - Landline	\$675		\$675	\$612	\$675	\$675		
5-23250 Water	\$1,750		\$1,750	\$2,055	\$1,750	\$1,750		
<b>Total Materials &amp; Supplies</b>	<b>\$18,175</b>		<b>\$18,175</b>	<b>\$16,111</b>	<b>\$15,675</b>	<b>\$16,954</b>	<b>\$2,500</b>	<b>15.95%</b>
Contracted Services								
5-30150 Alarm Monitoring	\$1,330		\$1,330	\$1,039	\$1,330	\$1,330		
5-30250 Building R & M Contracted Services	\$6,800		\$6,800		\$1,500	\$1,500	\$5,300	353.33%
5-30525 Contractors	\$5,000		\$5,000				\$5,000	
5-31100 HVAC Repair & Maintenance		\$3,000	\$3,000				\$3,000	
5-31300 Internet		\$1,200	\$1,200				\$1,200	
<b>Total Contracted Services</b>	<b>\$13,130</b>	<b>\$4,200</b>	<b>\$17,330</b>	<b>\$1,039</b>	<b>\$2,830</b>	<b>\$2,830</b>	<b>\$14,500</b>	<b>512.37%</b>
<b>Total Expense</b>	<b>\$69,690</b>	<b>\$4,200</b>	<b>\$73,890</b>	<b>\$29,971</b>	<b>\$60,151</b>	<b>\$61,430</b>	<b>\$13,739</b>	<b>22.84%</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20067 Reserve Transfer - Facilities		(\$3,000)	(\$3,000)				(\$3,000)	
<b>Total Transfer To/From Reserve</b>		<b>(\$3,000)</b>	<b>(\$3,000)</b>				<b>(\$3,000)</b>	
<b>Total Reserve Transfer</b>		<b>(\$3,000)</b>	<b>(\$3,000)</b>				<b>(\$3,000)</b>	
<b>Net Levy</b>	<b>\$69,690</b>	<b>\$1,200</b>	<b>\$70,890</b>	<b>\$29,561</b>	<b>\$60,151</b>	<b>\$61,320</b>	<b>\$10,739</b>	<b>17.85%</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
9-20067 Reserve Transfer - Facilities	(\$106,500)		(\$106,500)	(\$22,436)	(\$154,550)	(\$172,478)	\$48,050	(31.09%)
<b>Total Transfer To/From Reserve</b>	<b>(\$106,500)</b>		<b>(\$106,500)</b>	<b>(\$22,436)</b>	<b>(\$154,550)</b>	<b>(\$172,478)</b>	<b>\$48,050</b>	<b>(31.09%)</b>
<b>Total Reserve Transfer</b>	<b>(\$106,500)</b>		<b>(\$106,500)</b>	<b>(\$22,436)</b>	<b>(\$154,550)</b>	<b>(\$172,478)</b>	<b>\$48,050</b>	<b>(31.09%)</b>
<b>Capital Expenses</b>								
8-21750 Materials & Supplies				\$7,812	\$14,600	\$15,512	(\$14,600)	(100.00%)
8-30525 Contractors	\$106,500		\$106,500	\$14,624	\$139,950	\$156,966	(\$33,450)	(23.90%)
<b>Total Capital Expenses</b>	<b>\$106,500</b>		<b>\$106,500</b>	<b>\$22,436</b>	<b>\$154,550</b>	<b>\$172,478</b>	<b>(\$48,050)</b>	<b>(31.09%)</b>
<b>Net Levy</b>								
<b>Total Stephenson Hall</b>	<b>\$69,690</b>	<b>\$1,200</b>	<b>\$70,890</b>	<b>\$29,561</b>	<b>\$60,151</b>	<b>\$61,320</b>	<b>\$10,739</b>	<b>17.85%</b>





	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
Donations								
4-50010 Donations - Individual & Corporate				(\$500)		(\$500)		
<b>Total Donations</b>				(\$500)		(\$500)		
<b>Total Revenue</b>				(\$500)		(\$500)		
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$28,034		\$28,034	\$9,134	\$31,422	\$31,422	(\$3,388)	(10.78%)
5-10010 Salaries & Wages - PT	\$10,351		\$10,351	\$10,433	\$10,224	\$10,224	\$127	1.24%
<b>Total Salary, Wages &amp; Benefits</b>	\$38,385		\$38,385	\$19,567	\$41,646	\$41,646	(\$3,261)	(7.83%)
Materials & Supplies								
5-20350 Building R&M Materials & Supply	\$2,000		\$2,000	\$530	\$1,500	\$1,500	\$500	33.33%
5-20750 Custodial Supplies	\$1,000		\$1,000	\$986	\$800	\$800	\$200	25.00%
5-21480 HVAC & Furnace - R&M Materials & Supply	\$1,000		\$1,000	\$215	\$500	\$500	\$500	100.00%
5-21500 Hydro	\$3,500	\$1,500	\$5,000	\$2,012	\$3,500	\$3,500	\$1,500	42.86%
5-22150 Natural Gas	\$3,000		\$3,000	\$2,738	\$3,000	\$3,000		
5-23105 Telephone - Landline	\$650		\$650	\$575	\$650	\$650		
5-23250 Water	\$3,000		\$3,000	\$2,464	\$3,000	\$3,000		
<b>Total Materials &amp; Supplies</b>	\$14,150	\$1,500	\$15,650	\$9,520	\$12,950	\$12,950	\$2,700	20.85%
Contracted Services								
5-30150 Alarm Monitoring	\$1,000		\$1,000	\$1,403	\$1,000	\$1,000		
5-30250 Building R & M Contracted Services	\$8,000		\$8,000	\$601	\$1,900	\$1,900	\$6,100	321.05%
5-30525 Contractors	\$2,000	\$5,600	\$7,600	\$1,470		\$894	\$7,600	
5-30645 Mat Contracts	\$400		\$400	\$496		\$306	\$400	
5-30740 Electrician Services	\$10,000		\$10,000	\$4,919		\$4,822	\$10,000	
5-30850 Equipment Repairs & Maintenance				\$972		\$972		
5-31000 Garbage Collection	\$1,800		\$1,800	\$1,982	\$1,500	\$1,500	\$300	20.00%
5-31100 HVAC Repair & Maintenance		\$3,000	\$3,000				\$3,000	
5-31300 Internet		\$1,200	\$1,200				\$1,200	
5-31500 Plumbing Services	\$4,000		\$4,000	\$1,181	\$700	\$1,181	\$3,300	471.43%
<b>Total Contracted Services</b>	\$27,200	\$9,800	\$37,000	\$13,024	\$5,100	\$12,575	\$31,900	625.49%
<b>Total Expense</b>	<b>\$79,735</b>	<b>\$11,300</b>	<b>\$91,035</b>	<b>\$42,111</b>	<b>\$59,696</b>	<b>\$67,171</b>	<b>\$31,339</b>	<b>52.50%</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20067 Reserve Transfer - Facilities		(\$8,600)	(\$8,600)				(\$8,600)	
<b>Total Transfer To/From Reserve</b>		(\$8,600)	(\$8,600)				(\$8,600)	
<b>Total Reserve Transfer</b>		(\$8,600)	(\$8,600)				(\$8,600)	
<b>Net Levy</b>	<b>\$79,735</b>	<b>\$2,700</b>	<b>\$82,435</b>	<b>\$41,611</b>	<b>\$59,696</b>	<b>\$66,671</b>	<b>\$22,739</b>	<b>38.09%</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
9-20067 Reserve Transfer - Facilities				(\$1,606)	(\$3,500)	(\$3,500)	\$3,500	(100.00%)
<b>Total Transfer To/From Reserve</b>				(\$1,606)	(\$3,500)	(\$3,500)	\$3,500	(100.00%)
<b>Total Reserve Transfer</b>				(\$1,606)	(\$3,500)	(\$3,500)	\$3,500	(100.00%)
<b>Capital Expenses</b>								
8-21750 Materials & Supplies				\$1,606				
8-30525 Contractors					\$3,500	\$3,500	(\$3,500)	(100.00%)
<b>Total Capital Expenses</b>				<b>\$1,606</b>	<b>\$3,500</b>	<b>\$3,500</b>	<b>(\$3,500)</b>	<b>(100.00%)</b>

**Port Sydney Hall**



**Draft  
Actuals Unaudited**

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
<b>Net Levy</b>								
<b>Total Port Sydney Hall</b>	\$79,735	\$2,700	\$82,435	\$41,611	\$59,696	\$66,671	\$22,739	38.09%

**Brunel Hall**



**Draft  
Actuals Unaudited**

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
1 Operating Fund								
Revenue								
4-40365 Insurance Recovery				(\$1,121)				
<b>Total Revenue</b>				(\$1,121)				
<b>Total Revenue</b>				(\$1,121)				
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>				(\$1,121)				
<b>Total Brunel Hall</b>				(\$1,121)				

Chaffey Hall



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
1 Operating Fund								
<b>Total Revenue</b>								
Contracted Services								
5-30550 Contributions/Grants to Others				\$16,320	\$11,320	\$16,320	(\$11,320)	(100.00%)
<b>Total Contracted Services</b>				\$16,320	\$11,320	\$16,320	(\$11,320)	(100.00%)
<b>Total Expense</b>				\$16,320	\$11,320	\$16,320	(\$11,320)	(100.00%)
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20067 Reserve Transfer - Facilities				\$5,000	\$5,000	\$5,000	(\$5,000)	(100.00%)
<b>Total Transfer To/From Reserve</b>				\$5,000	\$5,000	\$5,000	(\$5,000)	(100.00%)
<b>Total Reserve Transfer</b>				\$5,000	\$5,000	\$5,000	(\$5,000)	(100.00%)
<b>Net Levy</b>				\$21,320	\$16,320	\$21,320	(\$16,320)	(100.00%)
<b>Total Chaffey Hall</b>				\$21,320	\$16,320	\$21,320	(\$16,320)	(100.00%)

Aspdin Hall



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
Revenue	(\$7,550)		(\$7,550)	(\$7,127)	(\$7,550)	(\$7,550)		
Donations	(\$200)		(\$200)	(\$402)	(\$200)	(\$330)		
<b>Total Revenue</b>	<b>(\$7,750)</b>		<b>(\$7,750)</b>	<b>(\$7,529)</b>	<b>(\$7,750)</b>	<b>(\$7,880)</b>		
Salary, Wages & Benefits	\$24,336		\$24,336	\$6,958	\$23,873	\$23,873	\$463	1.94%
Materials & Supplies	\$20,300		\$20,300	\$10,698	\$10,000	\$12,806	\$10,300	103.00%
Contracted Services	\$5,700	\$19,000	\$24,700	\$3,083	\$4,200	\$6,216	\$20,500	488.10%
<b>Total Expense</b>	<b>\$50,336</b>	<b>\$19,000</b>	<b>\$69,336</b>	<b>\$20,739</b>	<b>\$38,073</b>	<b>\$42,895</b>	<b>\$31,263</b>	<b>82.11%</b>
<b>Total Debt</b>								
Transfer To/From Reserve	(\$10,515)	(\$17,800)	(\$28,315)	\$2,196	(\$2,175)	(\$4,484)	(\$26,140)	1,201.84%
<b>Total Reserve Transfer</b>	<b>(\$10,515)</b>	<b>(\$17,800)</b>	<b>(\$28,315)</b>	<b>\$2,196</b>	<b>(\$2,175)</b>	<b>(\$4,484)</b>	<b>(\$26,140)</b>	<b>1,201.84%</b>
<b>Net Levy</b>	<b>\$32,071</b>	<b>\$1,200</b>	<b>\$33,271</b>	<b>\$15,406</b>	<b>\$28,148</b>	<b>\$30,531</b>	<b>\$5,123</b>	<b>18.20%</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve				(\$16,220)	(\$18,800)	(\$21,610)	\$18,800	(100.00%)
<b>Total Reserve Transfer</b>				<b>(\$16,220)</b>	<b>(\$18,800)</b>	<b>(\$21,610)</b>	<b>\$18,800</b>	<b>(100.00%)</b>
<b>Capital Expenses</b>				<b>\$16,220</b>	<b>\$18,800</b>	<b>\$21,610</b>	<b>(\$18,800)</b>	<b>(100.00%)</b>
<b>Net Levy</b>								
<b>Total Aspdin Hall</b>	<b>\$32,071</b>	<b>\$1,200</b>	<b>\$33,271</b>	<b>\$15,406</b>	<b>\$28,148</b>	<b>\$30,531</b>	<b>\$5,123</b>	<b>18.20%</b>

Aspdin Hall



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Total Revenue</b>	<hr/>							
Salary, Wages & Benefits	<hr/>							
5-10000 Salaries & Wages - FT	\$20,771		\$20,771	\$4,757	\$20,348	\$20,348	\$423	2.08%
5-10010 Salaries & Wages - PT				\$1,083				
<b>Total Salary, Wages &amp; Benefits</b>	\$20,771		\$20,771	\$5,840	\$20,348	\$20,348	\$423	2.08%
Materials & Supplies	<hr/>							
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000	\$80	\$1,000	\$1,000		
5-20750 Custodial Supplies	\$500		\$500	\$111			\$500	
5-21480 HVAC & Furnace - R&M Materials & Supply				\$590				
5-21500 Hydro	\$1,600		\$1,600	\$1,233	\$1,600	\$1,600		
5-22475 Propane	\$3,500		\$3,500	\$4,250	\$2,500	\$4,500	\$1,000	40.00%
5-23250 Water	\$1,000		\$1,000	\$1,220	\$1,000	\$1,000		
<b>Total Materials &amp; Supplies</b>	\$7,600		\$7,600	\$7,484	\$6,100	\$8,100	\$1,500	24.59%
Contracted Services	<hr/>							
5-30150 Alarm Monitoring				\$211		\$211		
5-30525 Contractors	\$2,000	\$14,800	\$16,800	\$1,872		\$1,872	\$16,800	
5-30645 Mat Contracts	\$1,700		\$1,700		\$1,700			
5-31100 HVAC Repair & Maintenance		\$3,000	\$3,000				\$3,000	
5-31300 Internet		\$1,200	\$1,200				\$1,200	
<b>Total Contracted Services</b>	\$3,700	\$19,000	\$22,700	\$2,083	\$1,700	\$2,083	\$21,000	1,235.29%
<b>Total Expense</b>	<b>\$32,071</b>	<b>\$19,000</b>	<b>\$51,071</b>	<b>\$15,407</b>	<b>\$28,148</b>	<b>\$30,531</b>	<b>\$22,923</b>	<b>81.44%</b>
<b>Total Debt</b>	<hr/>							
Transfer To/From Reserve	<hr/>							
6-20067 Reserve Transfer - Facilities		(\$12,800)	(\$12,800)				(\$12,800)	
6-21087 Reserve Transfer - Aspdin Community		(\$5,000)	(\$5,000)				(\$5,000)	
<b>Total Transfer To/From Reserve</b>		(\$17,800)	(\$17,800)				(\$17,800)	
<b>Total Reserve Transfer</b>		<b>(\$17,800)</b>	<b>(\$17,800)</b>				<b>(\$17,800)</b>	
<b>Net Levy</b>	<b>\$32,071</b>	<b>\$1,200</b>	<b>\$33,271</b>	<b>\$15,407</b>	<b>\$28,148</b>	<b>\$30,531</b>	<b>\$5,123</b>	<b>18.20%</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>	<hr/>							
<b>Total Expense</b>	<hr/>							
<b>Total Debt</b>	<hr/>							
Transfer To/From Reserve	<hr/>							
9-20067 Reserve Transfer - Facilities				(\$16,220)	(\$18,800)	(\$21,610)	\$18,800	(100.00%)
<b>Total Transfer To/From Reserve</b>				(\$16,220)	(\$18,800)	(\$21,610)	\$18,800	(100.00%)
<b>Total Reserve Transfer</b>				<b>(\$16,220)</b>	<b>(\$18,800)</b>	<b>(\$21,610)</b>	<b>\$18,800</b>	<b>(100.00%)</b>
<b>Capital Expenses</b>	<hr/>							
8-30525 Contractors				\$16,220	\$18,800	\$21,610	(\$18,800)	(100.00%)
<b>Total Capital Expenses</b>				<b>\$16,220</b>	<b>\$18,800</b>	<b>\$21,610</b>	<b>(\$18,800)</b>	<b>(100.00%)</b>
<b>Net Levy</b>	<hr/>							
<b>Total Aspdin Hall</b>	<b>\$32,071</b>	<b>\$1,200</b>	<b>\$33,271</b>	<b>\$15,407</b>	<b>\$28,148</b>	<b>\$30,531</b>	<b>\$5,123</b>	<b>18.20%</b>

Aspdin Hall Committee



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40430 Memberships	(\$50)		(\$50)		(\$50)	(\$50)		
4-40650 Rental	(\$5,000)		(\$5,000)	(\$5,360)	(\$4,000)	(\$4,000)	(\$1,000)	25.00%
4-40730 Special Events	(\$2,500)		(\$2,500)	(\$1,767)	(\$3,500)	(\$3,500)	\$1,000	(28.57%)
<b>Total Revenue</b>	<b>(\$7,550)</b>		<b>(\$7,550)</b>	<b>(\$7,127)</b>	<b>(\$7,550)</b>	<b>(\$7,550)</b>		
<b>Donations</b>								
4-50010 Donations - Individual & Corporate	(\$200)		(\$200)	(\$402)	(\$200)	(\$330)		
<b>Total Donations</b>	<b>(\$200)</b>		<b>(\$200)</b>	<b>(\$402)</b>	<b>(\$200)</b>	<b>(\$330)</b>		
<b>Total Revenue</b>	<b>(\$7,750)</b>		<b>(\$7,750)</b>	<b>(\$7,529)</b>	<b>(\$7,750)</b>	<b>(\$7,880)</b>		
<b>Salary, Wages &amp; Benefits</b>								
5-10010 Salaries & Wages - PT	\$3,565		\$3,565	\$1,118	\$3,525	\$3,525	\$40	1.13%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$3,565</b>		<b>\$3,565</b>	<b>\$1,118</b>	<b>\$3,525</b>	<b>\$3,525</b>	<b>\$40</b>	<b>1.13%</b>
<b>Materials &amp; Supplies</b>								
5-20350 Building R&M Materials & Supply	\$5,000		\$5,000	\$1,806	\$1,000	\$1,806	\$4,000	400.00%
5-20750 Custodial Supplies					\$100	\$100	(\$100)	(100.00%)
5-21750 Materials & Supplies	\$500		\$500	\$292	\$500	\$500		
5-22060 Minor Acquisitions	\$6,000		\$6,000	\$372	\$1,000	\$1,000	\$5,000	500.00%
5-22250 Office Supplies	\$200		\$200	\$106	\$250	\$250	(\$50)	(20.00%)
5-22450 Promotion/Special Events	\$800		\$800	\$477	\$800	\$800		
5-23105 Telephone - Landline	\$200		\$200	\$161	\$250	\$250	(\$50)	(20.00%)
<b>Total Materials &amp; Supplies</b>	<b>\$12,700</b>		<b>\$12,700</b>	<b>\$3,214</b>	<b>\$3,900</b>	<b>\$4,706</b>	<b>\$8,800</b>	<b>225.64%</b>
<b>Contracted Services</b>								
5-30250 Building R & M Contracted Services						\$1,633		
5-30550 Contributions/Grants to Others					\$500	\$500	(\$500)	(100.00%)
5-30700 Donations	\$2,000		\$2,000	\$1,000	\$2,000	\$2,000		
<b>Total Contracted Services</b>	<b>\$2,000</b>		<b>\$2,000</b>	<b>\$1,000</b>	<b>\$2,500</b>	<b>\$4,133</b>	<b>(\$500)</b>	<b>(20.00%)</b>
<b>Total Expense</b>	<b>\$18,265</b>		<b>\$18,265</b>	<b>\$5,332</b>	<b>\$9,925</b>	<b>\$12,364</b>	<b>\$8,340</b>	<b>84.03%</b>
<b>Total Debt</b>								
<b>Transfer To/From Reserve</b>								
6-21087 Reserve Transfer - Aspdin Community	(\$10,515)		(\$10,515)	\$2,196	(\$2,175)	(\$4,484)	(\$8,340)	383.45%
<b>Total Transfer To/From Reserve</b>	<b>(\$10,515)</b>		<b>(\$10,515)</b>	<b>\$2,196</b>	<b>(\$2,175)</b>	<b>(\$4,484)</b>	<b>(\$8,340)</b>	<b>383.45%</b>
<b>Total Reserve Transfer</b>	<b>(\$10,515)</b>		<b>(\$10,515)</b>	<b>\$2,196</b>	<b>(\$2,175)</b>	<b>(\$4,484)</b>	<b>(\$8,340)</b>	<b>383.45%</b>
<b>Net Levy</b>								
					(\$1)			
<b>Total Aspdin Hall Committee</b>					(\$1)			

Facility Fleet



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
1 Operating Fund								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT				\$2,013				
<b>Total Salary, Wages &amp; Benefits</b>				\$2,013				
Materials & Supplies								
5-21100 Fleet R&M M&S	\$1,391		\$1,391	\$1,073	\$1,391	\$1,391		
5-21200 Fuel (Gas, diesel)	\$935		\$935	\$931	\$935	\$935		
5-21625 Licencing Fee	\$125		\$125	\$240	\$125	\$125		
<b>Total Materials &amp; Supplies</b>	\$2,451		\$2,451	\$2,244	\$2,451	\$2,451		
Contracted Services								
5-30635 Fleet Maint - C.S.				\$647				
<b>Total Contracted Services</b>				\$647				
<b>Total Expense</b>	<b>\$2,451</b>		<b>\$2,451</b>	<b>\$4,904</b>	<b>\$2,451</b>	<b>\$2,451</b>		
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>\$2,451</b>		<b>\$2,451</b>	<b>\$4,904</b>	<b>\$2,451</b>	<b>\$2,451</b>		
<b>Total Facility Fleet</b>	<b>\$2,451</b>		<b>\$2,451</b>	<b>\$4,904</b>	<b>\$2,451</b>	<b>\$2,451</b>		





	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
1 Operating Fund								
Revenue								
4-40620 Recovery				(\$15,011)		(\$15,011)		
<b>Total Revenue</b>				(\$15,011)		(\$15,011)		
<b>Total Revenue</b>				<b>(\$15,011)</b>		<b>(\$15,011)</b>		
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT				\$24,922	\$31,009	\$31,009	(\$31,009)	(100.00%)
5-10010 Salaries & Wages - PT				\$98				
<b>Total Salary, Wages &amp; Benefits</b>				\$25,020	\$31,009	\$31,009	(\$31,009)	(100.00%)
Materials & Supplies								
5-20350 Building R&M Materials & Supply				\$438	\$300	\$466	(\$300)	(100.00%)
5-20750 Custodial Supplies				\$464	\$750	\$464	(\$750)	(100.00%)
5-21480 HVAC & Furnace - R&M Materials & Supply				\$80	\$375	\$80	(\$375)	(100.00%)
5-21500 Hydro				\$17,567	\$10,500	\$17,567	(\$10,500)	(100.00%)
5-22150 Natural Gas				\$12,910	\$3,500	\$12,910	(\$3,500)	(100.00%)
5-22850 Sewer				\$3,941	\$2,500	\$3,941	(\$2,500)	(100.00%)
5-23100 Telephone - Cellular				\$35	\$15	\$35	(\$15)	(100.00%)
5-23105 Telephone - Landline				\$210	\$108	\$210	(\$108)	(100.00%)
5-23250 Water				\$3,981	\$2,250	\$3,981	(\$2,250)	(100.00%)
<b>Total Materials &amp; Supplies</b>				\$39,626	\$20,298	\$39,654	(\$20,298)	(100.00%)
Contracted Services								
5-30150 Alarm Monitoring				\$3,227	\$4,000	\$3,227	(\$4,000)	(100.00%)
5-30250 Building R & M Contracted Services				\$18,761	\$1,500	\$18,761	(\$1,500)	(100.00%)
5-30525 Contractors				\$1,119		\$1,119		
5-30645 Mat Contracts					\$500		(\$500)	(100.00%)
5-30740 Electrician Services				\$555		\$555		
5-30750 Elevator Repairs & Maintenance				\$2,125	\$6,000	\$2,125	(\$6,000)	(100.00%)
5-31000 Garbage Collection				\$1,471	\$875	\$1,471	(\$875)	(100.00%)
5-31100 HVAC Repair & Maintenance				\$12,281	\$4,225	\$12,281	(\$4,225)	(100.00%)
5-31360 Linen Services				\$4,890	\$2,400	\$4,890	(\$2,400)	(100.00%)
5-31625 Service Contracts				\$5,624		\$5,624		
<b>Total Contracted Services</b>				\$50,053	\$19,500	\$50,053	(\$19,500)	(100.00%)
<b>Total Expense</b>				<b>\$114,699</b>	<b>\$70,807</b>	<b>\$120,716</b>	<b>(\$70,807)</b>	<b>(100.00%)</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>								
				\$99,688	\$70,807	\$105,705	(\$70,807)	(100.00%)
<b>Total Waterloo Summit Centre for the Environment</b>				<b>\$99,688</b>	<b>\$70,807</b>	<b>\$105,705</b>	<b>(\$70,807)</b>	<b>(100.00%)</b>

Sales & Customer Service



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	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30040 Dock Lease - Public	(\$14,123)		(\$14,123)	(\$13,846)	(\$17,846)	(\$21,346)	\$3,723	(20.86%)
4-30090 Lease	(\$101,972)		(\$101,972)	(\$100,997)	(\$100,810)	(\$100,397)	(\$1,162)	1.15%
4-31130 Parks Permits	(\$11,510)		(\$11,510)	(\$10,240)	(\$11,305)	(\$10,820)	(\$205)	1.81%
4-40040 Advertising	(\$18,828)		(\$18,828)	(\$18,372)	(\$18,757)	(\$17,496)	(\$71)	0.38%
4-40062 Application Fee				(\$579)		(\$580)		
4-40240 Facilities Rental - Soccer	(\$15,750)		(\$15,750)	(\$15,039)	(\$22,870)	(\$20,719)	\$7,120	(31.13%)
4-40250 Facilities Rental - Ball	(\$33,489)		(\$33,489)	(\$32,504)	(\$28,398)	(\$33,010)	(\$5,091)	17.93%
4-40255 Facility Rental - Other	(\$632)		(\$632)	(\$632)	(\$2,145)	(\$632)	\$1,513	(70.54%)
4-40280 Floor - Minor Lacrosse	(\$20,880)		(\$20,880)	(\$20,880)	(\$19,495)	(\$20,880)	(\$1,385)	7.10%
4-40288 Floor - Other	(\$1,120)		(\$1,120)	(\$1,120)	(\$2,304)	(\$1,389)	\$1,184	(51.39%)
4-40325 Guest Room Rental				(\$23,584)	(\$6,500)	(\$24,084)	\$6,500	(100.00%)
4-40340 Ice - Minor Hockey	(\$172,245)		(\$172,245)	(\$183,487)	(\$186,886)	(\$180,187)	\$14,641	(7.83%)
4-40350 Ice - Other	(\$165,001)		(\$165,001)	(\$149,750)	(\$143,614)	(\$122,195)	(\$21,387)	14.89%
4-40400 Junior Hockey	(\$16,946)		(\$16,946)	(\$14,610)	(\$13,444)	(\$13,444)	(\$3,502)	26.05%
4-40410 Lacrosse - Junior	(\$6,510)		(\$6,510)	(\$6,510)	(\$4,925)	(\$6,241)	(\$1,585)	32.18%
4-40412 Lacrosse - Minor Field	(\$2,384)		(\$2,384)	(\$2,271)	(\$2,611)	(\$1,938)	\$227	(8.69%)
4-40440 Miscellaneous Revenue				\$9,311		(\$112)		
4-40600 Skating	(\$75,001)		(\$75,001)	(\$71,785)	(\$48,064)	(\$52,263)	(\$26,937)	56.04%
4-40650 Rental	(\$113,463)		(\$113,463)	(\$153,713)	(\$90,200)	(\$157,387)	(\$23,263)	25.79%
4-40651 Rental Surcharge	(\$34,079)		(\$34,079)	(\$35,452)	(\$37,990)	(\$37,990)	\$3,911	(10.29%)
4-40675 Seat Sponsorship				(\$1,000)		(\$1,000)		
4-40715 Socan Fee Revenue	(\$1,695)		(\$1,695)	(\$890)	(\$550)	(\$663)	(\$1,145)	208.18%
<b>Total Revenue</b>	<b>(\$805,628)</b>		<b>(\$805,628)</b>	<b>(\$847,950)</b>	<b>(\$758,714)</b>	<b>(\$824,773)</b>	<b>(\$46,914)</b>	<b>6.18%</b>
<b>Grants</b>								
4-21000 Provincial Grant					(\$75,000)		\$75,000	(100.00%)
<b>Total Grants</b>					<b>(\$75,000)</b>		<b>\$75,000</b>	<b>(100.00%)</b>
<b>Total Revenue</b>	<b>(\$805,628)</b>		<b>(\$805,628)</b>	<b>(\$847,950)</b>	<b>(\$833,714)</b>	<b>(\$824,773)</b>	<b>\$28,086</b>	<b>(3.37%)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$439,318		\$439,318	\$421,410	\$430,134	\$430,134	\$9,184	2.14%
5-10010 Salaries & Wages - PT	\$55,215		\$55,215	\$50,787	\$54,259	\$54,259	\$956	1.76%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$494,533</b>		<b>\$494,533</b>	<b>\$472,197</b>	<b>\$484,393</b>	<b>\$484,393</b>	<b>\$10,140</b>	<b>2.09%</b>
<b>Materials &amp; Supplies</b>								
5-20375 Cash Short (Over)				\$2,827				
5-20450 Clothing & Safety Supplies	\$1,000		\$1,000	\$973	\$1,000	\$1,000		
5-20700 Courier	\$100		\$100	\$61	\$100	\$100		
5-21750 Materials & Supplies	\$1,000		\$1,000	\$926	\$1,000	\$1,000		
5-21800 Meals & Accommodations	\$2,750		\$2,750	\$2,527	\$2,750	\$2,750		
5-21950 Mileage	\$2,804		\$2,804	\$1,788	\$2,804	\$2,804		
5-22250 Office Supplies	\$4,650		\$4,650	\$3,938	\$4,650	\$4,650		
5-22450 Promotion/Special Events	\$4,795		\$4,795	\$3,370	\$4,795	\$4,795		
5-23000 Socan Fees	\$1,695		\$1,695	\$523	\$550	\$663	\$1,145	208.18%
5-23100 Telephone - Cellular	\$780		\$780	\$639	\$780	\$780		
5-23105 Telephone - Landline	\$4,110		\$4,110	\$3,729	\$4,110	\$4,110		
<b>Total Materials &amp; Supplies</b>	<b>\$23,684</b>		<b>\$23,684</b>	<b>\$21,301</b>	<b>\$22,539</b>	<b>\$22,652</b>	<b>\$1,145</b>	<b>5.08%</b>
<b>Contracted Services</b>								
5-30500 Consulting Fees					\$75,000		(\$75,000)	(100.00%)
5-30600 Copying Expenses						\$3,000		
5-31300 Internet				\$200	\$200	\$200	(\$200)	(100.00%)
5-31625 Service Contracts	\$4,080		\$4,080	\$2,601	\$4,080	\$1,080		
5-31655 Software Maint & Support	\$28,502		\$28,502	\$20,863	\$20,502	\$20,502	\$8,000	39.02%
<b>Total Contracted Services</b>	<b>\$32,582</b>		<b>\$32,582</b>	<b>\$23,664</b>	<b>\$99,782</b>	<b>\$24,782</b>	<b>(\$67,200)</b>	<b>(67.35%)</b>
<b>Rents &amp; Financials</b>								
5-56000 Bank Charges	\$13,000		\$13,000	\$13,232	\$9,000	\$12,000	\$4,000	44.44%
5-56100 Service Fee - Class					\$6,000		(\$6,000)	(100.00%)
<b>Total Rents &amp; Financials</b>	<b>\$13,000</b>		<b>\$13,000</b>	<b>\$13,232</b>	<b>\$15,000</b>	<b>\$12,000</b>	<b>(\$2,000)</b>	<b>(13.33%)</b>
<b>Total Expense</b>	<b>\$563,799</b>		<b>\$563,799</b>	<b>\$530,394</b>	<b>\$621,714</b>	<b>\$543,827</b>	<b>(\$57,915)</b>	<b>(9.32%)</b>
<b>Total Debt</b>								

Sales & Customer Service



Draft  
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	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
Transfer To/From Reserve								
6-20000 Transfers to Reserves - Capital						\$1,000		
6-20010 RSRV xfr Audio Visual	\$1,679		\$1,679	\$768	\$2,111	\$850	(\$432)	(20.46%)
6-20067 Reserve Transfer - Facilities	\$34,079		\$34,079				\$34,079	
6-20072 Reserve Transfer - Parks	\$14,123		\$14,123	\$13,846	\$11,804	\$11,804	\$2,319	19.65%
6-20080 RSRV xFr - Pitmans Bay	\$4,955		\$4,955	\$4,859	\$5,160	\$5,160	(\$205)	(3.97%)
<b>Total Transfer To/From Reserve</b>	<b>\$54,836</b>		<b>\$54,836</b>	<b>\$19,473</b>	<b>\$19,075</b>	<b>\$18,814</b>	<b>\$35,761</b>	<b>187.48%</b>
<b>Total Reserve Transfer</b>	<b>\$54,836</b>		<b>\$54,836</b>	<b>\$19,473</b>	<b>\$19,075</b>	<b>\$18,814</b>	<b>\$35,761</b>	<b>187.48%</b>
<b>Net Levy</b>	<b>(\$186,993)</b>		<b>(\$186,993)</b>	<b>(\$298,083)</b>	<b>(\$192,925)</b>	<b>(\$262,132)</b>	<b>\$5,932</b>	<b>(3.07%)</b>
2 Capital Fund								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
9-20078 Reserve Transfer - Recreation & Leisure	\$24,415		\$24,415	\$16,553	\$19,230	\$19,230	\$5,185	26.96%
<b>Total Transfer To/From Reserve</b>	<b>\$24,415</b>		<b>\$24,415</b>	<b>\$16,553</b>	<b>\$19,230</b>	<b>\$19,230</b>	<b>\$5,185</b>	<b>26.96%</b>
<b>Total Reserve Transfer</b>	<b>\$24,415</b>		<b>\$24,415</b>	<b>\$16,553</b>	<b>\$19,230</b>	<b>\$19,230</b>	<b>\$5,185</b>	<b>26.96%</b>
Capital Expenses								
8-21750 Materials & Supplies				\$2,020	\$2,000	\$2,000	(\$2,000)	(100.00%)
8-22050 Software				\$2,657				
<b>Total Capital Expenses</b>				<b>\$4,677</b>	<b>\$2,000</b>	<b>\$2,000</b>	<b>(\$2,000)</b>	<b>(100.00%)</b>
<b>Net Levy</b>	<b>\$24,415</b>		<b>\$24,415</b>	<b>\$21,230</b>	<b>\$21,230</b>	<b>\$21,230</b>	<b>\$3,185</b>	<b>15.00%</b>
<b>Total Sales &amp; Customer Service</b>	<b>(\$162,578)</b>		<b>(\$162,578)</b>	<b>(\$276,853)</b>	<b>(\$171,695)</b>	<b>(\$240,902)</b>	<b>\$9,117</b>	<b>(5.31%)</b>

Customer Services - Canada Summit Centre



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
Revenue								
4-40040 Advertising	(\$1,679)		(\$1,679)	(\$1,600)	(\$2,111)	(\$850)	\$432	(20.46%)
4-40062 Application Fee				(\$579)		(\$580)		
4-40440 Miscellaneous Revenue				\$9,311				
4-40675 Seat Sponsorship				(\$1,000)		(\$1,000)		
4-40715 Socan Fee Revenue	(\$695)		(\$695)	(\$584)	(\$550)	(\$663)	(\$145)	26.36%
<b>Total Revenue</b>	<b>(\$2,374)</b>		<b>(\$2,374)</b>	<b>\$5,548</b>	<b>(\$2,661)</b>	<b>(\$3,093)</b>	<b>\$287</b>	<b>(10.79%)</b>
Grants								
4-21000 Provincial Grant					(\$75,000)		\$75,000	(100.00%)
<b>Total Grants</b>					<b>(\$75,000)</b>		<b>\$75,000</b>	<b>(100.00%)</b>
<b>Total Revenue</b>	<b>(\$2,374)</b>		<b>(\$2,374)</b>	<b>\$5,548</b>	<b>(\$77,661)</b>	<b>(\$3,093)</b>	<b>\$75,287</b>	<b>(96.94%)</b>
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$439,318		\$439,318	\$421,410	\$430,134	\$430,134	\$9,184	2.14%
5-10010 Salaries & Wages - PT	\$55,215		\$55,215	\$50,787	\$54,259	\$54,259	\$956	1.76%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$494,533</b>		<b>\$494,533</b>	<b>\$472,197</b>	<b>\$484,393</b>	<b>\$484,393</b>	<b>\$10,140</b>	<b>2.09%</b>
Materials & Supplies								
5-20375 Cash Short (Over)				\$2,827				
5-20450 Clothing & Safety Supplies	\$1,000		\$1,000	\$973	\$1,000	\$1,000		
5-20700 Courier	\$100		\$100	\$61	\$100	\$100		
5-21750 Materials & Supplies	\$1,000		\$1,000	\$926	\$1,000	\$1,000		
5-21800 Meals & Accommodations	\$2,000		\$2,000	\$2,102	\$2,000	\$2,000		
5-21950 Mileage	\$2,000		\$2,000	\$1,148	\$2,000	\$2,000		
5-22250 Office Supplies	\$4,650		\$4,650	\$3,938	\$4,650	\$4,650		
5-23000 Socan Fees	\$695		\$695	\$523	\$550	\$663	\$145	26.36%
5-23100 Telephone - Cellular	\$420		\$420	\$381	\$420	\$420		
5-23105 Telephone - Landline	\$4,110		\$4,110	\$3,729	\$4,110	\$4,110		
<b>Total Materials &amp; Supplies</b>	<b>\$15,975</b>		<b>\$15,975</b>	<b>\$16,608</b>	<b>\$15,830</b>	<b>\$15,943</b>	<b>\$145</b>	<b>0.92%</b>
Contracted Services								
5-30500 Consulting Fees					\$75,000		(\$75,000)	(100.00%)
5-30600 Copying Expenses						\$3,000		
5-31625 Service Contracts	\$4,080		\$4,080	\$2,601	\$4,080	\$1,080		
5-31655 Software Maint & Support	\$28,502		\$28,502	\$20,863	\$20,502	\$20,502	\$8,000	39.02%
<b>Total Contracted Services</b>	<b>\$32,582</b>		<b>\$32,582</b>	<b>\$23,464</b>	<b>\$99,582</b>	<b>\$24,582</b>	<b>(\$67,000)</b>	<b>(67.28%)</b>
Rents & Financials								
5-56000 Bank Charges	\$13,000		\$13,000	\$13,232	\$9,000	\$12,000	\$4,000	44.44%
5-56100 Service Fee - Class					\$6,000		(\$6,000)	(100.00%)
<b>Total Rents &amp; Financials</b>	<b>\$13,000</b>		<b>\$13,000</b>	<b>\$13,232</b>	<b>\$15,000</b>	<b>\$12,000</b>	<b>(\$2,000)</b>	<b>(13.33%)</b>
<b>Total Expense</b>	<b>\$556,090</b>		<b>\$556,090</b>	<b>\$525,501</b>	<b>\$614,805</b>	<b>\$536,918</b>	<b>(\$58,715)</b>	<b>(9.55%)</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20000 Transfers to Reserves - Capital						\$1,000		
6-20010 RSRV xfr Audio Visual	\$1,679		\$1,679	\$768	\$2,111	\$850	(\$432)	(20.46%)
<b>Total Transfer To/From Reserve</b>	<b>\$1,679</b>		<b>\$1,679</b>	<b>\$768</b>	<b>\$2,111</b>	<b>\$1,850</b>	<b>(\$432)</b>	<b>(20.46%)</b>
<b>Total Reserve Transfer</b>	<b>\$1,679</b>		<b>\$1,679</b>	<b>\$768</b>	<b>\$2,111</b>	<b>\$1,850</b>	<b>(\$432)</b>	<b>(20.46%)</b>
<b>Net Levy</b>	<b>\$555,395</b>		<b>\$555,395</b>	<b>\$531,817</b>	<b>\$539,255</b>	<b>\$535,675</b>	<b>\$16,140</b>	<b>2.99%</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								

Customer Services - Canada Summit Centre



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
9-20078 Reserve Transfer - Recreation & Leisure	\$24,415		\$24,415	\$16,553	\$19,230	\$19,230	\$5,185	26.96%
<b>Total Transfer To/From Reserve</b>	<b>\$24,415</b>		<b>\$24,415</b>	<b>\$16,553</b>	<b>\$19,230</b>	<b>\$19,230</b>	<b>\$5,185</b>	<b>26.96%</b>
<b>Total Reserve Transfer</b>	<b>\$24,415</b>		<b>\$24,415</b>	<b>\$16,553</b>	<b>\$19,230</b>	<b>\$19,230</b>	<b>\$5,185</b>	<b>26.96%</b>
<b>Capital Expenses</b>								
8-21750 Materials & Supplies				\$2,020	\$2,000	\$2,000	(\$2,000)	(100.00%)
8-22050 Software				\$2,657				
<b>Total Capital Expenses</b>				<b>\$4,677</b>	<b>\$2,000</b>	<b>\$2,000</b>	<b>(\$2,000)</b>	<b>(100.00%)</b>
<b>Net Levy</b>	<b>\$24,415</b>		<b>\$24,415</b>	<b>\$21,230</b>	<b>\$21,230</b>	<b>\$21,230</b>	<b>\$3,185</b>	<b>15.00%</b>
<b>Total Customer Services - Canada Summit Centre</b>	<b>\$579,810</b>		<b>\$579,810</b>	<b>\$553,047</b>	<b>\$560,485</b>	<b>\$556,905</b>	<b>\$19,325</b>	<b>3.45%</b>



	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
1 Operating Fund								
Revenue								
4-40040 Advertising	(\$16,149)		(\$16,149)	(\$15,772)	(\$15,646)	(\$15,646)	(\$503)	3.21%
4-40280 Floor - Minor Lacrosse	(\$20,880)		(\$20,880)	(\$20,880)	(\$19,495)	(\$20,880)	(\$1,385)	7.10%
4-40288 Floor - Other	(\$1,120)		(\$1,120)	(\$1,120)	(\$2,304)	(\$1,389)	\$1,184	(51.39%)
4-40340 Ice - Minor Hockey	(\$172,245)		(\$172,245)	(\$183,487)	(\$186,886)	(\$180,187)	\$14,641	(7.83%)
4-40350 Ice - Other	(\$165,001)		(\$165,001)	(\$149,750)	(\$143,614)	(\$122,195)	(\$21,387)	14.89%
4-40400 Junior Hockey	(\$16,946)		(\$16,946)	(\$14,610)	(\$13,444)	(\$13,444)	(\$3,502)	26.05%
4-40410 Lacrosse - Junior	(\$6,510)		(\$6,510)	(\$6,510)	(\$4,925)	(\$6,241)	(\$1,585)	32.18%
4-40600 Skating	(\$75,001)		(\$75,001)	(\$71,785)	(\$48,064)	(\$52,263)	(\$26,937)	56.04%
4-40651 Rental Surcharge	(\$34,079)		(\$34,079)	(\$35,452)	(\$37,990)	(\$37,990)	\$3,911	(10.29%)
<b>Total Revenue</b>	<b>(\$507,931)</b>		<b>(\$507,931)</b>	<b>(\$499,366)</b>	<b>(\$472,368)</b>	<b>(\$450,235)</b>	<b>(\$35,563)</b>	<b>7.53%</b>
<b>Total Revenue</b>	<b>(\$507,931)</b>		<b>(\$507,931)</b>	<b>(\$499,366)</b>	<b>(\$472,368)</b>	<b>(\$450,235)</b>	<b>(\$35,563)</b>	<b>7.53%</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20067 Reserve Transfer - Facilities	\$34,079		\$34,079				\$34,079	
<b>Total Transfer To/From Reserve</b>	<b>\$34,079</b>		<b>\$34,079</b>				<b>\$34,079</b>	
<b>Total Reserve Transfer</b>	<b>\$34,079</b>		<b>\$34,079</b>				<b>\$34,079</b>	
<b>Net Levy</b>	<b>(\$473,852)</b>		<b>(\$473,852)</b>	<b>(\$499,366)</b>	<b>(\$472,368)</b>	<b>(\$450,235)</b>	<b>(\$1,484)</b>	<b>0.31%</b>
<b>Total Canada Summit Centre - Arena</b>	<b>(\$473,852)</b>		<b>(\$473,852)</b>	<b>(\$499,366)</b>	<b>(\$472,368)</b>	<b>(\$450,235)</b>	<b>(\$1,484)</b>	<b>0.31%</b>



	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
<b>1 Operating Fund</b>								
Revenue								
4-30090 Lease	(\$94,810)		(\$94,810)	(\$98,410)	(\$93,760)	(\$93,760)	(\$1,050)	1.12%
4-40650 Rental	(\$9,861)		(\$9,861)	(\$6,821)	(\$7,590)	(\$7,015)	(\$2,271)	29.92%
<b>Total Revenue</b>	<b>(\$104,671)</b>		<b>(\$104,671)</b>	<b>(\$105,231)</b>	<b>(\$101,350)</b>	<b>(\$100,775)</b>	<b>(\$3,321)</b>	<b>3.28%</b>
<b>Total Revenue</b>	<b>(\$104,671)</b>		<b>(\$104,671)</b>	<b>(\$105,231)</b>	<b>(\$101,350)</b>	<b>(\$100,775)</b>	<b>(\$3,321)</b>	<b>3.28%</b>
Materials & Supplies								
5-21800 Meals & Accommodations	\$750		\$750	\$425	\$750	\$750		
5-21950 Mileage	\$804		\$804	\$640	\$804	\$804		
5-22450 Promotion/Special Events	\$4,795		\$4,795	\$3,370	\$4,795	\$4,795		
5-23100 Telephone - Cellular	\$360		\$360	\$258	\$360	\$360		
<b>Total Materials &amp; Supplies</b>	<b>\$6,709</b>		<b>\$6,709</b>	<b>\$4,693</b>	<b>\$6,709</b>	<b>\$6,709</b>		
<b>Total Expense</b>	<b>\$6,709</b>		<b>\$6,709</b>	<b>\$4,693</b>	<b>\$6,709</b>	<b>\$6,709</b>		
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>(\$97,962)</b>		<b>(\$97,962)</b>	<b>(\$100,538)</b>	<b>(\$94,641)</b>	<b>(\$94,066)</b>	<b>(\$3,321)</b>	<b>3.51%</b>
<b>Total Canada Summit Centre - Other</b>	<b>(\$97,962)</b>		<b>(\$97,962)</b>	<b>(\$100,538)</b>	<b>(\$94,641)</b>	<b>(\$94,066)</b>	<b>(\$3,321)</b>	<b>3.51%</b>



	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
1 Operating Fund								
Revenue								
4-30090 Lease	(\$6,150)		(\$6,150)	(\$1,575)	(\$4,050)	(\$5,625)	(\$2,100)	51.85%
4-40650 Rental	(\$60,943)		(\$60,943)	(\$48,209)	(\$57,000)	(\$52,000)	(\$3,943)	6.92%
<b>Total Revenue</b>	<b>(\$67,093)</b>		<b>(\$67,093)</b>	<b>(\$49,784)</b>	<b>(\$61,050)</b>	<b>(\$57,625)</b>	<b>(\$6,043)</b>	<b>9.90%</b>
<b>Total Revenue</b>	<b>(\$67,093)</b>		<b>(\$67,093)</b>	<b>(\$49,784)</b>	<b>(\$61,050)</b>	<b>(\$57,625)</b>	<b>(\$6,043)</b>	<b>9.90%</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>(\$67,093)</b>		<b>(\$67,093)</b>	<b>(\$49,784)</b>	<b>(\$61,050)</b>	<b>(\$57,625)</b>	<b>(\$6,043)</b>	<b>9.90%</b>
<b>Total Canada Summit Centre - ALC</b>	<b>(\$67,093)</b>		<b>(\$67,093)</b>	<b>(\$49,784)</b>	<b>(\$61,050)</b>	<b>(\$57,625)</b>	<b>(\$6,043)</b>	<b>9.90%</b>



Outdoor Facility Use



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30040 Dock Lease - Public	(\$14,123)		(\$14,123)	(\$13,846)	(\$17,846)	(\$21,346)	\$3,723	(20.86%)
4-30090 Lease	(\$1,012)		(\$1,012)	(\$1,012)	(\$3,000)	(\$1,012)	\$1,988	(66.27%)
4-31130 Parks Permits	(\$11,510)		(\$11,510)	(\$10,240)	(\$11,305)	(\$10,820)	(\$205)	1.81%
4-40040 Advertising	(\$1,000)		(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)		
4-40240 Facilities Rental - Soccer	(\$15,750)		(\$15,750)	(\$15,039)	(\$22,870)	(\$20,719)	\$7,120	(31.13%)
4-40250 Facilities Rental - Ball	(\$33,489)		(\$33,489)	(\$32,504)	(\$28,398)	(\$33,010)	(\$5,091)	17.93%
4-40255 Facility Rental - Other	(\$632)		(\$632)	(\$632)	(\$2,145)	(\$632)	\$1,513	(70.54%)
4-40412 Lacrosse - Minor Field	(\$2,384)		(\$2,384)	(\$2,271)	(\$2,611)	(\$1,938)	\$227	(8.69%)
4-40650 Rental	(\$6,607)		(\$6,607)	(\$5,388)	(\$5,335)	(\$6,478)	(\$1,272)	23.84%
<b>Total Revenue</b>	<b>(\$86,507)</b>		<b>(\$86,507)</b>	<b>(\$81,932)</b>	<b>(\$94,510)</b>	<b>(\$96,955)</b>	<b>\$8,003</b>	<b>(8.47%)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Transfer To/From Reserve</b>								
6-20072 Reserve Transfer - Parks	\$14,123		\$14,123	\$13,846	\$11,804	\$11,804	\$2,319	19.65%
6-20080 RSRV xFr - Pitmans Bay	\$4,955		\$4,955	\$4,859	\$5,160	\$5,160	(\$205)	(3.97%)
<b>Total Transfer To/From Reserve</b>	<b>\$19,078</b>		<b>\$19,078</b>	<b>\$18,705</b>	<b>\$16,964</b>	<b>\$16,964</b>	<b>\$2,114</b>	<b>12.46%</b>
<b>Total Reserve Transfer</b>	<b>\$19,078</b>		<b>\$19,078</b>	<b>\$18,705</b>	<b>\$16,964</b>	<b>\$16,964</b>	<b>\$2,114</b>	<b>12.46%</b>
<b>Net Levy</b>								
	<b>(\$67,429)</b>		<b>(\$67,429)</b>	<b>(\$63,227)</b>	<b>(\$77,546)</b>	<b>(\$79,991)</b>	<b>\$10,117</b>	<b>(13.05%)</b>
<b>Total Outdoor Facility Use</b>	<b>(\$67,429)</b>		<b>(\$67,429)</b>	<b>(\$63,227)</b>	<b>(\$77,546)</b>	<b>(\$79,991)</b>	<b>\$10,117</b>	<b>(13.05%)</b>

Hall Sales



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
1 Operating Fund								
Revenue								
4-40650 Rental	(\$36,052)		(\$36,052)	(\$35,088)	(\$13,475)	(\$34,209)	(\$22,577)	167.55%
4-40715 Socan Fee Revenue	(\$1,000)		(\$1,000)	(\$306)			(\$1,000)	
<b>Total Revenue</b>	<b>(\$37,052)</b>		<b>(\$37,052)</b>	<b>(\$35,394)</b>	<b>(\$13,475)</b>	<b>(\$34,209)</b>	<b>(\$23,577)</b>	<b>174.97%</b>
<b>Total Revenue</b>	<b>(\$37,052)</b>		<b>(\$37,052)</b>	<b>(\$35,394)</b>	<b>(\$13,475)</b>	<b>(\$34,209)</b>	<b>(\$23,577)</b>	<b>174.97%</b>
Materials & Supplies								
5-23000 Socan Fees	\$1,000		\$1,000				\$1,000	
<b>Total Materials &amp; Supplies</b>	<b>\$1,000</b>		<b>\$1,000</b>				<b>\$1,000</b>	
<b>Total Expense</b>	<b>\$1,000</b>		<b>\$1,000</b>				<b>\$1,000</b>	
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>(\$36,052)</b>		<b>(\$36,052)</b>	<b>(\$35,394)</b>	<b>(\$13,475)</b>	<b>(\$34,209)</b>	<b>(\$22,577)</b>	<b>167.55%</b>
<b>Total Hall Sales</b>	<b>(\$36,052)</b>		<b>(\$36,052)</b>	<b>(\$35,394)</b>	<b>(\$13,475)</b>	<b>(\$34,209)</b>	<b>(\$22,577)</b>	<b>167.55%</b>

Waterloo Summit Centre for the Environment Rentals



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
1 Operating Fund								
Revenue								
4-40325 Guest Room Rental				(\$23,584)	(\$6,500)	(\$24,084)	\$6,500	(100.00%)
4-40440 Miscellaneous Revenue						(\$112)		
4-40650 Rental				(\$58,207)	(\$6,800)	(\$57,685)	\$6,800	(100.00%)
<b>Total Revenue</b>				<b>(\$81,791)</b>	<b>(\$13,300)</b>	<b>(\$81,881)</b>	<b>\$13,300</b>	<b>(100.00%)</b>
<b>Total Revenue</b>				<b>(\$81,791)</b>	<b>(\$13,300)</b>	<b>(\$81,881)</b>	<b>\$13,300</b>	<b>(100.00%)</b>
Contracted Services								
5-31300 Internet				\$200	\$200	\$200	(\$200)	(100.00%)
<b>Total Contracted Services</b>				<b>\$200</b>	<b>\$200</b>	<b>\$200</b>	<b>(\$200)</b>	<b>(100.00%)</b>
<b>Total Expense</b>				<b>\$200</b>	<b>\$200</b>	<b>\$200</b>	<b>(\$200)</b>	<b>(100.00%)</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>				<b>(\$81,591)</b>	<b>(\$13,100)</b>	<b>(\$81,681)</b>	<b>\$13,100</b>	<b>(100.00%)</b>
<b>Total Waterloo Summit Centre for the Environment Rent:</b>				<b>(\$81,591)</b>	<b>(\$13,100)</b>	<b>(\$81,681)</b>	<b>\$13,100</b>	<b>(100.00%)</b>

Recreation and Leisure Services



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40090 Board of Education	(\$3,500)		(\$3,500)	(\$2,603)	(\$3,500)	(\$3,500)		
4-40112 Cancellation Fee				(\$740)		(\$640)		
4-40290 Food & Beverage Revenue	(\$4,540)		(\$4,540)	(\$5,416)	(\$4,540)	(\$4,540)		
4-40360 Instructional Courses	(\$213,700)		(\$213,700)	(\$190,506)	(\$225,372)	(\$200,372)	\$11,672	(5.18%)
4-40415 Locker Revenue	(\$2,500)		(\$2,500)	(\$1,887)	(\$2,500)	(\$2,500)		
4-40430 Memberships	(\$35,175)		(\$35,175)	(\$44,920)	(\$26,600)	(\$33,100)	(\$8,575)	32.24%
4-40435 Merchandise Revenue	(\$2,000)		(\$2,000)	(\$1,050)	(\$3,500)	(\$2,000)	\$1,500	(42.86%)
4-40440 Miscellaneous Revenue	(\$1,650)		(\$1,650)	(\$1,321)	(\$1,650)	(\$1,465)		
4-40600 Skating	(\$28,440)		(\$28,440)	(\$29,568)	(\$27,500)	(\$27,500)	(\$940)	3.42%
4-40610 Public Swimming	(\$34,000)		(\$34,000)	(\$22,627)	(\$42,000)	(\$35,500)	\$8,000	(19.05%)
4-40620 Recovery	(\$6,000)		(\$6,000)	(\$7,290)		(\$56)	(\$6,000)	
4-40630 Pool Rental	(\$20,049)		(\$20,049)	(\$19,038)	(\$20,049)	(\$16,629)		
4-40640 Registration Fees	(\$192,577)		(\$192,577)	(\$172,040)	(\$184,696)	(\$185,670)	(\$7,881)	4.27%
4-40651 Rental Surcharge	(\$3,300)		(\$3,300)	(\$4,991)	(\$2,290)	(\$3,400)	(\$1,010)	44.10%
<b>Total Revenue</b>	<b>(\$547,431)</b>		<b>(\$547,431)</b>	<b>(\$503,997)</b>	<b>(\$544,197)</b>	<b>(\$516,872)</b>	<b>(\$3,234)</b>	<b>0.59%</b>
<b>Grants</b>								
4-21000 Provincial Grant	(\$49,163)		(\$49,163)	(\$51,979)	(\$42,000)	(\$56,396)	(\$7,163)	17.05%
4-23000 Community Grant	(\$6,600)		(\$6,600)	(\$6,600)		(\$6,370)	(\$6,600)	
<b>Total Grants</b>	<b>(\$55,763)</b>		<b>(\$55,763)</b>	<b>(\$58,579)</b>	<b>(\$42,000)</b>	<b>(\$62,766)</b>	<b>(\$13,763)</b>	<b>32.77%</b>
<b>Donations</b>								
4-50010 Donations - Individual & Corporate				(\$4)				
<b>Total Donations</b>				<b>(\$4)</b>				
<b>Total Revenue</b>	<b>(\$603,194)</b>		<b>(\$603,194)</b>	<b>(\$562,580)</b>	<b>(\$586,197)</b>	<b>(\$579,638)</b>	<b>(\$16,997)</b>	<b>2.90%</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$235,980		\$235,980	\$137,456	\$184,643	\$144,029	\$51,337	27.80%
5-10010 Salaries & Wages - PT	\$516,621		\$516,621	\$535,836	\$510,212	\$526,050	\$6,409	1.26%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$752,601</b>		<b>\$752,601</b>	<b>\$673,292</b>	<b>\$694,855</b>	<b>\$670,079</b>	<b>\$57,746</b>	<b>8.31%</b>
<b>Materials &amp; Supplies</b>								
5-20450 Clothing & Safety Supplies	\$2,000		\$2,000	\$1,453	\$2,000	\$2,000		
5-20925 Educational Supplies	\$4,000		\$4,000	\$2,722	\$4,000	\$4,000		
5-21125 Food & Beverage	\$3,525		\$3,525	\$4,737	\$3,525	\$3,525		
5-21750 Materials & Supplies	\$34,850		\$34,850	\$40,103	\$33,500	\$45,092	\$1,350	4.03%
5-21800 Meals & Accommodations	\$2,070		\$2,070	\$1,572	\$1,970	\$2,271	\$100	5.08%
5-21925 Merchandise	\$2,000		\$2,000	\$515	\$2,000	\$2,000		
5-21950 Mileage	\$1,570		\$1,570	\$1,038	\$1,570	\$1,269		
5-22060 Minor Acquisitions	\$7,163		\$7,163	\$3,612		\$3,612	\$7,163	
5-22450 Promotion/Special Events	\$1,000		\$1,000				\$1,000	
5-22900 Small Tools & Equipment	\$2,000		\$2,000	\$924	\$2,000	\$2,000		
5-23000 Socan Fees	\$800		\$800	\$323	\$800	\$800		
5-23100 Telephone - Cellular	\$3,096		\$3,096	\$3,854	\$4,096	\$4,096	(\$1,000)	(24.41%)
5-23165 Trip Costs	\$2,700		\$2,700	\$1,801	\$2,700	\$1,850		
5-23175 Volunteer/Staff Appreciation	\$1,000		\$1,000	\$742	\$1,000	\$200		
<b>Total Materials &amp; Supplies</b>	<b>\$67,774</b>		<b>\$67,774</b>	<b>\$63,396</b>	<b>\$59,161</b>	<b>\$72,715</b>	<b>\$8,613</b>	<b>14.56%</b>
<b>Contracted Services</b>								
5-30525 Contractors	\$7,930		\$7,930	\$6,602	\$7,930	\$7,930		
5-30850 Equipment Repairs & Maintenance	\$300		\$300	\$269	\$300	\$300		
5-31875 Washroom Rentals	\$250		\$250	\$192	\$250	\$250		
<b>Total Contracted Services</b>	<b>\$8,480</b>		<b>\$8,480</b>	<b>\$7,063</b>	<b>\$8,480</b>	<b>\$8,480</b>		
<b>Total Expense</b>	<b>\$828,855</b>		<b>\$828,855</b>	<b>\$743,751</b>	<b>\$762,496</b>	<b>\$751,274</b>	<b>\$66,359</b>	<b>8.70%</b>
<b>Total Debt</b>								
<b>Transfer To/From Reserve</b>								
6-20067 Reserve Transfer - Facilities	\$3,300		\$3,300				\$3,300	
<b>Total Transfer To/From Reserve</b>	<b>\$3,300</b>		<b>\$3,300</b>				<b>\$3,300</b>	
<b>Total Reserve Transfer</b>	<b>\$3,300</b>		<b>\$3,300</b>				<b>\$3,300</b>	

Recreation and Leisure Services



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
<b>Net Levy</b>	<b>\$228,961</b>		<b>\$228,961</b>	<b>\$181,171</b>	<b>\$176,299</b>	<b>\$171,636</b>	<b>\$52,662</b>	<b>29.87%</b>
2 Capital Fund								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
9-20078 Reserve Transfer - Recreation & Leisure	(\$9,072)		(\$9,072)	(\$724)	(\$4,098)	(\$724)	(\$4,974)	121.38%
<b>Total Transfer To/From Reserve</b>	<b>(\$9,072)</b>		<b>(\$9,072)</b>	<b>(\$724)</b>	<b>(\$4,098)</b>	<b>(\$724)</b>	<b>(\$4,974)</b>	<b>121.38%</b>
<b>Total Reserve Transfer</b>	<b>(\$9,072)</b>		<b>(\$9,072)</b>	<b>(\$724)</b>	<b>(\$4,098)</b>	<b>(\$724)</b>	<b>(\$4,974)</b>	<b>121.38%</b>
Capital Expenses								
8-21750 Materials & Supplies	\$9,072		\$9,072	\$724	\$4,098	\$724	\$4,974	121.38%
<b>Total Capital Expenses</b>	<b>\$9,072</b>		<b>\$9,072</b>	<b>\$724</b>	<b>\$4,098</b>	<b>\$724</b>	<b>\$4,974</b>	<b>121.38%</b>
<b>Net Levy</b>								
<b>Total Recreation and Leisure Services</b>	<b>\$228,961</b>		<b>\$228,961</b>	<b>\$181,171</b>	<b>\$176,299</b>	<b>\$171,636</b>	<b>\$52,662</b>	<b>29.87%</b>

Leisure Programs



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
Revenue								
4-40430 Memberships					(\$1,100)	(\$1,100)	\$1,100	(100.00%)
4-40440 Miscellaneous Revenue	(\$1,650)		(\$1,650)	(\$1,296)	(\$1,650)	(\$1,440)		
4-40600 Skating	(\$28,440)		(\$28,440)	(\$29,568)	(\$27,500)	(\$27,500)	(\$940)	3.42%
4-40620 Recovery				(\$516)		(\$56)		
4-40640 Registration Fees	(\$177,088)		(\$177,088)	(\$164,514)	(\$169,277)	(\$176,862)	(\$7,811)	4.61%
<b>Total Revenue</b>	<b>(\$207,178)</b>		<b>(\$207,178)</b>	<b>(\$195,894)</b>	<b>(\$199,527)</b>	<b>(\$206,958)</b>	<b>(\$7,651)</b>	<b>3.83%</b>
Grants								
4-23000 Community Grant	(\$6,600)		(\$6,600)	(\$6,600)		(\$6,370)	(\$6,600)	
<b>Total Grants</b>	<b>(\$6,600)</b>		<b>(\$6,600)</b>	<b>(\$6,600)</b>		<b>(\$6,370)</b>	<b>(\$6,600)</b>	
Donations								
4-50010 Donations - Individual & Corporate				(\$4)				
<b>Total Donations</b>				<b>(\$4)</b>				
<b>Total Revenue</b>	<b>(\$213,778)</b>		<b>(\$213,778)</b>	<b>(\$202,498)</b>	<b>(\$199,527)</b>	<b>(\$213,328)</b>	<b>(\$14,251)</b>	<b>7.14%</b>
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$91,904		\$91,904	\$54,405	\$52,967	\$52,967	\$38,937	73.51%
5-10010 Salaries & Wages - PT	\$163,094		\$163,094	\$194,153	\$162,904	\$194,136	\$190	0.12%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$254,998</b>		<b>\$254,998</b>	<b>\$248,558</b>	<b>\$215,871</b>	<b>\$247,103</b>	<b>\$39,127</b>	<b>18.13%</b>
Materials & Supplies								
5-20925 Educational Supplies	\$2,000		\$2,000	\$1,588	\$2,000	\$2,000		
5-21750 Materials & Supplies	\$13,350		\$13,350	\$13,711	\$12,000	\$12,808	\$1,350	11.25%
5-21800 Meals & Accommodations	\$450		\$450	\$186	\$450	\$450		
5-21950 Mileage	\$450		\$450	\$355	\$450	\$450		
5-22450 Promotion/Special Events	\$1,000		\$1,000				\$1,000	
5-23000 Socan Fees	\$800		\$800	\$323	\$800	\$800		
5-23100 Telephone - Cellular	\$2,646		\$2,646	\$3,595	\$3,646	\$3,646	(\$1,000)	(27.43%)
5-23165 Trip Costs	\$2,700		\$2,700	\$1,801	\$2,700	\$1,850		
5-23175 Volunteer/Staff Appreciation	\$1,000		\$1,000	\$742	\$1,000	\$200		
<b>Total Materials &amp; Supplies</b>	<b>\$24,396</b>		<b>\$24,396</b>	<b>\$22,301</b>	<b>\$23,046</b>	<b>\$22,204</b>	<b>\$1,350</b>	<b>5.86%</b>
Contracted Services								
5-30525 Contractors	\$7,930		\$7,930	\$6,602	\$7,930	\$7,930		
5-31875 Washroom Rentals	\$250		\$250	\$192	\$250	\$250		
<b>Total Contracted Services</b>	<b>\$8,180</b>		<b>\$8,180</b>	<b>\$6,794</b>	<b>\$8,180</b>	<b>\$8,180</b>		
<b>Total Expense</b>	<b>\$287,574</b>		<b>\$287,574</b>	<b>\$277,653</b>	<b>\$247,097</b>	<b>\$277,487</b>	<b>\$40,477</b>	<b>16.38%</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>								
	<b>\$73,796</b>		<b>\$73,796</b>	<b>\$75,155</b>	<b>\$47,570</b>	<b>\$64,159</b>	<b>\$26,226</b>	<b>55.13%</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
9-20078 Reserve Transfer - Recreation & Leisure	(\$9,072)		(\$9,072)	(\$724)	(\$4,098)	(\$724)	(\$4,974)	121.38%
<b>Total Transfer To/From Reserve</b>	<b>(\$9,072)</b>		<b>(\$9,072)</b>	<b>(\$724)</b>	<b>(\$4,098)</b>	<b>(\$724)</b>	<b>(\$4,974)</b>	<b>121.38%</b>
<b>Total Reserve Transfer</b>	<b>(\$9,072)</b>		<b>(\$9,072)</b>	<b>(\$724)</b>	<b>(\$4,098)</b>	<b>(\$724)</b>	<b>(\$4,974)</b>	<b>121.38%</b>
<b>Capital Expenses</b>								
8-21750 Materials & Supplies	\$9,072		\$9,072	\$724	\$4,098	\$724	\$4,974	121.38%
<b>Total Capital Expenses</b>	<b>\$9,072</b>		<b>\$9,072</b>	<b>\$724</b>	<b>\$4,098</b>	<b>\$724</b>	<b>\$4,974</b>	<b>121.38%</b>

**Leisure Programs**



**Draft  
Actuals Unaudited**

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
<b>Net Levy</b>								
<b>Total Leisure Programs</b>	\$73,796		\$73,796	\$75,155	\$47,570	\$64,159	\$26,226	55.13%

Seniors Active Living Centre - CSC



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40290 Food & Beverage Revenue	(\$4,540)		(\$4,540)	(\$5,416)	(\$4,540)	(\$4,540)		
4-40430 Memberships	(\$675)		(\$675)				(\$675)	
4-40440 Miscellaneous Revenue				(\$25)		(\$25)		
4-40640 Registration Fees	(\$15,489)		(\$15,489)	(\$7,526)	(\$15,419)	(\$8,808)	(\$70)	0.45%
<b>Total Revenue</b>	<b>(\$20,704)</b>		<b>(\$20,704)</b>	<b>(\$12,967)</b>	<b>(\$19,959)</b>	<b>(\$13,373)</b>	<b>(\$745)</b>	<b>3.73%</b>
<b>Grants</b>								
4-21000 Provincial Grant	(\$49,163)		(\$49,163)	(\$51,979)	(\$42,000)	(\$56,396)	(\$7,163)	17.05%
<b>Total Grants</b>	<b>(\$49,163)</b>		<b>(\$49,163)</b>	<b>(\$51,979)</b>	<b>(\$42,000)</b>	<b>(\$56,396)</b>	<b>(\$7,163)</b>	<b>17.05%</b>
<b>Total Revenue</b>	<b>(\$69,867)</b>		<b>(\$69,867)</b>	<b>(\$64,946)</b>	<b>(\$61,959)</b>	<b>(\$69,769)</b>	<b>(\$7,908)</b>	<b>12.76%</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$63,570		\$63,570	\$51,627	\$52,967	\$52,967	\$10,603	20.02%
5-10010 Salaries & Wages - PT	\$24,304		\$24,304	\$8,430	\$24,007	\$8,613	\$297	1.24%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$87,874</b>		<b>\$87,874</b>	<b>\$60,057</b>	<b>\$76,974</b>	<b>\$61,580</b>	<b>\$10,900</b>	<b>14.16%</b>
<b>Materials &amp; Supplies</b>								
5-21125 Food & Beverage	\$3,525		\$3,525	\$4,737	\$3,525	\$3,525		
5-21750 Materials & Supplies	\$1,500		\$1,500	\$7,131	\$1,500	\$12,284		
5-21800 Meals & Accommodations	\$800		\$800	\$1,001	\$700	\$1,001	\$100	14.29%
5-21950 Mileage	\$500		\$500	\$512	\$500	\$199		
5-22060 Minor Acquisitions	\$7,163		\$7,163	\$3,612		\$3,612	\$7,163	
<b>Total Materials &amp; Supplies</b>	<b>\$13,488</b>		<b>\$13,488</b>	<b>\$16,993</b>	<b>\$6,225</b>	<b>\$20,621</b>	<b>\$7,263</b>	<b>116.67%</b>
<b>Total Expense</b>	<b>\$101,362</b>		<b>\$101,362</b>	<b>\$77,050</b>	<b>\$83,199</b>	<b>\$82,201</b>	<b>\$18,163</b>	<b>21.83%</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>\$31,495</b>		<b>\$31,495</b>	<b>\$12,104</b>	<b>\$21,240</b>	<b>\$12,432</b>	<b>\$10,255</b>	<b>48.28%</b>
<b>Total Seniors Active Living Centre - CSC</b>	<b>\$31,495</b>		<b>\$31,495</b>	<b>\$12,104</b>	<b>\$21,240</b>	<b>\$12,432</b>	<b>\$10,255</b>	<b>48.28%</b>



Aquatics



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40090 Board of Eduction	(\$3,500)		(\$3,500)	(\$2,603)	(\$3,500)	(\$3,500)		
4-40112 Cancellation Fee				(\$740)		(\$640)		
4-40360 Instructional Courses	(\$213,700)		(\$213,700)	(\$190,506)	(\$225,372)	(\$200,372)	\$11,672	(5.18%)
4-40415 Locker Revenue	(\$2,500)		(\$2,500)	(\$1,887)	(\$2,500)	(\$2,500)		
4-40430 Memberships	(\$34,500)		(\$34,500)	(\$44,920)	(\$25,500)	(\$32,000)	(\$9,000)	35.29%
4-40435 Merchandise Revenue	(\$2,000)		(\$2,000)	(\$1,050)	(\$3,500)	(\$2,000)	\$1,500	(42.86%)
4-40610 Public Swimming	(\$34,000)		(\$34,000)	(\$22,627)	(\$42,000)	(\$35,500)	\$8,000	(19.05%)
4-40620 Recovery	(\$6,000)		(\$6,000)	(\$6,774)			(\$6,000)	
4-40630 Pool Rental	(\$20,049)		(\$20,049)	(\$19,038)	(\$20,049)	(\$16,629)		
4-40651 Rental Surcharge	(\$3,300)		(\$3,300)	(\$4,991)	(\$2,290)	(\$3,400)	(\$1,010)	44.10%
<b>Total Revenue</b>	<b>(\$319,549)</b>		<b>(\$319,549)</b>	<b>(\$295,136)</b>	<b>(\$324,711)</b>	<b>(\$296,541)</b>	<b>\$5,162</b>	<b>(1.59%)</b>
<b>Total Revenue</b>	<b>(\$319,549)</b>		<b>(\$319,549)</b>	<b>(\$295,136)</b>	<b>(\$324,711)</b>	<b>(\$296,541)</b>	<b>\$5,162</b>	<b>(1.59%)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$80,506		\$80,506	\$31,424	\$78,709	\$38,095	\$1,797	2.28%
5-10010 Salaries & Wages - PT	\$329,223		\$329,223	\$333,253	\$323,301	\$323,301	\$5,922	1.83%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$409,729</b>		<b>\$409,729</b>	<b>\$364,677</b>	<b>\$402,010</b>	<b>\$361,396</b>	<b>\$7,719</b>	<b>1.92%</b>
<b>Materials &amp; Supplies</b>								
5-20450 Clothing & Safety Supplies	\$2,000		\$2,000	\$1,453	\$2,000	\$2,000		
5-20925 Educational Supplies	\$2,000		\$2,000	\$1,134	\$2,000	\$2,000		
5-21750 Materials & Supplies	\$20,000		\$20,000	\$19,261	\$20,000	\$20,000		
5-21800 Meals & Accommodations	\$820		\$820	\$385	\$820	\$820		
5-21925 Merchandise	\$2,000		\$2,000	\$515	\$2,000	\$2,000		
5-21950 Mileage	\$620		\$620	\$171	\$620	\$620		
5-22900 Small Tools & Equipment	\$2,000		\$2,000	\$924	\$2,000	\$2,000		
5-23100 Telephone - Cellular	\$450		\$450	\$259	\$450	\$450		
<b>Total Materials &amp; Supplies</b>	<b>\$29,890</b>		<b>\$29,890</b>	<b>\$24,102</b>	<b>\$29,890</b>	<b>\$29,890</b>		
<b>Contracted Services</b>								
5-30850 Equipment Repairs & Maintenance	\$300		\$300	\$269	\$300	\$300		
<b>Total Contracted Services</b>	<b>\$300</b>		<b>\$300</b>	<b>\$269</b>	<b>\$300</b>	<b>\$300</b>		
<b>Total Expense</b>	<b>\$439,919</b>		<b>\$439,919</b>	<b>\$389,048</b>	<b>\$432,200</b>	<b>\$391,586</b>	<b>\$7,719</b>	<b>1.79%</b>
<b>Total Debt</b>								
<b>Transfer To/From Reserve</b>								
6-20067 Reserve Transfer - Facilities	\$3,300		\$3,300				\$3,300	
<b>Total Transfer To/From Reserve</b>	<b>\$3,300</b>		<b>\$3,300</b>				<b>\$3,300</b>	
<b>Total Reserve Transfer</b>	<b>\$3,300</b>		<b>\$3,300</b>				<b>\$3,300</b>	
<b>Net Levy</b>	<b>\$123,670</b>		<b>\$123,670</b>	<b>\$93,912</b>	<b>\$107,489</b>	<b>\$95,045</b>	<b>\$16,181</b>	<b>15.05%</b>
<b>Total Aquatics</b>	<b>\$123,670</b>		<b>\$123,670</b>	<b>\$93,912</b>	<b>\$107,489</b>	<b>\$95,045</b>	<b>\$16,181</b>	<b>15.05%</b>



	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30090 Lease	(\$5,202)		(\$5,202)	(\$2,100)	(\$4,002)	(\$4,002)	(\$1,200)	29.99%
4-40040 Advertising	(\$6,556)		(\$6,556)	(\$3,840)	(\$5,647)	(\$5,647)	(\$909)	16.10%
4-40110 Box Office Fees	(\$6,396)		(\$6,396)	(\$4,847)	(\$5,382)	(\$5,382)	(\$1,014)	18.84%
4-40115 Capital Improvement Fund - Theatre	(\$11,559)		(\$11,559)	(\$11,150)	(\$9,990)	(\$9,990)	(\$1,569)	15.71%
4-40170 Custodial Recovery	(\$1,500)		(\$1,500)	(\$1,407)	(\$1,300)	(\$1,700)	(\$200)	15.38%
4-40172 Credit Card Service Fee	(\$17,000)		(\$17,000)	(\$19,674)	(\$15,756)	(\$15,756)	(\$1,244)	7.90%
4-40220 Equipment Rental	(\$2,819)		(\$2,819)	(\$2,194)	(\$2,949)	(\$2,449)	\$130	(4.41)%
4-40230 Ex Ticket/Mailer Fees				(\$19)		(\$17)		
4-40290 Food & Beverage Revenue	(\$22,750)		(\$22,750)	(\$21,016)	(\$20,250)	(\$20,250)	(\$2,500)	12.35%
4-40295 Front of House	(\$13,824)		(\$13,824)	(\$9,624)	(\$13,458)	(\$11,958)	(\$366)	2.72%
4-40435 Merchandise Revenue	(\$1,400)		(\$1,400)	(\$1,096)	(\$1,500)	(\$900)	\$100	(6.67)%
4-40440 Miscellaneous Revenue				(\$101)				
4-40540 Hall Rental	(\$7,981)		(\$7,981)	(\$8,028)	(\$5,738)	(\$5,738)	(\$2,243)	39.09%
4-40620 Recovery	(\$47,252)		(\$47,252)	(\$46,923)	(\$45,782)	(\$45,782)	(\$1,470)	3.21%
4-40640 Registration Fees	(\$2,250)		(\$2,250)			(\$2,145)	(\$2,250)	
4-40650 Rental	(\$48,105)		(\$48,105)	(\$41,549)	(\$45,865)	(\$45,865)	(\$2,240)	4.88%
4-40675 Seat Sponsorship	(\$1,250)		(\$1,250)	(\$1,000)		(\$1,000)	(\$1,250)	
4-40715 Socan Fee Revenue	(\$4,000)		(\$4,000)	(\$4,635)	(\$4,000)	(\$4,000)		
4-40750 Sponsorships	(\$8,500)		(\$8,500)	(\$5,395)	(\$5,500)	(\$10,395)	(\$3,000)	54.55%
4-40790 Ticket Commission	(\$14,513)		(\$14,513)	(\$14,099)	(\$12,000)	(\$13,500)	(\$2,513)	20.94%
4-40792 Ticket Handling Fee	(\$21,952)		(\$21,952)	(\$24,709)	(\$19,235)	(\$20,235)	(\$2,717)	14.13%
<b>Total Revenue</b>	<b>(\$244,809)</b>		<b>(\$244,809)</b>	<b>(\$223,406)</b>	<b>(\$218,354)</b>	<b>(\$226,711)</b>	<b>(\$26,455)</b>	<b>12.12%</b>
<b>Grants</b>								
4-23000 Community Grant				(\$8,813)		(\$8,813)		
<b>Total Grants</b>				<b>(\$8,813)</b>		<b>(\$8,813)</b>		
<b>Total Revenue</b>	<b>(\$244,809)</b>		<b>(\$244,809)</b>	<b>(\$232,219)</b>	<b>(\$218,354)</b>	<b>(\$235,524)</b>	<b>(\$26,455)</b>	<b>12.12%</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$198,244	\$31,383	\$229,627	\$185,454	\$187,057	\$187,057	\$42,570	22.76%
5-10010 Salaries & Wages - PT	\$22,533		\$22,533	\$58,117	\$29,376	\$38,189	(\$6,843)	(23.29)%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$220,777</b>	<b>\$31,383</b>	<b>\$252,160</b>	<b>\$243,571</b>	<b>\$216,433</b>	<b>\$225,246</b>	<b>\$35,727</b>	<b>16.51%</b>
<b>Materials &amp; Supplies</b>								
5-20375 Cash Short (Over)				\$129				
5-20450 Clothing & Safety Supplies	\$750		\$750		\$500	\$500	\$250	50.00%
5-20700 Courier	\$100		\$100	\$4	\$100	\$100		
5-21000 Equipment Repairs & Maintenance	\$4,000		\$4,000	\$6,368	\$4,000	\$4,066		
5-21125 Food & Beverage	\$10,750		\$10,750	\$12,743	\$10,000	\$9,000	\$750	7.50%
5-21750 Materials & Supplies	\$9,400		\$9,400	\$6,659	\$4,400	\$6,647	\$5,000	113.64%
5-21800 Meals & Accommodations	\$840		\$840	\$725	\$840	\$840		
5-21950 Mileage	\$345		\$345		\$345	\$345		
5-22060 Minor Acquisitions		\$5,000	\$5,000				\$5,000	
5-22250 Office Supplies	\$250		\$250	\$174	\$250	\$350		
5-23000 Socan Fees	\$4,000		\$4,000	\$2,877	\$4,000	\$4,000		
5-23100 Telephone - Cellular	\$968	\$310	\$1,278	\$1,291	\$660	\$1,060	\$618	93.64%
5-23175 Volunteer/Staff Appreciation				\$1,166				
<b>Total Materials &amp; Supplies</b>	<b>\$31,403</b>	<b>\$5,310</b>	<b>\$36,713</b>	<b>\$32,136</b>	<b>\$25,095</b>	<b>\$26,908</b>	<b>\$11,618</b>	<b>46.30%</b>
<b>Contracted Services</b>								
5-31625 Service Contracts	\$1,500		\$1,500			\$1,500	\$1,500	
5-31655 Software Maint & Support	\$2,700		\$2,700	\$3,214	\$2,700	\$3,214		
<b>Total Contracted Services</b>	<b>\$4,200</b>		<b>\$4,200</b>	<b>\$3,214</b>	<b>\$2,700</b>	<b>\$4,714</b>	<b>\$1,500</b>	<b>55.56%</b>
<b>Rents &amp; Financials</b>								
5-56000 Bank Charges	\$13,375		\$13,375	\$15,627	\$12,725	\$12,725	\$650	5.11%
<b>Total Rents &amp; Financials</b>	<b>\$13,375</b>		<b>\$13,375</b>	<b>\$15,627</b>	<b>\$12,725</b>	<b>\$12,725</b>	<b>\$650</b>	<b>5.11%</b>
<b>Total Expense</b>	<b>\$269,755</b>	<b>\$36,693</b>	<b>\$306,448</b>	<b>\$294,548</b>	<b>\$256,953</b>	<b>\$269,593</b>	<b>\$49,495</b>	<b>19.26%</b>
<b>Long Term Debt</b>								
5-50000 Debenture - Interest	\$10,894		\$10,894	\$12,823	\$12,823	\$12,823	(\$1,929)	(15.04)%
5-50001 Debenture - Payments	\$33,511		\$33,511	\$31,582	\$31,582	\$31,582	\$1,929	6.11%
<b>Total Long Term Debt</b>	<b>\$44,405</b>		<b>\$44,405</b>	<b>\$44,405</b>	<b>\$44,405</b>	<b>\$44,405</b>		
<b>Total Debt</b>	<b>\$44,405</b>		<b>\$44,405</b>	<b>\$44,405</b>	<b>\$44,405</b>	<b>\$44,405</b>		

Theatre & SALC



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>Transfer To/From Reserve</b>								
6-20015 Reseve Transfer - Theatre capital	\$6,559		\$6,559	\$8,365	\$9,990	\$10,990	(\$3,431)	(34.34%)
<b>Total Transfer To/From Reserve</b>	<b>\$6,559</b>		<b>\$6,559</b>	<b>\$8,365</b>	<b>\$9,990</b>	<b>\$10,990</b>	<b>(\$3,431)</b>	<b>(34.34%)</b>
<b>Total Reserve Transfer</b>	<b>\$6,559</b>		<b>\$6,559</b>	<b>\$8,365</b>	<b>\$9,990</b>	<b>\$10,990</b>	<b>(\$3,431)</b>	<b>(34.34%)</b>
<b>Internal Allocations</b>								
5-40100 Allocation of Civic Centre	\$101,623		\$101,623	\$95,301	\$94,732	\$94,732	\$6,891	7.27%
5-85000 Int. Facilities Rental					(\$300)	(\$300)	\$300	(100.00%)
5-85500 Internal Food&Bev Charged					(\$200)	(\$200)	\$200	(100.00%)
<b>Total Internal Allocations</b>	<b>\$101,623</b>		<b>\$101,623</b>	<b>\$95,301</b>	<b>\$94,232</b>	<b>\$94,232</b>	<b>\$7,391</b>	<b>7.84%</b>
<b>Net Levy</b>	<b>\$177,533</b>	<b>\$36,693</b>	<b>\$214,226</b>	<b>\$210,400</b>	<b>\$187,226</b>	<b>\$183,696</b>	<b>\$27,000</b>	<b>14.42%</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Transfer To/From Reserve</b>								
9-20015 Reserve Transfer - Theatre Capital	(\$33,111)		(\$33,111)	\$10,109	\$12,328	\$6,583	(\$45,439)	(368.58%)
<b>Total Transfer To/From Reserve</b>	<b>(\$33,111)</b>		<b>(\$33,111)</b>	<b>\$10,109</b>	<b>\$12,328</b>	<b>\$6,583</b>	<b>(\$45,439)</b>	<b>(368.58%)</b>
<b>Total Reserve Transfer</b>	<b>(\$33,111)</b>		<b>(\$33,111)</b>	<b>\$10,109</b>	<b>\$12,328</b>	<b>\$6,583</b>	<b>(\$45,439)</b>	<b>(368.58%)</b>
<b>Capital Expenses</b>								
8-21750 Materials & Supplies	\$67,344		\$67,344	\$19,577	\$17,440	\$23,103	\$49,904	286.15%
8-30525 Contractors				\$82		\$82		
<b>Total Capital Expenses</b>	<b>\$67,344</b>		<b>\$67,344</b>	<b>\$19,659</b>	<b>\$17,440</b>	<b>\$23,185</b>	<b>\$49,904</b>	<b>286.15%</b>
<b>Net Levy</b>	<b>\$34,233</b>		<b>\$34,233</b>	<b>\$29,768</b>	<b>\$29,768</b>	<b>\$29,768</b>	<b>\$4,465</b>	<b>15.00%</b>
<b>Total Theatre &amp; EPC</b>	<b>\$211,766</b>	<b>\$36,693</b>	<b>\$248,459</b>	<b>\$240,168</b>	<b>\$216,994</b>	<b>\$213,464</b>	<b>\$31,465</b>	<b>14.50%</b>



	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30090 Lease	(\$5,200)		(\$5,200)	(\$2,100)	(\$4,000)	(\$4,000)	(\$1,200)	30.00%
4-40040 Advertising	(\$6,556)		(\$6,556)	(\$3,840)	(\$5,647)	(\$5,647)	(\$909)	16.10%
4-40110 Box Office Fees	(\$6,396)		(\$6,396)	(\$4,847)	(\$5,382)	(\$5,382)	(\$1,014)	18.84%
4-40115 Capital Improvement Fund - Theatre	(\$11,559)		(\$11,559)	(\$11,150)	(\$9,990)	(\$9,990)	(\$1,569)	15.71%
4-40170 Custodial Recovery	(\$1,500)		(\$1,500)	(\$1,407)	(\$1,300)	(\$1,700)	(\$200)	15.38%
4-40172 Credit Card Service Fee	(\$17,000)		(\$17,000)	(\$19,674)	(\$15,756)	(\$15,756)	(\$1,244)	7.90%
4-40220 Equipment Rental	(\$2,819)		(\$2,819)	(\$2,194)	(\$2,949)	(\$2,449)	\$130	(4.41)%
4-40230 Ex Ticket/Mailer Fees				(\$19)		(\$17)		
4-40290 Food & Beverage Revenue	(\$22,750)		(\$22,750)	(\$21,016)	(\$20,250)	(\$20,250)	(\$2,500)	12.35%
4-40295 Front of House	(\$13,824)		(\$13,824)	(\$9,624)	(\$13,458)	(\$11,958)	(\$366)	2.72%
4-40435 Merchandise Revenue	(\$1,400)		(\$1,400)	(\$1,096)	(\$1,500)	(\$900)	\$100	(6.67)%
4-40440 Miscellaneous Revenue				(\$101)				
4-40540 Hall Rental	(\$7,981)		(\$7,981)	(\$8,028)	(\$5,738)	(\$5,738)	(\$2,243)	39.09%
4-40620 Recovery	(\$44,552)		(\$44,552)	(\$44,221)	(\$43,082)	(\$43,082)	(\$1,470)	3.41%
4-40640 Registration Fees	(\$2,250)		(\$2,250)			(\$2,145)	(\$2,250)	
4-40650 Rental	(\$48,105)		(\$48,105)	(\$41,549)	(\$45,865)	(\$45,865)	(\$2,240)	4.88%
4-40675 Seat Sponsorship	(\$1,250)		(\$1,250)	(\$1,000)		(\$1,000)	(\$1,250)	
4-40715 Socan Fee Revenue	(\$4,000)		(\$4,000)	(\$4,635)	(\$4,000)	(\$4,000)		
4-40750 Sponsorships	(\$8,500)		(\$8,500)	(\$5,395)	(\$5,500)	(\$10,395)	(\$3,000)	54.55%
4-40790 Ticket Commission	(\$14,513)		(\$14,513)	(\$14,099)	(\$12,000)	(\$13,500)	(\$2,513)	20.94%
4-40792 Ticket Handling Fee	(\$21,952)		(\$21,952)	(\$24,709)	(\$19,235)	(\$20,235)	(\$2,717)	14.13%
<b>Total Revenue</b>	<b>(\$242,107)</b>		<b>(\$242,107)</b>	<b>(\$220,704)</b>	<b>(\$215,652)</b>	<b>(\$224,009)</b>	<b>(\$26,455)</b>	<b>12.27%</b>
<b>Grants</b>								
4-23000 Community Grant				(\$8,813)		(\$8,813)		
<b>Total Grants</b>				<b>(\$8,813)</b>		<b>(\$8,813)</b>		
<b>Total Revenue</b>	<b>(\$242,107)</b>		<b>(\$242,107)</b>	<b>(\$229,517)</b>	<b>(\$215,652)</b>	<b>(\$232,822)</b>	<b>(\$26,455)</b>	<b>12.27%</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$198,244	\$31,383	\$229,627	\$185,454	\$187,057	\$187,057	\$42,570	22.76%
5-10010 Salaries & Wages - PT	\$22,533		\$22,533	\$58,117	\$29,376	\$38,189	(\$6,843)	(23.29)%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$220,777</b>	<b>\$31,383</b>	<b>\$252,160</b>	<b>\$243,571</b>	<b>\$216,433</b>	<b>\$225,246</b>	<b>\$35,727</b>	<b>16.51%</b>
<b>Materials &amp; Supplies</b>								
5-20375 Cash Short (Over)				\$129				
5-20450 Clothing & Safety Supplies	\$750		\$750		\$500	\$500	\$250	50.00%
5-20700 Courier	\$100		\$100	\$4	\$100	\$100		
5-21000 Equipment Repairs & Maintenance	\$4,000		\$4,000	\$6,368	\$4,000	\$4,066		
5-21125 Food & Beverage	\$10,750		\$10,750	\$12,743	\$10,000	\$9,000	\$750	7.50%
5-21750 Materials & Supplies	\$9,400		\$9,400	\$6,659	\$4,400	\$6,647	\$5,000	113.64%
5-21800 Meals & Accommodations	\$840		\$840	\$725	\$840	\$840		
5-21950 Mileage	\$345		\$345		\$345	\$345		
5-22060 Minor Acquisitions		\$5,000	\$5,000				\$5,000	
5-22250 Office Supplies	\$250		\$250	\$174	\$250	\$350		
5-23000 Socan Fees	\$4,000		\$4,000	\$2,877	\$4,000	\$4,000		
5-23100 Telephone - Cellular	\$968	\$310	\$1,278	\$1,291	\$660	\$1,060	\$618	93.64%
5-23175 Volunteer/Staff Appreciation				\$1,166				
<b>Total Materials &amp; Supplies</b>	<b>\$31,403</b>	<b>\$5,310</b>	<b>\$36,713</b>	<b>\$32,136</b>	<b>\$25,095</b>	<b>\$26,908</b>	<b>\$11,618</b>	<b>46.30%</b>
<b>Contracted Services</b>								
5-31625 Service Contracts	\$1,500		\$1,500			\$1,500	\$1,500	
5-31655 Software Maint & Support	\$2,700		\$2,700	\$3,214	\$2,700	\$3,214		
<b>Total Contracted Services</b>	<b>\$4,200</b>		<b>\$4,200</b>	<b>\$3,214</b>	<b>\$2,700</b>	<b>\$4,714</b>	<b>\$1,500</b>	<b>55.56%</b>
<b>Rents &amp; Financials</b>								
5-56000 Bank Charges	\$13,375		\$13,375	\$15,627	\$12,725	\$12,725	\$650	5.11%
<b>Total Rents &amp; Financials</b>	<b>\$13,375</b>		<b>\$13,375</b>	<b>\$15,627</b>	<b>\$12,725</b>	<b>\$12,725</b>	<b>\$650</b>	<b>5.11%</b>
<b>Total Expense</b>	<b>\$269,755</b>	<b>\$36,693</b>	<b>\$306,448</b>	<b>\$294,548</b>	<b>\$256,953</b>	<b>\$269,593</b>	<b>\$49,495</b>	<b>19.26%</b>
<b>Long Term Debt</b>								
5-50000 Debenture - Interest	\$10,894		\$10,894	\$12,823	\$12,823	\$12,823	(\$1,929)	(15.04)%
5-50001 Debenture - Payments	\$33,511		\$33,511	\$31,582	\$31,582	\$31,582	\$1,929	6.11%
<b>Total Long Term Debt</b>	<b>\$44,405</b>		<b>\$44,405</b>	<b>\$44,405</b>	<b>\$44,405</b>	<b>\$44,405</b>		
<b>Total Debt</b>	<b>\$44,405</b>		<b>\$44,405</b>	<b>\$44,405</b>	<b>\$44,405</b>	<b>\$44,405</b>		



	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>Transfer To/From Reserve</b>								
6-20015 Reseve Transfer - Theatre capital	\$6,559		\$6,559	\$8,365	\$9,990	\$10,990	(\$3,431)	(34.34%)
<b>Total Transfer To/From Reserve</b>	<b>\$6,559</b>		<b>\$6,559</b>	<b>\$8,365</b>	<b>\$9,990</b>	<b>\$10,990</b>	<b>(\$3,431)</b>	<b>(34.34%)</b>
<b>Total Reserve Transfer</b>	<b>\$6,559</b>		<b>\$6,559</b>	<b>\$8,365</b>	<b>\$9,990</b>	<b>\$10,990</b>	<b>(\$3,431)</b>	<b>(34.34%)</b>
<b>Internal Allocations</b>								
5-40100 Allocation of Civic Centre	\$90,921		\$90,921	\$85,500	\$84,719	\$84,719	\$6,202	7.32%
5-85000 Int. Facilities Rental					(\$300)	(\$300)	\$300	(100.00%)
5-85500 Internal Food&Bev Charged					(\$200)	(\$200)	\$200	(100.00%)
<b>Total Internal Allocations</b>	<b>\$90,921</b>		<b>\$90,921</b>	<b>\$85,500</b>	<b>\$84,219</b>	<b>\$84,219</b>	<b>\$6,702</b>	<b>7.96%</b>
<b>Net Levy</b>	<b>\$169,533</b>	<b>\$36,693</b>	<b>\$206,226</b>	<b>\$203,301</b>	<b>\$179,915</b>	<b>\$176,385</b>	<b>\$26,311</b>	<b>14.62%</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Transfer To/From Reserve</b>								
9-20015 Reserve Transfer - Theatre Capital	(\$33,111)		(\$33,111)	\$10,109	\$12,328	\$6,583	(\$45,439)	(368.58%)
<b>Total Transfer To/From Reserve</b>	<b>(\$33,111)</b>		<b>(\$33,111)</b>	<b>\$10,109</b>	<b>\$12,328</b>	<b>\$6,583</b>	<b>(\$45,439)</b>	<b>(368.58%)</b>
<b>Total Reserve Transfer</b>	<b>(\$33,111)</b>		<b>(\$33,111)</b>	<b>\$10,109</b>	<b>\$12,328</b>	<b>\$6,583</b>	<b>(\$45,439)</b>	<b>(368.58%)</b>
<b>Capital Expenses</b>								
8-21750 Materials & Supplies	\$67,344		\$67,344	\$19,577	\$17,440	\$23,103	\$49,904	286.15%
8-30525 Contractors				\$82		\$82		
<b>Total Capital Expenses</b>	<b>\$67,344</b>		<b>\$67,344</b>	<b>\$19,659</b>	<b>\$17,440</b>	<b>\$23,185</b>	<b>\$49,904</b>	<b>286.15%</b>
<b>Net Levy</b>	<b>\$34,233</b>		<b>\$34,233</b>	<b>\$29,768</b>	<b>\$29,768</b>	<b>\$29,768</b>	<b>\$4,465</b>	<b>15.00%</b>
<b>Total Algonquin Theatre</b>	<b>\$203,766</b>	<b>\$36,693</b>	<b>\$240,459</b>	<b>\$233,069</b>	<b>\$209,683</b>	<b>\$206,153</b>	<b>\$30,776</b>	<b>14.68%</b>

Seniors Active Living Centre - Civic



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
1 Operating Fund								
Revenue								
4-30090 Lease	(\$2)		(\$2)			(\$2)	(\$2)	
4-40620 Recovery	(\$2,700)		(\$2,700)	(\$2,702)	(\$2,700)	(\$2,700)		
<b>Total Revenue</b>	<b>(\$2,702)</b>		<b>(\$2,702)</b>	<b>(\$2,702)</b>	<b>(\$2,702)</b>	<b>(\$2,702)</b>		
<b>Total Revenue</b>	<b>(\$2,702)</b>		<b>(\$2,702)</b>	<b>(\$2,702)</b>	<b>(\$2,702)</b>	<b>(\$2,702)</b>		
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Internal Allocations</b>								
5-40100 Allocation of Civic Centre	\$10,702		\$10,702	\$9,801	\$10,013	\$10,013	\$689	6.88%
<b>Total Internal Allocations</b>	<b>\$10,702</b>		<b>\$10,702</b>	<b>\$9,801</b>	<b>\$10,013</b>	<b>\$10,013</b>	<b>\$689</b>	<b>6.88%</b>
<b>Net Levy</b>	<b>\$8,000</b>		<b>\$8,000</b>	<b>\$7,099</b>	<b>\$7,311</b>	<b>\$7,311</b>	<b>\$689</b>	<b>9.42%</b>
<b>Total Seniors Active Living Centre - Civic</b>	<b>\$8,000</b>		<b>\$8,000</b>	<b>\$7,099</b>	<b>\$7,311</b>	<b>\$7,311</b>	<b>\$689</b>	<b>9.42%</b>

Winter Games 55+



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
1 Operating Fund								
Revenue								
4-40290 Food & Beverage Revenue	(\$1,000)		(\$1,000)				(\$1,000)	
4-40435 Merchandise Revenue	(\$1,000)		(\$1,000)		(\$5,000)	(\$5,000)	\$4,000	(80.00%)
4-40440 Miscellaneous Revenue	(\$20,000)		(\$20,000)		(\$30,000)	(\$30,000)	\$10,000	(33.33%)
4-40640 Registration Fees	(\$165,000)		(\$165,000)		(\$165,000)	(\$165,000)		
4-40750 Sponsorships	(\$14,000)		(\$14,000)	(\$11,000)	(\$50,000)	(\$50,000)	\$36,000	(72.00%)
<b>Total Revenue</b>	<b>(\$201,000)</b>		<b>(\$201,000)</b>	<b>(\$11,000)</b>	<b>(\$250,000)</b>	<b>(\$250,000)</b>	<b>\$49,000</b>	<b>(19.60%)</b>
Grants								
4-21000 Provincial Grant	(\$153,505)		(\$153,505)	(\$56,495)	(\$210,000)	(\$210,000)	\$56,495	(26.90%)
4-22000 Municipal Grant	(\$17,500)		(\$17,500)				(\$17,500)	
<b>Total Grants</b>	<b>(\$171,005)</b>		<b>(\$171,005)</b>	<b>(\$56,495)</b>	<b>(\$210,000)</b>	<b>(\$210,000)</b>	<b>\$38,995</b>	<b>(18.57%)</b>
Donations								
4-50010 Donations - Individual & Corporate	(\$31,000)		(\$31,000)		(\$41,000)	(\$41,000)	\$10,000	(24.39%)
<b>Total Donations</b>	<b>(\$31,000)</b>		<b>(\$31,000)</b>		<b>(\$41,000)</b>	<b>(\$41,000)</b>	<b>\$10,000</b>	<b>(24.39%)</b>
<b>Total Revenue</b>	<b>(\$403,005)</b>		<b>(\$403,005)</b>	<b>(\$67,495)</b>	<b>(\$501,000)</b>	<b>(\$501,000)</b>	<b>\$97,995</b>	<b>(19.56%)</b>
Salary, Wages & Benefits								
5-10010 Salaries & Wages - PT	\$24,004		\$24,004	\$52,831	\$67,735	\$67,735	(\$43,731)	(64.56%)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$24,004</b>		<b>\$24,004</b>	<b>\$52,831</b>	<b>\$67,735</b>	<b>\$67,735</b>	<b>(\$43,731)</b>	<b>(64.56%)</b>
Materials & Supplies								
5-21125 Food & Beverage	\$84,812		\$84,812	\$188	\$85,000	\$85,000	(\$188)	(0.22%)
5-21750 Materials & Supplies	\$10,000		\$10,000		\$10,000	\$10,000		
5-21800 Meals & Accommodations	\$812		\$812	\$188			\$812	
5-21850 Meeting Supplies	\$900		\$900	\$83			\$900	
5-21950 Mileage	\$773		\$773	\$1,227			\$773	
5-22050 Minor Software				\$10,995				
5-22250 Office Supplies	\$5,958		\$5,958	\$2,042	\$28,000	\$28,000	(\$22,042)	(78.72%)
5-22450 Promotion/Special Events	\$80,182		\$80,182	\$806	\$62,265	\$62,265	\$17,917	28.78%
5-23100 Telephone - Cellular	\$207		\$207	\$493			\$207	
5-23110 Transportation	\$63,500		\$63,500		\$72,500	\$72,500	(\$9,000)	(12.41%)
5-23175 Volunteer/Staff Appreciation	\$6,000		\$6,000		\$12,000	\$12,000	(\$6,000)	(50.00%)
<b>Total Materials &amp; Supplies</b>	<b>\$253,144</b>		<b>\$253,144</b>	<b>\$16,022</b>	<b>\$269,765</b>	<b>\$269,765</b>	<b>(\$16,621)</b>	<b>(6.16%)</b>
Contracted Services								
5-30525 Contractors	\$318		\$318	\$182			\$318	
5-30685 Sponsorship	\$4,005		\$4,005	\$2,995	\$5,000	\$5,000	(\$995)	(19.90%)
5-31250 Insurance - Premium	\$7,500		\$7,500		\$7,500	\$7,500		
5-31600 Professional Fees	\$6,000		\$6,000		\$10,000	\$10,000	(\$4,000)	(40.00%)
5-31622 Security Services	\$500		\$500		\$1,000	\$1,000	(\$500)	(50.00%)
5-35010 Accommodation	\$120,465		\$120,465	\$24,535	\$150,000	\$150,000	(\$29,535)	(19.69%)
<b>Total Contracted Services</b>	<b>\$138,788</b>		<b>\$138,788</b>	<b>\$27,712</b>	<b>\$173,500</b>	<b>\$173,500</b>	<b>(\$34,712)</b>	<b>(20.01%)</b>
Rents & Financials								
5-55200 Lease - Other Equipment	\$1,000		\$1,000		\$5,000	\$5,000	(\$4,000)	(80.00%)
5-55300 Lease - Premise	\$16,069		\$16,069	\$931	\$15,000	\$15,000	\$1,069	7.13%
<b>Total Rents &amp; Financials</b>	<b>\$17,069</b>		<b>\$17,069</b>	<b>\$931</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>(\$2,931)</b>	<b>(14.66%)</b>
<b>Total Expense</b>	<b>\$433,005</b>		<b>\$433,005</b>	<b>\$97,496</b>	<b>\$531,000</b>	<b>\$531,000</b>	<b>(\$97,995)</b>	<b>(18.45%)</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>\$30,000</b>		<b>\$30,000</b>	<b>\$30,001</b>	<b>\$30,000</b>	<b>\$30,000</b>		
<b>Total Winter Games 55+</b>	<b>\$30,000</b>		<b>\$30,000</b>	<b>\$30,001</b>	<b>\$30,000</b>	<b>\$30,000</b>		

Development Services



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
Revenue	(\$1,168,314)	(\$10,900)	(\$1,179,214)	(\$1,653,157)	(\$1,008,814)	(\$1,543,644)	(\$170,400)	16.89%
Other Property Tax Revenue	(\$95,227)	(\$100,000)	(\$195,227)				(\$195,227)	
Grants	(\$73,489)		(\$73,489)	(\$27,888)	(\$73,489)	(\$73,489)		
<b>Total Revenue</b>	<b>(\$1,337,030)</b>	<b>(\$110,900)</b>	<b>(\$1,447,930)</b>	<b>(\$1,681,045)</b>	<b>(\$1,082,303)</b>	<b>(\$1,617,133)</b>	<b>(\$365,627)</b>	<b>33.78%</b>
Salary, Wages & Benefits	\$1,513,308	\$10,900	\$1,524,208	\$1,292,439	\$1,346,019	\$1,383,768	\$178,189	13.24%
Materials & Supplies	\$113,168		\$113,168	\$83,301	\$107,958	\$107,658	\$5,210	4.83%
Contracted Services	\$337,599	\$105,000	\$442,599	\$208,414	\$320,969	\$320,974	\$121,630	37.89%
Rents & Financials	\$6,154		\$6,154				\$6,154	
<b>Total Expense</b>	<b>\$1,970,229</b>	<b>\$115,900</b>	<b>\$2,086,129</b>	<b>\$1,584,154</b>	<b>\$1,774,946</b>	<b>\$1,812,400</b>	<b>\$311,183</b>	<b>17.53%</b>
<b>Total Debt</b>								
Transfer To/From Reserve	(\$160,325)	(\$90,000)	(\$250,325)	\$449,710	(\$150,057)	\$276,405	(\$100,268)	66.82%
<b>Total Reserve Transfer</b>	<b>(\$160,325)</b>	<b>(\$90,000)</b>	<b>(\$250,325)</b>	<b>\$449,710</b>	<b>(\$150,057)</b>	<b>\$276,405</b>	<b>(\$100,268)</b>	<b>66.82%</b>
<b>Internal Allocations</b>	<b>\$199,072</b>		<b>\$199,072</b>	<b>\$167,685</b>	<b>\$177,534</b>	<b>\$177,534</b>	<b>\$21,538</b>	<b>12.13%</b>
<b>Net Levy</b>	<b>\$671,946</b>	<b>(\$85,000)</b>	<b>\$586,946</b>	<b>\$520,504</b>	<b>\$720,120</b>	<b>\$649,206</b>	<b>(\$133,174)</b>	<b>(18.49%)</b>
<b>2 Capital Fund</b>								
Grants				(\$44,942)		(\$55,176)		
<b>Total Revenue</b>				<b>(\$44,942)</b>		<b>(\$55,176)</b>		
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve	(\$35,000)		(\$35,000)	(\$31,104)	(\$96,600)	(\$68,822)	\$61,600	(63.77%)
<b>Total Reserve Transfer</b>	<b>(\$35,000)</b>		<b>(\$35,000)</b>	<b>(\$31,104)</b>	<b>(\$96,600)</b>	<b>(\$68,822)</b>	<b>\$61,600</b>	<b>(63.77%)</b>
<b>Capital Expenses</b>	<b>\$35,000</b>		<b>\$35,000</b>	<b>\$84,446</b>	<b>\$105,000</b>	<b>\$132,398</b>	<b>(\$70,000)</b>	<b>(66.67%)</b>
<b>Net Levy</b>				<b>\$8,400</b>	<b>\$8,400</b>	<b>\$8,400</b>	<b>(\$8,400)</b>	<b>(100.00%)</b>
<b>Total Development Services</b>	<b>\$671,946</b>	<b>(\$85,000)</b>	<b>\$586,946</b>	<b>\$528,904</b>	<b>\$728,520</b>	<b>\$657,606</b>	<b>(\$141,574)</b>	<b>(19.43%)</b>





	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
Revenue								
4-30050 Licence - Dog Annual	(\$900)		(\$900)	(\$803)	(\$1,500)	(\$900)	\$600	(40.00%)
4-30051 Licence - Dog Lifetime	(\$1,749)		(\$1,749)	(\$1,834)	(\$1,980)	(\$1,518)	\$231	(11.67%)
4-30110 Licence - Raffle	(\$1,750)		(\$1,750)	(\$2,159)	(\$1,000)	(\$1,000)	(\$750)	75.00%
4-31010 Licence - Refreshment Vehicle	(\$3,500)		(\$3,500)	(\$3,500)	(\$2,100)	(\$3,500)	(\$1,400)	66.67%
4-31040 Licence - Breakopen Tickets	(\$250)		(\$250)	(\$250)	(\$750)	(\$250)	\$500	(66.67%)
4-31060 Licence - Media Bingo	(\$5,100)		(\$5,100)	(\$5,055)	(\$4,725)	(\$4,900)	(\$375)	7.94%
4-31100 Licences - Trade	(\$500)		(\$500)	(\$1,000)		(\$1,000)	(\$500)	
4-32010 Taxi Licences - Brokers	(\$1,000)		(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)		
4-32020 Taxi Licences - Drivers	(\$1,000)		(\$1,000)	(\$400)	(\$1,000)	(\$1,000)		
4-32040 Taxi Licences - Owners	(\$5,000)		(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)		
4-40260 Fines	(\$4,500)	(\$8,900)	(\$13,400)	(\$9,653)	(\$3,204)	(\$5,085)	(\$10,196)	318.23%
4-40440 Miscellaneous Revenue		(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)		
<b>Total Revenue</b>	<b>(\$25,249)</b>	<b>(\$10,900)</b>	<b>(\$36,149)</b>	<b>(\$32,404)</b>	<b>(\$24,259)</b>	<b>(\$27,153)</b>	<b>(\$11,890)</b>	<b>49.01%</b>
<b>Total Revenue</b>	<b>(\$25,249)</b>	<b>(\$10,900)</b>	<b>(\$36,149)</b>	<b>(\$32,404)</b>	<b>(\$24,259)</b>	<b>(\$27,153)</b>	<b>(\$11,890)</b>	<b>49.01%</b>
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$194,378	\$3,400	\$197,778	\$191,070	\$192,466	\$192,466	\$5,312	2.76%
5-10010 Salaries & Wages - PT	\$80,120	\$7,500	\$87,620	\$66,508	\$86,666	\$86,666	\$954	1.10%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$274,498</b>	<b>\$10,900</b>	<b>\$285,398</b>	<b>\$257,578</b>	<b>\$279,132</b>	<b>\$279,132</b>	<b>\$6,266</b>	<b>2.24%</b>
Materials & Supplies								
5-20450 Clothing & Safety Supplies	\$2,000		\$2,000	\$2,415	\$2,000	\$2,750		
5-20700 Courier				\$8				
5-21100 Fleet R&M M&S	\$500		\$500	\$468	\$900	\$900	(\$400)	(44.44%)
5-21200 Fuel (Gas, diesel)	\$3,000		\$3,000	\$3,107	\$2,800	\$2,800	\$200	7.14%
5-21625 Licencing Fee	\$240		\$240	\$240	\$240	\$240		
5-21750 Materials & Supplies	\$2,500		\$2,500	\$1,632	\$2,000	\$1,700	\$500	25.00%
5-21800 Meals & Accommodations	\$2,000		\$2,000	\$232	\$1,500	\$750	\$500	33.33%
5-22250 Office Supplies	\$150		\$150	\$114	\$150	\$150		
5-22550 Publications	\$165		\$165	\$145	\$150	\$150	\$15	10.00%
5-23100 Telephone - Cellular	\$375		\$375	\$762	\$940	\$940	(\$565)	(60.11%)
<b>Total Materials &amp; Supplies</b>	<b>\$10,930</b>		<b>\$10,930</b>	<b>\$9,123</b>	<b>\$10,680</b>	<b>\$10,380</b>	<b>\$250</b>	<b>2.34%</b>
Contracted Services								
5-30525 Contractors	\$1,000		\$1,000		\$1,000	\$1,000		
5-30635 Fleet Maint - C.S.	\$500		\$500	\$765	\$480	\$480	\$20	4.17%
5-31625 Service Contracts	\$13,950		\$13,950	\$14,408	\$13,550	\$13,555	\$400	2.95%
5-31860 Veterinary Fees	\$500		\$500	\$500	\$500	\$500		
<b>Total Contracted Services</b>	<b>\$15,950</b>		<b>\$15,950</b>	<b>\$15,173</b>	<b>\$15,530</b>	<b>\$15,535</b>	<b>\$420</b>	<b>2.70%</b>
<b>Total Expense</b>	<b>\$301,378</b>	<b>\$10,900</b>	<b>\$312,278</b>	<b>\$281,874</b>	<b>\$305,342</b>	<b>\$305,047</b>	<b>\$6,936</b>	<b>2.27%</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20074 Reserve Transfer - Parking Equipment				(\$4,819)	(\$4,819)	(\$4,819)	\$4,819	(100.00%)
6-20091 Reserve Transfer - Bylaw Fleet				\$8,400	\$8,400	\$8,400	(\$8,400)	(100.00%)
<b>Total Transfer To/From Reserve</b>				<b>\$3,581</b>	<b>\$3,581</b>	<b>\$3,581</b>	<b>(\$3,581)</b>	<b>(100.00%)</b>
<b>Total Reserve Transfer</b>				<b>\$3,581</b>	<b>\$3,581</b>	<b>\$3,581</b>	<b>(\$3,581)</b>	<b>(100.00%)</b>
<b>Net Levy</b>	<b>\$276,129</b>		<b>\$276,129</b>	<b>\$253,051</b>	<b>\$284,664</b>	<b>\$281,475</b>	<b>(\$8,535)</b>	<b>(3.00%)</b>
<b>2 Capital Fund</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								

**Bylaw**



**Draft  
Actuals Unaudited**

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
9-20090 Reserve Transfer - Fleet	(\$35,000)		(\$35,000)				(\$35,000)	
9-20091 Reserve Transfer - By-law Fleet				(\$31,104)	(\$21,600)	(\$31,104)	\$21,600	(100.00%)
<b>Total Transfer To/From Reserve</b>	<b>(\$35,000)</b>		<b>(\$35,000)</b>	<b>(\$31,104)</b>	<b>(\$21,600)</b>	<b>(\$31,104)</b>	<b>(\$13,400)</b>	<b>62.04%</b>
<b>Total Reserve Transfer</b>	<b>(\$35,000)</b>		<b>(\$35,000)</b>	<b>(\$31,104)</b>	<b>(\$21,600)</b>	<b>(\$31,104)</b>	<b>(\$13,400)</b>	<b>62.04%</b>
<b>Capital Expenses</b>								
8-21750 Materials & Supplies	\$35,000		\$35,000	\$39,504	\$30,000	\$39,504	\$5,000	16.67%
<b>Total Capital Expenses</b>	<b>\$35,000</b>		<b>\$35,000</b>	<b>\$39,504</b>	<b>\$30,000</b>	<b>\$39,504</b>	<b>\$5,000</b>	<b>16.67%</b>
<b>Net Levy</b>				<b>\$8,400</b>	<b>\$8,400</b>	<b>\$8,400</b>	<b>(\$8,400)</b>	<b>(100.00%)</b>
<b>Total Bylaw</b>	<b>\$276,129</b>		<b>\$276,129</b>	<b>\$261,451</b>	<b>\$293,064</b>	<b>\$289,875</b>	<b>(\$16,935)</b>	<b>(5.78%)</b>

**Building**



**Draft**  
**Actuals Unaudited**

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30020 Building Permit	(\$640,000)		(\$640,000)	(\$1,001,652)	(\$522,000)	(\$975,811)	(\$118,000)	22.61%
4-30023 Building Permit - File Maintenance	(\$1,200)		(\$1,200)	(\$1,545)	(\$1,200)	(\$1,200)		
4-30045 Dormant Files				(\$210)				
4-31160 Septic System Permits	(\$50,000)		(\$50,000)	(\$60,194)	(\$45,000)	(\$53,000)	(\$5,000)	11.11%
4-40355 Inspection Fee - Special	(\$4,200)		(\$4,200)	(\$3,900)	(\$4,200)	(\$4,200)		
4-40440 Miscellaneous Revenue	(\$500)		(\$500)		(\$500)	(\$500)		
4-40541 Permit Fee - Pool	(\$1,000)		(\$1,000)	(\$875)	(\$500)	(\$1,000)	(\$500)	100.00%
4-40542 Permit Fee - Revision	(\$1,000)		(\$1,000)	(\$3,200)	(\$1,000)	(\$1,900)		
4-40620 Recovery	(\$10,000)		(\$10,000)	(\$39)	(\$10,000)	(\$10,000)		
4-40700 Sign Fees	(\$1,500)		(\$1,500)	(\$2,080)	(\$1,000)	(\$2,000)	(\$500)	50.00%
<b>Total Revenue</b>	<b>(\$709,400)</b>		<b>(\$709,400)</b>	<b>(\$1,073,695)</b>	<b>(\$585,400)</b>	<b>(\$1,049,611)</b>	<b>(\$124,000)</b>	<b>21.18%</b>
<b>Total Revenue</b>	<b>(\$709,400)</b>		<b>(\$709,400)</b>	<b>(\$1,073,695)</b>	<b>(\$585,400)</b>	<b>(\$1,049,611)</b>	<b>(\$124,000)</b>	<b>21.18%</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$534,471		\$534,471	\$475,374	\$452,356	\$490,105	\$82,115	18.15%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$534,471</b>		<b>\$534,471</b>	<b>\$475,374</b>	<b>\$452,356</b>	<b>\$490,105</b>	<b>\$82,115</b>	<b>18.15%</b>
<b>Materials &amp; Supplies</b>								
5-20450 Clothing & Safety Supplies	\$2,250		\$2,250	\$2,187	\$2,250	\$2,250		
5-20700 Courier	\$50		\$50		\$50	\$50		
5-21100 Fleet R&M M&S	\$2,500		\$2,500	\$1,767	\$2,500	\$2,500		
5-21200 Fuel (Gas, diesel)	\$6,500		\$6,500	\$5,649	\$6,500	\$6,500		
5-21625 Licencing Fee	\$450		\$450	\$240	\$345	\$345	\$105	30.43%
5-21800 Meals & Accommodations	\$3,500		\$3,500	\$4,484	\$3,500	\$3,500		
5-21850 Meeting Supplies	\$500		\$500	\$119	\$500	\$500		
5-21950 Mileage	\$670		\$670	\$356	\$670	\$670		
5-22250 Office Supplies	\$22,500		\$22,500	\$4,170	\$22,500	\$22,500		
5-22450 Promotion/Special Events	\$500		\$500		\$500	\$500		
5-22550 Publications	\$1,500		\$1,500	\$823	\$1,500	\$1,500		
5-23100 Telephone - Cellular	\$4,338		\$4,338	\$1,822	\$2,563	\$2,563	\$1,775	69.25%
<b>Total Materials &amp; Supplies</b>	<b>\$45,258</b>		<b>\$45,258</b>	<b>\$21,617</b>	<b>\$43,378</b>	<b>\$43,378</b>	<b>\$1,880</b>	<b>4.33%</b>
<b>Contracted Services</b>								
5-30525 Contractors	\$10,000		\$10,000	\$355	\$10,000	\$10,000		
5-30635 Fleet Maint - C.S.	\$2,000		\$2,000	\$3,156	\$2,000	\$2,000		
5-30950 Fee Rebates - Affordable Housing	\$50,000		\$50,000	\$4,557	\$50,000	\$50,000		
5-31350 Legal Fees	\$10,000		\$10,000	\$962	\$10,000	\$10,000		
5-31625 Service Contracts	\$24,520		\$24,520	\$4,070	\$24,520	\$24,520		
<b>Total Contracted Services</b>	<b>\$96,520</b>		<b>\$96,520</b>	<b>\$13,100</b>	<b>\$96,520</b>	<b>\$96,520</b>		
<b>Rents &amp; Financials</b>								
5-55200 Lease - Other Equipment	\$6,154		\$6,154				\$6,154	
<b>Total Rents &amp; Financials</b>	<b>\$6,154</b>		<b>\$6,154</b>				<b>\$6,154</b>	
<b>Total Expense</b>	<b>\$682,403</b>		<b>\$682,403</b>	<b>\$510,091</b>	<b>\$592,254</b>	<b>\$630,003</b>	<b>\$90,149</b>	<b>15.22%</b>
<b>Total Debt</b>								
<b>Transfer To/From Reserve</b>								
6-20090 Reserve Transfer - Fleet	\$2,246		\$2,246	\$8,400	\$8,400	\$2,246	(\$6,154)	(73.26%)
6-21020 Reserve Transfer - Building	(\$174,321)		(\$174,321)	\$387,519	(\$192,788)	\$239,828	\$18,467	(9.58%)
<b>Total Transfer To/From Reserve</b>	<b>(\$172,075)</b>		<b>(\$172,075)</b>	<b>\$395,919</b>	<b>(\$184,388)</b>	<b>\$242,074</b>	<b>\$12,313</b>	<b>(6.68%)</b>
<b>Total Reserve Transfer</b>	<b>(\$172,075)</b>		<b>(\$172,075)</b>	<b>\$395,919</b>	<b>(\$184,388)</b>	<b>\$242,074</b>	<b>\$12,313</b>	<b>(6.68%)</b>
<b>Internal Allocations</b>								
5-40100 Allocation of Civic Centre	\$5,295		\$5,295		\$5,152	\$5,152	\$143	2.78%
5-45000 Internal labour charged/recovered	\$42,540		\$42,540	\$39,118	\$39,200	\$39,200	\$3,340	8.52%
5-45100 Interna Charge/Recovery - TCM	\$13,187		\$13,187	\$8,572	\$13,187	\$13,187		
5-45500 Internal Insurance Charged/recovered	\$138,050		\$138,050	\$119,995	\$119,995	\$119,995	\$18,055	15.05%
<b>Total Internal Allocations</b>	<b>\$199,072</b>		<b>\$199,072</b>	<b>\$167,685</b>	<b>\$177,534</b>	<b>\$177,534</b>	<b>\$21,538</b>	<b>12.13%</b>
<b>Net Levy</b>								

**Building**



**Draft  
Actuals Unaudited**

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
2 Capital Fund								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
9-20093 Reserve Transfer - Building Fleet					(\$75,000)	(\$37,718)	\$75,000	(100.00%)
<b>Total Transfer To/From Reserve</b>					(\$75,000)	(\$37,718)	\$75,000	(100.00%)
<b>Total Reserve Transfer</b>					(\$75,000)	(\$37,718)	\$75,000	(100.00%)
<b>Capital Expenses</b>								
8-21750 Materials & Supplies					\$75,000	\$37,718	(\$75,000)	(100.00%)
<b>Total Capital Expenses</b>					\$75,000	\$37,718	(\$75,000)	(100.00%)
<b>Net Levy</b>								
<b>Total Building</b>								



	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
Revenue								
4-30030 Consent Fees	(\$86,095)		(\$86,095)	(\$102,520)	(\$81,875)	(\$81,875)	(\$4,220)	5.15%
4-31110 Lot Suitability	(\$5,600)		(\$5,600)	(\$10,755)	(\$5,750)	(\$8,510)	\$150	(2.61%)
4-31125 Official Plan Amendments				(\$1,875)	(\$1,875)	(\$1,875)	\$1,875	(100.00%)
4-31190 Subdivision Fees	(\$3,095)		(\$3,095)	(\$4,020)	(\$6,070)	(\$6,070)	\$2,975	(49.01%)
4-40010 Administration Revenue				(\$575)				
4-40050 Agreement Compliance	(\$1,675)		(\$1,675)	(\$660)	(\$2,310)	(\$2,310)	\$635	(27.49%)
4-40155 Compliance Fees - Building & Septic	(\$28,125)		(\$28,125)	(\$34,925)	(\$32,200)	(\$28,750)	\$4,075	(12.66%)
4-40440 Miscellaneous Revenue				(\$16,254)				
4-40445 Minor Variance Fee	(\$59,540)		(\$59,540)	(\$54,812)	(\$58,500)	(\$58,500)	(\$1,040)	1.78%
4-40620 Recovery				(\$9,005)				
4-40665 Rezoning Fee	(\$71,595)		(\$71,595)	(\$120,060)	(\$70,300)	(\$104,500)	(\$1,295)	1.84%
4-40670 Road Closing	(\$9,800)		(\$9,800)	(\$17,050)	(\$9,600)	(\$13,440)	(\$200)	2.08%
4-40710 Site Plan Agreements	(\$134,590)		(\$134,590)	(\$146,590)	(\$97,125)	(\$127,500)	(\$37,465)	38.57%
<b>Total Revenue</b>	<b>(\$400,115)</b>		<b>(\$400,115)</b>	<b>(\$519,101)</b>	<b>(\$365,605)</b>	<b>(\$433,330)</b>	<b>(\$34,510)</b>	<b>9.44%</b>
<b>Total Revenue</b>	<b>(\$400,115)</b>		<b>(\$400,115)</b>	<b>(\$519,101)</b>	<b>(\$365,605)</b>	<b>(\$433,330)</b>	<b>(\$34,510)</b>	<b>9.44%</b>
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$390,988		\$390,988	\$377,684	\$393,104	\$393,104	(\$2,116)	(0.54%)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$390,988</b>		<b>\$390,988</b>	<b>\$377,684</b>	<b>\$393,104</b>	<b>\$393,104</b>	<b>(\$2,116)</b>	<b>(0.54%)</b>
Materials & Supplies								
5-20450 Clothing & Safety Supplies	\$375		\$375		\$375	\$375		
5-20700 Courier	\$200		\$200	\$27	\$200	\$200		
5-21800 Meals & Accommodations	\$3,000		\$3,000	\$1,493	\$3,000	\$3,000		
5-21950 Mileage	\$2,500		\$2,500	\$1,610	\$1,800	\$1,800	\$700	38.89%
5-22250 Office Supplies	\$550		\$550	\$718	\$750	\$750	(\$200)	(26.67%)
5-22550 Publications	\$600		\$600	\$420	\$1,000	\$1,000	(\$400)	(40.00%)
5-22750 Room/Facility Rental				\$85				
5-23100 Telephone - Cellular	\$960		\$960	\$949	\$1,340	\$1,340	(\$380)	(28.36%)
<b>Total Materials &amp; Supplies</b>	<b>\$8,185</b>		<b>\$8,185</b>	<b>\$5,302</b>	<b>\$8,465</b>	<b>\$8,465</b>	<b>(\$280)</b>	<b>(3.31%)</b>
Contracted Services								
5-30500 Consulting Fees	\$30,000	\$100,000	\$130,000	\$54,493	\$30,000	\$30,000	\$100,000	333.33%
5-30950 Fee Rebates - Affordable Housing	\$6,485		\$6,485	\$11,950	\$6,275	\$6,275	\$210	3.35%
5-31350 Legal Fees				\$11,505	\$5,000	\$5,000	(\$5,000)	(100.00%)
5-31425 Newspaper - Advertising	\$8,500		\$8,500	\$7,657	\$8,500	\$8,500		
<b>Total Contracted Services</b>	<b>\$44,985</b>	<b>\$100,000</b>	<b>\$144,985</b>	<b>\$85,605</b>	<b>\$49,775</b>	<b>\$49,775</b>	<b>\$95,210</b>	<b>191.28%</b>
<b>Total Expense</b>	<b>\$444,158</b>	<b>\$100,000</b>	<b>\$544,158</b>	<b>\$468,591</b>	<b>\$451,344</b>	<b>\$451,344</b>	<b>\$92,814</b>	<b>20.56%</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-21015 Reserve Transfer - Development Services	\$10,000	(\$90,000)	(\$80,000)	\$53	\$5,000	\$5,000	(\$85,000)	(1,700.00%)
<b>Total Transfer To/From Reserve</b>	<b>\$10,000</b>	<b>(\$90,000)</b>	<b>(\$80,000)</b>	<b>\$53</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>(\$85,000)</b>	<b>(1,700.00%)</b>
<b>Total Reserve Transfer</b>	<b>\$10,000</b>	<b>(\$90,000)</b>	<b>(\$80,000)</b>	<b>\$53</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>(\$85,000)</b>	<b>(1,700.00%)</b>
<b>Net Levy</b>	<b>\$54,043</b>	<b>\$10,000</b>	<b>\$64,043</b>	<b>(\$50,457)</b>	<b>\$90,739</b>	<b>\$23,014</b>	<b>(\$26,696)</b>	<b>(29.42%)</b>
<b>2 Capital Fund</b>								
Grants								
7-21000 Provincial Grants				(\$44,942)		(\$55,176)		
<b>Total Grants</b>				<b>(\$44,942)</b>		<b>(\$55,176)</b>		
<b>Total Revenue</b>				<b>(\$44,942)</b>		<b>(\$55,176)</b>		
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								

**Planning**



**Draft  
Actuals Unaudited**

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
<b>Capital Expenses</b>								
8-30500 Consulting Fees				\$44,942		\$55,176		
<b>Total Capital Expenses</b>				\$44,942		\$55,176		
<b>Net Levy</b>								
<b>Total Planning</b>	\$54,043	\$10,000	\$64,043	(\$50,457)	\$90,739	\$23,014	(\$26,696)	(29.42%)

Solar Energy Project



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
<b>1 Operating Fund</b>								
Revenue								
4-73000 Power Generation	(\$33,550)		(\$33,550)	(\$27,957)	(\$33,550)	(\$33,550)		
<b>Total Revenue</b>	<b>(\$33,550)</b>		<b>(\$33,550)</b>	<b>(\$27,957)</b>	<b>(\$33,550)</b>	<b>(\$33,550)</b>		
<b>Total Revenue</b>	<b>(\$33,550)</b>		<b>(\$33,550)</b>	<b>(\$27,957)</b>	<b>(\$33,550)</b>	<b>(\$33,550)</b>		
Materials & Supplies								
5-21000 Equipment Repairs & Maintenance	\$1,800		\$1,800	\$1,800	\$1,800	\$1,800		
<b>Total Materials &amp; Supplies</b>	<b>\$1,800</b>		<b>\$1,800</b>	<b>\$1,800</b>	<b>\$1,800</b>	<b>\$1,800</b>		
<b>Total Expense</b>	<b>\$1,800</b>		<b>\$1,800</b>	<b>\$1,800</b>	<b>\$1,800</b>	<b>\$1,800</b>		
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20085 Reserve Transfer - Public Works Capital	\$31,750		\$31,750	\$26,157	\$31,750	\$31,750		
<b>Total Transfer To/From Reserve</b>	<b>\$31,750</b>		<b>\$31,750</b>	<b>\$26,157</b>	<b>\$31,750</b>	<b>\$31,750</b>		
<b>Total Reserve Transfer</b>	<b>\$31,750</b>		<b>\$31,750</b>	<b>\$26,157</b>	<b>\$31,750</b>	<b>\$31,750</b>		
<b>Net Levy</b>								
<b>Total Solar Energy Project</b>								

Economic Development & Events



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
Revenue								
4-40730 Special Events								
<b>Total Revenue</b>								
Other Property Tax Revenue								
4-14000 Municipal Accomodation Tax	(\$95,227)	(\$100,000)	(\$195,227)				(\$195,227)	
<b>Total Other Property Tax Revenue</b>	(\$95,227)	(\$100,000)	(\$195,227)				(\$195,227)	
Grants								
4-21000 Provincial Grant	(\$73,489)		(\$73,489)	(\$27,888)	(\$73,489)	(\$73,489)		
<b>Total Grants</b>	(\$73,489)		(\$73,489)	(\$27,888)	(\$73,489)	(\$73,489)		
<b>Total Revenue</b>	<b>(\$168,716)</b>	<b>(\$100,000)</b>	<b>(\$268,716)</b>	<b>(\$27,888)</b>	<b>(\$73,489)</b>	<b>(\$73,489)</b>	<b>(\$195,227)</b>	<b>265.65%</b>
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$197,534		\$197,534	\$120,938	\$121,149	\$121,149	\$76,385	63.05%
5-10010 Salaries & Wages - PT	\$35,179		\$35,179	\$13,087	\$34,747	\$34,747	\$432	1.24%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$232,713</b>		<b>\$232,713</b>	<b>\$134,025</b>	<b>\$155,896</b>	<b>\$155,896</b>	<b>\$76,817</b>	<b>49.27%</b>
Materials & Supplies								
5-21625 Licencing Fee	\$25,000		\$25,000	\$25,000	\$25,000	\$25,000		
5-21750 Materials & Supplies	\$1,375		\$1,375	\$1,353	\$2,750	\$2,750	(\$1,375)	(50.00%)
5-21800 Meals & Accommodations	\$4,200		\$4,200	\$2,016	\$2,300	\$2,300	\$1,900	82.61%
5-21850 Meeting Supplies				\$73				
5-21950 Mileage	\$2,525		\$2,525	\$683	\$1,500	\$1,500	\$1,025	68.33%
5-22000 Minor Hardware	\$2,500		\$2,500				\$2,500	
5-22050 Minor Software	\$3,000		\$3,000	\$13,621	\$3,000	\$3,000		
5-22250 Office Supplies	\$250		\$250	\$56			\$250	
5-22750 Room/Facility Rental	\$6,000		\$6,000		\$6,000	\$6,000		
5-22875 Signage	\$160		\$160	\$78	\$160	\$160		
5-23100 Telephone - Cellular	\$1,485		\$1,485	\$422	\$425	\$425	\$1,060	249.41%
<b>Total Materials &amp; Supplies</b>	<b>\$46,495</b>		<b>\$46,495</b>	<b>\$43,302</b>	<b>\$41,135</b>	<b>\$41,135</b>	<b>\$5,360</b>	<b>13.03%</b>
Contracted Services								
5-30500 Consulting Fees	\$68,919	\$5,000	\$73,919	\$1,565	\$62,544	\$62,544	\$11,375	18.19%
5-30525 Contractors	\$5,625		\$5,625				\$5,625	
5-30550 Contributions/Grants to Others	\$90,600		\$90,600	\$88,500	\$91,600	\$91,600	(\$1,000)	(1.09%)
5-30551 Contributions/GTO - Small Comm. Grant	\$5,000		\$5,000	\$3,000	\$5,000	\$5,000		
5-31350 Legal Fees	\$10,000		\$10,000	\$1,471			\$10,000	
<b>Total Contracted Services</b>	<b>\$180,144</b>	<b>\$5,000</b>	<b>\$185,144</b>	<b>\$94,536</b>	<b>\$159,144</b>	<b>\$159,144</b>	<b>\$26,000</b>	<b>16.34%</b>
<b>Total Expense</b>	<b>\$459,352</b>	<b>\$5,000</b>	<b>\$464,352</b>	<b>\$271,863</b>	<b>\$356,175</b>	<b>\$356,175</b>	<b>\$108,177</b>	<b>30.37%</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-21015 Reserve Transfer - Development Services				(\$6,000)	(\$6,000)	(\$6,000)	\$6,000	(100.00%)
6-21065 Reserve Transfer - Working Capital	(\$30,000)		(\$30,000)	\$30,000			(\$30,000)	
<b>Total Transfer To/From Reserve</b>	<b>(\$30,000)</b>		<b>(\$30,000)</b>	<b>\$24,000</b>	<b>(\$6,000)</b>	<b>(\$6,000)</b>	<b>(\$24,000)</b>	<b>400.00%</b>
<b>Total Reserve Transfer</b>	<b>(\$30,000)</b>		<b>(\$30,000)</b>	<b>\$24,000</b>	<b>(\$6,000)</b>	<b>(\$6,000)</b>	<b>(\$24,000)</b>	<b>400.00%</b>
<b>Net Levy</b>	<b>\$260,636</b>	<b>(\$95,000)</b>	<b>\$165,636</b>	<b>\$267,975</b>	<b>\$276,686</b>	<b>\$276,686</b>	<b>(\$111,050)</b>	<b>(40.14%)</b>
<b>Total Economic Development &amp; Events</b>	<b>\$260,636</b>	<b>(\$95,000)</b>	<b>\$165,636</b>	<b>\$267,975</b>	<b>\$276,686</b>	<b>\$276,686</b>	<b>(\$111,050)</b>	<b>(40.14%)</b>



Economic Development



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
1 Operating Fund								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$123,767		\$123,767	\$120,829	\$121,149	\$121,149	\$2,618	2.16%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$123,767</b>		<b>\$123,767</b>	<b>\$120,829</b>	<b>\$121,149</b>	<b>\$121,149</b>	<b>\$2,618</b>	<b>2.16%</b>
Materials & Supplies								
5-21750 Materials & Supplies	\$1,375		\$1,375	\$1,353	\$2,750	\$2,750	(\$1,375)	(50.00%)
5-21800 Meals & Accommodations	\$2,700		\$2,700	\$2,016	\$2,300	\$2,300	\$400	17.39%
5-21850 Meeting Supplies				\$73				
5-21950 Mileage	\$2,000		\$2,000	\$683	\$1,500	\$1,500	\$500	33.33%
5-22250 Office Supplies				\$56				
5-22875 Signage	\$160		\$160	\$78	\$160	\$160		
5-23100 Telephone - Cellular	\$425		\$425	\$422	\$425	\$425		
<b>Total Materials &amp; Supplies</b>	<b>\$6,660</b>		<b>\$6,660</b>	<b>\$4,681</b>	<b>\$7,135</b>	<b>\$7,135</b>	<b>(\$475)</b>	<b>(6.66%)</b>
Contracted Services								
5-30500 Consulting Fees	\$38,919	\$5,000	\$43,919		\$32,544	\$32,544	\$11,375	34.95%
5-30550 Contributions/Grants to Others	\$90,600		\$90,600	\$88,500	\$91,600	\$91,600	(\$1,000)	(1.09%)
5-30551 Contributions/GTO - Small Comm. Grant	\$5,000		\$5,000	\$3,000	\$5,000	\$5,000		
<b>Total Contracted Services</b>	<b>\$134,519</b>	<b>\$5,000</b>	<b>\$139,519</b>	<b>\$91,500</b>	<b>\$129,144</b>	<b>\$129,144</b>	<b>\$10,375</b>	<b>8.03%</b>
<b>Total Expense</b>	<b>\$264,946</b>	<b>\$5,000</b>	<b>\$269,946</b>	<b>\$217,010</b>	<b>\$257,428</b>	<b>\$257,428</b>	<b>\$12,518</b>	<b>4.86%</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-21015 Reserve Transfer - Development Services				(\$6,000)	(\$6,000)	(\$6,000)	\$6,000	(100.00%)
6-21065 Reserve Transfer - Working Capital	(\$30,000)		(\$30,000)	\$30,000			(\$30,000)	
<b>Total Transfer To/From Reserve</b>	<b>(\$30,000)</b>		<b>(\$30,000)</b>	<b>\$24,000</b>	<b>(\$6,000)</b>	<b>(\$6,000)</b>	<b>(\$24,000)</b>	<b>400.00%</b>
<b>Total Reserve Transfer</b>	<b>(\$30,000)</b>		<b>(\$30,000)</b>	<b>\$24,000</b>	<b>(\$6,000)</b>	<b>(\$6,000)</b>	<b>(\$24,000)</b>	<b>400.00%</b>
<b>Net Levy</b>	<b>\$234,946</b>	<b>\$5,000</b>	<b>\$239,946</b>	<b>\$241,010</b>	<b>\$251,428</b>	<b>\$251,428</b>	<b>(\$11,482)</b>	<b>(4.57%)</b>
<b>Total Economic Development</b>	<b>\$234,946</b>	<b>\$5,000</b>	<b>\$239,946</b>	<b>\$241,010</b>	<b>\$251,428</b>	<b>\$251,428</b>	<b>(\$11,482)</b>	<b>(4.57%)</b>

ED Grants & Events



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
1 Operating Fund								
Grants								
4-21000 Provincial Grant	(\$73,489)		(\$73,489)	(\$27,888)	(\$73,489)	(\$73,489)		
<b>Total Grants</b>	<b>(\$73,489)</b>		<b>(\$73,489)</b>	<b>(\$27,888)</b>	<b>(\$73,489)</b>	<b>(\$73,489)</b>		
<b>Total Revenue</b>	<b>(\$73,489)</b>		<b>(\$73,489)</b>	<b>(\$27,888)</b>	<b>(\$73,489)</b>	<b>(\$73,489)</b>		
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT				\$109				
5-10010 Salaries & Wages - PT	\$35,179		\$35,179	\$13,087	\$34,747	\$34,747	\$432	1.24%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$35,179</b>		<b>\$35,179</b>	<b>\$13,196</b>	<b>\$34,747</b>	<b>\$34,747</b>	<b>\$432</b>	<b>1.24%</b>
Materials & Supplies								
5-21625 Licencing Fee	\$25,000		\$25,000	\$25,000	\$25,000	\$25,000		
5-22050 Minor Software	\$3,000		\$3,000	\$13,621	\$3,000	\$3,000		
5-22750 Room/Facility Rental	\$6,000		\$6,000		\$6,000	\$6,000		
<b>Total Materials &amp; Supplies</b>	<b>\$34,000</b>		<b>\$34,000</b>	<b>\$38,621</b>	<b>\$34,000</b>	<b>\$34,000</b>		
Contracted Services								
5-30500 Consulting Fees	\$30,000		\$30,000	\$1,565	\$30,000	\$30,000		
<b>Total Contracted Services</b>	<b>\$30,000</b>		<b>\$30,000</b>	<b>\$1,565</b>	<b>\$30,000</b>	<b>\$30,000</b>		
<b>Total Expense</b>	<b>\$99,179</b>		<b>\$99,179</b>	<b>\$53,382</b>	<b>\$98,747</b>	<b>\$98,747</b>	<b>\$432</b>	<b>0.44%</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>\$25,690</b>		<b>\$25,690</b>	<b>\$25,494</b>	<b>\$25,258</b>	<b>\$25,258</b>	<b>\$432</b>	<b>1.71%</b>
<b>Total ED Grants &amp; Events</b>	<b>\$25,690</b>		<b>\$25,690</b>	<b>\$25,494</b>	<b>\$25,258</b>	<b>\$25,258</b>	<b>\$432</b>	<b>1.71%</b>

**Golf Tournament**



**Draft  
Actuals Unaudited**

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
1 Operating Fund								
Revenue								
4-40730 Special Events								
<b>Total Revenue</b>								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>								
<b>Total Golf Tournament</b>								

Municipal Accomodation Tax



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
1 Operating Fund								
Other Property Tax Revenue								
4-14000 Municipal Accomodation Tax	(\$95,227)	(\$100,000)	(\$195,227)				(\$195,227)	
<b>Total Other Property Tax Revenue</b>	<b>(\$95,227)</b>	<b>(\$100,000)</b>	<b>(\$195,227)</b>				<b>(\$195,227)</b>	
<b>Total Revenue</b>	<b>(\$95,227)</b>	<b>(\$100,000)</b>	<b>(\$195,227)</b>				<b>(\$195,227)</b>	
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$73,767		\$73,767				\$73,767	
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$73,767</b>		<b>\$73,767</b>				<b>\$73,767</b>	
Materials & Supplies								
5-21800 Meals & Accommodations	\$1,500		\$1,500				\$1,500	
5-21950 Mileage	\$525		\$525				\$525	
5-22000 Minor Hardware	\$2,500		\$2,500				\$2,500	
5-22250 Office Supplies	\$250		\$250				\$250	
5-23100 Telephone - Cellular	\$1,060		\$1,060				\$1,060	
<b>Total Materials &amp; Supplies</b>	<b>\$5,835</b>		<b>\$5,835</b>				<b>\$5,835</b>	
Contracted Services								
5-30525 Contractors	\$5,625		\$5,625				\$5,625	
5-31350 Legal Fees	\$10,000		\$10,000	\$1,471			\$10,000	
<b>Total Contracted Services</b>	<b>\$15,625</b>		<b>\$15,625</b>	<b>\$1,471</b>			<b>\$15,625</b>	
<b>Total Expense</b>	<b>\$95,227</b>		<b>\$95,227</b>	<b>\$1,471</b>			<b>\$95,227</b>	
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>		<b>(\$100,000)</b>	<b>(\$100,000)</b>	<b>\$1,471</b>			<b>(\$100,000)</b>	
<b>Total Municipal Accomodation Tax</b>		<b>(\$100,000)</b>	<b>(\$100,000)</b>	<b>\$1,471</b>			<b>(\$100,000)</b>	

Policy & Projects



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
1 Operating Fund								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$80,638		\$80,638	\$47,778	\$65,531	\$65,531	\$15,107	23.05%
<b>Total Salary, Wages &amp; Benefits</b>	\$80,638		\$80,638	\$47,778	\$65,531	\$65,531	\$15,107	23.05%
Materials & Supplies								
5-21750 Materials & Supplies	\$500		\$500	\$2,127	\$2,500	\$2,500	(\$2,000)	(80.00%)
5-22250 Office Supplies				\$30				
<b>Total Materials &amp; Supplies</b>	\$500		\$500	\$2,157	\$2,500	\$2,500	(\$2,000)	(80.00%)
<b>Total Expense</b>	<b>\$81,138</b>		<b>\$81,138</b>	<b>\$49,935</b>	<b>\$68,031</b>	<b>\$68,031</b>	<b>\$13,107</b>	<b>19.27%</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>\$81,138</b>		<b>\$81,138</b>	<b>\$49,935</b>	<b>\$68,031</b>	<b>\$68,031</b>	<b>\$13,107</b>	<b>19.27%</b>
<b>Total Policy &amp; Projects</b>	<b>\$81,138</b>		<b>\$81,138</b>	<b>\$49,935</b>	<b>\$68,031</b>	<b>\$68,031</b>	<b>\$13,107</b>	<b>19.27%</b>

Operations and Protective Services



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
Revenue	(\$515,813)		(\$515,813)	(\$595,202)	(\$468,824)	(\$470,492)	(\$46,989)	10.02%
Deferred Revenue	(\$38,660)		(\$38,660)	(\$38,660)	(\$38,660)	(\$38,660)		
Grants	(\$114,976)		(\$114,976)	(\$122,146)	(\$114,976)	(\$114,976)		
Donations				(\$9,032)				
<b>Total Revenue</b>	<b>(\$669,449)</b>		<b>(\$669,449)</b>	<b>(\$765,040)</b>	<b>(\$622,460)</b>	<b>(\$624,128)</b>	<b>(\$46,989)</b>	<b>7.55%</b>
Salary, Wages & Benefits	\$3,972,221	\$3,000	\$3,975,221	\$3,683,790	\$3,718,309	\$3,718,309	\$256,912	6.91%
Materials & Supplies	\$1,368,484	(\$1,900)	\$1,366,584	\$1,788,407	\$1,351,929	\$1,364,539	\$14,655	1.08%
Contracted Services	\$1,098,365	\$85,000	\$1,183,365	\$1,481,244	\$1,376,761	\$1,382,161	(\$193,396)	(14.05%)
Rents & Financials	\$6,000		\$6,000	\$6,128	\$6,000	\$6,000		
<b>Total Expense</b>	<b>\$6,445,070</b>	<b>\$86,100</b>	<b>\$6,531,170</b>	<b>\$6,959,569</b>	<b>\$6,452,999</b>	<b>\$6,471,009</b>	<b>\$78,171</b>	<b>1.21%</b>
Long Term Debt	\$423,572		\$423,572	\$433,542	\$433,612	\$433,612	(\$10,040)	(2.32%)
<b>Total Debt</b>	<b>\$423,572</b>		<b>\$423,572</b>	<b>\$433,542</b>	<b>\$433,612</b>	<b>\$433,612</b>	<b>(\$10,040)</b>	<b>(2.32%)</b>
Transfer To/From Reserve	(\$92,576)		(\$92,576)	(\$119,670)	(\$122,950)	(\$140,800)	\$30,374	(24.70%)
<b>Total Reserve Transfer</b>	<b>(\$92,576)</b>		<b>(\$92,576)</b>	<b>(\$119,670)</b>	<b>(\$122,950)</b>	<b>(\$140,800)</b>	<b>\$30,374</b>	<b>(24.70%)</b>
<b>Internal Allocations</b>				<b>\$4</b>				
<b>Net Levy</b>	<b>\$6,106,617</b>	<b>\$86,100</b>	<b>\$6,192,717</b>	<b>\$6,508,405</b>	<b>\$6,141,201</b>	<b>\$6,139,693</b>	<b>\$51,516</b>	<b>0.84%</b>
<b>2 Capital Fund</b>								
Revenue				(\$405,767)		(\$341,601)		
Deferred Revenue	(\$1,319,192)		(\$1,319,192)	(\$606,952)	(\$706,952)	(\$731,552)	(\$612,240)	86.60%
Grants	(\$338,617)		(\$338,617)	(\$280,259)	(\$249,904)	(\$265,761)	(\$88,713)	35.50%
<b>Total Revenue</b>	<b>(\$1,657,809)</b>		<b>(\$1,657,809)</b>	<b>(\$1,292,978)</b>	<b>(\$956,856)</b>	<b>(\$1,338,914)</b>	<b>(\$700,953)</b>	<b>73.26%</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve	(\$3,238,575)		(\$3,238,575)	(\$930,948)	(\$1,003,739)	(\$1,003,829)	(\$2,234,836)	222.65%
<b>Total Reserve Transfer</b>	<b>(\$3,238,575)</b>		<b>(\$3,238,575)</b>	<b>(\$930,948)</b>	<b>(\$1,003,739)</b>	<b>(\$1,003,829)</b>	<b>(\$2,234,836)</b>	<b>222.65%</b>
<b>Internal Allocations</b>				<b>\$2,793</b>				
<b>Capital Expenses</b>	<b>\$8,131,503</b>		<b>\$8,131,503</b>	<b>\$4,906,054</b>	<b>\$4,644,317</b>	<b>\$5,026,465</b>	<b>\$3,487,186</b>	<b>75.09%</b>
<b>Net Levy</b>	<b>\$3,235,119</b>		<b>\$3,235,119</b>	<b>\$2,684,921</b>	<b>\$2,683,722</b>	<b>\$2,683,722</b>	<b>\$551,397</b>	<b>20.55%</b>
<b>Total Operations and Protective Services</b>	<b>\$9,341,736</b>	<b>\$86,100</b>	<b>\$9,427,836</b>	<b>\$9,193,326</b>	<b>\$8,824,923</b>	<b>\$8,823,415</b>	<b>\$602,913</b>	<b>6.83%</b>

Roads and Fleet



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30090 Lease	(\$6,154)		(\$6,154)				(\$6,154)	
4-31112 Moving/Overload Permit				(\$120)				
4-31115 Occupation Permit				(\$1,368)				
4-31170 Snow Removal Fees	(\$13,000)		(\$13,000)	(\$38,871)			(\$13,000)	
4-40060 Aggregate Resources	(\$60,000)		(\$60,000)	(\$67,083)	(\$60,000)	(\$60,000)		
4-40215 Entrance Permit	(\$10,500)		(\$10,500)	(\$11,880)	(\$10,500)	(\$10,500)		
4-40365 Insurance Recovery				(\$8,072)				
4-40440 Miscellaneous Revenue	(\$9,000)		(\$9,000)	(\$17,939)	(\$9,000)	(\$9,000)		
4-40620 Recovery				(\$614)				
4-40670 Road Closing	(\$100)		(\$100)		(\$100)	(\$100)		
<b>Total Revenue</b>	<b>(\$98,754)</b>		<b>(\$98,754)</b>	<b>(\$145,947)</b>	<b>(\$79,600)</b>	<b>(\$79,600)</b>	<b>(\$19,154)</b>	<b>24.06%</b>
<b>Deferred Revenue</b>								
4-90005 DC's Recognized - Roads and Related	(\$38,660)		(\$38,660)	(\$38,660)	(\$38,660)	(\$38,660)		
<b>Total Deferred Revenue</b>	<b>(\$38,660)</b>		<b>(\$38,660)</b>	<b>(\$38,660)</b>	<b>(\$38,660)</b>	<b>(\$38,660)</b>		
<b>Total Revenue</b>	<b>(\$137,414)</b>		<b>(\$137,414)</b>	<b>(\$184,607)</b>	<b>(\$118,260)</b>	<b>(\$118,260)</b>	<b>(\$19,154)</b>	<b>16.20%</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$2,281,003		\$2,281,003	\$2,142,886	\$2,143,685	\$2,143,685	\$137,318	6.41%
5-10010 Salaries & Wages - PT	\$1,104		\$1,104	\$313	\$3,166	\$3,166	(\$2,062)	(65.13%)
5-12000 Insurance - Recovery				(\$772)				
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$2,282,107</b>		<b>\$2,282,107</b>	<b>\$2,142,427</b>	<b>\$2,146,851</b>	<b>\$2,146,851</b>	<b>\$135,256</b>	<b>6.30%</b>
<b>Materials &amp; Supplies</b>								
5-20150 Advertising/Design				\$249				
5-20350 Building R&M Materials & Supply	\$4,800		\$4,800	\$23,599	\$4,800	\$4,800		
5-20450 Clothing & Safety Supplies	\$15,000		\$15,000	\$13,120	\$10,000	\$10,000	\$5,000	50.00%
5-20525 Comm Equip - R&M Materials & Supply	\$2,000		\$2,000	\$1,759	\$2,000	\$2,000		
5-20700 Courier	\$150		\$150	\$32	\$150	\$150		
5-20750 Custodial Supplies	\$1,000		\$1,000	\$107	\$1,000	\$1,000		
5-20940 Employee Allowance				\$326				
5-21000 Equipment Repairs & Maintenance	\$2,000		\$2,000	\$4,598			\$2,000	
5-21100 Fleet R&M M&S	\$133,000		\$133,000	\$165,928	\$133,000	\$133,000		
5-21200 Fuel (Gas, diesel)	\$150,000		\$150,000	\$173,161	\$150,000	\$150,000		
5-21500 Hydro	\$84,157		\$84,157	\$88,492	\$103,000	\$103,000	(\$18,843)	(18.29%)
5-21555 Inventory - Adjustment				\$232,900				
5-21625 Licencing Fee	\$25,000		\$25,000	\$25,189	\$25,000	\$25,000		
5-21750 Materials & Supplies	\$466,700		\$466,700	\$548,151	\$449,900	\$449,900	\$16,800	3.73%
5-21800 Meals & Accommodations	\$6,000		\$6,000	\$3,849	\$6,000	\$6,000		
5-21850 Meeting Supplies				\$1,528				
5-22060 Minor Acquisitions				\$7,733				
5-22075 Monitoring	\$15,864		\$15,864	\$19,477	\$15,864	\$15,864		
5-22150 Natural Gas	\$8,000		\$8,000	\$8,908	\$8,000	\$8,000		
5-22250 Office Supplies	\$3,000		\$3,000	\$5,693	\$2,000	\$2,000	\$1,000	50.00%
5-22550 Publications	\$200		\$200		\$200	\$200		
5-22850 Sewer				\$1,120				
5-22900 Small Tools & Equipment	\$4,000		\$4,000	\$7,262	\$4,000	\$4,000		
5-23100 Telephone - Cellular	\$3,120		\$3,120	\$3,045	\$2,900	\$2,900	\$220	7.59%
5-23105 Telephone - Landline	\$2,000		\$2,000	\$1,833	\$2,000	\$2,000		
5-23250 Water	\$900		\$900	\$539	\$900	\$900		
<b>Total Materials &amp; Supplies</b>	<b>\$926,891</b>		<b>\$926,891</b>	<b>\$1,338,598</b>	<b>\$920,714</b>	<b>\$920,714</b>	<b>\$6,177</b>	<b>0.67%</b>
<b>Contracted Services</b>								
5-30250 Building R & M Contracted Services	\$3,500		\$3,500	\$1,931	\$4,500	\$4,500	(\$1,000)	(22.22%)
5-30500 Consulting Fees	\$30,000		\$30,000	\$16,313	\$60,000	\$60,000	(\$30,000)	(50.00%)
5-30525 Contractors	\$410,300		\$410,300	\$716,663	\$662,000	\$662,000	(\$251,700)	(38.02%)
5-30600 Copying Expenses				\$402				
5-30621 Custodial Contracts	\$5,000		\$5,000	\$6,426	\$5,000	\$5,000		
5-30635 Fleet Maint - C.S.	\$122,000		\$122,000	\$157,145	\$122,000	\$122,000		
5-30850 Equipment Repairs & Maintenance	\$14,000		\$14,000	\$19,109	\$14,000	\$14,000		
5-30950 Fee Rebates - Affordable Housing				\$196				
5-31000 Garbage Collection	\$2,000		\$2,000	\$2,396	\$2,000	\$2,000		
5-31350 Legal Fees				\$86				

Roads and Fleet



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
5-31610 Property - R&M Contracted Services	\$300		\$300	\$5,557	\$300	\$300		
5-31625 Service Contracts	\$16,450		\$16,450	\$13,890	\$16,450	\$16,450		
<b>Total Contracted Services</b>	<b>\$603,550</b>		<b>\$603,550</b>	<b>\$940,114</b>	<b>\$886,250</b>	<b>\$886,250</b>	<b>(\$282,700)</b>	<b>(31.90%)</b>
<b>Rents &amp; Financials</b>								
5-55300 Lease - Premise	\$6,000		\$6,000	\$6,106	\$6,000	\$6,000		
<b>Total Rents &amp; Financials</b>	<b>\$6,000</b>		<b>\$6,000</b>	<b>\$6,106</b>	<b>\$6,000</b>	<b>\$6,000</b>		
<b>Total Expense</b>	<b>\$3,818,548</b>		<b>\$3,818,548</b>	<b>\$4,427,245</b>	<b>\$3,959,815</b>	<b>\$3,959,815</b>	<b>(\$141,267)</b>	<b>(3.57%)</b>
<b>Long Term Debt</b>								
5-50000 Debenture - Interest	\$90,060		\$90,060	\$98,158	\$98,227	\$98,227	(\$8,167)	(8.31%)
5-50001 Debenture - Payments	\$207,786		\$207,786	\$207,785	\$207,786	\$207,786		
<b>Total Long Term Debt</b>	<b>\$297,846</b>		<b>\$297,846</b>	<b>\$305,943</b>	<b>\$306,013</b>	<b>\$306,013</b>	<b>(\$8,167)</b>	<b>(2.67%)</b>
<b>Total Debt</b>	<b>\$297,846</b>		<b>\$297,846</b>	<b>\$305,943</b>	<b>\$306,013</b>	<b>\$306,013</b>	<b>(\$8,167)</b>	<b>(2.67%)</b>
<b>Transfer To/From Reserve</b>								
6-20085 Reserve Transfer - Public Works Capital	(\$100,000)		(\$100,000)	(\$100,000)	(\$100,000)	(\$100,000)		
6-20090 Reserve Transfer - Fleet	\$4,374		\$4,374	\$2,187			\$4,374	
<b>Total Transfer To/From Reserve</b>	<b>(\$95,626)</b>		<b>(\$95,626)</b>	<b>(\$97,813)</b>	<b>(\$100,000)</b>	<b>(\$100,000)</b>	<b>\$4,374</b>	<b>(4.37%)</b>
<b>Total Reserve Transfer</b>	<b>(\$95,626)</b>		<b>(\$95,626)</b>	<b>(\$97,813)</b>	<b>(\$100,000)</b>	<b>(\$100,000)</b>	<b>\$4,374</b>	<b>(4.37%)</b>
<b>Internal Allocations</b>								
4-83000 Int. Equipment Lease				(\$3,077)				
5-42000 Int. Equip Costs	\$993,665		\$993,665	\$2,104,639	\$993,665	\$993,665		
5-43000 Int. Recovery of Equip	(\$993,665)		(\$993,665)	(\$2,102,482)	(\$993,665)	(\$993,665)		
<b>Total Internal Allocations</b>				<b>(\$920)</b>				
<b>Net Levy</b>	<b>\$3,883,354</b>		<b>\$3,883,354</b>	<b>\$4,449,848</b>	<b>\$4,047,568</b>	<b>\$4,047,568</b>	<b>(\$164,214)</b>	<b>(4.06%)</b>
<b>2 Capital Fund</b>								
<b>Revenue</b>								
7-40620 Recovery				(\$338,829)		(\$319,663)		
7-60010 Sale of Equipment				(\$21,938)		(\$21,938)		
<b>Total Revenue</b>				<b>(\$360,767)</b>		<b>(\$341,601)</b>		
<b>Deferred Revenue</b>								
7-90005 DC's Recognized - Roads and Related	(\$185,000)		(\$185,000)		(\$100,000)	(\$100,000)	(\$85,000)	85.00%
7-91000 Deferred Gas Tax Recognized	(\$625,743)		(\$625,743)	(\$606,952)	(\$606,952)	(\$631,552)	(\$18,791)	3.10%
<b>Total Deferred Revenue</b>	<b>(\$810,743)</b>		<b>(\$810,743)</b>	<b>(\$606,952)</b>	<b>(\$706,952)</b>	<b>(\$731,552)</b>	<b>(\$103,791)</b>	<b>14.68%</b>
<b>Grants</b>								
7-20000 Federal Grants				(\$16,898)				
7-21000 Provincial Grants	(\$338,617)		(\$338,617)	(\$263,361)	(\$249,904)	(\$265,761)	(\$88,713)	35.50%
<b>Total Grants</b>	<b>(\$338,617)</b>		<b>(\$338,617)</b>	<b>(\$280,259)</b>	<b>(\$249,904)</b>	<b>(\$265,761)</b>	<b>(\$88,713)</b>	<b>35.50%</b>
<b>Total Revenue</b>	<b>(\$1,149,360)</b>		<b>(\$1,149,360)</b>	<b>(\$1,247,978)</b>	<b>(\$956,856)</b>	<b>(\$1,338,914)</b>	<b>(\$192,504)</b>	<b>20.12%</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Transfer To/From Reserve</b>								
9-20085 Reserve Transfer - Public Works Capital	(\$1,376,190)		(\$1,376,190)	(\$592,979)	(\$616,019)	(\$558,409)	(\$760,171)	123.40%
9-20090 Reserve Transfer - Fleet	(\$637,281)		(\$637,281)	(\$592,961)	(\$579,500)	(\$584,616)	(\$57,781)	9.97%
<b>Total Transfer To/From Reserve</b>	<b>(\$2,013,471)</b>		<b>(\$2,013,471)</b>	<b>(\$1,185,940)</b>	<b>(\$1,195,519)</b>	<b>(\$1,143,025)</b>	<b>(\$817,952)</b>	<b>68.42%</b>
<b>Total Reserve Transfer</b>	<b>(\$2,013,471)</b>		<b>(\$2,013,471)</b>	<b>(\$1,185,940)</b>	<b>(\$1,195,519)</b>	<b>(\$1,143,025)</b>	<b>(\$817,952)</b>	<b>68.42%</b>
<b>Internal Allocations</b>								
8-42000 Internal Equipment Charge				\$2,793				
<b>Total Internal Allocations</b>				<b>\$2,793</b>				
<b>Capital Expenses</b>								
8-21750 Materials & Supplies	\$1,074,476		\$1,074,476	\$858,075	\$787,000	\$866,363	\$287,476	36.53%
8-30500 Consulting Fees	\$100,000		\$100,000	\$105,890	\$85,000	\$100,000	\$15,000	17.65%
8-30525 Contractors	\$4,567,000		\$4,567,000	\$3,581,235	\$3,393,250	\$3,628,451	\$1,173,750	34.59%
<b>Total Capital Expenses</b>	<b>\$5,741,476</b>		<b>\$5,741,476</b>	<b>\$4,545,200</b>	<b>\$4,265,250</b>	<b>\$4,594,814</b>	<b>\$1,476,226</b>	<b>34.61%</b>



**Roads and Fleet**



**Draft  
Actuals Unaudited**

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
<b>Net Levy</b>	<b>\$2,578,645</b>		<b>\$2,578,645</b>	<b>\$2,114,075</b>	<b>\$2,112,875</b>	<b>\$2,112,875</b>	<b>\$465,770</b>	<b>22.04%</b>
<b>Total Roads and Fleet</b>	<b>\$6,461,999</b>		<b>\$6,461,999</b>	<b>\$6,563,923</b>	<b>\$6,160,443</b>	<b>\$6,160,443</b>	<b>\$301,556</b>	<b>4.90%</b>

Fleet



	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
Revenue								
4-30090 Lease	(\$6,154)		(\$6,154)				(\$6,154)	
4-40440 Miscellaneous Revenue				(\$5,433)				
<b>Total Revenue</b>	<b>(\$6,154)</b>		<b>(\$6,154)</b>	<b>(\$5,433)</b>			<b>(\$6,154)</b>	
<b>Total Revenue</b>	<b>(\$6,154)</b>		<b>(\$6,154)</b>	<b>(\$5,433)</b>			<b>(\$6,154)</b>	
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$241,774		\$241,774	\$208,876	\$297,239	\$297,239	(\$55,465)	(18.66%)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$241,774</b>		<b>\$241,774</b>	<b>\$208,876</b>	<b>\$297,239</b>	<b>\$297,239</b>	<b>(\$55,465)</b>	<b>(18.66%)</b>
Materials & Supplies								
5-21100 Fleet R&M M&S	\$133,000		\$133,000	\$165,928	\$133,000	\$133,000		
5-21200 Fuel (Gas, diesel)	\$150,000		\$150,000	\$173,161	\$150,000	\$150,000		
5-21555 Inventory - Adjustment				\$45,561				
5-21625 Licencing Fee	\$25,000		\$25,000	\$25,189	\$25,000	\$25,000		
5-21750 Materials & Supplies	\$45,000		\$45,000	\$42,365	\$45,000	\$45,000		
5-21800 Meals & Accommodations	\$2,000		\$2,000	\$1,119	\$2,000	\$2,000		
5-22075 Monitoring	\$15,864		\$15,864	\$17,077	\$15,864	\$15,864		
<b>Total Materials &amp; Supplies</b>	<b>\$370,864</b>		<b>\$370,864</b>	<b>\$470,400</b>	<b>\$370,864</b>	<b>\$370,864</b>		
Contracted Services								
5-30525 Contractors				\$287				
5-30635 Fleet Maint - C.S.	\$122,000		\$122,000	\$157,145	\$122,000	\$122,000		
5-31625 Service Contracts	\$9,450		\$9,450	\$11,498	\$9,450	\$9,450		
<b>Total Contracted Services</b>	<b>\$131,450</b>		<b>\$131,450</b>	<b>\$168,930</b>	<b>\$131,450</b>	<b>\$131,450</b>		
<b>Total Expense</b>	<b>\$744,088</b>		<b>\$744,088</b>	<b>\$848,206</b>	<b>\$799,553</b>	<b>\$799,553</b>	<b>(\$55,465)</b>	<b>(6.94%)</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20090 Reserve Transfer - Fleet	\$4,374		\$4,374	\$2,187			\$4,374	
<b>Total Transfer To/From Reserve</b>	<b>\$4,374</b>		<b>\$4,374</b>	<b>\$2,187</b>			<b>\$4,374</b>	
<b>Total Reserve Transfer</b>	<b>\$4,374</b>		<b>\$4,374</b>	<b>\$2,187</b>			<b>\$4,374</b>	
Internal Allocations								
4-83000 Int. Equipment Lease				(\$3,077)				
5-42000 Int. Equip Costs				\$508				
5-43000 Int. Recovery of Equip	(\$993,665)		(\$993,665)	(\$2,102,482)	(\$993,665)	(\$993,665)		
<b>Total Internal Allocations</b>	<b>(\$993,665)</b>		<b>(\$993,665)</b>	<b>(\$2,105,051)</b>	<b>(\$993,665)</b>	<b>(\$993,665)</b>		
<b>Net Levy</b>	<b>(\$251,357)</b>		<b>(\$251,357)</b>	<b>(\$1,260,091)</b>	<b>(\$194,112)</b>	<b>(\$194,112)</b>	<b>(\$57,245)</b>	<b>29.49%</b>
<b>2 Capital Fund</b>								
Revenue								
7-60010 Sale of Equipment				(\$21,938)		(\$21,938)		
<b>Total Revenue</b>				<b>(\$21,938)</b>		<b>(\$21,938)</b>		
Deferred Revenue								
7-90005 DC's Recognized - Roads and Related	(\$185,000)		(\$185,000)				(\$185,000)	
<b>Total Deferred Revenue</b>	<b>(\$185,000)</b>		<b>(\$185,000)</b>				<b>(\$185,000)</b>	
<b>Total Revenue</b>	<b>(\$185,000)</b>		<b>(\$185,000)</b>	<b>(\$21,938)</b>		<b>(\$21,938)</b>	<b>(\$185,000)</b>	
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
9-20090 Reserve Transfer - Fleet	(\$637,281)		(\$637,281)	(\$592,961)	(\$579,500)	(\$584,616)	(\$57,781)	9.97%
<b>Total Transfer To/From Reserve</b>	<b>(\$637,281)</b>		<b>(\$637,281)</b>	<b>(\$592,961)</b>	<b>(\$579,500)</b>	<b>(\$584,616)</b>	<b>(\$57,781)</b>	<b>9.97%</b>
<b>Total Reserve Transfer</b>	<b>(\$637,281)</b>		<b>(\$637,281)</b>	<b>(\$592,961)</b>	<b>(\$579,500)</b>	<b>(\$584,616)</b>	<b>(\$57,781)</b>	<b>9.97%</b>
<b>Capital Expenses</b>								

Fleet



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
<b>8-21750 Materials &amp; Supplies</b>	<b>\$1,074,476</b>		<b>\$1,074,476</b>	<b>\$823,601</b>	<b>\$787,000</b>	<b>\$814,054</b>	<b>\$287,476</b>	<b>36.53%</b>
<b>Total Capital Expenses</b>	<b>\$1,074,476</b>		<b>\$1,074,476</b>	<b>\$823,601</b>	<b>\$787,000</b>	<b>\$814,054</b>	<b>\$287,476</b>	<b>36.53%</b>
<b>Net Levy</b>	<b>\$252,195</b>		<b>\$252,195</b>	<b>\$208,702</b>	<b>\$207,500</b>	<b>\$207,500</b>	<b>\$44,695</b>	<b>21.54%</b>
<b>Total Fleet</b>	<b>\$838</b>		<b>\$838</b>	<b>(\$1,051,389)</b>	<b>\$13,388</b>	<b>\$13,388</b>	<b>(\$12,550)</b>	<b>(93.74%)</b>

Roadways



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-31112 Moving/Overload Permit				(\$120)				
4-31115 Occupation Permit				(\$1,368)				
4-40060 Aggregate Resources	(\$60,000)		(\$60,000)	(\$67,083)	(\$60,000)	(\$60,000)		
4-40365 Insurance Recovery				(\$8,072)				
4-40440 Miscellaneous Revenue	(\$9,000)		(\$9,000)	(\$7,746)	(\$9,000)	(\$9,000)		
4-40620 Recovery				(\$614)				
4-40670 Road Closing	(\$100)		(\$100)		(\$100)	(\$100)		
<b>Total Revenue</b>	<b>(\$69,100)</b>		<b>(\$69,100)</b>	<b>(\$85,003)</b>	<b>(\$69,100)</b>	<b>(\$69,100)</b>		
<b>Deferred Revenue</b>								
4-90005 DC's Recognized - Roads and Related	(\$38,660)		(\$38,660)	(\$38,660)	(\$38,660)	(\$38,660)		
<b>Total Deferred Revenue</b>	<b>(\$38,660)</b>		<b>(\$38,660)</b>	<b>(\$38,660)</b>	<b>(\$38,660)</b>	<b>(\$38,660)</b>		
<b>Total Revenue</b>	<b>(\$107,760)</b>		<b>(\$107,760)</b>	<b>(\$123,663)</b>	<b>(\$107,760)</b>	<b>(\$107,760)</b>		
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$1,586,435		\$1,586,435	\$1,162,767	\$1,132,323	\$1,132,323	\$454,112	40.10%
5-10010 Salaries & Wages - PT	\$1,104		\$1,104	\$313	\$3,166	\$3,166	(\$2,062)	(65.13)%
5-12000 Insurance - Recovery				(\$772)				
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$1,587,539</b>		<b>\$1,587,539</b>	<b>\$1,162,308</b>	<b>\$1,135,489</b>	<b>\$1,135,489</b>	<b>\$452,050</b>	<b>39.81%</b>
<b>Materials &amp; Supplies</b>								
5-20150 Advertising/Design				\$249				
5-20350 Building R&M Materials & Supply	\$4,800		\$4,800	\$23,599	\$4,800	\$4,800		
5-20450 Clothing & Safety Supplies	\$15,000		\$15,000	\$13,120	\$10,000	\$10,000	\$5,000	50.00%
5-20525 Comm Equip - R&M Materials & Supply	\$2,000		\$2,000	\$1,759	\$2,000	\$2,000		
5-20700 Courier	\$150		\$150	\$32	\$150	\$150		
5-20750 Custodial Supplies	\$1,000		\$1,000	\$107	\$1,000	\$1,000		
5-20940 Employee Allowance				\$326				
5-21000 Equipment Repairs & Maintenance	\$2,000		\$2,000	\$4,598			\$2,000	
5-21500 Hydro	\$17,157		\$17,157	\$18,416	\$23,000	\$23,000	(\$5,843)	(25.40)%
5-21750 Materials & Supplies	\$143,000		\$143,000	\$140,866	\$126,200	\$126,200	\$16,800	13.31%
5-21800 Meals & Accommodations	\$4,000		\$4,000	\$2,730	\$4,000	\$4,000		
5-21850 Meeting Supplies				\$1,528				
5-22060 Minor Acquisitions				\$7,733				
5-22075 Monitoring				\$2,400				
5-22150 Natural Gas	\$8,000		\$8,000	\$8,908	\$8,000	\$8,000		
5-22250 Office Supplies	\$3,000		\$3,000	\$5,693	\$2,000	\$2,000	\$1,000	50.00%
5-22550 Publications	\$200		\$200	\$200	\$200	\$200		
5-22850 Sewer				\$1,120				
5-22900 Small Tools & Equipment	\$4,000		\$4,000	\$7,262	\$4,000	\$4,000		
5-23100 Telephone - Cellular	\$3,120		\$3,120	\$3,045	\$2,900	\$2,900	\$220	7.59%
5-23105 Telephone - Landline	\$2,000		\$2,000	\$1,833	\$2,000	\$2,000		
5-23250 Water	\$900		\$900	\$539	\$900	\$900		
<b>Total Materials &amp; Supplies</b>	<b>\$210,327</b>		<b>\$210,327</b>	<b>\$245,863</b>	<b>\$191,150</b>	<b>\$191,150</b>	<b>\$19,177</b>	<b>10.03%</b>
<b>Contracted Services</b>								
5-30250 Building R & M Contracted Services	\$3,500		\$3,500	\$1,931	\$4,500	\$4,500	(\$1,000)	(22.22)%
5-30500 Consulting Fees	\$30,000		\$30,000	\$16,313	\$60,000	\$60,000	(\$30,000)	(50.00)%
5-30525 Contractors	\$290,500		\$290,500	\$341,381	\$254,500	\$254,500	\$36,000	14.15%
5-30600 Copying Expenses				\$402				
5-30621 Custodial Contracts	\$5,000		\$5,000	\$6,426	\$5,000	\$5,000		
5-30950 Fee Rebates - Affordable Housing				\$196				
5-31000 Garbage Collection	\$2,000		\$2,000	\$2,396	\$2,000	\$2,000		
5-31350 Legal Fees				\$86				
5-31610 Property - R&M Contracted Services	\$300		\$300	\$5,557	\$300	\$300		
5-31625 Service Contracts	\$7,000		\$7,000	\$2,392	\$7,000	\$7,000		
<b>Total Contracted Services</b>	<b>\$338,300</b>		<b>\$338,300</b>	<b>\$377,080</b>	<b>\$333,300</b>	<b>\$333,300</b>	<b>\$5,000</b>	<b>1.50%</b>
<b>Rents &amp; Financials</b>								
5-55300 Lease - Premise	\$6,000		\$6,000	\$6,106	\$6,000	\$6,000		
<b>Total Rents &amp; Financials</b>	<b>\$6,000</b>		<b>\$6,000</b>	<b>\$6,106</b>	<b>\$6,000</b>	<b>\$6,000</b>		
<b>Total Expense</b>	<b>\$2,142,166</b>		<b>\$2,142,166</b>	<b>\$1,791,357</b>	<b>\$1,665,939</b>	<b>\$1,665,939</b>	<b>\$476,227</b>	<b>28.59%</b>
<b>Long Term Debt</b>								

Roadways



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
5-50000 Debenture - Interest	\$88,201		\$88,201	\$95,994	\$96,046	\$96,046	(\$7,845)	(8.17%)
5-50001 Debenture - Payments	\$195,598		\$195,598	\$195,597	\$195,598	\$195,598		
<b>Total Long Term Debt</b>	<b>\$283,799</b>		<b>\$283,799</b>	<b>\$291,591</b>	<b>\$291,644</b>	<b>\$291,644</b>	<b>(\$7,845)</b>	<b>(2.69%)</b>
<b>Total Debt</b>	<b>\$283,799</b>		<b>\$283,799</b>	<b>\$291,591</b>	<b>\$291,644</b>	<b>\$291,644</b>	<b>(\$7,845)</b>	<b>(2.69%)</b>
<b>Total Reserve Transfer</b>								
<b>Internal Allocations</b>								
5-42000 Int. Equip Costs	\$357,161		\$357,161	\$566,417	\$357,161	\$357,161		
<b>Total Internal Allocations</b>	<b>\$357,161</b>		<b>\$357,161</b>	<b>\$566,417</b>	<b>\$357,161</b>	<b>\$357,161</b>		
<b>Net Levy</b>	<b>\$2,675,366</b>		<b>\$2,675,366</b>	<b>\$2,525,702</b>	<b>\$2,206,984</b>	<b>\$2,206,984</b>	<b>\$468,382</b>	<b>21.22%</b>
2 Capital Fund								
Deferred Revenue								
7-91000 Deferred Gas Tax Recognized	(\$24,600)		(\$24,600)			(\$24,600)	(\$24,600)	
<b>Total Deferred Revenue</b>	<b>(\$24,600)</b>		<b>(\$24,600)</b>			<b>(\$24,600)</b>	<b>(\$24,600)</b>	
Grants								
7-21000 Provincial Grants	(\$2,400)		(\$2,400)			(\$2,400)	(\$2,400)	
<b>Total Grants</b>	<b>(\$2,400)</b>		<b>(\$2,400)</b>			<b>(\$2,400)</b>	<b>(\$2,400)</b>	
<b>Total Revenue</b>	<b>(\$27,000)</b>		<b>(\$27,000)</b>			<b>(\$27,000)</b>	<b>(\$27,000)</b>	
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
Capital Expenses								
8-30525 Contractors	\$27,000		\$27,000			\$27,000	\$27,000	
<b>Total Capital Expenses</b>	<b>\$27,000</b>		<b>\$27,000</b>			<b>\$27,000</b>	<b>\$27,000</b>	
<b>Net Levy</b>								
<b>Total Roadways</b>	<b>\$2,675,366</b>		<b>\$2,675,366</b>	<b>\$2,525,702</b>	<b>\$2,206,984</b>	<b>\$2,206,984</b>	<b>\$468,382</b>	<b>21.22%</b>

Winter Control



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
1 Operating Fund								
Revenue								
4-31170 Snow Removal Fees	(\$13,000)		(\$13,000)	(\$38,871)			(\$13,000)	
4-40440 Miscellaneous Revenue				(\$4,760)				
<b>Total Revenue</b>	<b>(\$13,000)</b>		<b>(\$13,000)</b>	<b>(\$43,631)</b>			<b>(\$13,000)</b>	
<b>Total Revenue</b>	<b>(\$13,000)</b>		<b>(\$13,000)</b>	<b>(\$43,631)</b>			<b>(\$13,000)</b>	
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$205,953		\$205,953	\$526,233	\$426,561	\$426,561	(\$220,608)	(51.72%)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$205,953</b>		<b>\$205,953</b>	<b>\$526,233</b>	<b>\$426,561</b>	<b>\$426,561</b>	<b>(\$220,608)</b>	<b>(51.72%)</b>
Materials & Supplies								
5-21555 Inventory - Adjustment				\$146,802				
5-21750 Materials & Supplies	\$227,100		\$227,100	\$331,676	\$227,100	\$227,100		
<b>Total Materials &amp; Supplies</b>	<b>\$227,100</b>		<b>\$227,100</b>	<b>\$478,478</b>	<b>\$227,100</b>	<b>\$227,100</b>		
Contracted Services								
5-30525 Contractors	\$65,000		\$65,000	\$252,546	\$307,700	\$307,700	(\$242,700)	(78.88%)
<b>Total Contracted Services</b>	<b>\$65,000</b>		<b>\$65,000</b>	<b>\$252,546</b>	<b>\$307,700</b>	<b>\$307,700</b>	<b>(\$242,700)</b>	<b>(78.88%)</b>
<b>Total Expense</b>	<b>\$498,053</b>		<b>\$498,053</b>	<b>\$1,257,257</b>	<b>\$961,361</b>	<b>\$961,361</b>	<b>(\$463,308)</b>	<b>(48.19%)</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
Internal Allocations								
5-42000 Int. Equip Costs	\$489,410		\$489,410	\$1,193,900	\$489,410	\$489,410		
<b>Total Internal Allocations</b>	<b>\$489,410</b>		<b>\$489,410</b>	<b>\$1,193,900</b>	<b>\$489,410</b>	<b>\$489,410</b>		
<b>Net Levy</b>	<b>\$974,463</b>		<b>\$974,463</b>	<b>\$2,407,526</b>	<b>\$1,450,771</b>	<b>\$1,450,771</b>	<b>(\$476,308)</b>	<b>(32.83%)</b>
<b>Total Winter Control</b>	<b>\$974,463</b>		<b>\$974,463</b>	<b>\$2,407,526</b>	<b>\$1,450,771</b>	<b>\$1,450,771</b>	<b>(\$476,308)</b>	<b>(32.83%)</b>

Storm Management



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40215 Entrance Permit	(\$10,500)		(\$10,500)	(\$11,880)	(\$10,500)	(\$10,500)		
<b>Total Revenue</b>	<b>(\$10,500)</b>		<b>(\$10,500)</b>	<b>(\$11,880)</b>	<b>(\$10,500)</b>	<b>(\$10,500)</b>		
<b>Total Revenue</b>	<b>(\$10,500)</b>		<b>(\$10,500)</b>	<b>(\$11,880)</b>	<b>(\$10,500)</b>	<b>(\$10,500)</b>		
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$144,387		\$144,387	\$150,211	\$187,299	\$187,299	(\$42,912)	(22.91%)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$144,387</b>		<b>\$144,387</b>	<b>\$150,211</b>	<b>\$187,299</b>	<b>\$187,299</b>	<b>(\$42,912)</b>	<b>(22.91%)</b>
<b>Materials &amp; Supplies</b>								
5-21555 Inventory - Adjustment				\$40,537				
5-21750 Materials & Supplies	\$51,600		\$51,600	\$33,244	\$51,600	\$51,600		
<b>Total Materials &amp; Supplies</b>	<b>\$51,600</b>		<b>\$51,600</b>	<b>\$73,781</b>	<b>\$51,600</b>	<b>\$51,600</b>		
<b>Contracted Services</b>								
5-30525 Contractors	\$45,800		\$45,800	\$122,449	\$90,800	\$90,800	(\$45,000)	(49.56%)
<b>Total Contracted Services</b>	<b>\$45,800</b>		<b>\$45,800</b>	<b>\$122,449</b>	<b>\$90,800</b>	<b>\$90,800</b>	<b>(\$45,000)</b>	<b>(49.56%)</b>
<b>Total Expense</b>	<b>\$241,787</b>		<b>\$241,787</b>	<b>\$346,441</b>	<b>\$329,699</b>	<b>\$329,699</b>	<b>(\$87,912)</b>	<b>(26.66%)</b>
<b>Long Term Debt</b>								
5-50000 Debenture - Interest	\$1,859		\$1,859	\$2,164	\$2,181	\$2,181	(\$322)	(14.76%)
5-50001 Debenture - Payments	\$12,188		\$12,188	\$12,188	\$12,188	\$12,188		
<b>Total Long Term Debt</b>	<b>\$14,047</b>		<b>\$14,047</b>	<b>\$14,352</b>	<b>\$14,369</b>	<b>\$14,369</b>	<b>(\$322)</b>	<b>(2.24%)</b>
<b>Total Debt</b>	<b>\$14,047</b>		<b>\$14,047</b>	<b>\$14,352</b>	<b>\$14,369</b>	<b>\$14,369</b>	<b>(\$322)</b>	<b>(2.24%)</b>
<b>Total Reserve Transfer</b>								
<b>Internal Allocations</b>								
5-42000 Int. Equip Costs	\$147,094		\$147,094	\$343,814	\$147,094	\$147,094		
<b>Total Internal Allocations</b>	<b>\$147,094</b>		<b>\$147,094</b>	<b>\$343,814</b>	<b>\$147,094</b>	<b>\$147,094</b>		
<b>Net Levy</b>	<b>\$392,428</b>		<b>\$392,428</b>	<b>\$692,727</b>	<b>\$480,662</b>	<b>\$480,662</b>	<b>(\$88,234)</b>	<b>(18.36%)</b>
<b>Total Storm Management</b>	<b>\$392,428</b>		<b>\$392,428</b>	<b>\$692,727</b>	<b>\$480,662</b>	<b>\$480,662</b>	<b>(\$88,234)</b>	<b>(18.36%)</b>

Street Lighting



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
1 Operating Fund								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$5,888		\$5,888		\$5,763	\$5,763	\$125	2.17%
<b>Total Salary, Wages &amp; Benefits</b>	\$5,888		\$5,888		\$5,763	\$5,763	\$125	2.17%
Materials & Supplies								
5-21500 Hydro	\$67,000		\$67,000	\$70,076	\$80,000	\$80,000	(\$13,000)	(16.25%)
<b>Total Materials &amp; Supplies</b>	\$67,000		\$67,000	\$70,076	\$80,000	\$80,000	(\$13,000)	(16.25%)
Contracted Services								
5-30525 Contractors	\$9,000		\$9,000		\$9,000	\$9,000		
5-30850 Equipment Repairs & Maintenance	\$14,000		\$14,000	\$19,109	\$14,000	\$14,000		
<b>Total Contracted Services</b>	\$23,000		\$23,000	\$19,109	\$23,000	\$23,000		
<b>Total Expense</b>	<b>\$95,888</b>		<b>\$95,888</b>	<b>\$89,185</b>	<b>\$108,763</b>	<b>\$108,763</b>	<b>(\$12,875)</b>	<b>(11.84%)</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>\$95,888</b>		<b>\$95,888</b>	<b>\$89,185</b>	<b>\$108,763</b>	<b>\$108,763</b>	<b>(\$12,875)</b>	<b>(11.84%)</b>
<b>Total Street Lighting</b>	<b>\$95,888</b>		<b>\$95,888</b>	<b>\$89,185</b>	<b>\$108,763</b>	<b>\$108,763</b>	<b>(\$12,875)</b>	<b>(11.84%)</b>



Roads Capital Projects



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$96,566		\$96,566	\$94,799	\$94,500	\$94,500	\$2,066	2.19%
<b>Total Salary, Wages &amp; Benefits</b>	\$96,566		\$96,566	\$94,799	\$94,500	\$94,500	\$2,066	2.19%
<b>Total Expense</b>	\$96,566		\$96,566	\$94,799	\$94,500	\$94,500	\$2,066	2.19%
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20085 Reserve Transfer - Public Works Capital	(\$100,000)		(\$100,000)	(\$100,000)	(\$100,000)	(\$100,000)		
<b>Total Transfer To/From Reserve</b>	(\$100,000)		(\$100,000)	(\$100,000)	(\$100,000)	(\$100,000)		
<b>Total Reserve Transfer</b>	(\$100,000)		(\$100,000)	(\$100,000)	(\$100,000)	(\$100,000)		
<b>Net Levy</b>	(\$3,434)		(\$3,434)	(\$5,201)	(\$5,500)	(\$5,500)	\$2,066	(37.56%)
<b>2 Capital Fund</b>								
Revenue								
7-40620 Recovery				(\$338,829)		(\$319,663)		
<b>Total Revenue</b>				(\$338,829)		(\$319,663)		
Deferred Revenue								
7-90005 DC's Recognized - Roads and Related					(\$100,000)	(\$100,000)	\$100,000	(100.00%)
7-91000 Deferred Gas Tax Recognized	(\$601,143)		(\$601,143)	(\$606,952)	(\$606,952)	(\$606,952)	\$5,809	(0.96%)
<b>Total Deferred Revenue</b>	(\$601,143)		(\$601,143)	(\$606,952)	(\$706,952)	(\$706,952)	\$105,809	(14.97%)
Grants								
7-20000 Federal Grants				(\$16,898)				
7-21000 Provincial Grants	(\$336,217)		(\$336,217)	(\$263,361)	(\$249,904)	(\$263,361)	(\$86,313)	34.54%
<b>Total Grants</b>	(\$336,217)		(\$336,217)	(\$280,259)	(\$249,904)	(\$263,361)	(\$86,313)	34.54%
<b>Total Revenue</b>	(\$937,360)		(\$937,360)	(\$1,226,040)	(\$956,856)	(\$1,289,976)	\$19,496	(2.04%)
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
9-20085 Reserve Transfer - Public Works Capital	(\$1,376,190)		(\$1,376,190)	(\$592,979)	(\$616,019)	(\$558,409)	(\$760,171)	123.40%
<b>Total Transfer To/From Reserve</b>	(\$1,376,190)		(\$1,376,190)	(\$592,979)	(\$616,019)	(\$558,409)	(\$760,171)	123.40%
<b>Total Reserve Transfer</b>	(\$1,376,190)		(\$1,376,190)	(\$592,979)	(\$616,019)	(\$558,409)	(\$760,171)	123.40%
Internal Allocations								
8-42000 Internal Equipment Charge				\$2,793				
<b>Total Internal Allocations</b>				\$2,793				
Capital Expenses								
8-21750 Materials & Supplies				\$34,474		\$52,309		
8-30500 Consulting Fees	\$100,000		\$100,000	\$105,890	\$85,000	\$100,000	\$15,000	17.65%
8-30525 Contractors	\$4,540,000		\$4,540,000	\$3,581,235	\$3,393,250	\$3,601,451	\$1,146,750	33.80%
<b>Total Capital Expenses</b>	\$4,640,000		\$4,640,000	\$3,721,599	\$3,478,250	\$3,753,760	\$1,161,750	33.40%
<b>Net Levy</b>	\$2,326,450		\$2,326,450	\$1,905,373	\$1,905,375	\$1,905,375	\$421,075	22.10%
<b>Total Roads Capital Projects</b>	\$2,323,016		\$2,323,016	\$1,900,172	\$1,899,875	\$1,899,875	\$423,141	22.27%

Transit



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
Revenue								
4-40440 Miscellaneous Revenue	(\$31,000)		(\$31,000)	(\$35,468)	(\$31,000)	(\$31,000)		
<b>Total Revenue</b>	<b>(\$31,000)</b>		<b>(\$31,000)</b>	<b>(\$35,468)</b>	<b>(\$31,000)</b>	<b>(\$31,000)</b>		
Grants								
4-21000 Provincial Grant	(\$114,976)		(\$114,976)	(\$117,146)	(\$114,976)	(\$114,976)		
<b>Total Grants</b>	<b>(\$114,976)</b>		<b>(\$114,976)</b>	<b>(\$117,146)</b>	<b>(\$114,976)</b>	<b>(\$114,976)</b>		
<b>Total Revenue</b>	<b>(\$145,976)</b>		<b>(\$145,976)</b>	<b>(\$152,614)</b>	<b>(\$145,976)</b>	<b>(\$145,976)</b>		
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$10,730		\$10,730	\$10,534	\$10,500	\$10,500	\$230	2.19%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$10,730</b>		<b>\$10,730</b>	<b>\$10,534</b>	<b>\$10,500</b>	<b>\$10,500</b>	<b>\$230</b>	<b>2.19%</b>
Materials & Supplies								
5-21750 Materials & Supplies	\$450		\$450	\$400	\$450	\$450		
5-23100 Telephone - Cellular	\$740		\$740	\$123	\$350	\$350	\$390	111.43%
<b>Total Materials &amp; Supplies</b>	<b>\$1,190</b>		<b>\$1,190</b>	<b>\$523</b>	<b>\$800</b>	<b>\$800</b>	<b>\$390</b>	<b>48.75%</b>
Contracted Services								
5-30500 Consulting Fees				\$40,511	\$20,000	\$20,000	(\$20,000)	(100.00%)
5-31625 Service Contracts	\$157,601	\$85,000	\$242,601	\$154,350	\$159,554	\$159,554	\$83,047	52.05%
5-31630 Service Contracts-Specialized	\$108,884		\$108,884	\$107,637	\$100,590	\$100,590	\$8,294	8.25%
<b>Total Contracted Services</b>	<b>\$266,485</b>	<b>\$85,000</b>	<b>\$351,485</b>	<b>\$302,498</b>	<b>\$280,144</b>	<b>\$280,144</b>	<b>\$71,341</b>	<b>25.47%</b>
<b>Total Expense</b>	<b>\$278,405</b>	<b>\$85,000</b>	<b>\$363,405</b>	<b>\$313,555</b>	<b>\$291,444</b>	<b>\$291,444</b>	<b>\$71,961</b>	<b>24.69%</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-21032 Reserve Transfer - Transit				(\$20,000)	(\$20,000)	(\$37,850)	\$20,000	(100.00%)
<b>Total Transfer To/From Reserve</b>				<b>(\$20,000)</b>	<b>(\$20,000)</b>	<b>(\$37,850)</b>	<b>\$20,000</b>	<b>(100.00%)</b>
<b>Total Reserve Transfer</b>				<b>(\$20,000)</b>	<b>(\$20,000)</b>	<b>(\$37,850)</b>	<b>\$20,000</b>	<b>(100.00%)</b>
<b>Net Levy</b>	<b>\$132,429</b>	<b>\$85,000</b>	<b>\$217,429</b>	<b>\$140,941</b>	<b>\$125,468</b>	<b>\$107,618</b>	<b>\$91,961</b>	<b>73.29%</b>
<b>Total Transit</b>	<b>\$132,429</b>	<b>\$85,000</b>	<b>\$217,429</b>	<b>\$140,941</b>	<b>\$125,468</b>	<b>\$107,618</b>	<b>\$91,961</b>	<b>73.29%</b>

Parks & Cemeteries



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30040 Dock Lease - Public	(\$19,563)		(\$19,563)	(\$23,663)	(\$6,000)	(\$21,000)	(\$13,563)	226.05%
4-40160 Cornerstone Revenue	(\$5,500)		(\$5,500)	(\$6,000)	(\$5,500)	(\$5,500)		
4-40195 Disinterment				(\$2,200)				
4-40320 Grass & Device Revenue	(\$4,550)		(\$4,550)	(\$6,350)	(\$4,550)	(\$4,550)		
4-40380 Interment - Grave	(\$32,600)		(\$32,600)	(\$33,300)	(\$32,600)	(\$32,600)		
4-40390 Interment - Cremation	(\$16,500)		(\$16,500)	(\$18,400)	(\$14,100)	(\$14,100)	(\$2,400)	17.02%
4-40418 Locks Permits	(\$7,952)		(\$7,952)	(\$6,408)	(\$7,952)	\$4,980		
4-40440 Miscellaneous Revenue				(\$1)				
4-40485 Niche - Columbarium	(\$20,718)		(\$20,718)	(\$31,323)	(\$14,500)	(\$14,500)	(\$6,218)	42.88%
4-40487 Niche - Second Open/Close	(\$150)		(\$150)	(\$150)	(\$150)	(\$150)		
4-40555 Plaque - Bronze Wreath	(\$3,750)		(\$3,750)	(\$6,300)	(\$3,750)	(\$3,750)		
4-40560 Plot - Single Adult	(\$7,200)		(\$7,200)	(\$8,352)	(\$7,200)	(\$7,200)		
4-40561 Plot - Double Adult	(\$7,680)		(\$7,680)	(\$5,908)	(\$7,680)	(\$7,680)		
4-40563 Plot - Single Cremation	(\$720)		(\$720)	(\$2,040)	(\$720)	(\$720)		
4-40660 Restitution Payment				(\$100)				
4-40793 Tree Planting Revenue	(\$400)		(\$400)		(\$400)			
4-40802 Vault Transfer Fee	(\$1,200)		(\$1,200)	(\$100)	(\$1,200)	(\$1,200)		
4-40810 Weekend Surcharge	(\$3,600)		(\$3,600)	(\$5,325)	(\$3,600)	(\$3,600)		
4-40815 Monument Staking Fee	(\$3,000)		(\$3,000)	(\$4,500)			(\$3,000)	
4-40820 Winter Vault	(\$6,000)		(\$6,000)	(\$4,200)	(\$6,000)	(\$6,000)		
4-70030 Interest	(\$2,345)		(\$2,345)	(\$3,242)	(\$2,345)	(\$2,345)		
4-70040 Investment Income				(\$6,048)				
<b>Total Revenue</b>	<b>(\$143,428)</b>		<b>(\$143,428)</b>	<b>(\$173,760)</b>	<b>(\$118,247)</b>	<b>(\$119,915)</b>	<b>(\$25,181)</b>	<b>21.30%</b>
<b>Donations</b>								
4-50010 Donations - Individual & Corporate				(\$850)				
<b>Total Donations</b>				<b>(\$850)</b>				
<b>Total Revenue</b>	<b>(\$143,428)</b>		<b>(\$143,428)</b>	<b>(\$174,610)</b>	<b>(\$118,247)</b>	<b>(\$119,915)</b>	<b>(\$25,181)</b>	<b>21.30%</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$485,433		\$485,433	\$373,792	\$403,422	\$403,422	\$82,011	20.33%
5-10010 Salaries & Wages - PT	\$268,812		\$268,812	\$251,720	\$251,802	\$251,802	\$17,010	6.76%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$754,245</b>		<b>\$754,245</b>	<b>\$625,512</b>	<b>\$655,224</b>	<b>\$655,224</b>	<b>\$99,021</b>	<b>15.11%</b>
<b>Materials &amp; Supplies</b>								
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000	\$15			\$1,000	
5-20450 Clothing & Safety Supplies	\$4,700		\$4,700	\$3,624	\$4,400	\$4,400	\$300	6.82%
5-20500 Columbarium Supplies	\$3,000		\$3,000	\$5,492	\$1,200	\$5,400	\$1,800	150.00%
5-20600 Cornerstone	\$2,625		\$2,625	\$3,089	\$2,625	\$2,625		
5-20750 Custodial Supplies	\$2,800		\$2,800	\$2,835	\$2,800	\$2,800		
5-20855 Dock - Repairs & Maintenance	\$4,200		\$4,200	\$2,410	\$4,200	\$4,200		
5-20940 Employee Allowance				\$14				
5-21000 Equipment Repairs & Maintenance	\$7,000	\$1,100	\$8,100	\$4,902	\$6,000	\$6,000	\$2,100	35.00%
5-21100 Fleet R&M M&S	\$6,071		\$6,071	\$15,735	\$4,271	\$8,871	\$1,800	42.14%
5-21105 Flag Maintenance	\$4,000		\$4,000	\$3,518	\$3,000	\$3,600	\$1,000	33.33%
5-21200 Fuel (Gas, diesel)	\$28,133		\$28,133	\$31,432	\$22,953	\$23,953	\$5,180	22.57%
5-21300 Grave Maintenance	\$3,000		\$3,000	\$3,783	\$3,000	\$3,800		
5-21477 Horticulture/Beautification	\$20,000		\$20,000	\$21,436	\$20,000	\$20,000		
5-21500 Hydro	\$20,800		\$20,800	\$19,363	\$19,800	\$19,800	\$1,000	5.05%
5-21625 Licencing Fee	\$2,385		\$2,385	\$2,412	\$2,385	\$2,385		
5-21800 Meals & Accommodations	\$1,880		\$1,880	\$535	\$1,880	\$1,080		
5-21950 Mileage				\$89				
5-22250 Office Supplies	\$1,300		\$1,300	\$1,090	\$1,300	\$1,300		
5-22450 Promotion/Special Events	\$500		\$500				\$500	
5-22475 Propane	\$5,750		\$5,750	\$5,512	\$5,750	\$5,750		
5-22480 Property - R&M Materials & Supply	\$87,750		\$87,750	\$80,483	\$87,750	\$87,750		
5-22850 Sewer	\$1,200		\$1,200	\$787	\$1,200	\$1,200		
5-22875 Signage	\$4,000		\$4,000	\$4,579	\$4,000	\$4,000		
5-22900 Small Tools & Equipment	\$5,600		\$5,600	\$4,301	\$4,600	\$4,600	\$1,000	21.74%
5-23100 Telephone - Cellular	\$3,420		\$3,420	\$3,006	\$3,672	\$3,672	(\$252)	(6.86%)
5-23105 Telephone - Landline	\$900		\$900	\$882	\$900	\$900		
5-23155 Tree Maintenance	\$6,000		\$6,000	\$6,313	\$4,000	\$6,210	\$2,000	50.00%

Parks & Cemeteries



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
5-23250 Water	\$22,000		\$22,000	\$26,407	\$22,000	\$22,000		
<b>Total Materials &amp; Supplies</b>	<b>\$250,014</b>	<b>\$1,100</b>	<b>\$251,114</b>	<b>\$254,044</b>	<b>\$233,686</b>	<b>\$246,296</b>	<b>\$17,428</b>	<b>7.46%</b>
Contracted Services								
5-30100 Accounting/Audit Fees	\$1,000		\$1,000	\$1,000	\$1,000	\$1,000		
5-30525 Contractors	\$7,100		\$7,100	\$7,351	\$8,200	\$11,700	(\$1,100)	(13.41%)
5-30635 Fleet Maint - C.S.	\$4,600		\$4,600	\$14,845	\$4,600	\$7,500		
5-31000 Garbage Collection	\$34,400		\$34,400	\$40,444	\$34,400	\$34,400		
5-31400 Maintenance Contracts	\$63,500		\$63,500	\$64,755	\$63,500	\$63,500		
5-31610 Property - R&M Contracted Services	\$8,450		\$8,450	\$4,635	\$8,450	\$7,450		
5-31655 Software Maint & Support	\$2,000		\$2,000	\$3,400	\$2,000	\$2,000		
5-31875 Washroom Rentals	\$10,500		\$10,500	\$9,923	\$10,500	\$10,500		
<b>Total Contracted Services</b>	<b>\$131,550</b>		<b>\$131,550</b>	<b>\$146,353</b>	<b>\$132,650</b>	<b>\$138,050</b>	<b>(\$1,100)</b>	<b>(0.83%)</b>
Rents & Financials								
5-57000 Interest & Penalties				\$22				
<b>Total Rents &amp; Financials</b>				<b>\$22</b>				
<b>Total Expense</b>	<b>\$1,135,809</b>	<b>\$1,100</b>	<b>\$1,136,909</b>	<b>\$1,025,931</b>	<b>\$1,021,560</b>	<b>\$1,039,570</b>	<b>\$115,349</b>	<b>11.29%</b>
Long Term Debt								
5-50000 Debenture - Interest	\$22,514		\$22,514	\$24,388	\$24,388	\$24,388	(\$1,874)	(7.68%)
5-50001 Debenture - Payments	\$43,335		\$43,335	\$43,335	\$43,335	\$43,335		
<b>Total Long Term Debt</b>	<b>\$65,849</b>		<b>\$65,849</b>	<b>\$67,723</b>	<b>\$67,723</b>	<b>\$67,723</b>	<b>(\$1,874)</b>	<b>(2.77%)</b>
<b>Total Debt</b>	<b>\$65,849</b>		<b>\$65,849</b>	<b>\$67,723</b>	<b>\$67,723</b>	<b>\$67,723</b>	<b>(\$1,874)</b>	<b>(2.77%)</b>
Transfer To/From Reserve								
6-20072 Reserve Transfer - Parks	\$6,000		\$6,000				\$6,000	
6-20080 RSRV xFr - Pitmans Bay	(\$450)		(\$450)	(\$1,857)	(\$450)	(\$450)		
6-21010 Reserve Transfer - Brunel Locks Park	(\$2,500)		(\$2,500)		(\$2,500)	(\$2,500)		
<b>Total Transfer To/From Reserve</b>	<b>\$3,050</b>		<b>\$3,050</b>	<b>(\$1,857)</b>	<b>(\$2,950)</b>	<b>(\$2,950)</b>	<b>\$6,000</b>	<b>(203.39%)</b>
<b>Total Reserve Transfer</b>	<b>\$3,050</b>		<b>\$3,050</b>	<b>(\$1,857)</b>	<b>(\$2,950)</b>	<b>(\$2,950)</b>	<b>\$6,000</b>	<b>(203.39%)</b>
Internal Allocations								
5-43000 Int. Recovery of Equip				(\$569)				
5-83000 Int. Equipment Lease				\$3,077				
<b>Total Internal Allocations</b>				<b>\$2,508</b>				
<b>Net Levy</b>	<b>\$1,061,280</b>	<b>\$1,100</b>	<b>\$1,062,380</b>	<b>\$919,695</b>	<b>\$968,086</b>	<b>\$984,428</b>	<b>\$94,294</b>	<b>9.74%</b>
2 Capital Fund								
Deferred Revenue								
7-90020 DC's Recognized - Outdoor Recreation	(\$8,449)		(\$8,449)				(\$8,449)	
7-92000 Deferred Parkland Fee Recognized	(\$500,000)		(\$500,000)				(\$500,000)	
<b>Total Deferred Revenue</b>	<b>(\$508,449)</b>		<b>(\$508,449)</b>				<b>(\$508,449)</b>	
<b>Total Revenue</b>	<b>(\$508,449)</b>		<b>(\$508,449)</b>				<b>(\$508,449)</b>	
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
9-20070 Reserve Transfer - Cemetery	(\$1,200)		(\$1,200)	\$12,000	\$4,000	\$4,000	(\$5,200)	(130.00%)
9-20072 Reserve Transfer - Parks	(\$1,017,868)		(\$1,017,868)	\$142,136	\$172,325	\$98,226	(\$1,190,193)	(690.67%)
9-20090 Reserve Transfer - Fleet	(\$35,000)		(\$35,000)	(\$104,936)	(\$117,000)	(\$95,485)	\$82,000	(70.09%)
<b>Total Transfer To/From Reserve</b>	<b>(\$1,054,068)</b>		<b>(\$1,054,068)</b>	<b>\$49,200</b>	<b>\$59,325</b>	<b>\$6,741</b>	<b>(\$1,113,393)</b>	<b>(1,876.77%)</b>
<b>Total Reserve Transfer</b>	<b>(\$1,054,068)</b>		<b>(\$1,054,068)</b>	<b>\$49,200</b>	<b>\$59,325</b>	<b>\$6,741</b>	<b>(\$1,113,393)</b>	<b>(1,876.77%)</b>
Capital Expenses								
8-21750 Materials & Supplies	\$35,000		\$35,000	\$111,843	\$117,000	\$102,392	(\$82,000)	(70.09%)
8-30500 Consulting Fees				\$38,553		\$74,000		
8-30525 Contractors	\$1,839,671		\$1,839,671	\$97,928	\$121,200	\$114,392	\$1,718,471	1,417.88%
8-31600 Professional Fees	\$30,000		\$30,000				\$30,000	
<b>Total Capital Expenses</b>	<b>\$1,904,671</b>		<b>\$1,904,671</b>	<b>\$248,324</b>	<b>\$238,200</b>	<b>\$290,784</b>	<b>\$1,666,471</b>	<b>699.61%</b>

**Parks & Cemeteries**



**Draft  
Actuals Unaudited**

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
<b>Net Levy</b>	<b>\$342,154</b>		<b>\$342,154</b>	<b>\$297,524</b>	<b>\$297,525</b>	<b>\$297,525</b>	<b>\$44,629</b>	<b>15.00%</b>
<b>Total Parks &amp; Cemeteries</b>	<b>\$1,403,434</b>	<b>\$1,100</b>	<b>\$1,404,534</b>	<b>\$1,217,219</b>	<b>\$1,265,611</b>	<b>\$1,281,953</b>	<b>\$138,923</b>	<b>10.98%</b>

Cemeteries



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40160 Cornerstone Revenue	(\$5,500)		(\$5,500)	(\$6,000)	(\$5,500)	(\$5,500)		
4-40195 Disinterment				(\$2,200)				
4-40320 Grass & Device Revenue	(\$4,550)		(\$4,550)	(\$6,350)	(\$4,550)	(\$4,550)		
4-40380 Interment - Grave	(\$32,600)		(\$32,600)	(\$33,300)	(\$32,600)	(\$32,600)		
4-40390 Interment - Cremation	(\$16,500)		(\$16,500)	(\$18,400)	(\$14,100)	(\$14,100)	(\$2,400)	17.02%
4-40440 Miscellaneous Revenue				(\$1)				
4-40485 Niche - Columbarium	(\$20,718)		(\$20,718)	(\$31,323)	(\$14,500)	(\$14,500)	(\$6,218)	42.88%
4-40487 Niche - Second Open/Close	(\$150)		(\$150)		(\$150)	(\$150)		
4-40555 Plaque - Bronze Wreath	(\$3,750)		(\$3,750)	(\$6,300)	(\$3,750)	(\$3,750)		
4-40560 Plot - Single Adult	(\$7,200)		(\$7,200)	(\$8,352)	(\$7,200)	(\$7,200)		
4-40561 Plot - Double Adult	(\$7,680)		(\$7,680)	(\$5,908)	(\$7,680)	(\$7,680)		
4-40563 Plot - Single Cremation	(\$720)		(\$720)	(\$2,040)	(\$720)	(\$720)		
4-40802 Vault Transfer Fee	(\$1,200)		(\$1,200)	(\$100)	(\$1,200)	(\$1,200)		
4-40810 Weekend Surcharge	(\$3,600)		(\$3,600)	(\$5,325)	(\$3,600)	(\$3,600)		
4-40815 Monument Staking Fee	(\$3,000)		(\$3,000)	(\$4,500)			(\$3,000)	
4-40820 Winter Vault	(\$6,000)		(\$6,000)	(\$4,200)	(\$6,000)	(\$6,000)		
4-70030 Interest	(\$2,345)		(\$2,345)	(\$3,242)	(\$2,345)	(\$2,345)		
4-70040 Investment Income				(\$6,048)				
<b>Total Revenue</b>	<b>(\$115,513)</b>		<b>(\$115,513)</b>	<b>(\$143,589)</b>	<b>(\$103,895)</b>	<b>(\$103,895)</b>	<b>(\$11,618)</b>	<b>11.18%</b>
<b>Donations</b>								
4-50010 Donations - Individual & Corporate				(\$850)				
<b>Total Donations</b>				<b>(\$850)</b>				
<b>Total Revenue</b>	<b>(\$115,513)</b>		<b>(\$115,513)</b>	<b>(\$144,439)</b>	<b>(\$103,895)</b>	<b>(\$103,895)</b>	<b>(\$11,618)</b>	<b>11.18%</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$182,575		\$182,575	\$144,030	\$158,439	\$158,439	\$24,136	15.23%
5-10010 Salaries & Wages - PT	\$20,045		\$20,045	\$25,755	\$19,801	\$19,801	\$244	1.23%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$202,620</b>		<b>\$202,620</b>	<b>\$169,785</b>	<b>\$178,240</b>	<b>\$178,240</b>	<b>\$24,380</b>	<b>13.68%</b>
<b>Materials &amp; Supplies</b>								
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000				\$1,000	
5-20450 Clothing & Safety Supplies	\$1,200		\$1,200	\$1,276	\$900	\$900	\$300	33.33%
5-20500 Columbarium Supplies	\$3,000		\$3,000	\$5,492	\$1,200	\$5,400	\$1,800	150.00%
5-20600 Cornerstone	\$2,625		\$2,625	\$3,089	\$2,625	\$2,625		
5-20940 Employee Allowance				\$9				
5-21000 Equipment Repairs & Maintenance	\$1,000		\$1,000	\$37			\$1,000	
5-21100 Fleet R&M M&S	\$3,071		\$3,071	\$7,045	\$1,271	\$5,871	\$1,800	141.62%
5-21200 Fuel (Gas, diesel)	\$5,000		\$5,000	\$5,850	\$4,000	\$5,000	\$1,000	25.00%
5-21300 Grave Maintenance	\$3,000		\$3,000	\$3,783	\$3,000	\$3,800		
5-21500 Hydro	\$1,800		\$1,800	\$2,146	\$1,800	\$1,800		
5-21625 Licencing Fee	\$1,430		\$1,430	\$1,692	\$1,430	\$1,430		
5-21800 Meals & Accommodations	\$800		\$800	\$800	\$800	\$800		
5-22250 Office Supplies	\$1,000		\$1,000	\$911	\$1,000	\$1,000		
5-22480 Property - R&M Materials & Supply	\$3,000		\$3,000	\$2,542	\$3,000	\$3,000		
5-22850 Sewer	\$700		\$700	\$99	\$700	\$700		
5-22900 Small Tools & Equipment	\$4,600		\$4,600	\$3,352	\$4,600	\$4,600		
5-23100 Telephone - Cellular	\$1,380		\$1,380	\$1,241	\$1,102	\$1,102	\$278	25.23%
5-23250 Water	\$1,700		\$1,700	\$1,468	\$1,700	\$1,700		
<b>Total Materials &amp; Supplies</b>	<b>\$36,306</b>		<b>\$36,306</b>	<b>\$40,032</b>	<b>\$29,128</b>	<b>\$39,728</b>	<b>\$7,178</b>	<b>24.64%</b>
<b>Contracted Services</b>								
5-30100 Accounting/Audit Fees	\$1,000		\$1,000	\$1,000	\$1,000	\$1,000		
5-30525 Contractors	\$7,100		\$7,100	\$4,129	\$7,100	\$7,100		
5-30635 Fleet Maint - C.S.				\$2,959				
5-31000 Garbage Collection	\$200		\$200		\$200	\$200		
5-31610 Property - R&M Contracted Services	\$8,000		\$8,000	\$4,160	\$8,000	\$7,000		
5-31655 Software Maint & Support	\$2,000		\$2,000	\$3,400	\$2,000	\$2,000		
<b>Total Contracted Services</b>	<b>\$18,300</b>		<b>\$18,300</b>	<b>\$15,648</b>	<b>\$18,300</b>	<b>\$17,300</b>		
<b>Total Expense</b>	<b>\$257,226</b>		<b>\$257,226</b>	<b>\$225,465</b>	<b>\$225,668</b>	<b>\$235,268</b>	<b>\$31,558</b>	<b>13.98%</b>
<b>Total Debt</b>								

Cemeteries



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
<b>Total Reserve Transfer</b>								
<b>Internal Allocations</b>								
5-43000 Int. Recovery of Equip				(\$154)				
<b>Total Internal Allocations</b>				(\$154)				
<b>Net Levy</b>	\$141,713		\$141,713	\$80,872	\$121,773	\$131,373	\$19,940	16.37%
2 Capital Fund								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Transfer To/From Reserve</b>								
9-20070 Reserve Transfer - Cemetery	(\$1,200)		(\$1,200)	\$12,000	\$4,000	\$4,000	(\$5,200)	(130.00%)
9-20090 Reserve Transfer - Fleet				(\$10,033)	(\$12,000)	(\$10,033)	\$12,000	(100.00%)
<b>Total Transfer To/From Reserve</b>	(\$1,200)		(\$1,200)	\$1,967	(\$8,000)	(\$6,033)	\$6,800	(85.00%)
<b>Total Reserve Transfer</b>	(\$1,200)		(\$1,200)	\$1,967	(\$8,000)	(\$6,033)	\$6,800	(85.00%)
<b>Capital Expenses</b>								
8-21750 Materials & Supplies				\$10,033	\$12,000	\$10,033	(\$12,000)	(100.00%)
8-30525 Contractors	\$15,000		\$15,000		\$8,000	\$8,000	\$7,000	87.50%
<b>Total Capital Expenses</b>	\$15,000		\$15,000	\$10,033	\$20,000	\$18,033	(\$5,000)	(25.00%)
<b>Net Levy</b>	\$13,800		\$13,800	\$12,000	\$12,000	\$12,000	\$1,800	15.00%
<b>Total Cemeteries</b>	\$155,513		\$155,513	\$92,872	\$133,773	\$143,373	\$21,740	16.25%

Parks and Trails



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30040 Dock Lease - Public	(\$19,563)		(\$19,563)	(\$23,663)	(\$6,000)	(\$21,000)	(\$13,563)	226.05%
4-40418 Locks Permits	(\$7,952)		(\$7,952)	(\$6,408)	(\$7,952)	\$4,980		
4-40660 Restitution Payment				(\$100)				
4-40793 Tree Planting Revenue	(\$400)		(\$400)		(\$400)			
<b>Total Revenue</b>	<b>(\$27,915)</b>		<b>(\$27,915)</b>	<b>(\$30,171)</b>	<b>(\$14,352)</b>	<b>(\$16,020)</b>	<b>(\$13,563)</b>	<b>94.50%</b>
<b>Total Revenue</b>	<b>(\$27,915)</b>		<b>(\$27,915)</b>	<b>(\$30,171)</b>	<b>(\$14,352)</b>	<b>(\$16,020)</b>	<b>(\$13,563)</b>	<b>94.50%</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$302,858		\$302,858	\$229,762	\$244,983	\$244,983	\$57,875	23.62%
5-10010 Salaries & Wages - PT	\$248,767		\$248,767	\$225,965	\$232,001	\$232,001	\$16,766	7.23%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$551,625</b>		<b>\$551,625</b>	<b>\$455,727</b>	<b>\$476,984</b>	<b>\$476,984</b>	<b>\$74,641</b>	<b>15.65%</b>
<b>Materials &amp; Supplies</b>								
5-20350 Building R&M Materials & Supply				\$15				
5-20450 Clothing & Safety Supplies	\$3,500		\$3,500	\$2,348	\$3,500	\$3,500		
5-20750 Custodial Supplies	\$2,800		\$2,800	\$2,835	\$2,800	\$2,800		
5-20855 Dock - Repairs & Maintenance	\$4,200		\$4,200	\$2,410	\$4,200	\$4,200		
5-20940 Employee Allowance				\$5				
5-21000 Equipment Repairs & Maintenance	\$6,000	\$1,100	\$7,100	\$4,865	\$6,000	\$6,000	\$1,100	18.33%
5-21100 Fleet R&M M&S	\$3,000		\$3,000	\$8,690	\$3,000	\$3,000		
5-21105 Flag Maintenance	\$4,000		\$4,000	\$3,518	\$3,000	\$3,600	\$1,000	33.33%
5-21200 Fuel (Gas, diesel)	\$23,133		\$23,133	\$25,582	\$18,953	\$18,953	\$4,180	22.05%
5-21477 Horticulture/Beautification	\$20,000		\$20,000	\$21,436	\$20,000	\$20,000		
5-21500 Hydro	\$19,000		\$19,000	\$17,217	\$18,000	\$18,000	\$1,000	5.56%
5-21625 Licencing Fee	\$955		\$955	\$720	\$955	\$955		
5-21800 Meals & Accommodations	\$1,080		\$1,080	\$535	\$1,080	\$280		
5-21950 Mileage				\$89				
5-22250 Office Supplies	\$300		\$300	\$179	\$300	\$300		
5-22450 Promotion/Special Events	\$500		\$500				\$500	
5-22475 Propane	\$5,750		\$5,750	\$5,512	\$5,750	\$5,750		
5-22480 Property - R&M Materials & Supply	\$84,750		\$84,750	\$77,941	\$84,750	\$84,750		
5-22850 Sewer	\$500		\$500	\$688	\$500	\$500		
5-22875 Signage	\$4,000		\$4,000	\$4,579	\$4,000	\$4,000		
5-22900 Small Tools & Equipment	\$1,000		\$1,000	\$949			\$1,000	
5-23100 Telephone - Cellular	\$2,040		\$2,040	\$1,765	\$2,570	\$2,570	(\$530)	(20.62%)
5-23105 Telephone - Landline	\$900		\$900	\$882	\$900	\$900		
5-23155 Tree Maintenance	\$6,000		\$6,000	\$6,313	\$4,000	\$6,210	\$2,000	50.00%
5-23250 Water	\$20,300		\$20,300	\$24,939	\$20,300	\$20,300		
<b>Total Materials &amp; Supplies</b>	<b>\$213,708</b>	<b>\$1,100</b>	<b>\$214,808</b>	<b>\$214,012</b>	<b>\$204,558</b>	<b>\$206,568</b>	<b>\$10,250</b>	<b>5.01%</b>
<b>Contracted Services</b>								
5-30525 Contractors				\$3,222	\$1,100	\$4,600	(\$1,100)	(100.00%)
5-30635 Fleet Maint - C.S.	\$4,600		\$4,600	\$11,886	\$4,600	\$7,500		
5-31000 Garbage Collection	\$34,200		\$34,200	\$40,444	\$34,200	\$34,200		
5-31400 Maintenance Contracts	\$63,500		\$63,500	\$64,755	\$63,500	\$63,500		
5-31610 Property - R&M Contracted Services	\$450		\$450	\$475	\$450	\$450		
5-31875 Washroom Rentals	\$10,500		\$10,500	\$9,923	\$10,500	\$10,500		
<b>Total Contracted Services</b>	<b>\$113,250</b>		<b>\$113,250</b>	<b>\$130,705</b>	<b>\$114,350</b>	<b>\$120,750</b>	<b>(\$1,100)</b>	<b>(0.96%)</b>
<b>Rents &amp; Financials</b>								
5-57000 Interest & Penalties				\$22				
<b>Total Rents &amp; Financials</b>				<b>\$22</b>				
<b>Total Expense</b>	<b>\$878,583</b>	<b>\$1,100</b>	<b>\$879,683</b>	<b>\$800,466</b>	<b>\$795,892</b>	<b>\$804,302</b>	<b>\$83,791</b>	<b>10.53%</b>
<b>Long Term Debt</b>								
5-50000 Debenture - Interest	\$22,514		\$22,514	\$24,388	\$24,388	\$24,388	(\$1,874)	(7.68%)
5-50001 Debenture - Payments	\$43,335		\$43,335	\$43,335	\$43,335	\$43,335		
<b>Total Long Term Debt</b>	<b>\$65,849</b>		<b>\$65,849</b>	<b>\$67,723</b>	<b>\$67,723</b>	<b>\$67,723</b>	<b>(\$1,874)</b>	<b>(2.77%)</b>
<b>Total Debt</b>	<b>\$65,849</b>		<b>\$65,849</b>	<b>\$67,723</b>	<b>\$67,723</b>	<b>\$67,723</b>	<b>(\$1,874)</b>	<b>(2.77%)</b>
<b>Transfer To/From Reserve</b>								
6-20072 Reserve Transfer - Parks	\$6,000		\$6,000				\$6,000	
6-20080 RSRV xFr - Pitmans Bay	(\$450)		(\$450)	(\$1,857)	(\$450)	(\$450)		



Parks and Trails



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
6-21010 Reserve Transfer - Brunel Locks Park	(\$2,500)		(\$2,500)			(\$2,500)		
<b>Total Transfer To/From Reserve</b>	<b>\$3,050</b>		<b>\$3,050</b>	<b>(\$1,857)</b>	<b>(\$2,950)</b>	<b>(\$2,950)</b>	<b>\$6,000</b>	<b>(203.39%)</b>
<b>Total Reserve Transfer</b>	<b>\$3,050</b>		<b>\$3,050</b>	<b>(\$1,857)</b>	<b>(\$2,950)</b>	<b>(\$2,950)</b>	<b>\$6,000</b>	<b>(203.39%)</b>
<b>Internal Allocations</b>								
5-43000 Int. Recovery of Equip				(\$415)				
5-83000 Int. Equipment Lease				\$3,077				
<b>Total Internal Allocations</b>				<b>\$2,662</b>				
<b>Net Levy</b>	<b>\$919,567</b>	<b>\$1,100</b>	<b>\$920,667</b>	<b>\$838,823</b>	<b>\$846,313</b>	<b>\$853,055</b>	<b>\$74,354</b>	<b>8.79%</b>
<b>2 Capital Fund</b>								
<b>Deferred Revenue</b>								
7-90020 DC's Recognized - Outdoor Recreation	(\$8,449)		(\$8,449)				(\$8,449)	
7-92000 Deferred Parkland Fee Recognized	(\$500,000)		(\$500,000)				(\$500,000)	
<b>Total Deferred Revenue</b>	<b>(\$508,449)</b>		<b>(\$508,449)</b>				<b>(\$508,449)</b>	
<b>Total Revenue</b>	<b>(\$508,449)</b>		<b>(\$508,449)</b>				<b>(\$508,449)</b>	
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Transfer To/From Reserve</b>								
9-20072 Reserve Transfer - Parks	(\$1,017,868)		(\$1,017,868)	\$142,136	\$172,325	\$98,226	(\$1,190,193)	(690.67%)
9-20090 Reserve Transfer - Fleet	(\$35,000)		(\$35,000)	(\$94,903)	(\$105,000)	(\$85,452)	\$70,000	(66.67%)
<b>Total Transfer To/From Reserve</b>	<b>(\$1,052,868)</b>		<b>(\$1,052,868)</b>	<b>\$47,233</b>	<b>\$67,325</b>	<b>\$12,774</b>	<b>(\$1,120,193)</b>	<b>(1,663.86%)</b>
<b>Total Reserve Transfer</b>	<b>(\$1,052,868)</b>		<b>(\$1,052,868)</b>	<b>\$47,233</b>	<b>\$67,325</b>	<b>\$12,774</b>	<b>(\$1,120,193)</b>	<b>(1,663.86%)</b>
<b>Capital Expenses</b>								
8-21750 Materials & Supplies	\$35,000		\$35,000	\$101,810	\$105,000	\$92,359	(\$70,000)	(66.67%)
8-30500 Consulting Fees				\$38,553		\$74,000		
8-30525 Contractors	\$1,824,671		\$1,824,671	\$97,928	\$113,200	\$106,392	\$1,711,471	1,511.90%
8-31600 Professional Fees	\$30,000		\$30,000				\$30,000	
<b>Total Capital Expenses</b>	<b>\$1,889,671</b>		<b>\$1,889,671</b>	<b>\$238,291</b>	<b>\$218,200</b>	<b>\$272,751</b>	<b>\$1,671,471</b>	<b>766.03%</b>
<b>Net Levy</b>	<b>\$328,354</b>		<b>\$328,354</b>	<b>\$285,524</b>	<b>\$285,525</b>	<b>\$285,525</b>	<b>\$42,829</b>	<b>15.00%</b>
<b>Total Parks and Trails</b>	<b>\$1,247,921</b>	<b>\$1,100</b>	<b>\$1,249,021</b>	<b>\$1,124,347</b>	<b>\$1,131,838</b>	<b>\$1,138,580</b>	<b>\$117,183</b>	<b>10.35%</b>

Fire & Emergency Services



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-20050 Federal- HST/GST Recovery	(\$5,628)		(\$5,628)		(\$5,628)	(\$5,628)		
4-21060 Prov - Fire Call Revenue	(\$7,000)		(\$7,000)	(\$7,010)	(\$7,000)	(\$7,000)		
4-22010 Municipal - District	(\$10,000)		(\$10,000)	(\$13,004)	(\$10,000)	(\$10,000)		
4-22030 Municipal - Lake of Bays	(\$176,201)		(\$176,201)	(\$173,170)	(\$176,201)	(\$176,201)		
4-30090 Lease	(\$4,200)		(\$4,200)	(\$4,411)	(\$4,200)	(\$4,200)		
4-40365 Insurance Recovery	(\$25,000)		(\$25,000)	(\$24,688)	(\$25,000)	(\$25,000)		
4-40440 Miscellaneous Revenue	(\$8,000)		(\$8,000)	(\$11,573)	(\$5,600)	(\$5,600)	(\$2,400)	42.86%
4-40450 MNR Fire	(\$6,602)		(\$6,602)	(\$6,171)	(\$6,348)	(\$6,348)	(\$254)	4.00%
<b>Total Revenue</b>	<b>(\$242,631)</b>		<b>(\$242,631)</b>	<b>(\$240,027)</b>	<b>(\$239,977)</b>	<b>(\$239,977)</b>	<b>(\$2,654)</b>	<b>1.11%</b>
<b>Grants</b>								
4-23000 Community Grant				(\$5,000)				
<b>Total Grants</b>				<b>(\$5,000)</b>				
<b>Donations</b>								
4-50010 Donations - Individual & Corporate				(\$8,182)				
<b>Total Donations</b>				<b>(\$8,182)</b>				
<b>Total Revenue</b>	<b>(\$242,631)</b>		<b>(\$242,631)</b>	<b>(\$253,209)</b>	<b>(\$239,977)</b>	<b>(\$239,977)</b>	<b>(\$2,654)</b>	<b>1.11%</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$639,299		\$639,299	\$621,872	\$625,685	\$625,685	\$13,614	2.18%
5-10010 Salaries & Wages - PT	\$285,840	\$3,000	\$288,840	\$282,218	\$280,049	\$280,049	\$8,791	3.14%
5-12000 Insurance - Recovery				\$1,227				
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$925,139</b>	<b>\$3,000</b>	<b>\$928,139</b>	<b>\$905,317</b>	<b>\$905,734</b>	<b>\$905,734</b>	<b>\$22,405</b>	<b>2.47%</b>
<b>Materials &amp; Supplies</b>								
5-20350 Building R&M Materials & Supply	\$2,500		\$2,500	\$2,358	\$10,000	\$10,000	(\$7,500)	(75.00%)
5-20450 Clothing & Safety Supplies	\$17,000		\$17,000	\$16,180	\$17,000	\$17,000		
5-20525 Comm Equip - R&M Materials & Supply	\$4,000		\$4,000	\$1,692	\$5,300	\$5,300	(\$1,300)	(24.53%)
5-20700 Courier	\$350		\$350	\$659	\$350	\$350		
5-20750 Custodial Supplies	\$2,000		\$2,000	\$1,004	\$2,000	\$2,000		
5-20925 Educational Supplies	\$12,000		\$12,000	\$10,791	\$12,000	\$12,000		
5-21000 Equipment Repairs & Maintenance	\$9,000		\$9,000	\$5,325	\$9,000	\$9,000		
5-21050 Fire Prevention	\$6,000		\$6,000	\$1,417	\$8,000	\$8,000	(\$2,000)	(25.00%)
5-21100 Fleet R&M M&S	\$45,000		\$45,000	\$53,295	\$42,000	\$42,000	\$3,000	7.14%
5-21200 Fuel (Gas, diesel)	\$21,000		\$21,000	\$24,236	\$19,000	\$19,000	\$2,000	10.53%
5-21500 Hydro	\$14,175		\$14,175	\$11,915	\$14,175	\$14,175		
5-21750 Materials & Supplies	\$4,500		\$4,500	\$966	\$4,500	\$4,500		
5-21800 Meals & Accommodations	\$7,118		\$7,118	\$3,638	\$7,118	\$7,118		
5-22060 Minor Acquisitions				\$13,339				
5-22150 Natural Gas	\$6,400		\$6,400	\$7,905	\$6,400	\$6,400		
5-22250 Office Supplies	\$950		\$950	\$2,149	\$4,250	\$4,250	(\$3,300)	(77.65%)
5-22585 Radio Tower R&M	\$5,400		\$5,400	\$3,339	\$3,000	\$3,000	\$2,400	80.00%
5-22850 Sewer	\$770		\$770	\$509	\$770	\$770		
5-22955 Specialized Equipment	\$10,000		\$10,000	\$17,421	\$10,000	\$10,000		
5-23100 Telephone - Cellular	\$2,760		\$2,760	\$2,645	\$3,100	\$3,100	(\$340)	(10.97%)
5-23105 Telephone - Landline	\$2,700		\$2,700	\$2,784	\$2,000	\$2,000	\$700	35.00%
5-23175 Volunteer/Staff Appreciation	\$6,000		\$6,000	\$3,043	\$6,000	\$6,000		
5-23180 Health & Wellness Program	\$10,000	(\$3,000)	\$7,000	\$8,062	\$10,000	\$10,000	(\$3,000)	(30.00%)
5-23250 Water	\$766		\$766	\$570	\$766	\$766		
<b>Total Materials &amp; Supplies</b>	<b>\$190,389</b>	<b>(\$3,000)</b>	<b>\$187,389</b>	<b>\$195,242</b>	<b>\$196,729</b>	<b>\$196,729</b>	<b>(\$9,340)</b>	<b>(4.75%)</b>
<b>Contracted Services</b>								
5-30100 Accounting/Audit Fees					\$2,550	\$2,550	(\$2,550)	(100.00%)
5-30250 Building R & M Contracted Services	\$6,500		\$6,500	\$12,269			\$6,500	
5-30600 Copying Expenses	\$600		\$600	\$544			\$600	
5-31000 Garbage Collection	\$1,000		\$1,000	\$744	\$1,000	\$1,000		
5-31150 Hydrant Rental	\$36,140		\$36,140	\$34,209	\$34,535	\$34,535	\$1,605	4.65%
5-31400 Maintenance Contracts	\$1,000		\$1,000	\$1,735			\$1,000	
5-31625 Service Contracts	\$48,840		\$48,840	\$40,050	\$39,632	\$39,632	\$9,208	23.23%
5-31655 Software Maint & Support	\$2,700		\$2,700	\$2,728			\$2,700	
<b>Total Contracted Services</b>	<b>\$96,780</b>		<b>\$96,780</b>	<b>\$92,279</b>	<b>\$77,717</b>	<b>\$77,717</b>	<b>\$19,063</b>	<b>24.53%</b>
<b>Total Expense</b>	<b>\$1,212,308</b>		<b>\$1,212,308</b>	<b>\$1,192,838</b>	<b>\$1,180,180</b>	<b>\$1,180,180</b>	<b>\$32,128</b>	<b>2.72%</b>

Fire & Emergency Services



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>Long Term Debt</b>								
5-50000 Debenture - Interest	\$21,771		\$21,771	\$23,689	\$23,689	\$23,689	(\$1,918)	(8.10%)
5-50001 Debenture - Payments	\$38,106		\$38,106	\$36,187	\$36,187	\$36,187	\$1,919	5.30%
<b>Total Long Term Debt</b>	<b>\$59,877</b>		<b>\$59,877</b>	<b>\$59,876</b>	<b>\$59,876</b>	<b>\$59,876</b>	<b>\$1</b>	
<b>Total Debt</b>	<b>\$59,877</b>		<b>\$59,877</b>	<b>\$59,876</b>	<b>\$59,876</b>	<b>\$59,876</b>	<b>\$1</b>	
<b>Total Reserve Transfer</b>								
<b>Internal Allocations</b>								
5-43000 Int. Recovery of Equip				(\$1,584)				
<b>Total Internal Allocations</b>				<b>(\$1,584)</b>				
<b>Net Levy</b>	<b>\$1,029,554</b>		<b>\$1,029,554</b>	<b>\$997,921</b>	<b>\$1,000,079</b>	<b>\$1,000,079</b>	<b>\$29,475</b>	<b>2.95%</b>
<b>2 Capital Fund</b>								
<b>Revenue</b>								
7-60010 Sale of Equipment				(\$45,000)				
<b>Total Revenue</b>				<b>(\$45,000)</b>				
<b>Total Revenue</b>				<b>(\$45,000)</b>				
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Transfer To/From Reserve</b>								
9-20040 Reserve Transfer - Fire Equipment	(\$171,036)		(\$171,036)	\$205,792	\$132,455	\$132,455	(\$303,491)	(229.13%)
<b>Total Transfer To/From Reserve</b>	<b>(\$171,036)</b>		<b>(\$171,036)</b>	<b>\$205,792</b>	<b>\$132,455</b>	<b>\$132,455</b>	<b>(\$303,491)</b>	<b>(229.13%)</b>
<b>Total Reserve Transfer</b>	<b>(\$171,036)</b>		<b>(\$171,036)</b>	<b>\$205,792</b>	<b>\$132,455</b>	<b>\$132,455</b>	<b>(\$303,491)</b>	<b>(229.13%)</b>
<b>Capital Expenses</b>								
8-21750 Materials & Supplies	\$445,356		\$445,356	\$53,017	\$55,867	\$55,867	\$389,489	697.17%
8-30525 Contractors	\$40,000		\$40,000	\$59,513	\$85,000	\$85,000	(\$45,000)	(52.94%)
<b>Total Capital Expenses</b>	<b>\$485,356</b>		<b>\$485,356</b>	<b>\$112,530</b>	<b>\$140,867</b>	<b>\$140,867</b>	<b>\$344,489</b>	<b>244.55%</b>
<b>Net Levy</b>	<b>\$314,320</b>		<b>\$314,320</b>	<b>\$273,322</b>	<b>\$273,322</b>	<b>\$273,322</b>	<b>\$40,998</b>	<b>15.00%</b>
<b>Total Fire &amp; Emergency Services</b>	<b>\$1,343,874</b>		<b>\$1,343,874</b>	<b>\$1,271,243</b>	<b>\$1,273,401</b>	<b>\$1,273,401</b>	<b>\$70,473</b>	<b>5.53%</b>

Emergency Planning



Draft  
Actuals Unaudited

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
1 Operating Fund								
<b>Total Revenue</b>	<hr/>							
Salary, Wages & Benefits	<hr/>							
5-10000 Salaries & Wages - FT	\$33,560		\$33,560	\$32,810	\$32,848	\$32,848	\$712	2.17%
<b>Total Salary, Wages &amp; Benefits</b>	\$33,560		\$33,560	\$32,810	\$32,848	\$32,848	\$712	2.17%
Materials & Supplies	<hr/>							
5-21750 Materials & Supplies	\$4,500		\$4,500	\$966	\$4,500	\$4,500		
5-21800 Meals & Accommodations	\$768		\$768	\$21	\$768	\$768		
<b>Total Materials &amp; Supplies</b>	\$5,268		\$5,268	\$987	\$5,268	\$5,268		
<b>Total Expense</b>	<b>\$38,828</b>		<b>\$38,828</b>	<b>\$33,797</b>	<b>\$38,116</b>	<b>\$38,116</b>	<b>\$712</b>	<b>1.87%</b>
<b>Total Debt</b>	<hr/>							
<b>Total Reserve Transfer</b>	<hr/>							
<b>Net Levy</b>	<b>\$38,828</b>		<b>\$38,828</b>	<b>\$33,797</b>	<b>\$38,116</b>	<b>\$38,116</b>	<b>\$712</b>	<b>1.87%</b>
<b>Total Emergency Planning</b>	<b>\$38,828</b>		<b>\$38,828</b>	<b>\$33,797</b>	<b>\$38,116</b>	<b>\$38,116</b>	<b>\$712</b>	<b>1.87%</b>



	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-20050 Federal- HST/GST Recovery	(\$5,628)		(\$5,628)		(\$5,628)	(\$5,628)		
4-21060 Prov - Fire Call Revenue	(\$7,000)		(\$7,000)	(\$7,010)	(\$7,000)	(\$7,000)		
4-22010 Municipal - District	(\$10,000)		(\$10,000)	(\$13,004)	(\$10,000)	(\$10,000)		
4-22030 Municipal - Lake of Bays	(\$176,201)		(\$176,201)	(\$173,170)	(\$176,201)	(\$176,201)		
4-30090 Lease	(\$4,200)		(\$4,200)	(\$4,411)	(\$4,200)	(\$4,200)		
4-40365 Insurance Recovery	(\$25,000)		(\$25,000)	(\$24,688)	(\$25,000)	(\$25,000)		
4-40440 Miscellaneous Revenue	(\$8,000)		(\$8,000)	(\$11,573)	(\$5,600)	(\$5,600)	(\$2,400)	42.86%
4-40450 MNR Fire	(\$6,602)		(\$6,602)	(\$6,171)	(\$6,348)	(\$6,348)	(\$254)	4.00%
<b>Total Revenue</b>	<b>(\$242,631)</b>		<b>(\$242,631)</b>	<b>(\$240,027)</b>	<b>(\$239,977)</b>	<b>(\$239,977)</b>	<b>(\$2,654)</b>	<b>1.11%</b>
<b>Grants</b>								
4-23000 Community Grant				(\$5,000)				
<b>Total Grants</b>				<b>(\$5,000)</b>				
<b>Donations</b>								
4-50010 Donations - Individual & Corporate				(\$8,182)				
<b>Total Donations</b>				<b>(\$8,182)</b>				
<b>Total Revenue</b>	<b>(\$242,631)</b>		<b>(\$242,631)</b>	<b>(\$253,209)</b>	<b>(\$239,977)</b>	<b>(\$239,977)</b>	<b>(\$2,654)</b>	<b>1.11%</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$605,739		\$605,739	\$589,062	\$592,837	\$592,837	\$12,902	2.18%
5-10010 Salaries & Wages - PT	\$285,840	\$3,000	\$288,840	\$282,218	\$280,049	\$280,049	\$8,791	3.14%
5-12000 Insurance - Recovery				\$1,227				
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$891,579</b>	<b>\$3,000</b>	<b>\$894,579</b>	<b>\$872,507</b>	<b>\$872,886</b>	<b>\$872,886</b>	<b>\$21,693</b>	<b>2.49%</b>
<b>Materials &amp; Supplies</b>								
5-20350 Building R&M Materials & Supply	\$2,500		\$2,500	\$2,358	\$10,000	\$10,000	(\$7,500)	(75.00%)
5-20450 Clothing & Safety Supplies	\$17,000		\$17,000	\$16,180	\$17,000	\$17,000		
5-20525 Comm Equip - R&M Materials & Supply	\$4,000		\$4,000	\$1,692	\$5,300	\$5,300	(\$1,300)	(24.53%)
5-20700 Courier	\$350		\$350	\$659	\$350	\$350		
5-20750 Custodial Supplies	\$2,000		\$2,000	\$1,004	\$2,000	\$2,000		
5-20925 Educational Supplies	\$12,000		\$12,000	\$10,791	\$12,000	\$12,000		
5-21000 Equipment Repairs & Maintenance	\$9,000		\$9,000	\$5,325	\$9,000	\$9,000		
5-21050 Fire Prevention	\$6,000		\$6,000	\$1,417	\$8,000	\$8,000	(\$2,000)	(25.00%)
5-21100 Fleet R&M M&S	\$45,000		\$45,000	\$53,295	\$42,000	\$42,000	\$3,000	7.14%
5-21200 Fuel (Gas, diesel)	\$21,000		\$21,000	\$24,236	\$19,000	\$19,000	\$2,000	10.53%
5-21500 Hydro	\$14,175		\$14,175	\$11,915	\$14,175	\$14,175		
5-21800 Meals & Accommodations	\$6,350		\$6,350	\$3,617	\$6,350	\$6,350		
5-22060 Minor Acquisitions				\$13,339				
5-22150 Natural Gas	\$6,400		\$6,400	\$7,905	\$6,400	\$6,400		
5-22250 Office Supplies	\$950		\$950	\$2,149	\$4,250	\$4,250	(\$3,300)	(77.65%)
5-22585 Radio Tower R&M	\$5,400		\$5,400	\$3,339	\$3,000	\$3,000	\$2,400	80.00%
5-22850 Sewer	\$770		\$770	\$509	\$770	\$770		
5-22955 Specialized Equipment	\$10,000		\$10,000	\$17,421	\$10,000	\$10,000		
5-23100 Telephone - Cellular	\$2,760		\$2,760	\$2,645	\$3,100	\$3,100	(\$340)	(10.97%)
5-23105 Telephone - Landline	\$2,700		\$2,700	\$2,784	\$2,000	\$2,000	\$700	35.00%
5-23175 Volunteer/Staff Appreciation	\$6,000		\$6,000	\$3,043	\$6,000	\$6,000		
5-23180 Health & Wellness Program	\$10,000	(\$3,000)	\$7,000	\$8,062	\$10,000	\$10,000	(\$3,000)	(30.00%)
5-23250 Water	\$766		\$766	\$570	\$766	\$766		
<b>Total Materials &amp; Supplies</b>	<b>\$185,121</b>	<b>(\$3,000)</b>	<b>\$182,121</b>	<b>\$194,255</b>	<b>\$191,461</b>	<b>\$191,461</b>	<b>(\$9,340)</b>	<b>(4.88%)</b>
<b>Contracted Services</b>								
5-30100 Accounting/Audit Fees					\$2,550	\$2,550	(\$2,550)	(100.00%)
5-30250 Building R & M Contracted Services	\$6,500		\$6,500	\$12,269			\$6,500	
5-30600 Copying Expenses	\$600		\$600	\$544			\$600	
5-31000 Garbage Collection	\$1,000		\$1,000	\$744	\$1,000	\$1,000		
5-31150 Hydrant Rental	\$36,140		\$36,140	\$34,209	\$34,535	\$34,535	\$1,605	4.65%
5-31400 Maintenance Contracts	\$1,000		\$1,000	\$1,735			\$1,000	
5-31625 Service Contracts	\$48,840		\$48,840	\$40,050	\$39,632	\$39,632	\$9,208	23.23%
5-31655 Software Maint & Support	\$2,700		\$2,700	\$2,728			\$2,700	
<b>Total Contracted Services</b>	<b>\$96,780</b>		<b>\$96,780</b>	<b>\$92,279</b>	<b>\$77,717</b>	<b>\$77,717</b>	<b>\$19,063</b>	<b>24.53%</b>
<b>Total Expense</b>	<b>\$1,173,480</b>		<b>\$1,173,480</b>	<b>\$1,159,041</b>	<b>\$1,142,064</b>	<b>\$1,142,064</b>	<b>\$31,416</b>	<b>2.75%</b>
<b>Long Term Debt</b>								

Fire



	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
5-50000 Debenture - Interest	\$21,771		\$21,771	\$23,689	\$23,689	\$23,689	(\$1,918)	(8.10%)
5-50001 Debenture - Payments	\$38,106		\$38,106	\$36,187	\$36,187	\$36,187	\$1,919	5.30%
<b>Total Long Term Debt</b>	<b>\$59,877</b>		<b>\$59,877</b>	<b>\$59,876</b>	<b>\$59,876</b>	<b>\$59,876</b>	<b>\$1</b>	
<b>Total Debt</b>	<b>\$59,877</b>		<b>\$59,877</b>	<b>\$59,876</b>	<b>\$59,876</b>	<b>\$59,876</b>	<b>\$1</b>	
<b>Total Reserve Transfer</b>								
<b>Internal Allocations</b>								
5-43000 Int. Recovery of Equip				(\$1,584)				
<b>Total Internal Allocations</b>				<b>(\$1,584)</b>				
<b>Net Levy</b>	<b>\$990,726</b>		<b>\$990,726</b>	<b>\$964,124</b>	<b>\$961,963</b>	<b>\$961,963</b>	<b>\$28,763</b>	<b>2.99%</b>
2 Capital Fund								
Revenue								
7-60010 Sale of Equipment				(\$45,000)				
<b>Total Revenue</b>				<b>(\$45,000)</b>				
<b>Total Revenue</b>				<b>(\$45,000)</b>				
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
9-20040 Reserve Transfer - Fire Equipment	(\$171,036)		(\$171,036)	\$205,792	\$132,455	\$132,455	(\$303,491)	(229.13%)
<b>Total Transfer To/From Reserve</b>	<b>(\$171,036)</b>		<b>(\$171,036)</b>	<b>\$205,792</b>	<b>\$132,455</b>	<b>\$132,455</b>	<b>(\$303,491)</b>	<b>(229.13%)</b>
<b>Total Reserve Transfer</b>	<b>(\$171,036)</b>		<b>(\$171,036)</b>	<b>\$205,792</b>	<b>\$132,455</b>	<b>\$132,455</b>	<b>(\$303,491)</b>	<b>(229.13%)</b>
<b>Capital Expenses</b>								
8-21750 Materials & Supplies	\$445,356		\$445,356	\$53,017	\$55,867	\$55,867	\$389,489	697.17%
8-30525 Contractors	\$40,000		\$40,000	\$59,513	\$85,000	\$85,000	(\$45,000)	(52.94%)
<b>Total Capital Expenses</b>	<b>\$485,356</b>		<b>\$485,356</b>	<b>\$112,530</b>	<b>\$140,867</b>	<b>\$140,867</b>	<b>\$344,489</b>	<b>244.55%</b>
<b>Net Levy</b>	<b>\$314,320</b>		<b>\$314,320</b>	<b>\$273,322</b>	<b>\$273,322</b>	<b>\$273,322</b>	<b>\$40,998</b>	<b>15.00%</b>
<b>Total Fire</b>	<b>\$1,305,046</b>		<b>\$1,305,046</b>	<b>\$1,237,446</b>	<b>\$1,235,285</b>	<b>\$1,235,285</b>	<b>\$69,761</b>	<b>5.65%</b>

Human Resources



Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
1 Operating Fund								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$283,374	\$18,570	\$301,944	\$246,011	\$236,061	\$236,061	\$65,883	27.91%
5-10010 Salaries & Wages - PT		\$3,600	\$3,600				\$3,600	
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$283,374</b>	<b>\$22,170</b>	<b>\$305,544</b>	<b>\$246,011</b>	<b>\$236,061</b>	<b>\$236,061</b>	<b>\$69,483</b>	<b>29.43%</b>
Materials & Supplies								
5-20550 Conferences/Trade Shows	\$19,437		\$19,437	\$17,483	\$18,511	\$18,511	\$926	5.00%
5-20700 Courier	\$20		\$20	\$10	\$20	\$20		
5-21650 Long Service Awards	\$1,000		\$1,000	\$245	\$1,000	\$1,000		
5-21800 Meals & Accommodations	\$1,800		\$1,800	\$684	\$1,800	\$1,800		
5-21900 Memberships	\$41,161		\$41,161	\$33,324	\$38,249	\$38,249	\$2,912	7.61%
5-21950 Mileage	\$1,000		\$1,000	\$451	\$1,000	\$1,000		
5-22050 Minor Software	\$4,020		\$4,020	\$4,020	\$4,000	\$4,020	\$20	0.50%
5-22060 Minor Acquisitions	\$5,000		\$5,000				\$5,000	
5-22250 Office Supplies	\$500		\$500	\$486	\$500	\$500		
5-22400 Professional Development	\$59,102	\$1,000	\$60,102	\$48,990	\$53,430	\$53,430	\$6,672	12.49%
5-22550 Publications	\$500		\$500	\$169	\$500	\$500		
5-22700 Retirement Recognition	\$750		\$750	\$508	\$750	\$750		
5-23100 Telephone - Cellular	\$300		\$300	\$297	\$312	\$312	(\$12)	(3.85%)
5-23180 Health & Wellness Program	\$3,500		\$3,500	\$3,280	\$3,500	\$3,500		
5-23185 WSIB - Neer Surcharge				(\$8,121)	\$27,888	\$310	(\$27,888)	(100.00%)
5-23275 Website Advertising	\$4,000		\$4,000	\$1,297	\$4,000	\$4,000		
<b>Total Materials &amp; Supplies</b>	<b>\$142,090</b>	<b>\$1,000</b>	<b>\$143,090</b>	<b>\$103,123</b>	<b>\$155,460</b>	<b>\$127,902</b>	<b>(\$12,370)</b>	<b>(7.96%)</b>
Contracted Services								
5-30500 Consulting Fees	\$23,400		\$23,400	\$74,012	\$113,400	\$98,400	(\$90,000)	(79.37%)
<b>Total Contracted Services</b>	<b>\$23,400</b>	<b></b>	<b>\$23,400</b>	<b>\$74,012</b>	<b>\$113,400</b>	<b>\$98,400</b>	<b>(\$90,000)</b>	<b>(79.37%)</b>
<b>Total Expense</b>	<b>\$448,864</b>	<b>\$23,170</b>	<b>\$472,034</b>	<b>\$423,146</b>	<b>\$504,921</b>	<b>\$462,363</b>	<b>(\$32,887)</b>	<b>(6.51%)</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-21075 Reserve Transfer - SWB Benefits				(\$48,583)	(\$75,000)	(\$75,000)	\$75,000	(100.00%)
<b>Total Transfer To/From Reserve</b>	<b></b>	<b></b>	<b></b>	<b>(\$48,583)</b>	<b>(\$75,000)</b>	<b>(\$75,000)</b>	<b>\$75,000</b>	<b>(100.00%)</b>
<b>Total Reserve Transfer</b>	<b></b>	<b></b>	<b></b>	<b>(\$48,583)</b>	<b>(\$75,000)</b>	<b>(\$75,000)</b>	<b>\$75,000</b>	<b>(100.00%)</b>
Internal Allocations								
5-45000 Internal labour charged/recovered	(\$9,648)		(\$9,648)	(\$10,499)	(\$7,210)	(\$7,210)	(\$2,438)	33.81%
5-45100 Interna Charge/Recovery - TCM	(\$13,187)		(\$13,187)	(\$5,283)	(\$13,187)	(\$13,187)		
<b>Total Internal Allocations</b>	<b>(\$22,835)</b>	<b></b>	<b>(\$22,835)</b>	<b>(\$15,782)</b>	<b>(\$20,397)</b>	<b>(\$20,397)</b>	<b>(\$2,438)</b>	<b>11.95%</b>
<b>Net Levy</b>	<b>\$426,029</b>	<b>\$23,170</b>	<b>\$449,199</b>	<b>\$358,781</b>	<b>\$409,524</b>	<b>\$366,966</b>	<b>\$39,675</b>	<b>9.69%</b>
<b>Total Human Resources</b>	<b>\$426,029</b>	<b>\$23,170</b>	<b>\$449,199</b>	<b>\$358,781</b>	<b>\$409,524</b>	<b>\$366,966</b>	<b>\$39,675</b>	<b>9.69%</b>



	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40015 Adult Programs	(\$1,000)		(\$1,000)	(\$370)	(\$1,500)	(\$400)	\$500	(33.33%)
4-40125 Children & Youth Programs	(\$2,000)		(\$2,000)	(\$1,794)	(\$1,500)	(\$1,800)	(\$500)	33.33%
4-40200 Dues & Fees	(\$500)		(\$500)	(\$438)	(\$250)	(\$250)	(\$250)	100.00%
4-40220 Equipment Rental	(\$250)		(\$250)	(\$142)			(\$250)	
4-40225 Exam Invigilation	(\$2,500)		(\$2,500)	(\$2,462)	(\$1,500)	(\$2,000)	(\$1,000)	66.67%
4-40260 Fines	(\$13,000)		(\$13,000)	(\$13,567)	(\$12,000)	(\$12,000)	(\$1,000)	8.33%
4-40435 Merchandise Revenue	(\$2,500)		(\$2,500)	(\$4,756)	(\$3,500)	(\$3,500)	\$1,000	(28.57%)
4-40440 Miscellaneous Revenue	(\$2,000)		(\$2,000)	(\$1,936)	(\$1,200)	(\$1,200)	(\$800)	66.67%
4-40490 Non-Resident Fee	(\$2,400)		(\$2,400)	(\$2,720)	(\$2,400)	(\$2,400)		
4-40545 Photocopies	(\$7,000)		(\$7,000)	(\$6,843)	(\$6,000)	(\$6,000)	(\$1,000)	16.67%
4-40640 Registration Fees				(\$3,926)				
4-40649 Rental - Late Closing	(\$400)		(\$400)	(\$252)			(\$400)	
4-40650 Rental	(\$15,500)		(\$15,500)	(\$13,448)	(\$9,000)	(\$11,000)	(\$6,500)	72.22%
<b>Total Revenue</b>	<b>(\$49,050)</b>		<b>(\$49,050)</b>	<b>(\$52,654)</b>	<b>(\$38,850)</b>	<b>(\$40,550)</b>	<b>(\$10,200)</b>	<b>26.25%</b>
<b>Grants</b>								
4-21000 Provincial Grant	(\$37,463)		(\$37,463)	(\$37,463)	(\$37,463)	(\$37,463)		
4-21020 Provincial Grant- Pay Equity Subsidy	(\$3,475)		(\$3,475)	(\$3,475)	(\$3,475)	(\$3,475)		
4-21021 Provincial Grant - Connectivity	(\$2,020)		(\$2,020)	(\$1,788)	(\$2,020)	(\$2,020)		
<b>Total Grants</b>	<b>(\$42,958)</b>		<b>(\$42,958)</b>	<b>(\$42,726)</b>	<b>(\$42,958)</b>	<b>(\$42,958)</b>		
<b>Donations</b>								
4-50010 Donations - Individual & Corporate				(\$14,215)				
4-50030 Donations - Service Groups				(\$5,361)				
<b>Total Donations</b>				<b>(\$19,576)</b>				
<b>Total Revenue</b>	<b>(\$92,008)</b>		<b>(\$92,008)</b>	<b>(\$114,956)</b>	<b>(\$81,808)</b>	<b>(\$83,508)</b>	<b>(\$10,200)</b>	<b>12.47%</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$376,917	\$45,000	\$421,917	\$350,114	\$349,065	\$349,065	\$72,852	20.87%
5-10010 Salaries & Wages - PT	\$287,456		\$287,456	\$284,587	\$294,656	\$294,656	(\$7,200)	(2.44%)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$664,373</b>	<b>\$45,000</b>	<b>\$709,373</b>	<b>\$634,701</b>	<b>\$643,721</b>	<b>\$643,721</b>	<b>\$65,652</b>	<b>10.20%</b>
<b>Materials &amp; Supplies</b>								
5-20125 Adult Programs	\$1,500		\$1,500	\$2,055	\$1,500	\$1,500		
5-20300 Board Expenses	\$2,800		\$2,800	\$3,695	\$3,000	\$3,000	(\$200)	(6.67%)
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000	\$1,286	\$1,150	\$1,150	(\$150)	(13.04%)
5-20375 Cash Short (Over)				(\$651)				
5-20425 Childrens Programs	\$1,500		\$1,500	\$3,637	\$1,500	\$1,500		
5-20700 Courier	\$100		\$100	\$112	\$100	\$100		
5-20750 Custodial Supplies	\$150		\$150	\$95	\$1,000	\$1,000	(\$850)	(85.00%)
5-21500 Hydro	\$13,000		\$13,000	\$10,391	\$16,300	\$16,300	(\$3,300)	(20.25%)
5-21558 Inter-Library Loan				\$240				
5-21750 Materials & Supplies	\$3,000		\$3,000	\$20,670	\$3,000	\$4,500		
5-21800 Meals & Accommodations	\$4,000		\$4,000	\$6,186	\$4,000	\$4,000		
5-21900 Memberships	\$1,200		\$1,200	\$800	\$1,500	\$1,500	(\$300)	(20.00%)
5-21925 Merchandise	\$1,000		\$1,000	\$893	\$1,500	\$1,500	(\$500)	(33.33%)
5-21950 Mileage	\$3,000		\$3,000	\$2,599	\$2,000	\$2,300	\$1,000	50.00%
5-22000 Minor Hardware	\$750		\$750	\$747	\$1,000	\$1,000	(\$250)	(25.00%)
5-22050 Minor Software	\$750		\$750	\$640	\$1,000	\$1,000	(\$250)	(25.00%)
5-22060 Minor Acquisitions	\$3,000		\$3,000	\$2,966	\$3,000	\$3,000		
5-22150 Natural Gas	\$7,000		\$7,000	\$7,828	\$6,700	\$7,200	\$300	4.48%
5-22250 Office Supplies	\$1,000		\$1,000	\$709	\$1,500	\$1,500	(\$500)	(33.33%)
5-22350 Processing - In-House	\$2,000		\$2,000	\$1,418	\$2,000	\$2,000		
5-22375 Printer Supplies	\$1,100		\$1,100	\$446	\$2,000	\$1,000	(\$900)	(45.00%)
5-22400 Professional Development	\$5,000		\$5,000	\$5,662	\$3,500	\$3,500	\$1,500	42.86%
5-22450 Promotion/Special Events	\$500		\$500	\$665			\$500	
5-22850 Sewer	\$2,210		\$2,210	\$1,441	\$2,210	\$2,210		
5-23100 Telephone - Cellular	\$1,060		\$1,060	\$659	\$700	\$700	\$360	51.43%
5-23105 Telephone - Landline	\$2,000		\$2,000	\$1,782	\$2,000	\$2,000		
5-23250 Water	\$2,100		\$2,100	\$1,421	\$2,100	\$2,100		
<b>Total Materials &amp; Supplies</b>	<b>\$60,720</b>		<b>\$60,720</b>	<b>\$78,392</b>	<b>\$64,260</b>	<b>\$65,560</b>	<b>(\$3,540)</b>	<b>(5.51%)</b>
<b>Contracted Services</b>								
5-30100 Accounting/Audit Fees	\$1,526		\$1,526	\$1,526	\$1,526	\$1,526		



## Library

Draft  
Actuals Unaudited

	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
5-30250 Building R & M Contracted Services	\$6,000		\$6,000	\$19,658	\$6,000	\$6,000		
5-30600 Copying Expenses	\$2,100		\$2,100	\$2,109	\$2,500	\$2,500	(\$400)	(16.00%)
5-30621 Custodial Contracts	\$28,869		\$28,869	\$27,398	\$26,650	\$26,650	\$2,219	8.33%
5-30631 Digital Marketing	\$3,000		\$3,000	\$842	\$3,000	\$3,000		
5-30645 Mat Contracts	\$3,000		\$3,000	\$1,751	\$3,000	\$3,000		
5-30654 Periodicals	\$8,000		\$8,000	\$6,578	\$8,000	\$8,000		
5-30655 Processing Fee - Contract	\$14,000		\$14,000	\$13,088	\$14,000	\$14,000		
5-30683 Snow Removal	\$13,000		\$13,000	\$14,094	\$10,500	\$13,000	\$2,500	23.81%
5-31025 Hardware Maint & Support	\$5,500		\$5,500	\$5,597	\$5,500	\$5,500		
5-31100 HVAC Repair & Maintenance	\$2,500		\$2,500	\$1,979	\$2,500	\$1,500		
5-31300 Internet	\$5,000		\$5,000	\$3,945	\$6,000	\$6,000	(\$1,000)	(16.67%)
5-31622 Security Services	\$1,000		\$1,000	\$796	\$2,000	\$2,000	(\$1,000)	(50.00%)
5-31625 Service Contracts				\$9				
5-31655 Software Maint & Support	\$5,000		\$5,000	\$3,936	\$3,500	\$3,500	\$1,500	42.86%
<b>Total Contracted Services</b>	<b>\$98,495</b>		<b>\$98,495</b>	<b>\$103,306</b>	<b>\$94,676</b>	<b>\$96,176</b>	<b>\$3,819</b>	<b>4.03%</b>
<b>Rents &amp; Financials</b>								
5-55300 Lease - Premise	\$700		\$700	\$681	\$700	\$700		
5-56000 Bank Charges	\$1,100		\$1,100	\$1,113	\$1,100	\$1,100		
<b>Total Rents &amp; Financials</b>	<b>\$1,800</b>		<b>\$1,800</b>	<b>\$1,794</b>	<b>\$1,800</b>	<b>\$1,800</b>		
<b>Total Expense</b>	<b>\$825,388</b>	<b>\$45,000</b>	<b>\$870,388</b>	<b>\$818,193</b>	<b>\$804,457</b>	<b>\$807,257</b>	<b>\$65,931</b>	<b>8.20%</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20055 Reserve Transfer - Library				\$644				
6-20056 Reserve Transfer - Library Comm Donation				\$5,361				
6-20057 Reserve Transfer - Library Build Mtn & R				\$13,407				
<b>Total Transfer To/From Reserve</b>				<b>\$19,412</b>				
<b>Total Reserve Transfer</b>				<b>\$19,412</b>				
<b>Internal Allocations</b>								
5-86000 Int. Labour Reallocation	\$37,080		\$37,080	\$36,000	\$36,000	\$36,000	\$1,080	3.00%
<b>Total Internal Allocations</b>	<b>\$37,080</b>		<b>\$37,080</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$1,080</b>	<b>3.00%</b>
<b>Net Levy</b>	<b>\$770,460</b>	<b>\$45,000</b>	<b>\$815,460</b>	<b>\$758,649</b>	<b>\$758,649</b>	<b>\$759,749</b>	<b>\$56,811</b>	<b>7.49%</b>
<b>2 Capital Fund</b>								
Deferred Revenue								
7-90030 DC's Recognized - Library	(\$4,131)		(\$4,131)	(\$4,150)	(\$4,716)	(\$4,716)	\$585	(12.40%)
<b>Total Deferred Revenue</b>	<b>(\$4,131)</b>		<b>(\$4,131)</b>	<b>(\$4,150)</b>	<b>(\$4,716)</b>	<b>(\$4,716)</b>	<b>\$585</b>	<b>(12.40%)</b>
Grants								
7-21075 Building Capacity - Provincial				(\$4,860)				
<b>Total Grants</b>				<b>(\$4,860)</b>				
<b>Total Revenue</b>	<b>(\$4,131)</b>		<b>(\$4,131)</b>	<b>(\$9,010)</b>	<b>(\$4,716)</b>	<b>(\$4,716)</b>	<b>\$585</b>	<b>(12.40%)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
9-20000 xFr to Capital Reserve								
9-20055 Reserve Transfer - Library	(\$50,600)		(\$50,600)	\$7,225	(\$36,000)	(\$36,000)	(\$14,600)	40.56%
9-20057 Reserve Transfer - Library Build Mtn & R	\$35,250		\$35,250	\$18,257	\$35,000	\$35,000	\$250	0.71%
9-20058 Reserve Transfer - Library IT Cap & Web	\$14,353		\$14,353	(\$31,749)	(\$18,997)	(\$18,997)	\$33,350	(175.55%)
9-20059 Reserve Transfer - Library Renovation	\$15,000		\$15,000	\$20,500	\$20,500	\$20,500	(\$5,500)	(26.83%)
9-20061 Reserve Transfer - Lib. Book Collection	(\$4,000)		(\$4,000)				(\$4,000)	
<b>Total Transfer To/From Reserve</b>	<b>\$10,003</b>		<b>\$10,003</b>	<b>\$14,233</b>	<b>\$503</b>	<b>\$503</b>	<b>\$9,500</b>	<b>1,888.67%</b>
<b>Total Reserve Transfer</b>	<b>\$10,003</b>		<b>\$10,003</b>	<b>\$14,233</b>	<b>\$503</b>	<b>\$503</b>	<b>\$9,500</b>	<b>1,888.67%</b>
<b>Capital Expenses</b>								
8-21750 Materials & Supplies	\$173,628		\$173,628	\$183,679	\$171,213	\$171,213	\$2,415	1.41%

**Library**



**Draft  
Actuals Unaudited**

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
<b>8-30500 Consulting Fees</b>	<b>\$17,500</b>		<b>\$17,500</b>	<b>\$8,098</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>(\$12,500)</b>	<b>(41.67%)</b>
<b>8-30525 Contractors</b>								
<b>Total Capital Expenses</b>	<b>\$191,128</b>		<b>\$191,128</b>	<b>\$191,777</b>	<b>\$201,213</b>	<b>\$201,213</b>	<b>(\$10,085)</b>	<b>(5.01%)</b>
<b>Net Levy</b>	<b>\$197,000</b>		<b>\$197,000</b>	<b>\$197,000</b>	<b>\$197,000</b>	<b>\$197,000</b>		
<b>Total Library</b>	<b>\$967,460</b>	<b>\$45,000</b>	<b>\$1,012,460</b>	<b>\$955,649</b>	<b>\$955,649</b>	<b>\$956,749</b>	<b>\$56,811</b>	<b>5.94%</b>



	2019 Draft Budget Status Quo	2019 Draft Budget New Initiative	2019 Draft Budget Total Budget	2018 Actuals Year	2018 Final Budget	2018 Q3 Forecast	2019 Budget Change (2018/19) \$	2019 Budget Change (2018/19) %
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40040 Advertising	(\$500)		(\$500)				(\$500)	
4-40190 Downtown Dollar Revenue	(\$4,000)		(\$4,000)	(\$6,165)			(\$4,000)	
4-40420 Marketing Fund					(\$3,095)	(\$3,000)	\$3,095	(100.00%)
4-40590 Promotion				(\$18,562)	(\$5,000)	(\$3,000)	\$5,000	(100.00%)
4-40640 Registration Fees				(\$6,950)				
4-40780 Ticket Sales	(\$56,500)		(\$56,500)	(\$30,139)	(\$17,500)	(\$15,000)	(\$39,000)	222.86%
<b>Total Revenue</b>	<b>(\$61,000)</b>		<b>(\$61,000)</b>	<b>(\$61,816)</b>	<b>(\$25,595)</b>	<b>(\$21,000)</b>	<b>(\$35,405)</b>	<b>138.33%</b>
<b>Other Property Tax Revenue</b>								
4-11050 BIA - Levy	(\$125,315)		(\$125,315)	(\$123,463)	(\$123,462)	(\$123,462)	(\$1,853)	1.50%
4-18060 BIA Write Off				\$1,961				
4-19080 BIA Levy - Supplementary				(\$269)				
<b>Total Other Property Tax Revenue</b>	<b>(\$125,315)</b>		<b>(\$125,315)</b>	<b>(\$121,771)</b>	<b>(\$123,462)</b>	<b>(\$123,462)</b>	<b>(\$1,853)</b>	<b>1.50%</b>
<b>Total Revenue</b>	<b>(\$186,315)</b>		<b>(\$186,315)</b>	<b>(\$183,587)</b>	<b>(\$149,057)</b>	<b>(\$144,462)</b>	<b>(\$37,258)</b>	<b>25.00%</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10010 Salaries & Wages - PT	\$58,501		\$58,501	\$62,157	\$55,757	\$55,757	\$2,744	4.92%
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$58,501</b>		<b>\$58,501</b>	<b>\$62,157</b>	<b>\$55,757</b>	<b>\$55,757</b>	<b>\$2,744</b>	<b>4.92%</b>
<b>Materials &amp; Supplies</b>								
5-20150 Advertising/Design				\$1,110	\$1,500	\$1,500	(\$1,500)	(100.00%)
5-20300 Board Expenses	\$1,000		\$1,000	\$517	\$1,200	\$1,500	(\$200)	(16.67%)
5-20910 Downtown Dollar Expenses	\$4,000		\$4,000	\$6,165			\$4,000	
5-21750 Materials & Supplies	\$5,000		\$5,000	\$4,409	\$9,000	\$12,000	(\$4,000)	(44.44%)
5-21850 Meeting Supplies	\$500		\$500	\$451	\$1,000	\$1,000	(\$500)	(50.00%)
5-21900 Memberships	\$500		\$500	\$315	\$1,000	\$1,000	(\$500)	(50.00%)
5-21925 Merchandise					\$2,500	\$2,000	(\$2,500)	(100.00%)
5-21950 Mileage	\$200		\$200	\$33	\$200	\$200		
5-22100 Mural Expenses	\$1,000		\$1,000		\$2,000	\$2,000	(\$1,000)	(50.00%)
5-22250 Office Supplies	\$1,000		\$1,000	\$362	\$2,000	\$2,000	(\$1,000)	(50.00%)
5-22400 Professional Development	\$1,500		\$1,500	\$1,617	\$2,000	\$2,000	(\$500)	(25.00%)
5-22450 Promotion/Special Events	\$78,100		\$78,100	\$75,406	\$45,000	\$45,500	\$33,100	73.56%
5-22480 Property - R&M Materials & Supply	\$8,000		\$8,000				\$8,000	
5-23100 Telephone - Cellular	\$500		\$500		\$600	\$600	(\$100)	(16.67%)
5-23105 Telephone - Landline	\$600		\$600	\$583	\$600	\$600		
<b>Total Materials &amp; Supplies</b>	<b>\$101,900</b>		<b>\$101,900</b>	<b>\$90,968</b>	<b>\$68,600</b>	<b>\$71,900</b>	<b>\$33,300</b>	<b>48.54%</b>
<b>Contracted Services</b>								
5-30100 Accounting/Audit Fees	\$600		\$600	\$509	\$500	\$500	\$100	20.00%
5-30550 Contributions/Grants to Others	\$6,000		\$6,000	\$7,000	\$6,500	\$5,000	(\$500)	(7.69%)
5-30600 Copying Expenses	\$600		\$600	\$641	\$1,200	\$1,200	(\$600)	(50.00%)
5-30685 Sponsorship	\$1,500		\$1,500	\$1,425	\$1,500	\$1,500		
5-30850 Equipment Repairs & Maintenance	\$3,000		\$3,000	\$2,748	\$3,000	\$3,000		
5-31300 Internet	\$650		\$650	\$679	\$500	\$500	\$150	30.00%
5-31610 Property - R&M Contracted Services	\$1,500		\$1,500	\$7,360	\$4,000	\$4,000	(\$2,500)	(62.50%)
5-31900 Website	\$1,000		\$1,000	\$342	\$2,000	\$2,000	(\$1,000)	(50.00%)
<b>Total Contracted Services</b>	<b>\$14,850</b>		<b>\$14,850</b>	<b>\$20,704</b>	<b>\$19,200</b>	<b>\$17,700</b>	<b>(\$4,350)</b>	<b>(22.66%)</b>
<b>Rents &amp; Financials</b>								
5-55300 Lease - Premise	\$5,500		\$5,500	\$5,190	\$5,000	\$5,000	\$500	10.00%
<b>Total Rents &amp; Financials</b>	<b>\$5,500</b>		<b>\$5,500</b>	<b>\$5,190</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$500</b>	<b>10.00%</b>
<b>Total Expense</b>	<b>\$180,751</b>		<b>\$180,751</b>	<b>\$179,019</b>	<b>\$148,557</b>	<b>\$150,357</b>	<b>\$32,194</b>	<b>21.67%</b>
<b>Total Debt</b>								
<b>Transfer To/From Reserve</b>								
6-21000 Reserve Transfer - BIA Downtown Enhancen	(\$5,000)		(\$5,000)	(\$855)		(\$6,395)	(\$5,000)	
6-21003 Reserve Transfer - BIA Special Events	\$8,000		\$8,000	\$5,423			\$8,000	
6-21006 Reserve Transfer - BIA Streetscape	\$2,564		\$2,564				\$2,564	
<b>Total Transfer To/From Reserve</b>	<b>\$5,564</b>		<b>\$5,564</b>	<b>\$4,568</b>		<b>(\$6,395)</b>	<b>\$5,564</b>	
<b>Total Reserve Transfer</b>	<b>\$5,564</b>		<b>\$5,564</b>	<b>\$4,568</b>		<b>(\$6,395)</b>	<b>\$5,564</b>	
<b>Internal Allocations</b>								
<b>5-85000 Int. Facilities Rental</b>					<b>\$300</b>	<b>\$300</b>	<b>(\$300)</b>	<b>(100.00%)</b>

**BIA**



**Draft  
Actuals Unaudited**

	2019	2019	2019	2018	2018	2018	2019	2019
	Draft Budget	Draft Budget	Draft Budget	Actuals	Final Budget	Q3 Forecast	Budget Change	Budget Change
	Status Quo	New Initiative	Total Budget	Year			(2018/19) \$	(2018/19) %
<b>5-85500 Internal Food&amp;Bev Charged</b>					<b>\$200</b>	<b>\$200</b>	<b>(\$200)</b>	<b>(100.00%)</b>
<b>Total Internal Allocations</b>					<b>\$500</b>	<b>\$500</b>	<b>(\$500)</b>	<b>(100.00%)</b>
<b>Net Levy</b>								
<b>Total BIA</b>								